

Agenda Cabinet

**Wednesday, 12 July 2023 at 3.30 pm
at Council Chamber, Sandwell Council House, Freeth Street, Oldbury,
B69 3DB**

This agenda gives notice of items to be considered in private as required by Regulations 5 (4) and (5) of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

1 Apologies for Absence

2 Declarations of Interest

Members to declare any interests in matters to be discussed at the meeting.

3 Minutes (Pages 7 - 18)

To confirm the minutes of the meeting held on 7 June 2023 as a correct.

**4 Urgent Item of Business - Local Authority
Housing Fund (Pages 19 - 26)**

To authorise the Director of Housing to match fund £2.195m from unallocated Housing Revenue Account reserves and/or through prudential borrowing.

5 Award of Contract for use of Enforcement Agents



(Pages 27 - 32)

To consider proposals to award a contract for the use of enforcement agents for a 5-year period.

6 **Budget and Corporate Scrutiny Management Board - Customer Journey Scrutiny Review**
(Pages 33 - 60)

To consider the scrutiny review of the Budget and Corporate Scrutiny Management Board in relation to the Customer Journey.

7 **Octopus Affordable Housing Scheme** (Pages 61 - 96)

To consider proposals to seek investment opportunities to deliver affordable housing working in partnership with Black Country Housing Group and Octopus Real Estate.

8 **Regeneration Programme & Towns Fund Bi-Annual Update** (Pages 97 - 164)

To approve proposed amendments to the Regeneration Project Pipeline.

9 **Appointment of a non-executive director of Sandwell Children's Trust** (Pages 165 - 172)

To approve the appointment of a Council appointed member as a non-executive director of Sandwell Children's Trust.

10 **Children's Social Worker recruitment and retention** (Pages 173 - 188)

To consider proposals in relation to the recruitment and retention of children's social workers.

11 **Green Spaces Annual Report 22/23 and Programme of Works 23/24** (Pages 189 - 338)

To approve the planned programme of works for green spaces for the financial year 2023/2024.

12 **Commonwealth Games Legacy Plan** (Pages 339 - 374)

To approve the SMBC Commonwealth Games Legacy Plan.

13 **Performance Management Framework – Q4 Monitoring** (Pages 375 - 544)

To consider progress on the Corporate Performance Management Framework and to approve the Q4 monitoring reports.

14 **Recommendations from Budget and Corporate Scrutiny Management Board in response to quart 3 budget monitoring report 2022/23** (Pages 545 - 550)

To consider recommendations arising from the Budget and Corporate Scrutiny Management Board in response to quarter 3 budget monitoring report 2022/23.

15 **Exclusion of the Public and Press**

That the public and press be excluded from the rest of the meeting. This is to avoid the possible disclosure of exempt information under Schedule 12A to the Local Government Act, 1972, as amended by the Local Government (Access to Information) (Variation) Order 2006, relating to the financial and business affairs of any person, including the authority holding that information.

16 **Cashless Strategy** (Pages 551 - 562)

To consider proposals regarding “Going Cashless” at Council establishments.

17 **Procurement of a Strategic Delivery Partner for the Regeneration Pipeline** (Pages 563 - 574)

To approve the scope of a Strategic Delivery Partner for the Regeneration Pipeline.

18 **West Bromwich Heat Network - Approval for final development** (Pages 575 - 620)

To approve a single preferred West Bromwich Heat Network business model.

Shokat Lal
Chief Executive
Sandwell Council House
Freeth Street
Oldbury
West Midlands

Distribution
Councillor Carmichael (Chair)
Councillors Hackett, Hartwell, Hughes, Khatun, Millard, Padda, Piper and Rollins

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Minutes of Cabinet

**Wednesday 7 June 2023 at 3.30pm
at Council Chamber, Sandwell Council House**

Present: Councillor Carmichael (Chair);
Councillors Hackett, Hartwell, Khatun, Padda, Piper and
Rollins.

In attendance: Councillors Moore, Taylor, Lewis, E Giles and Fenton.

Also present: Shokat Lal (Chief Executive), Surjit Tour (Director of Law and Governance and Monitoring Officer), Gillian Douglas (Director of Housing), Michael Jarrett (Director of Children's Services), Tony McGovern (Director of Regeneration and Growth), Simone Hines (Director of Finance), Elaine Newsome (Service Manager – Democracy), Emily Rees-Woodhall (Social Media & Marketing Apprentice – SHAPE), Anthony Lloyd (Democratic Services Officer), Idnan Shafiq (Lead Officer), Sarah Sprung (Senior Lead Officer), Harpreet Dhillon (Marketing & PR), Neesha Patel (Project Manager) and Suky Suthi-Nagra (Democratic Services Manager).

51/23 **Apologies for Absence**

Apologies were received from Councillors Hinchliff, Millard, Owen and Tipper.

52/23 **Declarations of Interest**

There were no declarations of interest declared.

53/23 **Minutes**

The minutes of the meeting held on 15 March 2023 were approved as a correct record.

54/23 **Additional Items of Business**

There were no additional items of business to consider as a matter of urgency.

55/23 **Young People's Corporate Plan**

Approval was sought to the Sandwell's Young People's Corporate Plan (YPCP).

The Corporate Plan, which had been approved in 2021, in its adopted format, may not be easy for young people to see how the things that matter to them were prioritised and delivered. Officers spoke to both the SHAPE Forum and the Carer Leavers Forum to determine if, using the Corporate Plan as a base, they would like to set it out in a way that emphasised what matters to young people.

As a result, the Young People's Corporate Plan had been co-designed and co-produced by young people in Sandwell. The SHAPE Forum and the Care Leavers Forum had worked with Council Officers to determine the approach, to plan engagement activity, analyse results and to determine the outcomes.

It was important that young people owned this plan, so they could contribute openly and have creative control as to what was included in the plan. The SHAPE Forum agreed to take ownership of the Young Person's Corporate Plan.

The plan had been split into three sections: -

- Issues that concern young people in Sandwell,
- what can we as a Council do to improve this?
- performance measures/ milestones.

Performance measures were developed so going forward they will be able to be used to hold the Council to account and chart progress.

Young people who had contributed to the Young People's Corporate Plan attended the meeting and discussed what they had done as part of the engagement and identified nine key themes for the young people of Sandwell which detailed future service provision to achieve these key themes, and how young people would be able to hold the Council to account via performance measures and milestones. The Young People's Corporate Plan touches on all the objectives of the Corporate Plan as it engaged young people's opinions on several issues ranging from mental health to housing.

Members of the Cabinet and the Chief Executive thanked those involved for all of their hard work in helping the Council to communicate with its residents and young people and also how their work had been presented within the plan.

Clarification was sought by the Chair of the Economy, Skills, Transport and Environment Scrutiny Board in relation to what had been in place to represent young people diagnosed with learning and physical disabilities as well as young people with alternative provision or home education to inform the report.

The Cabinet Member for Children, Young People and Education highlighted that the plan was developed and owned by young people. The process was led by the SHAPE Forum and Care Leavers forum with both fora being inclusive and providing equal opportunities. The priorities in the plan were formulated through intelligence gathered from the SHAPE survey 2023; all schools were asked to provide a representative sample of students from a range of backgrounds.

Reason for Decision

The Council's refreshed Corporate Plan may not have been easy for young people to see how the things that matter to them are prioritised and delivered. Officers spoke to both the SHAPE Forum and the Carer Leavers Forum to determine if, using the Corporate Plan as a base, they would like to set it out in a way that emphasised what matters to young people.

Alternative Options Considered

The alternative option would be that there would be no Young Person's Corporate Plan. There would still be a Corporate Plan for the Council, which in the refresh did consult young people,

however, it does not contain in-depth information from consultation and co-production specifically with young people.

Resolved that the Sandwell's Young People's Corporate Plan 2023-2026, as set out in the [Appendix, be approved](#).

56/23 **Corporate Plan and Performance Management Framework Refresh**

Approval of the refreshed Corporate Plan, Corporate Performance Management Framework and the corporate plan commitments was sought. Considerable progress had been made over the recent years including an improved OFSTED rating, a successful commonwealth games, the flagship Harvest View social health care facility opening and the Council's initiative to help Sandwell's residents during the cost of living crisis. Attention was raised to the necessity of the corporate plan to be a living document, constantly adapting to the needs of the borough.

The Chair of the Economy, Skills, Transport and Environment Scrutiny Board requested further information on Sandwell Council's expectations when dealing with noise nuisance. A request was also made on why homeless people, who wished to remain homeless, were not included or considered in the report.

The Deputy Leader and Cabinet Member for Finance and Resources confirmed that both anti-social behaviour and nuisance were wide areas of work with a range of investigative approaches and powers to tackle issues depending on the nature and circumstances. Due to these varying possibilities, it was not possible to have uniformity in these investigations. Investigations against council tenants or an individual was either a legal or quasi-legal process and as a result, evidentiary requirements must have been met. The Council was required to justify enforcement action and clearly display that such action is proportionate. Therefore, residents may have been asked to complete and submit records more than once.

In relation to questions around homelessness, it was highlighted that the Council's objective was to prevent homelessness as far as practically possible. The Homeless and Rough Sleeping Strategy was refreshed in 2022 which enabled the Council to relieve homelessness when it occurs and assist with a wide range of support. Sandwell had the lowest numbers of rough sleepers in the West Midlands Region.

Reasons for recommendations

The Corporate Plan was developed in 2021, at a time when the borough was still responding to and recovering from the COVID-19 pandemic. It was important to regularly review the Corporate Plan and related Performance Management Framework to ensure that they reflected the progress made.

The strategic outcomes in the Corporate Plan had been reviewed to ensure that they would reflect and support the council's priorities. Amendments had been made to ensure that core elements of the Improvement Plan are captured within the single Corporate Plan.

Alternative options considered

The alternative to the refresh of the Corporate Plan and Performance Management Framework would have been to continue with the previously agreed version of both documents that had been agreed in 2021 and early 2022. Whilst both set the strategic direction for the council and enable monitoring of performance, if no review or refresh was to take place, there would not be the recognition or allowance that priorities change over time. This would result in the council's resources and services being out of alignment with the needs of residents, the organisation's priorities and the improvement journey that the council was part way through.

Resolved:-

- (1) that approval be given to the refreshed Corporate Plan and Corporate Performance Management Framework as set out in [Appendix 1](#);
- (2) that the corporate plan commitments in the directorate business plans as set out in [Appendix 2](#) be noted as the delivery vehicle for the Corporate Plan for 2023/24 onwards.

57/23

Private Sector Housing Assistance Policy and Policy on Adaptations for Disabled Tenants in Council Housing

Approval was sought to adopt both the revised Private Sector Housing Assistance Policy and the Policy on Adaptions for Disabled Tenants in Council Housing. Approval was also sought to authorise the Director of Housing to implement the new policies.

The Chair of the Budget and Corporate Scrutiny Management Board requested assurance on the possibility of better communication between Adult Social Care and the Housing Improvement Team going forward as part of the new policy. The Cabinet Member for Housing and Built Environment confirmed that officers across directorates were developing detailed processes and guidance to support the implementation of the policy.

Following further discussions and questioning, the following answers were confirmed:-

- the Housing Needs Assessment 2022 did not consider the impact of long covid on the expected numbers of residents with disabilities or long term conditions. Instead, it considered the impact of physical and mental impairments more broadly as part of this needs assessment and its long-term effect on an individual's ability to carry out normal day-to-day activities;
- the Council's Telecare service and the equipment store was provided across all housing tenure;
- consultation was advertised via email to voluntary sector partners, through SCVO newsletter and SCIPS newsletter which was a hard copy posted to their membership. It was also advertised on the SMBC website, and placed on the SMBC Citizenspace page. A targeted approach was also made to organisations that support residents with disabilities or mobility issues, who were more likely to access this service. The organisations targeted offer boroughwide services so would have included residents from all social and economic backgrounds;
- where the Occupational Therapist assessment identified the same need for both residents living in the same household, the application could be in joint names;
- target timeframes were confirmed as; equipment – 7 calendar days, urgent minor adaptations and hospital discharge – 24 hours, standard minor adaptations – 10 working days (with the exception of ramps and over bath showers which would take longer due to scale of work required);
- The appeals process had been changed to speed up the process for the customer and is in line with other review processes across the council. The reviewing officer will consult with all necessary colleagues;
- The Disability Facilities Grant, a Government grant, which was accessed via the Better Care Fund and applied to Private Sector Housing Council Housing would be used to fund the policies;

- loans for empty houses and street scene improvement were in the Private Sector Housing Assistance Policy. The relevant policy was “Regulatory Reform (Housing Assistance) (England and Wales) Order 2002 (RRO);
- details of the loan scheme would be developed following implementation of the policy with the principle that they must represent value for money, ensuring the loan was secured by the value of the property and if nominations rights for lettings are agreed they were for the longest period possible;
- weather proofing and the improved street scheme were not different, and any external improvement scheme would cover both. The Director of Housing would make the decision when resources were available for such work, and would agree areas/streets to be improved according to priorities, needs and stock condition at that time;
- the Regulatory Reform Order gave Local Authorities wide ranging powers to improve living conditions within localities and the Empty Homes Loans could only be offered if it was identified within its published Housing Assistance Policy. A separate Empty Homes Strategy was available that provided more detail on implementation of this element of the policy.

Reasons for Decision

The focus for reviewing and revising the policy was to continue to provide adaptations and housing improvements to disabled residents, offering the most cost effective and best value solutions, that was targeted at those with the greatest need.

The revised policies would expand and maximise opportunities for improving the homes of vulnerable and disabled people. These changes were designed to promote independence and reduce/prevent demand on health and social care services and fundamentally improve quality of life. The policies introduced a more customer centred approach by offering residents more bespoke and easily accessible service irrespective of tenure. The changes reflected good practice as set out in the Adult Social Care Reform White Paper 2021 and the Disabled Facilities Grant.

Alternative Options Considered

The policy could remain unchanged and Sandwell Council would have continued to deliver adaptations in the same way. The introduction of the Better Care Fund in April 2014 and the Care Act in April 2015 was leading to the creation of new integrated services centred on the home. This would potentially make grant delivery more effective, efficient and customer-focussed. There was a need to balance the preventative role of the DFG in keeping people living

safely and independently with the need for the grant to be used in more flexible and responsive ways to help reduce pressures on health and social care and improve quality of life.

Resolved:-

- (1) that approval be given to adopt the revised Private Sector Housing Assistance Policy as set out in [Appendix A](#) and the Policy on Adaptations for Disabled Tenants in Council Housing as set out in [Appendix B](#);
- (2) that in connection with Resolution (1) above, the Director for Housing be authorised to implement the new policies.

58/23

Improvement Plan Progress & Phase 3 Refresh

Approval was sought for Cabinet to recommend to Council that the Improvement Plan Progress and Phase 3 Refresh Report, the March progress report, the Improvement Plan Annual Report and an accompanying letter be submitted to the Secretary of State for Levelling up, Housing and Communities to form the Council's six monthly update on progress against the Improvement Plan.

Reasons for decision

Under the Statutory Directions, the council was required to report progress against the Improvement Plan to the Department of Levelling Up, Housing and Communities every six months. The first report was submitted in December 2022. It was proposed that this report, the quarterly update received by Cabinet in March (appendix 9) and the Improvement Plan Annual Report (appendix 2) form the basis of the report to the Secretary of State along with a covering letter (appendix 10). Council are responsible for approving the report made to the Secretary of State and Cabinet would make a recommendation to Council.

Alternative options considered

The Directions issued by the Secretary of State are a statutory requirement and the council has a legal obligation to respond appropriately. Failure to do so would likely result in further intervention measures. Reviewing progress against the Improvement Plan enables senior officers and members to have oversight of delivery, and take corrective action, as necessary. Alternative methods of monitoring progress could be adopted. The current monitoring method was regularly reviewed to ensure it remains fit for purpose and provides Leadership Team with the oversight they require. Alternative formats for reporting to the

Secretary of State could have been adopted, however the proposal to submit a covering letter along with the quarterly reports made to Cabinet made use of existing reports. The Department for Levelling Up, Housing and Communities confirmed that this was an acceptable format to them.

Resolved:-

- (1) that progress against the Improvement Plan up to 11 May 2023 be received;
- (2) that the response to the CIPFA FM Model Re-Assessment Report be received;
- (3) that the Improvement Plan Risk Register be received;
- (4) that changes to the Improvement Plan be noted;
- (5) that any recommendations or comments made by Budget and Corporate Scrutiny Management Board and Audit and Risk Assurance Committee in relation to the Improvement Plan progress be received;
- (6) that the Council be recommended to submit the Improvement Plan and Phase 3 refresh report, the March progress report, the Improvement Plan Annual Report and an accompanying letter to the Secretary of State for Levelling up, Housing and Communities to form the Council's six-monthly update on progress against the Improvement Plan.

59/23

Social Housing Decarbonisation Fund – Wave 2.1 Funding

Approval was sought to authorise acceptance of a maximum of £5.5m grant funding from the Government's Department for Energy Security & Net Zero (DESNZ) to fund proposed energy-efficiency improvements to Council-owned dwellings in Sandwell.

In response to questions from the Chair of the Safer Neighbourhoods and Active Communities Scrutiny Board, it was confirmed that 17,779 dwellings (63% of all stock) was assumed to be EPC D or lower. This would be validated as the Council carried out stock condition surveys across the stock. It was also confirmed that there would be future waves of SHDF by central government where Sandwell would be able to bid for funding. There were also additional grant funding sources that were available to help retrofit improvement.

Following a further question from the Chair of the Economy, Skills, Transport and Environment Scrutiny Board, it was highlighted that properties that had received decarbonisation investment would be subject to the same right to buy opportunities as all other properties.

Reasons for decision

This initiative supported the drive towards a greener, low-carbon economy and a need to address Climate Change priorities. It would also help to address high levels of fuel poverty in the Sandwell area.

Acceptance of the proposals would reduce fuel poverty levels, improve living conditions for tenants in Council homes, improve EPC ratings for the properties concerned and promote the Council's reputation as being serious about climate change and the move towards a carbon-neutral economy.

Alternative options considered

The Council could do nothing, not accept the grant and not invest in the properties to improve the energy efficiency. This was not considered a suitable option as the Council is committed to improving the energy efficiency to EPC C or above of all council housing stock by 2030.

Resolved:-

- (1) that approval be given to authorise acceptance of a maximum of £5.5m grant funding, from the Government's Department for Energy Security & Net Zero (DESNZ) to fund proposed energy-efficiency improvements to council-owned dwellings in Sandwell;
- (2) that the Director of Law and Governance and Monitoring Officer be authorised to enter into a grant funding agreement with DESNZ, subject to a satisfactory financial appraisal being completed by the Strategic Finance;
- (3) that subject to Resolution (1) and (2) above, the Director of Finance be authorised to allocate the sum in the order of £16m from the Housing Revenue Account (HRA), to both match-fund and supplement proposed energy-efficiency improvements to council-owned dwellings in Sandwell;

- (4) that the Director of Housing be authorised to instruct the Council's External Improvement Programme construction partners once appointed (currently being procured), to deliver associated energy improvement works in accordance with the contractual arrangements;
- (5) that the Director of Housing be authorised to instruct agencies procured via the West Midlands Combined Authority (WMCA) to carry out specialist duties, on behalf of Sandwell MBC, in relation to the Social Housing Decarbonisation Fund.

Meeting ended at 4.23pm

Contact: democratic_services@sandwell.gov.uk

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Report to Cabinet

12 July 2023

Subject:	Local Authority Housing Fund
Cabinet Member:	Cllr Laura Rollins Cabinet Member for Housing and Built Environment
Director:	Gillian Douglas Director of Housing
Key Decision:	Yes Value of grant award – Urgent item report
Contact Officer:	Nigel Collumbell – Assistant Director (Housing Management) Nigel_collumbell@sandwell.gov.uk

1 Recommendations

- 1.1 That approval be given to draw down the offer of £1.8m of Capital Grant Funding from the Department for Levelling Up, Housing, and Communities (DLUHC).
- 1.2 That the Director Housing be authorised to match fund £2.195m from unallocated Housing Revenue Account reserves and/or through prudential borrowing for the purpose of acquiring 19 units of accommodation to support the resettlement of families supported by the Home Office’s Afghan Relocations and Assistance Policy (ARAP) and the Afghan Citizens Resettlement Scheme (ACRS).







2 Reasons for Recommendations

- 2.1 In December 2022, the Department for Levelling Up, Housing and Communities (DLUHC) launched the first round of the [Local Authority Housing Fund](#) (LAHF R1), an innovative capital fund that supports local authorities in England to obtain housing for those who are unable to find settled accommodation on resettlement schemes. The intention of the funding is to ensure that those communities, which have been most generous in welcoming those fleeing conflict and persecution in Ukraine and Afghanistan, are not disadvantaged by increased pressures from these arrivals on the existing housing and homelessness system. However, Sandwell was not offered any funding under this round of the scheme.
- 2.2 In March 2023, it was announced that the Local Authority Housing Fund would be expanded by £250m for a second round of funding (LAHF R2), with the majority of the additional funding used to house those on Afghan resettlement schemes (ARAP/ACRS) currently in bridging accommodation and the rest used to ease wider homelessness pressures. The £250m second round of LAHF supports the Government's humanitarian obligations to provide safe and suitable housing to those fleeing their country. LAHF R2 will also support local authorities to acquire good quality, and better value for money Temporary Accommodation (TA) for families owed a homelessness duty by local authorities. This will reduce the usage of B&B accommodation and will enable local authorities to grow their asset base, creating sustainable assets to help manage local housing pressures on an ongoing basis.



- 2.3 Sandwell have been offered the opportunity to draw down £1.8m of Capital Grant Funding in return for the provision of 19 units of accommodation, 17 for settled accommodation and 2 units of temporary accommodation. A further £20,000 per property is also available to account for other costs (including refurbishment). An online expression of interest must be completed by 5th July 2023 to draw down the funding, this does not commit the Council to receiving the funding but if the offer is confirmed a Memoranda of Understanding with DLUHC must be signed up to by 14th July 2023.
- 2.4 The item was not included in the 28 Day Notice (Forward Plan) due to the urgent timescales for confirming whether the local authority wish to accept the offer of the capital grant. We received notification of the grant award on 7 June but have had to do some work on the feasibility of delivering the intended outcomes. As a result, the Chair of the Safer Neighbourhoods and Active Communities has acknowledged the reason for urgency and given an exception to scrutiny call in to enable the Memorandum of Understanding to be signed with DLUHC by their deadline.

3 How does this deliver objectives of the Corporate Plan?

	Best start in life for children and young people – the proposal will ensure that migrant families are integrated into the community and can access safe and affordable accommodation
	People live well and age well – the proposal will ensure that households are able to secure suitable longer term accommodation and can move on from temporary accommodation
	Strong resilient communities – the model will ensure that migrant groups integrate into the community and have the opportunity to be housed within their support network localities
	Quality homes in thriving neighbourhoods – the model will ensure that households are housed in good quality, affordable and sustainable accommodation





A strong and inclusive economy – the proposal will ensure the households have access to education, training and employment opportunities as they have a stable home

4 Context and Key Issues

- 4.1 In December 2020, the Defence Secretary and Home Secretary announced the Afghan Relocations and Assistance Scheme. Sandwell offered to support between 20 and 25 families to resettle in the borough.
- 4.2 In September 2021, the Home Office advised Sandwell they were establishing a “bridging hotel” in the borough, as temporary accommodation for Afghan families arriving through both the Afghan Relocations and Assistance Policy (ARAP) and the Afghan Citizens Resettlement Scheme (ACRS).
- 4.3 To-date we have resettled 17 families into permanent accommodation but 7 families, with family sizes ranging from a couple to a family of nine remain in the bridging hotel. Additionally, four ARAP / ACRS families have found their own accommodation in Sandwell.
- 4.4 In April the Home Office announced the intention to give notice and end the bridging hotel arrangements across the country. The bridging hotel in Sandwell will end the accommodation offer on 15th August 2023.
- 4.5 At the point the hotel closes, any families who have not been relocated, will be offered support by the host Local Authority under the provisions of the homeless legislation.
- 4.6 There is a risk of homeless presentation from both families remaining in the hotel at the closure date and those who have resettled in Sandwell. The key risk for those who have found settled accommodation is the sustainability and affordability of those arrangements, many are large families with a 4 bed+ housing need. This type of accommodation is both short in supply and often only available in the private rented market at rent that is above the Local Housing Allowance, leaving a short-fall in rent and benefit entitlement.
- 4.7 The risks of increased pressure on our Homeless service are mitigated by additional funding provided by the Department for Levelling Up, Housing, and Communities to provide wrap around support to support access to education, work, health and housing.



This funding is time limited as a one off payment, meaning long-term sustainable housing needs to be identified to prevent these risks being realised in future months.

4.8 Since 2018 we have established the HRA Strategic Asset Management Group to oversee the use of Right to Buy 1-4-1 funding. This fund provides 40% contribution to new stock delivered through new build projects and single property acquisitions. We have a well-established process for acquisitions that helps demonstrate value for money in every case as well as identifying additional investment needs once properties are acquired.

4.9 We will use this process and governance to oversee the use of LAHF funds, prioritising this funding to ensure we maximise this opportunity.

4.10 The draw down and match funding costs set out are based on the following assumptions:

- Based on an average purchase price per house of £0.180m and flat of £0.077m
- Refurbishment costs have been set at £0.015m per unit
- This does not include any legal costs
- The council cannot claim more than 40% of the remaining capital spend. This means that to claim the full £1.8m we would need to acquire a greater number of properties than we have been allocated/or more expensive units.

5 Alternative Options

5.1 Sandwell does not have to draw down the capital funding offered. If we do not, it will be offered to other Local Authorities. Alternatively, Sandwell could request to draw down part of the funding.

6 Implications

<p>Resources :</p>	<p>The HRA will need to incur gross capital expenditure of £4m to draw down the full grant allocation of £1.8m.</p> <p>Of this expenditure, £1.805m will be funded through LAHF-R2 Capital Grant, and £2.195m will be financed through HRA resources. The match funding element will be accommodated within the existing HRA Capital Programme 2022/23-2026/27</p>
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	LAHF R2	Ringfence Grant	Non-Ringfenced Grant	Match Funding	Total Investment
	Acquisitions (19 properties at £75k per property)	£1,425,000	£0	£2,195,000	£3,620,000
	Refurbishment Grant (19 properties at £20k per property)	£0	£380,000	£0	£380,000
					£4,000,000
	Drawdown of the grant funds and HRA match funding will be subject to a satisfactory appraisal by Strategic Finance.				
Legal and Governance:	There would be a need for legal support and resources in the acquisition of any properties purchased through the open market				
Risk:	<p>Identifying and securing suitable properties in a relatively short period of time is a significant risk, as is the authorities ability to complete the conveyancing process in the timescales set as we are reliant third parties to act promptly to complete each purchase.</p> <p>Households who have resettled in Sandwell either through ARAP / ACRS routes and or who have found their own private rented accommodation are at risk of homelessness because the accommodation may not be affordable once wrap around support is removed. We estimate the costs associated with supporting 17 households from this cohort who may present as homeless within the next 12 months to be at least £193k. This estimate is based on the provision of temporary accommodation and topping up rent to access private rented accommodation.</p> <p>Homelessness is highlighted as a strategic risk on the Housing Directorate risk register, the proposals in this report support the mitigation of that risk.</p>				
Equality:	The operating model for resettlement will ensure robust holistic support for people with protected characteristics. Consultation is currently live on the development of a Borough of Sanctuary Strategy, the proposals in this report positively support the intentions of that strategy to help people settle well in Sandwell. That strategy will be subject to a full Equality Impact Assessment.				



Health and Wellbeing:	The proposal will improve the health and wellbeing of the cohort as they will have access to settled and affordable accommodation
Climate Change:	The acquisition of residential properties from the market may provide the opportunity to improve the condition of housing stock in the Borough by bringing them under the Councils direct management meaning they will benefit from future investment to meet net-zero targets.
Corporate Parenting:	Preventing families with children from becoming homeless prevents those children from becoming looked after by the Local Authority.

7. Appendices

None

8. Background Papers

LAHF round 2 prospectus and guidance

<https://www.gov.uk/government/publications/local-authority-housing-fund-round-2>

LAHF Additional Q&A Guidance



v2 LAHF R1 and R2
additional Q&A guidance

Memoranda of Understanding template



LAHF2-MOU-Template-(for-LA-reference-c



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Report to Cabinet

12 July 2023

Subject:	Award of Contract for use of Enforcement Agents
Cabinet Member:	Councillor Bob Piper - Cabinet Member for Finance and Resources
Director:	Simone Hines – Director of Finance and Section 151 Officer
Key Decision:	Yes
Contact Officer:	Ian Dunn ian_dunn@sandwell.gov.uk carl_jones@sandwell.gov.uk

1 Recommendations

- 1.1 That the Director of Finance – Section 151 Officer, in consultation with Cabinet Member for Finance and Resources, be authorised to award a contract for use of Enforcement Agents for a 5-year period (3 + 2), following a successful competitive exercise in accordance with the Contract Procedure Rules.
- 1.2 That the Director of Law and Governance – Monitoring Officer be authorised to execute any documentation necessary to enable the action referred to in 1.1 above to proceed.

2 Reasons for Recommendations

- 2.1 The report is seeking approval to award a contract for the use of Enforcement agents following a compliant procurement process from the 1 December 2023.







2.2 The current contract for the use of Enforcement agents ends on the 30 November 2023, and following a successful further competitive exercise:

- Lot 5 – be awarded to the top two highest scoring bidders in the procurement exercise for the first referral enforcement agents detailed in this report
- Lot 5 – be awarded to the highest scoring bidder in the procurement exercise for the second referral enforcement agents detailed in this report
- That the names of the successful bidders be confirmed once all stakeholder councils have consented to the award of the contract and all requisite procurement procedures completed

2.3 Sandwell is committed to ensuring effective collection of unpaid Council Tax, Business Rates, High Court and County Court judgements, Commercial Rent arrears, Business Improvement District (BID) charges and sundry debts, including housing benefit overpayments. The use of enforcement agents is crucial in ensuring we maintain and improve current levels of performance and is always used as a last option.

2.4 The contract period of three years with the possible option of a further two years (if agreed through the procurement process) will provide Sandwell with the assistance it requires in collecting these debts.

3 How does this deliver objectives of the Corporate Plan?

	Best start in life for children and young people	The Enforcement Agent contract will enable the Council to recover monies otherwise difficult to collect to assist in funding crucial Council services. It therefore supports the Council’s objectives of providing a strong and inclusive economy
	People live well and age well	
	Strong resilient communities	
	Quality homes in thriving neighbourhoods	





4 Context and Key Issues

- 4.1 The majority of council services are funded through the income generated from Council Tax and Business Rates collection.
- 4.2 Sandwell is rated highly for its Council Tax in-year collection. The award of this contract will help us to maintain high collection levels.
- 4.3 The Council uses Enforcement Agents to support the recovery of unpaid Council Tax, Business Rates, High Court and County Court judgements, Commercial Rent arrears, Business Improvement District (BID) charges and sundry debts.
- 4.4 The Council uses enforcement agents as a last resort for recovery of debts once it has exhausted all options and has robust resources for the collection of debts.
- 4.5 The existing contract was procured by City of Wolverhampton Council on behalf of Dudley Metropolitan Borough Council, Sandwell Metropolitan Borough Council, South Staffordshire District Council and Wolverhampton City Council.
- 4.6 In 2022/23 the collection rate for Council Tax was 95.5% and for Business Rates was 96.14%.
- 4.7 The Council currently uses 2 enforcement agents – Bristow & Sutor and Rundles & Co Ltd for the collection of unpaid Council Tax, Business Rates, Business Improvement District (BID) charges, County and High Court Judgements and sundry debts. Rundles and Newlyn PLC are used to attempt collection at second referral.
- 4.8 The existing contract comes to an end on 30 November 2023.
- 4.9 Dudley Metropolitan Borough Council will procure the new contract on behalf of City of Wolverhampton Council, Sandwell Council and South Staffordshire District Council.



4.10 Following the procurement process this report is seeking approval to award a contract to the top two highest scoring bidders in the procurement exercise for the first referral enforcement agents for Lot 5 and the highest scoring bidder in the procurement exercise for the second referral enforcement agents for Lot 5.

4.11 The contracts will be at no cost to the Council. The service providers will collect fees from the debtors, the fees are fixed in accordance with The Taking Control of Goods (Fees) Regulations 2014.

5 Alternative Options

5.1 If a contract is not in place to provide additional assistance with the recovery of unpaid Council Tax, Business Rates, High Court and County Court Judgements, Commercial Rent arrears, Business Improvement Districts (BID) charges and sundry debts, including Housing Benefit Overpayments and the recovery actions available to the Council will be limited. Recovery rates would reduce affecting income available to the Council to provide services.

6 Implications

Resources:	The contract is at no cost to the Council. The service providers will collect fees from the debtors, such as fees being fixed in accordance with The Taking Control of Goods (Fees) Regulations 2014.
Legal and Governance:	The procurement process will be an open OJEU procedure in accordance with the Public Contract Procedure Rules.
Risk:	The corporate risk management strategy has been complied with to identify and assess the risks associated with the recommendations being sought. This has concluded that there are no significant risks that require reporting. Further measures will be put in place to ensure that the risks identified during the procurement process are considered and mitigated to levels within the council's appetite for risk.
Equality:	No implications



Health and Wellbeing:	No implications
Social Value	Social Value will be considered as part of the evaluation of returned tender submissions
Climate Change	There are no implications arising from this report.
Corporate Parenting	There are no implications arising from this report.

7. Appendices

None

8. Background Papers

None.



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Report to Cabinet

12 July 2023

Subject:	Budget and Corporate Scrutiny Management Board – Customer Journey Scrutiny Review
Cabinet Member:	Deputy Leader and Cabinet Member for Health and Adult Social Care, Councillor Suzanne Hartwell
Director:	Surjit Tour Director of Law and Governance and Monitoring Officer
Key Decision:	No
Contact Officer:	Democratic Services Manager, Suky Suthi-Nagra Suky_Suthinagra@sandwell.gov.uk Democratic Services Officer, Anthony Lloyd Ant_lloyd@sandwell.gov.uk

1 Recommendations

- 1.1 That Cabinet consider the findings of the Customer Journey Scrutiny Review report as set out in Appendix 1.
- 1.2 That Cabinet approve in full, approve in part, or do not approve the following recommendations arising from the Customer Journey Scrutiny Review:-
 - (1) that the Director of Regeneration and Growth/Assistant Chief Executive, in consultation with the Cabinet Member for Finance and Resources and Cabinet Member for Adult Social Care, be authorised to agree a customer care standards/charter, and staff responsibilities in relation to those standards to ensure;
 - a) that “back-office” staff take ownership and accountability of customer requests received via Contact Centre Agents;



- b) a standard approach is taken to making officer contact numbers available on Outlook and to customers to prevent additional calls being made to the Contact Centre;
 - c) a standard approach to the complaints process and deadlines for responding to complaints are clear and accessible across all Council services;
 - d) that key contacts are identified within each service area to aid Customer Service Agents in their enquiries;
 - e) that residents are regularly updated and informed about the current process of their request/query.
- (2) that the Director of Regeneration and Growth/Assistant Chief Executive be authorised to commission/develop a customer training package that incorporates the following topics:-
- a) The completeness of response letters
 - b) Methods to manage customer expectations and awareness around the Council's remit and responsibilities.
- (3) that the Director of Regeneration and Growth/Assistant Chief Executive ensure that all members of staff undertake training around customer care standards as identified in (2) and that staff performance against these standards be incorporated within the appraisal process;
- (4) that mandatory corporate customer service training be included as part of the induction process for all staff;
- (5) that the Director of Regeneration and Growth/Assistant Chief Executive, in consultation with the Director of Finance, investigate options for procuring a single joint Customer Relations System across the Council;
- (6) that the Director for Director of Regeneration and Growth/Assistant Chief Executive considers the introduction of automated feedback surveys and that regular feedback on Council enquires/complaints are analysed and shared with Directorates;
- (7) That the Director for Director of Regeneration and Growth/Assistant Chief Executive introduces corporate guidelines in relation to the use of Council contact numbers to ensure that all



officers are contactable and that contact details are updated regularly;

- (8) that the Director of Regeneration and Growth/Assistant Chief Executive considers the feasibility of amalgamating the current three contact centres (Corporate Contact Centre, Revenues and Benefits Contact Centre and Adult Social Care Care) into a single contact centre number with staff specialising in various areas;
- (9) that the Director of Regeneration and Growth/Assistant Chief Executive, as part of the refresh of the Council's website, ensures the Council continues to promote the use of Sandwell Digital First and the Council's website as the first point for accessing information and raising an issue/request;
- (10) that as part of the customer journey review being undertaken, the Director of Regeneration and Growth/Assistant Chief Executive reviews current timescales for responding to enquiries and consider a reduction, wherever possible, including member enquiries being reduced from 10 working days to 3-5 days.

1.3 That, in connection with 1.2 above, a further report be submitted to the Budget and Corporate Scrutiny Management Board, within 2 months' time, on the decision of Cabinet.

2 Reasons for Recommendations







2.1 In 2022, the Budget and Corporate Scrutiny Management Board agreed to investigate the experience of Sandwell residents when accessing or requesting Council services; this would be referred to as the "Customer Journey". This was in response to:-

- concerns raised by residents about response times to queries
- member's experiences when trying to contact services/individual officers (e.g. delayed/no response).
- addressing the objectives of the Council's Improvement Plan to improve the customer journey experience
- to improve communication between residents and the council.



- 2.2 The Board recognises that significant improvements need to be made in order to help the Council leave intervention. Customer services is of public interest and aligned with the Council's corporate priorities.
- 2.3 A scoping document was created (Appendix B) which carried out the rationale and provided suggestions of ways forward for the review to progress. Several lines of inquiry were identified for the review alongside a range of methods that could be used to gather evidence including the utilisation of Council surveys, desktop research, meetings with key stakeholders and site visits. As part of the Council's Improvement Plan, the Council was seeking to embed values and behaviours as a foundation of the council's workforce strategy. The work of the review would therefore complement ongoing work to address the recommendations set out in the Improvement Plan.
- 2.4 The Budget and Corporate Scrutiny Management Board subsequently conducted a scrutiny review, establishing a Working Group to carry out the review and ascertain an understanding of the current customer journey experienced by residents and users of Sandwell Council's services.

3 How does this deliver objectives of the Corporate Plan?

	The Best Start in Life for Children and Young People
	People Live Well and Age Well
	Strong Resilient Communities
	Quality Homes in Thriving Neighbourhoods
	A Strong and Inclusive Economy
	A Connected and Accessible Sandwell



4 Context and Key Issues

4.1 In 22 March 2022, the Secretary of State for Levelling Up, Housing and Communities announced an intervention package and a set of Directions to ensure the council was able to comply with its best value duty under Part 1 of the Local Government Act 1999. These Directions were in-part influenced by the Grant Thornton report following their Value for Money Governance Review of December 2021.

4.2 The Government's intervention package requires the preparation and agreement of an Improvement Plan that will:

- deliver rapid and sustainable improvements in governance, leadership and culture in the council;
- secure improvement in relation to the proper functioning of the scrutiny and associated audit functions; and
- secure continuous improvement in all services.

4.3 In response, the Council developed an Improvement Plan which included proposed mechanisms for governance and assurance.

4.4 One of the objectives within the Plan is to improve the customer journey experience to meet residents needs and demands. This is a corporate priority for the authority

4.5 The Board aimed to identify, if deemed necessary, any outstanding issues with the Council's customer-focused services. Any recommendations considered needed to be best practice and be in line with Sandwell's Vision 2030. Intended outcomes sought:-

- to address the outcomes from the Improvement Plan relating to the customer journey experience and ensure it meets the needs and demands of our residents;
- to understand if Sandwell residents can obtain the assistance they require in an efficient but timely manner;
- to identify if there is a need for alternating approaches to customer service when considering residents with varying circumstances e.g. residents without internet access/disabilities;
- to investigate the customer journey process and how residents are accessing Council services (physical, digital or via telephone);



- to assess if the Council is providing a welcoming, friendly, and helpful service with accurate and timely advice;
- to consider if the Customer Portal is efficient and effective at delivering it's aims and objectives;
- to identify if the Councillor Portal is fit for purpose.

5 Alternative Options

5.1 There are no alternative options. The Cabinet may approve all, some, or none of the recommendations.

6 Implications

Resources:	Financial implications may arise from some of the recommendations such as the introduction of new software.
Legal and Governance:	The council is required to develop and implement an improvement plan that includes “actions to deliver rapid and sustainable improvements in governance, leadership and culture in the Authority.” Failure to comply with these Directions may lead to further intervention measures for the council.
Risk:	Organisational Culture and the Customer Journey is included within the Improvement Plan Risk Register, recognising the importance of organisation culture to successfully implement the necessary changes and embed the improvement.
Equality:	The Customer Journey will look to address any gaps in equality, diversity and inclusion and will ensure that all strategies are aligned.
Health and Wellbeing:	Employee and resident engagement and a positive organisational culture brings benefits to organisations, including greater customer/client satisfaction, increased employee happiness and wellbeing, and increased productivity and creativity.
Social Value:	The new values and behaviour will underpin work of the council, defining expectations for ways of working, and in turn directly influencing our delivery of social value.



Climate Change:	Current and previous engagement with residents has been done remotely or via the telephone where this approach will achieve the desired outcome. This reduces staff travel to offices or other venues. However, some engagement with residents is conducted face to face and from Council buildings which will mean increased staff journeys which will generate carbon emissions.
Corporate Parenting	Better frontline services will have an overall impact on how the Council responds to its customers. Precise and timely responses will be extremely advantageous in ensuring the Council fulfils its corporate parenting responsibilities, especially in relation to directing children’s social care enquiries.

7. Appendices

7.1 Appendix A – Customer Journey Scrutiny Review Report

8. Background Papers

None



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Budget and Corporate
Scrutiny Management Board
**Customer Journey Scrutiny
Review**

Providing a “critical friend” challenge

Addressing the concerns of the public

Member-led scrutiny

Driving Improvement

**Adding value and demonstrating
effectiveness**

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Chair's foreword

Local government is responsible for providing a range of vital services for people and businesses. Providing excellent customer service should be the aim for every local authority with responsibility for this sitting with every employee whatever their role.



Our review has found that too often customer service at Sandwell Council is still not at the level that is expected. This was not a surprise to our Scrutiny Committee, as it had already been recognised as an area of weakness through the government's intervention in the authority.

Improving customer service is also a key part of the Improvement Plan and a central area of focus for the Commissioners.

Despite much of the positive work that has taken place in recent months, including investment in new systems, our review found that there is still too often a disconnect between the first point of contact and then the action subsequently taken to resolve a query for people and businesses.

Moreover, there are still too many examples of enquiries not being responded to in a timely manner, or with a substantive reply which answers what was asked.

One of the most surprising things we found was a lack of corporate training in customer service skills for all employees, with this being left to individual departments. In some cases, there was no such training available to staff at all and it meant a lack of clarity about how we define excellence in customer service.

In addition, we found there had been too much of a corporate focus on trying to 'fix' issues at the contact centres when a significant proportion of the customer service issues actually occur after the initial point of contact and what happens next.

Our review has made a series of recommendations which we hope will stimulate debate about how customer service can be improved at Sandwell Council.

Councillor Paul Moore

Chair – Budget and Corporate Scrutiny Management Board



Introduction and Background

On 22 March 2022, the Secretary of State for Levelling Up, Housing and Communities announced an intervention package and a set of Directions to ensure the council was able to comply with its best value duty under Part 1 of the Local Government Act 1999. These Directions were in-part influenced by the Grant Thornton report following their Value for Money Governance Review of December 2021.

The Government's intervention package requires the preparation and agreement of an Improvement Plan that will:

- deliver rapid and sustainable improvements in governance, leadership and culture in the council;
- secure improvement in relation to the proper functioning of the scrutiny and associated audit functions; and
- secure continuous improvement in all services.

In response, the Council developed an Improvement Plan which included proposed mechanisms for governance and assurance.

One of the objectives within the Plan is to improve the customer journey experience to meet residents needs and demands. This is a corporate priority for the authority.

In 2022, the Budget and Corporate Scrutiny Management Board agreed to investigate the experience of Sandwell residents when accessing or requesting Council services, to be referred to as the "Customer Journey". This was in response to:-

- concerns raised by residents about response times to queries
- member's experiences when trying to contact services/individual officers (e.g. delayed/no response).
- addressing the objectives of the Council's Improvement Plan to improve the customer journey experience
- to improve communication between residents and the council.



The Board recognises that significant improvements need to be made in order to help the Council to come out of intervention. Customer services is of public interest and aligned with the Council's corporate priorities.

A scoping document was created which carried out the rationale and provided suggestions of ways forward for the review to progress. Several lines of inquiry were identified for the review alongside a range of methods that could be used to gather evidence including the utilisation of Council surveys, desktop research, meetings with key stakeholders and site visits. As part of the Council's Improvement Plan, the Council was seeking to embed values and behaviours as a foundation of the council's workforce strategy. The work of the review would therefore complement ongoing work to address the recommendations set out in the Improvement Plan.

Scope

The Board approved the scope for the review ([Appendix A](#)) at its meeting on 12 January 2023.

Aims and Intended Outcomes

To review and to identify, if deemed necessary, any outstanding issues with the Council's customer-focused services. Potential recommendations needed to be considered best practice and be in line with Sandwell's Vision 2030:

- to address the outcomes from the Improvement Plan relating to the customer journey experience and ensure it meets the needs and demands of our residents;
- to understand if Sandwell residents can obtain the assistance they require in an efficient but timely manner;
- to identify if there is a need for alternating approaches to customer service when considering residents with varying circumstances e.g. residents without internet access/disabilities;
- to investigate the customer journey process and how residents are accessing Council services (physical, digital or via telephone);
- to assess if the Council is providing a welcoming, friendly, and helpful service with accurate and timely advice;
- to consider if the Customer Portal is efficient and effective at delivering its aims and objectives;
- to identify if the Councillor Portal is fit for purpose.

Lead Officers:

The Group was supported primarily by the following officers:

Suky Suthi-Nagra

Dawn Winter

Anthony Lloyd

Debbie Cross

Helen Green

Jason Copp

Collette Knight

Andy Langford

Sean Russell

Nigel Collumbell

Tracey Causer

Sharon Lang

Vicky Merritt

Lauren Pilkington

Membership

Councillor Paul Moore (Chair)

Councillor Ellen Fenton

Councillor Elaine Giles

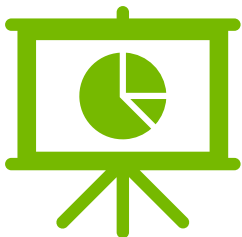
Methodology

During its investigation, the working group held two half day sessions to obtain information on the current and proposed “customer journey”. Officers from various departments across the organisation were invited to provide their experiences to the group. Recommendations were formed as a result of this detailed analysis based on the concerns, insights and issues expressed by those who attended.



Frequent working group meetings to guide and steer the Scrutiny Review

Detailed analysis into Sandwell Council’s Resident Survey to better understand public perception regarding Customer Service



Performance data review and feedback session with contact centre officers

Site visits carried out by members to the Council’s Corporate Contact Centre and One Stop Shop



Recommendation 1.1

That the Director of Regeneration and Growth/Assistant Chief Executive, in consultation with the Cabinet Member for Finance and Resources and Cabinet Member for Adult Social Care, be authorised to agree customer care standards/charter, and staff responsibilities in relation to those standards to ensure;

- a) that “back-office” staff take ownership and accountability of customer requests received via Contact Centre Agents;
- b) a standard approach is taken to making officer contact numbers available on Outlook and to customers to prevent additional calls being made to the Contact Centre;
- c) a standard approach to the complaints process and deadlines for responding to complaints are clear and accessible across all Council services;
- d) that key contacts are identified within each service area to aid Customer Service Agents in their enquiries;
- e) that residents are regularly updated and informed about the current process of their request/query.

Throughout the review, the working group was impressed with the professionalism, breadth of knowledge and commitment shown by the Contact Centre and One Stop Shop staff in delivering excellent customer service to the residents and businesses that the council serves. This was best demonstrated when Councillors spent time working alongside Customer Services Officers in the Call Centre and visiting the One Stop Shop. Staff were currently responding to queries from 13 different service areas so had to be retain knowledge on those areas. More complex queries for e.g. council tax or revenues and benefits would be dealt with by the specialised Revenues and Benefits Team.

Corporate standards

During their observations, the working group noted that there were currently different approaches to dealing with customers across the Council and no one single corporate standard, e.g. a number of service areas would not respond to customer queries within the allocated timeframes.

During their observation of the One Stop Shop, one customer had come into the Council House five times to ask about single occupancy discount.

Following conversations with officers, there had been repeated examples of people waiting too long or visiting the Council House for the same query because their issues had not been resolved the first time they had contacted the Council. In some cases, this included people at risk. Too often, it was felt the Council was not getting things done the first time.

Since the pandemic, more staff were working from home, however expectations of some customers are that they can come to the Council House and speak directly to department specialists. However, this is no longer the case. A significant number of the workforce continue to work from home with a small number of officers coming into the building as and when needed. Whilst services had successfully operated remotely during the pandemic, there appeared to be a perception that this would continue with officers not required to come into the building, however, customers footfall had since increased and now they expected a face-to-face service, which was not currently in place. In addition, the cost of living crisis, energy rebate schemes and other pressures on residents had resulted in more customers coming through the door.

In order to ensure consistency within the Council, it was proposed that customer service standards/charter should be developed to include the Council's aims and expectations as well as stating how and what will be measured to ensure compliance. It should set customer service standards that are applicable across services and to each council officer to ensure consistency, including response times. The charter would be a document for customers so that it could be easy to understand and be as user-friendly as possible as well as setting out expectations.

Communications between Customers, Contact Centre Agents and “back-office” staff

Following discussions with Officers and visits to the Council's Corporate Contact Centre and One Stop Shop, the working group quickly identified concerns regarding the break-down of communication between Contact Centre Advisors and “back-office” staff. For this report, “back-office” staff will be defined as Council employees who are not typically “customer facing” in their day-to-day roles. As a result of the pandemic, a number of back-office workers were required to work from home and continue to do so.

In some instances, customer requests remained unanswered by back-office staff despite consistent and repeated attempts by Contact Centre agents to resolve outstanding enquiries. During discussions with back-office staff, these issues were confirmed as legitimate points that were simply down to a lack of resources to both resolve the issue and keep customers informed. This lack of communication would then prompt residents to submit further requests, duplicating cases and increasing work-load. Upon further inspection, it was evident that no single approach or operating procedure was in place to obtain the information required in order to process customer requests with many Contact Centre agents developing their own procedures and preferred contacts when dealing with enquiries. This highlighted the desperate need for a standard operating procedure to be implemented to enable a consistent service across the board. It is therefore recommended that a single point of contact is identified within each service area (or, devolved further if necessary) to establish responsibility and increase the effectiveness of the processing of customer requests.

Members had several anecdotes where residents had missed a “call back” from the service area that had been responsible for their enquiry. In many cases, no further attempts were made to make contact or no direct contact number was left with the customer resulting in customers going back through the contact centre practically duplicating the request, leading to distress and frustration.

As a result, discussions commenced regarding the possibility of providing Council staff work mobile numbers to customers who have on-going cases. However, although this would alleviate pressure on the Contact Centre by potentially reducing the number of “chase” calls, it may result in officers receiving multiple requests that may not be relevant to their service area once the initial request had been resolved. It is suggested that a standard approach should be developed to alleviate the concerns and to establish guidelines for regular communications and updating procedures for customers with outstanding or on-going queries. Customers should be able to consistently, clearly and reliably display the progress of their enquiry or service request and contact should always be made when updates are available. Achieving closure is one of the most important aspects for customers; any cases that remain open for longer than usual periods of time should be reviewed and escalated where appropriate.

It was felt that the Council should set out clearly to customers how it was operating and what they can expect should they decide to visit the Council House via social media and other communication channels. In addition, the Council’s website should be kept up to date with relevant information and made easy to use to enable customers to easily find and complete relevant forms.



Recommendations and Findings

Recommendation 1.2, 1.3 and 1.4

- 1.2 That the Director of Regeneration and Growth/Assistant Chief Executive be authorised to commission/develop a customer training package that incorporates the following topics:-**
- a) The completeness of response letters**
 - b) Methods to manage customer expectations and awareness around the Council's remit and responsibilities.**
- 1.3 That the Director of Regeneration and Growth/Assistant Chief Executive ensure that all members of staff undertake training around customer care standards as identified in 1.2 and that staff performance against these standards be incorporated within the appraisal process.**
- 1.4 that mandatory corporate customer service training be included as part of the induction process for all staff.**

Customer Service Training

The review highlighted several areas where increased awareness of customer service processes and systems could be beneficial.

For example:

- The Customer Charter/service standards.
- Defining contacts and complaints.
- Where to find useful information e.g. website/social media.

The working group felt that newly developed corporate customer service training should be delivered to all staff to help embed customer service standards within all services. It was also felt that mandatory customer training should be included as part of the induction process to help raise awareness of the corporate approach to customer services, service standards and the Councillor's role within this.

Managing Customer Expectations

In particular, training is required around ensuring staff are well equipped to be able to manage customers' expectations. It is vital that customers are aware on whether or not their request can be met and, if so, what timeframes can be expected. Expectations should be set by Council staff at the earliest possible opportunity so that customers can re-direct their requests elsewhere if necessary.

Developing Council Officers' knowledge on the Council's remit is vital to assist a proficient and effective first point of contact and remove any uncertainty on functions and services that are provided by the Council. The completeness of correspondence was highlighted by members after several anecdotes had been received by customers of insufficient, wrong or badly written responses. Making certain that correspondence is clear, accessible and easy to understand is key to good customer service and would develop and maintain trust between the Council and its customers.



Recommendation 1.5

1.5 That the Director of Regeneration and Growth/Assistant Chief Executive, in consultation with the Director of Finance, investigate options for procuring a single joint Customer Relations System across the Council.

What is a Customer Relations Management System (CRM system)?

A Customer Relations Management System is the technology used to manage interactions between an organisation and its customers. An effective CRM system will help streamline processes and keep records of customer contact information as well as their preferred communication methods. It can also be used to track and capture previous interactions to better enable officers to identify reoccurring themes or quickly refer to recent enquiries. Customer Service Staff can use the system to effectively track conversations across multiple channels in one common platform. This is also useful as it would allow back-office staff from a wide array of departments to communicate effectively with the contact centre(s) which would increase efficiency in the process overall.

The current system in place at Sandwell Council

The Sandwell Council contact centre currently utilises Firmstep/DASH as its main CRM system. However, several CRM systems were in use across various departments. Upon further investigation, a total of 13 systems were identified. Although it is understandable that each CRM system contained its own advantages and disadvantages that could be more relevant to one service than another, it was clearly difficult and time-consuming for Contact Centre Officers to co-ordinate effective communications. The numerous avenues also caused difficulties with keeping clear and concise records of customer interactions as information was often spread across the systems in a disjointed manner.

Proposals and reasoning

Proposals from members included the need for a joint system that would ideally incorporate the existing databases or, at the very least, streamline the systems used. In doing this, officers would have a single point of access to obtain customer information, recent requests and completed cases to better map and review trends.



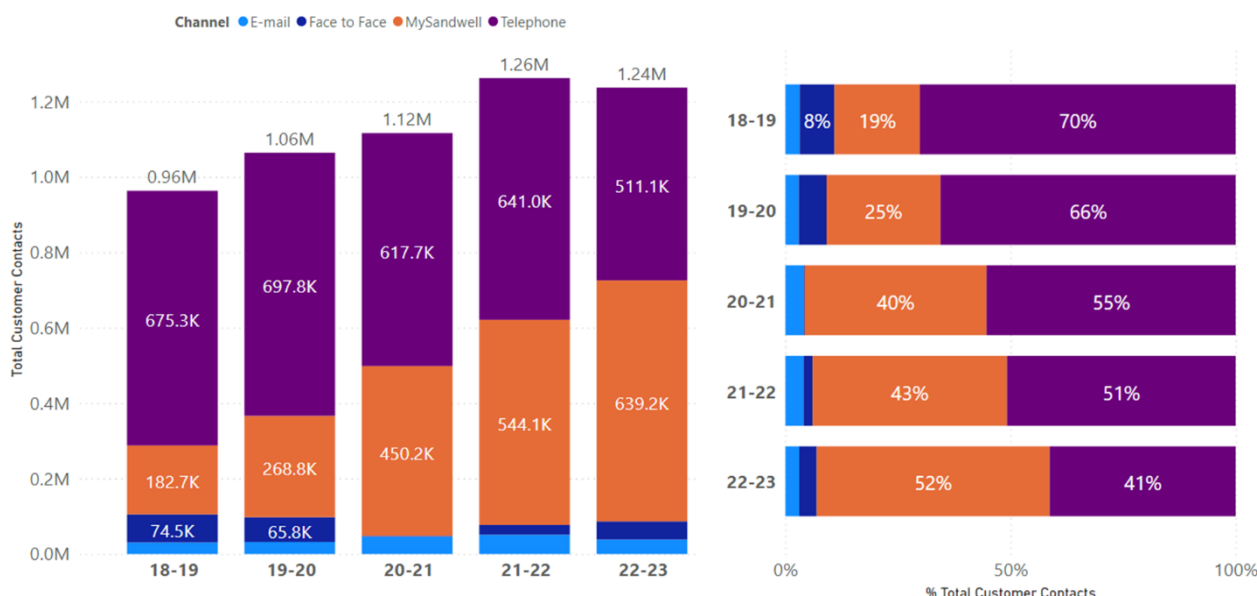
Recommendations and Findings

Recommendation 1.6

1.6 That the Director for Director of Regeneration and Growth/Assistant Chief Executive considers the introduction of automated feedback surveys and that regular feedback on Council enquires/complaints are analysed and shared with Directorates.

Current feedback collections methods

Customer feedback is currently collected via the Sandwell Council website (for digital enquires) and spoken questionnaires (for enquiries over the phone). Although the digital enquiries are receiving adequate responses, more effort is required to increase feedback over the phone. Verbal feedback responses by customers to the operator responding to their query could prevent customers from being open and honest about their experience. Sandwell Council's current telephony system is dated and in need of an urgent update; no facility was available to include automatic feedback which greatly reduced the Council's options in doing so. Data, as of February 2023 which can be seen in the diagram below, suggested that phone calls were still a major contributor to the overall customer contact figures. This reaffirms the need to better monitor and collect data.



A new, modern and robust system with the capability to host automatic feedback questionnaires is required to better understand resident perceptions and needs. In failing to do so, the Council misses a key opportunity to use this information to help adapt and create services to meet the needs of the public.

Once the technology is in place, information should then be collated and shared on a regular basis with each directorate to ensure the complete oversight of trends and concerns. This will also help with the allocation of resources.



Recommendation 1.7

- 1.7 That the Director for Director of Regeneration and Growth/Assistant Chief Executive introduces corporate guidelines in relation to the use of Council contact numbers to ensure that all officers are contactable and that contact details are updated regularly.**

Issues around contacting internal council staff

Although the Council's Contact Centre attempts to answer as many enquiries as possible in the first instance, there are some occasions when this is not always possible and as a result, further communication with back-office staff is required.

Officers highlighted the difficulties they sometimes experienced when contacting back-office staff. The relevant officer details provided were often outdated and, in some instances, the aforementioned officer had left the authority completely. Anecdotes were also provided that detailed scenarios in which urgent matters had arisen but could not be resolved as the responsible officer could not be identified following initial attempts. This is especially problematic when dealing with sensitive and time critical requests that could result in severe consequences for the individual making the request.

The working group also observed that there were too many disparate numbers for customers to navigate around and would on occasion get cut off.

What should could be done and issues around potential solutions?

It is therefore suggested a corporate approach be taken to ensuring Council staff maintain up-to-date contact details so that internal communications remain as effective as possible. Many organisations and other local authorities have already integrated staff contact numbers into the Microsoft Teams application. Not only does this remove the need for physical telephony equipment, it also enables staff to answer calls made to their contact number through Microsoft Teams. This technology would assist with preventing contact information becoming outdated as any changes to contact numbers should be automatically updated.

Whilst this technology is being implemented, or in the case that this integration is not possible, managers should be proactive in providing front line teams and supervisors with correct and up-to-date information on a regular basis.



Recommendation 1.8

- 1.8 That the Director of Regeneration and Growth/Assistant Chief Executive considers the feasibility of amalgamating the current three contact centres (Corporate Contact Centre, Revenues and Benefits Contact Centre and Adult Social Care Care) into a single contact centre number with staff specialising in various areas.**

Current and considered approach

Sandwell Council currently operate 3 individual contact centres, each specialising in different subject areas.

The Corporate Contact Centre, the biggest of the three, deals with a wide variety of requests including, but not limited to, housing repairs, registrar queries, grass cutting, overgrown trees, parks, cemeteries and waste enquiries. There was also a contact centre each for both Adults and Revenues and Benefits enquiries respectively.

The benefits and disadvantages of continuing the use of three contact centres were discussed on several occasions. Retaining the centres separately would provide a more specialised approach, allowing officers to develop and retain skillsets relevant to their subject area, however, this only further increases the amount of contact points (and numbers) across services which may seem counterproductive in achieving a single access point for customers.

Combining the contact centres would enable a single contact number for all Council enquiries. It is thought that this would ease the difficulty with navigating the Council's telephony system but training to existing staff in all subject areas would be required. This may be concerning when considering the vast amount of knowledge required in some of these specialist areas, especially when providing advice on Council Tax and Benefit matters. This raises the question of whether staff would be capable of learning and retaining the intricacies of every single topic or if specialist teams would be re-introduced to receive specific enquiries.

This could be achieved by using a singular number that utilises a subject menu to then further delegate the call to the appropriate officer without the need for requiring multiple numbers.



Recommendations and Findings

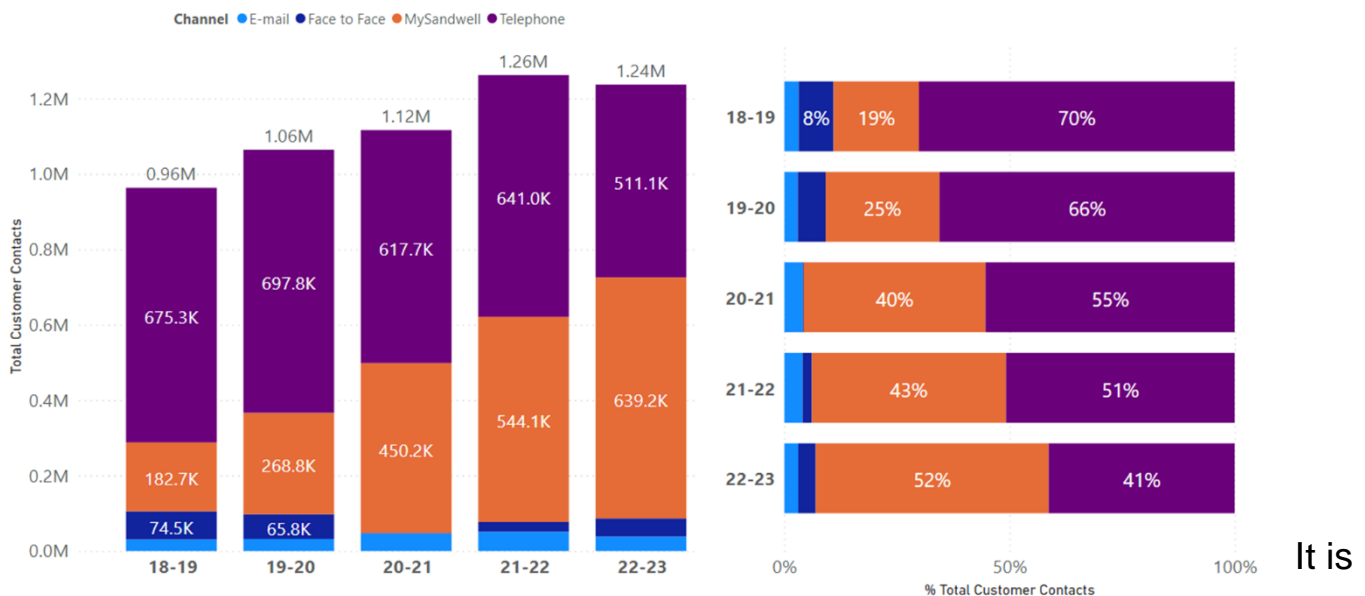
Recommendation 1.9

1.9 That the Director of Regeneration and Growth/Assistant Chief Executive, as part of the refresh of the Council’s website, ensures the Council continues to promote the use of Sandwell Digital First and the Council’s website as the first point for accessing information and raising an issue/request.

The “Digital First” offer

As a result of the recent pandemic and the shift to staff working from home, the Council was required to drastically change its approach to providing customer service to residents. Subsequent lockdowns and the closing of offices meant that a “digital first” approach was taken to enable residents to raise concerns and requests via the Council’s website.

As seen from the graph below, digital requests now account for the majority of customer requests:



It is therefore important that the Council’s website and online services are accessible, relevant and up-to-date to help assist residents with any enquiries they have in the first instance. Residents without access to digital services should still be offered help through alternative avenues but also encouraged and offered to make use of self-service machines as seen in the one-stop shop.

The Council's website

The Council's website contains an array of information useful to residents to help them with any enquiries they may have. The website also provides help and guidance for matters concerning Public Health, Finances and Wellbeing. Although useful, members and officers alike had noted the dated look of the site and the many pages that had not been updated for quite some time. It is vital that webpages are relevant and still appropriate and therefore, as a part of the Council website refresh, procedures should be in place to ensure webpages are routinely checked, updated and removed if required. Benchmarking exercises should also take place to detail the approach to website design made by other authorities and whether or not the amount of digital traffic has improved to reflect the changes.

In looking at Digital First, the working group felt that the balance of council resources had been focussed significantly on Digital First and not enough resources for call handling or face to face contact. The working group felt that the use of community hubs utilising libraries more effectively for customer contact should also be considered.



Recommendation 1.10

1.10 That as part of the customer journey review being undertaken, the Director of Regeneration and Growth/Assistant Chief Executive reviews current timescales for responding to enquiries and consider a reduction, wherever possible, including member enquiries being reduced from 10 working days to 3-5 days.

The working group highlighted that the current timescales for responding to enquiries, for both residents and Councillors, was in need of a review and consideration should be given to a reduction. Neighbouring authorities in the surrounding area laid out clear and precise deadlines in which residents should receive a response with some local authorities having service level agreements as little as 48 hours. A clear and effective service level agreement should be at the forefront of good customer service and the suggestion of a webpage dedicated to our customer service values, service level agreements and FAQs should be considered and clearly displayed on the Council's website.

It is therefore vital that Sandwell Council re-align enquiry response times to ensure that members and the public are receiving the information they need in a timely manner. In circumstances in which longer SLA times are needed, customers should be updated often as previously mentioned. The current SLA of 10 working days was deemed excessive as members often have multiple enquiries at any single given time. This makes it difficult to update residents as, understandably, frustration can arise when updates on their concerns are not provided.

As part of the review of the customer journey currently taking place, Cabinet should consider the reduction of response times.

Report to Cabinet

12 July 2023

Subject:	Octopus Affordable Housing Scheme
Cabinet Member:	Cabinet Member for Regeneration and WMCA Councillor Peter Hughes, Cabinet Member for Housing and Built Environment Cllr Laura Rollins
Director:	Director Regeneration and Growth Tony McGovern
Key Decision:	Yes
Contact Officer:	Allison Blakeway Allison_Blakeway@sandwell.gov.uk

1 Recommendations

- 1.1 That approval be given to authorise the Director of Regeneration and Growth to seek investment opportunities to deliver affordable housing provision working in partnership with Black Country Housing Group and Octopus Real Estate.
- 1.2 That the Director of Regeneration and Growth be authorised to progress a scheme at the former Rolfe St Baths site in partnership with Black Country Housing Group comprising sufficient information to enable the submission of an Initial Business Case for consideration by Octopus Real Estate.



- 1.3 That, in the event that the Initial Business Case is approved by Octopus Real Estate, the Director of Regeneration and Growth, in consultation with the Cabinet Member for Growth and WMCA and the Director of Law and Governance and Monitoring Officer, be authorised to enter into a formal agreement with Black Country Housing Group to enable them to progress the delivery of the scheme, specifically including the following areas of responsibility:

Black Country Housing Group

- Obtaining all necessary consents (including planning, network rail consents and other permits/licences deemed necessary) to enable the scheme to proceed;
- Procurement of contractors;
- The Construction Contract and its implementation
- Financial control of the project overall
- The Development Agreement with Octopus Real Estate
- Reimbursement of SMBC costs incurred at the Initial Feasibility stage
- The Management Agreement with Octopus Real Estate
- Providing SMBC with appropriate nomination rights for future occupants
- Underwriting of any cost overrun after contingency allowances on a 50/50 basis, subject to a maximum sum.

SMBC

- Progress the disposal of the Rolfe St Baths site to Octopus Real Estate, subject to further Cabinet approval.
 - Underwriting of any cost overrun after contingency allowances on a 50/50 basis subject to a maximum sum.
 - Obtain 100% nomination rights
- 1.4 That the Director of Regeneration and Growth be authorised to progress detailed negotiations on the disposal of the former Rolfe St Baths site, and to present a further report on those negotiations to Cabinet prior to disposal.



- 1.5 That a sum of £800,000 is allocated from the s106 contributions for Affordable Housing to under-write any potential construction cost overruns, subject to confirmation that a matching amount is provided from Black Country Housing Group.
- 1.6 That the Director of Regeneration and Growth be authorised to allocate resources from the Regeneration and Growth budget to support the progression of 1.1 – 1.5 above.




2 Reasons for Recommendations

- 2.1 There is a significant regeneration priority to increase the level of supply of housing of all tenures in the Borough. Specifically, the shortfall in the supply of Affordable Housing needs to be overcome in order to meet identified need.
- 2.2 Octopus Real Estate have established a fund that offers the opportunity to privately finance 100% of the funding required to deliver Affordable Housing schemes. This would be separate to traditional models of supply (mainly s106 agreements, development programmes of Housing Associations with Homes England support, and the Council's HRA programme). Utilising the private sector funding would provide the opportunity to increase current levels of affordable housing supply thus enabling additional provision to meet identified need.
- 2.3 Octopus Real Estate require minimum standards of home quality (such as EPC-B or above, Home Quality Mark or Nationally Described Space Standard) as part of the finance agreement. This would offer the opportunity to deliver high quality, carbon/energy efficient homes which are above the standards that can be offered by delivery through other methods, due to the additional costs incurred in construction. The utilisation of the funding would then enable delivery of higher quality homes than could be delivered otherwise.




- 2.4 The Council has identified the Rolfe Street Baths site as a suitable site for such a scheme. Utilising this site would bring forward a brownfield site which has remained vacant for a long time. This would act as a catalyst for the implementation of the Rolfe St Masterplan proposals and would generate a capital receipt for the Council – if this site were to be delivered via other methods it is possible that such a receipt may be negated to ensure the delivery of affordable housing.
- 2.5 Black Country Housing Group have confirmed their willingness to progress the scheme in conjunction with the Council as a partner on an equal basis.

3 How does this deliver objectives of the Corporate Plan?

	<p>The Best Start in Life for Children and Young People The proposals will deliver high quality homes for families and young people ensuring a safe and secure environment in which to grow and learn.</p>
	<p>People Live Well and Age Well The new housing proposed will seek to address the needs of those requiring Affordable Housing and will ensure provision of high quality and affordable homes which will reduce the impact of ill-health through living in poorer quality housing. The proposed location of the scheme is directly adjacent to public transport links and Smethwick town centre, thus enabling opportunities for people to connect with their local communities and beyond.</p>
	<p>Strong Resilient Communities The proposed scheme will contribute towards the implementation of the Rolfe St Masterplan and the regeneration of the Smethwick area generally. This will assist in the area becoming a welcoming place for all residents and provide access to jobs, activities and facilities locally, underpinning existing community resilience.</p>



	<p>Quality Homes in Thriving Neighbourhoods The proposals seek to provide housing with the highest standards of environmental efficiency, setting a benchmark for the provision of homes in the area. The scheme will provide 100% affordable housing, thus assisting in meeting current demands, and contributing towards the provision of a balanced and thriving community.</p>
	<p>A Strong and Inclusive Economy The scheme will bring a vacant and underused site back into productive use which will contribute towards meeting existing affordable housing need. In addition, the scheme will act as a catalyst for the implementation of the Rolfe St Masterplan proposals, as well as providing opportunities to meet social value aspirations in relation to provision of employment opportunities and the use of local supply chains.</p>
	<p>A Connected and Accessible Sandwell The site will be located immediately adjacent Rolfe St Station and close to other public transport links and Smethwick High St. This accessibility will enable walking to access facilities in Smethwick High Street and encourage the use of alternative, safe and convenient modes of transport other than the private motor car to access areas further afield.</p>

4 Context and Key Issues

Background – Strategic Need

- 4.1 There is a significant shortfall of housing supply across Sandwell. The table below sets out Local Housing Need against housing delivery in the Borough for the last 5 years, and indicates that the Borough has, on average, met approximately half its housing needs at 47% per annum. The lack of supply results in a cumulative net deficit in overall housing supply of 3,790 homes between 2017 and 2022.



Sandwell MBC – Housing Delivery against Housing Need (all types)				
Year	Local Housing Need	Total new homes delivered	Deficit	% of LHN delivered
2017/18	1,325	692	633	52%
2018/19	1,447	822	625	57%
2019/20	1,351	501	850	37%
2020/21	1,488	660	828	44%
2021/22	1,515	661	854	44%
Total	7,126	3,336	3,790 (cumulative)	47.0% (average)

4.2 A Strategic Housing Market Assessment was completed in 2021 for the Black Country which assessed the affordable housing requirement for Sandwell to be 343 dwellings per annum. This is an increase from 244 in previous years.

4.3 As shown in the table below, on average over the last four years (2017/18 to 2021/22), Sandwell has delivered 55.2% of its affordable housing needs. Whilst the level of supply has increased over this period, but it still remains on average at approximately half of the identified need.

Sandwell MBC – Housing Delivery against Housing Need (Affordable Homes - all types)					
Year	Social Housing Need (2017)	Social Housing Need (2021)	Total new Affordable homes delivered	Deficit	% of SHN delivered
2017/18	244		117	127	48%
2018/19	244		93	151	38%



2019/20	244		107	137	44%
2020/21	244		162	82	66%
2021/22		343	250	93	73%
Total	1,319		729 (cumulative)	590 (cumulative)	55.2% (average)

- 4.4 There are currently approximately 11,500 households on the social housing register (as of March 2023). 37.5% of these are transfer requests within the council house stock leaving 62.5% waiting for a Council home. The Council are approached by Registered Providers (RP's) when relevant housing units become available and the Council has nomination agreements in place to enable allocations from the social housing register to be made.
- 4.5 Longer term, future housing need has been identified as requiring 27,873 new homes by 2039. Work undertaken for the previous Black Country Plan identified sites to accommodate 9,498 new homes, leaving a shortfall of 18,375 homes, and whilst a shortfall is still anticipated these figures are under review as part of the work for the Local Plan.
- 4.6 This data demonstrates that Sandwell is not currently meeting its housing need for both market and affordable housing, and that requirements are likely to continue to increase. It is therefore a significant regeneration priority to increase the number of new homes of all tenures and to double the delivery of new affordable homes from an average of 120 per annum to 240 per annum as a minimum.
- 4.7 Affordable housing provision is normally achieved through the following means:
- through s106 agreements with developers ensuring a proportion of major development is provided for affordable housing.



- through direct investment from Registered Providers, on the basis of an agreed Development Programme with funds from Homes England.
- more recently, the Council has undertaken its own HRA Build programme.

4.8 The potential to increase the level of provision through these established methods is limited due to financial constraints and market conditions. Alternative methods of delivery therefore need to be given consideration.

4.9 There is evidence that the involvement of private sector funders investing in Affordable Housing provision has become more popular over recent years, research by Savills suggests there are now circa 70 such providers in the UK, with For Profit Registered Providers (FPRP's) owning circa 28,150 affordable homes across the UK (approx. 0.7% of overall stock), and representing a 35% growth since March 2022. Currently, 43% of Housing Associations are partnering with an FPRP in some capacity, and this is expected to grow with 89% of Housing Associations currently considering such partnerships.

4.10 Legal and General Affordable Homes are one such company, who are currently working with 13 separate Housing Associations, managing over 300,000 homes. They also work with several nationally recognised developers (e.g. Bellway, Taylor Wimpey, Kendrick Homes, Galliford Try) to deliver sustainable communities and quality homes. The company are working with the West Midlands Combined Authority, with the first scheme as part of a £4bn pledge for investment in the Midlands being the development of 234 energy efficient homes at The Junction, Oldbury, with nearly 50% of these homes being affordable.

Octopus Investments

4.11 Octopus Investments manage over £12.9bn on behalf of 63,000 investors which include Local Government Pension Funds. Since 2000, Octopus Investments have focused their investment in property, healthcare / care homes, renewable energy and entrepreneurial SME's. As a financial services company, they have achieved B Corporation Certification, which



is one way of measuring a company's social and environmental performance, and for which certification requires a company to meet the highest standards of social and environmental consideration, transparency and accountability, to balance profit and the impact they have. The Certification demonstrates that the company are recognised as a responsible investor focused not solely on financial return on investment but also social and environmental outcomes.

Octopus Social Housing Fund

- 4.12 In January 2023, Octopus Investments (part of the Octopus Group, including other entities including Octopus Energy) announced the launch of an Affordable Housing strategy for investors to accelerate the UK's much needed delivery of affordable homes. Initial commitments of circa £200 – £300m are being sought. The fund is managed through Octopus Real Estate, which forms part of Octopus Investments.
- 4.13 The aim is to work with Housing Associations to help alleviate some of the challenges facing the sector, including cost burdens of net zero targets and enhanced building regulation requirements, through the provision of long-term capital to fund the delivery and long-term ownership of new affordable homes. Octopus acquired a For Profit Registered Provider (FPRP) which will operate as a holding body, and as a Registered Provider would be subject to the same regulatory requirements as all Registered Providers. It is proposed that the FPRF will operate a direct-let model, as well as having the opportunity to draw down grant funding to support the delivery of new homes.
- 4.14 The West Midlands Growth Company (WMGC) flagged this investor to Sandwell Metropolitan Borough Council (SMBC) based on the Housing projects contained in the Regeneration Pipeline. Council officers and WMGC officers met with Peter Merchant, Investment Director on 19th October 2022 to explore this investment opportunity.
- 4.15 The outcome of that discussion, plus additional information supplied by Octopus Real Estate, has indicated the following:



- Octopus Real Estate are willing to fund 100% of affordable housing schemes subject to a minimum investment of £10m on a fixed price basis. This would include land and acquisition costs, direct construction costs and contingencies, professional fees, development management fees, finance costs and developer's contingency. Any grant from Homes England will be utilised to off-set these costs.
- Any such investment would be subject to the properties being developed to pre-agreed asset standard criteria, such as EPC-B (or better), Nationally Described Space Standard compliance, or an agreed Home Quality Mark.
- The funding from Octopus would be provided on a fixed-price basis, with appropriate allowances for development contingencies. However, any cost-overruns above the fixed price would be required to be met by those delivering the scheme.
- The site would be acquired directly by Octopus Real Estate. The site would then be developed by a local Registered Provider who would undertake the construction of the units on a forward funding framework agreement subject to a pre-agreed Development Budget including appropriate contingencies and project management fee. The risk associated with any cost overrun above the identified contingency would rest with the Registered Provider.
- Ultimately, the land and buildings would be owned by Octopus Real Estate and held by the FPRP. However, the local Registered Provider would operate and manage the properties on an agreed basis, and would be responsible for lettings, managing voids and maintenance for an agreed number of years, for which an appropriate management fee would be payable.
- It is noted that the Registered Provider acquired by Octopus Real Estate is a regulatory requirement to enable the investment in affordable homes rather than an operational entity. Octopus have confirmed that they would want to work with local Housing Associations



who know the local area and, should the Council's preferred provider not operate the scheme, then an alternative local provider would be sought. They have also confirmed that should it be deemed appropriate the Council could step in as the Managing Agent if it wished in such circumstances.

- The Fund have also confirmed that they would follow the Government's affordable homes price cap rental requirements (in April 2023 set at 7%), as required for all Registered Providers. It should be noted that the Council would not have any control over any price cap increases as these are regulated by Government. However, should the Council wish to enforce a lower increase (for Council housing the rent increase was set at 5% in 2023), then the difference would need to be paid in a form of subsidy.

4.16 Progressing a scheme with Octopus Real Estate requires the submission of an Initial Business Case, detailing the number of units, the cost plan, details of the environmental standards to be achieved, market information relating to rents and land values and any other non-standard considerations which may impact on operational costs, and anticipated grant levels.

4.17 If the Initial Business Case, after review, is considered a suitable opportunity by the funders, detailed planning consent, a fixed price contract, Homes England grant agreement and confirmation of the Local Authority's support for the scheme would be required prior to completion of agreements and funding arrangements being confirmed, and it is at this stage that formal agreements would be completed. A process map which indicates what is required at each stage is included in Appendix 1, and the proposed Memorandum of Understanding with Octopus is enclosed at Appendix 2.



Housing Association Partner

4.18 Discussions have been progressed with Black Country Housing Group (BCHG), one of the Council's preferred providers of affordable housing, to ascertain the appetite for working with SMBC and Octopus to progress a scheme. They have confirmed that they would be happy to undertake such a scheme, particularly as the proposed approach would permit them to create additional new homes in Sandwell above and beyond the current programme, support their regeneration programme, enable opportunities to work with the local workforce and supply chain, and further promote the already good working relationship with Sandwell Council.

4.19 The role of Black Country Housing Group in this context would be:

- Joint developer of proposed site with Sandwell Metropolitan Borough Council (including financial risks incurred over and above the contingency sum on a 50/50 basis), subject to a Project Management and Funding agreement with Octopus Real Estate.
- Secure planning permission for the scheme and address any Reserved Matters & pre-commencement requirements.
- Submit bids for Homes England grant funding for affordable homes.
- Procure a construction partner on a fixed price contract basis.
- Manage the delivery of the construction scheme to practical completion.
- Provide nomination rights and manage the nominations process with Sandwell Metropolitan Borough Council.
- Under formal agreement direct with the Fund, to provide a 'managing agent' role on a long-term basis to collect tenants rent, provide tenancy support and complete any repairs and maintenance.
- To return net rental income on an ongoing basis to the Fund

4.20 It is proposed that SMBC work with BCHG to prepare an Initial Business Case for consideration by Octopus Real Estate, and that all costs associated with its preparation are undertaken 'at risk' on a 50/50 basis. It is noted that if the Initial Business Case is accepted, and the scheme



progresses, these costs would be recovered through the fund and reimbursed accordingly.

- 4.21 Should the Initial Business Case be confirmed, further work would be required to implement the scheme. At this point, it is anticipated that the relationship between Black Country Housing Group and Sandwell MBC would be required to be formalised in an agreement, which would require BCHG to progress the construction and onward management of the scheme, providing 100% nomination rights to the Council, whilst requiring the Council to agree to the disposal of the site to Octopus Real Estate, and to support Black Country Housing Group with a pre-agreed level of underwriting of development costs should cost overruns be experienced on a 50/50 basis between the parties. Proposed Heads of Terms are enclosed at Appendix 3.
- 4.22 Construction Cost over-runs additional to those identified as part of the fixed price contract will be required to be under-written by BCHG and SMBC, and as above it is proposed that this be undertaken on a 50/50 basis, although such funds will be required to be allocated on a reserved basis until the construction contract is completed. Funds are currently unallocated in the s106 Affordable Housing contributions, and it is proposed that £800,000 be allocated from this budget towards meeting this requirement.

Potential Site

- 4.21 Initial consideration was given to Council owned sites at Smethwick Enterprise Centre and Cranford Street. However, the timing of availability of both sites, and consideration of alternative options has resulted in both sites being discounted at this stage.
- 4.22 Consideration has been given to several Council owned sites identified as either surplus to requirements and/or opportunity sites within existing masterplans. Many were discounted on account of their size. However, the site at the former Rolfe St Baths has been identified as a suitable opportunity which is considered to meet the initial requirements. It also forms part of the evolving Rolfe St Masterplan, which identifies a site



capacity of circa 60-70 units, and is of sufficient size to meet the minimum investment requirements of the fund. If successfully implemented, this would also be a catalyst for further investment in accordance with the masterplan proposals.

Benefits

4.23 There are several benefits of working with a private sector funder to deliver affordable housing, which are summarised below:

- There is a significant regeneration priority to increase the levels of investment in the provision of Affordable Housing in the Borough in order to overcome existing shortfalls and to meet future demands. Utilisation of these funds would increase the level of supply without reliance upon further public sector finance.
- The use of private sector investment creates additional opportunities over and above the existing models of provision (e.g. s106/Housing Association delivery programmes) to increase the levels of supply of affordable housing. There is also the potential to build a long term relationship with the fund to deliver further 100% affordable housing schemes, and given the early stages of the fund would put the Council in a tactically strong position to develop and submit further bids in the medium-long term,
- There are existing private sector providers operating in this environment, demonstrating that the sector is now well established. Forecasts suggest that this trend is likely to continue.
- The FPRP, who will ultimately own the land and buildings, is regulated in the same way as all other Registered Providers. Rent caps would also be subject to regulatory compliance.
- The proposed investment from Octopus Real Estate will provide 100% of the funding required, subject to a minimum £10m investment, and there is the opportunity to replicate this provision on a range of sites over the medium to long-term. Council investment



on its own sites tends to be on smaller sites and are unlikely to generate significant increases in the level of supply.

- The fund will only invest in low carbon developments which meet pre-agreed standards, such as EPC-B(minimum), or an agreed Home Quality Mark. Given the scale of costs associated with achieving these standards, the Council could only seek to achieve EPC-B. The homes will therefore be delivered to a higher standard than those the Council, or other public sector partners could deliver.
- The scheme would be operated by BCHG. However, in the event that terms could not be agreed with Octopus, and alternative local registered provider, or the Council could step in as the managing agent for the properties.
- The scheme will be developed in partnership with Black Country Housing Group, with whom the Council has a long established and good working relationship. The proposed scheme could enhance this positive working relationship on other sites in the future
- Sandwell Metropolitan Borough Council would have nomination rights to all the affordable homes delivered in perpetuity (first and subsequent lets). The new homes would not be subject to Right to Buy legislation as they would be privately owned.
- The Council would obtain a capital receipt for the disposal of the Rolfe St site. Given the nature of the scheme it is more likely that a positive capital receipt can be attained for the site, compared to the potential requirement to offset the land value against the benefits of the provision of affordable housing.
- The proposed scheme would support the Council's regeneration priorities for the Rolfe St area, and act as a catalyst for further investment in the future. It would also support the delivery priorities of Black Country Housing Group.



- The proposed scheme, and any further schemes, would promote opportunities to develop the local workforce and utilise local supply chains, thus contributing towards a robust and resilient local economy.

5 Alternative Options

5.1 The alternative options to provision are as follows:

- **Do Nothing**
In this scenario, the provision of affordable housing, utilising more traditional models of s106 obligations and delivery through the provision of Registered Providers Development Programmes is likely to continue on a similar trajectory to previous years, with identified need going unmet.
- **Seek an Alternative provider**
As identified above, Octopus Real Estate are not the only private sector providers in the market, and the Council could seek to establish relationships with alternative operators should it choose to do so. However, it is not clear how long it would take to find such an alternative operator, and whether they would invest on the same basis as Octopus. Given the early stages of the fund, working with Octopus could put the Council (and BCHG) in a strong position to bring forward additional sites in the future

6 Implications

<p>Resources:</p>	<p>Developing the initial business case will require expenditure to secure a detailed scheme and supporting market evidence, as well as a valuation of the site. It is proposed that these resources are provided on a 50/50 basis with BCHG.</p> <p>This expenditure will remain at risk until the outcome of the Initial Business Case is known, and if</p>
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	<p>successful will be reimbursed once funding contracts are secured.</p> <p>The financial agreement from Octopus will be provided on a fixed price basis with appropriate allowances for contingencies. However, should construction costs increase beyond those expected, the partners would be required to under-write any cost increase, and it is proposed that such costs are met on a 50/50 basis between BCHG and SMBC.</p> <p>Affordable Housing contributions from s106 agreements are held by the Council to assist delivery of affordable units, and funds within that budget remain unallocated. It is proposed that these £800,000 be allocated to under-writing of any cost over-runs over and above contingency allowances, subject to a matching amount from BCHG. It is noted that such allocation is undertaken on a reserved basis, and if not required once construction is complete will be reallocated elsewhere.</p> <p>If successful, Council owned property (the former Rolfe St Baths site) would be subject to disposal for which a capital receipt would be obtained.</p>
<p>Legal and Governance:</p>	<p>The partnership with Black Country Housing Group and the development of a joint bid into Octopus Investments Social Housing Fund does not engage the requirements of the Public Procurement Regulations.</p> <p>The procurement of a fixed price contract to deliver the construction scheme (design / build) will be undertaken by Black Country Housing Group.</p> <p>This a relatively novel model for a scheme, and whilst there are no immediate concerns from a legal perspective, detailed legal scrutiny of the</p>



	<p>documentation (as it is developed and agreed) will need to be undertaken to ensure that the proposal continues to be legally and constitutionally compliant.</p> <p>As mentioned above, the funding for the eventual housing scheme will be provided by the private investor, so it is considered that the Public Contracts Regulations 2015 will not primarily apply to the procurement of the construction contract (as it does not involve public funds). However, as also pointed out above, the Council will be covering the risk of overspend, which will involve the use of public funds, and this element will need careful consideration.</p> <p>In addition to the potential procurement implications, as the scheme will effectively be (partially) underwritten by the Council/public funds, consideration will need to be given to the potential Public Subsidy/State Aid implications, and again, detailed consideration will need to be given to this aspect as the scheme is developed, because the exact circumstances have not been determined or agreed yet.</p> <p>There are no clear legal impediments to proceeding with this arrangement, and pursuant to the Local Government Act 1972, the Council has the power to dispose of land in any way it sees fit provided it obtains the best consideration reasonably obtainable (S.123) and under the Localism Act 2011 the Council has authority to do anything that individuals generally may do, under the General Power of Competence (S.1) which includes entering into joint arrangements.</p>
<p>Risk:</p>	<p>The key risks to the scheme are as follows:</p> <ul style="list-style-type: none"> • That the costs of the preparation of the Initial Business Case are undertaken 'At Risk'. It is noted that such costs would be recoverable should the scheme go ahead.



	<ul style="list-style-type: none"> Initial Business Case is not accepted by Octopus. Black Country Housing Group have indicated that they would be willing to consider undertaking a scheme at the Rolfe St site should funding not be forthcoming. However, this would be subject to appropriate funding being available within their development programme, and it's possible that the Council would need to reduce/negate its land value to secure the delivery on this site. <p>Cost over-runs over and above those identified in the funding contract will need to be met on a 50/50 basis between Black Country Housing Group and SMBC. The need for the use of such a sum would remain at risk until the development is completed. To mitigate this risk, it is recommended that the Council confirms a maximum amount to be contributed should the circumstances arise.</p>
Equality:	<p>The proposed scheme aims to meet the needs of those who require affordable housing and would be provided in accordance with the Council's policies.</p> <p>Provision of high quality homes would enable provision on an equitable basis when compared with those who could acquire their own home.</p>
Health and Wellbeing:	<p>The proposed scheme will provide high quality housing resulting in better environments in which people live, and thus enhancing health.</p> <p>The site is in a highly accessible location, and opportunities to utilise methods of transport other than the motor care are significant. Walking and cycling specifically will assist overall health and well-being.</p>
Social Value:	<p>The proposed scheme, if successful, will offer the opportunity to utilise the local workforce and supply chain to assist the delivery of the scheme</p>



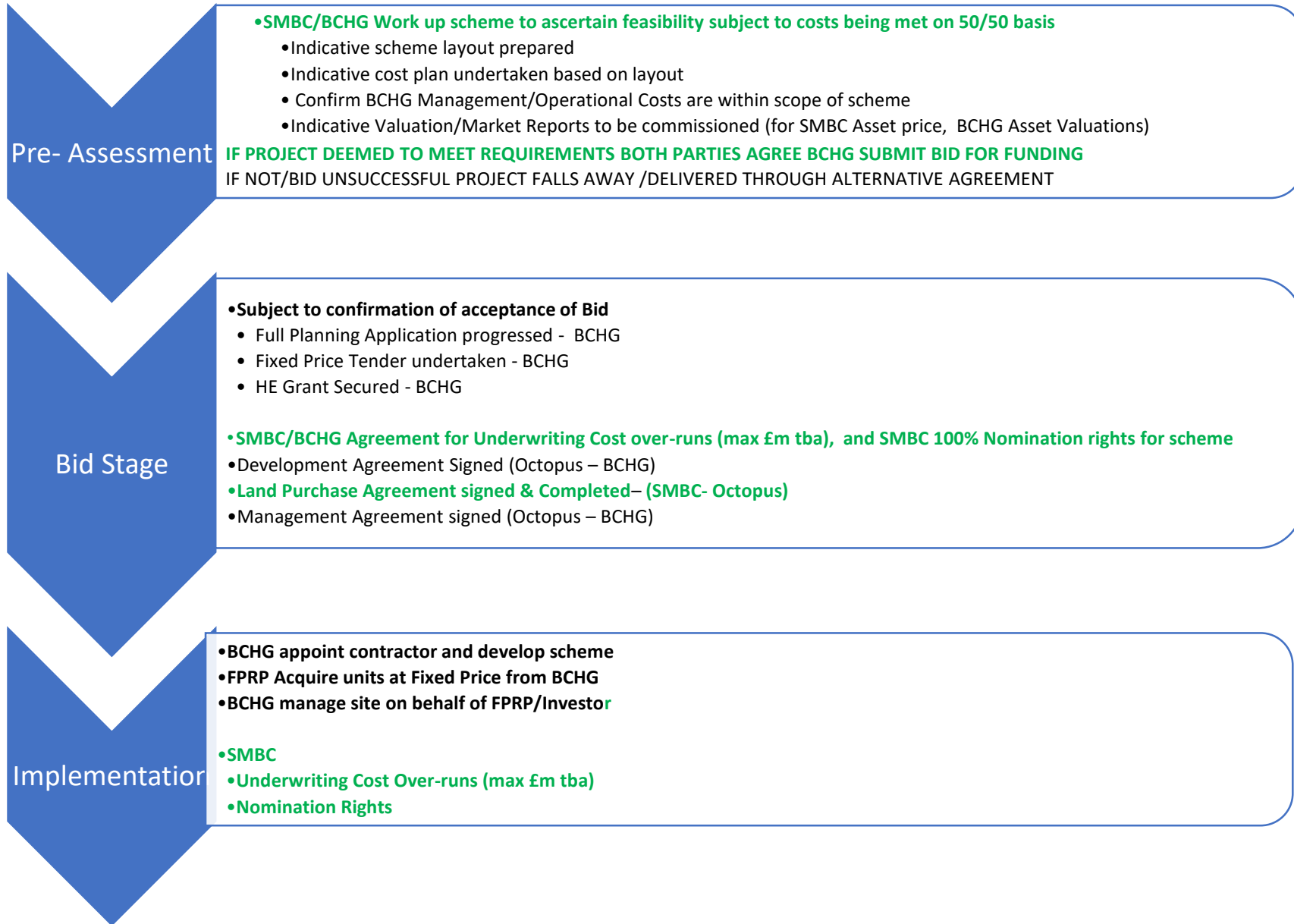
Climate Change:	<p>The proposed scheme will look to use a brownfield site within the urban area which is not within a flood plain. This will reduce pressure to deliver housing needs on greenfield sites elsewhere.</p> <p>The proposed site is located within the urban area, immediately adjacent the public transport network and in close proximity to Smethwick High St. The potential to significantly reduce the need for residents of the proposed scheme to travel by car is high, and this would reduce carbon emissions.</p> <p>The proposed scheme will be undertaken to a high quality, meeting the highest standards for energy efficiency and meeting low carbon targets.</p> <p>The supply chain, both in terms of materials to undertake construction, and workforce constructing the scheme, will be accessed from local sources as far as possible. This will reduce the impact of transportation from longer distances, thus contributing to lower emissions and improving air quality.</p>
Corporate Parenting	No implications

7. Appendices

Appendix 1

Route Map





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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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Report to Cabinet

12 July 2023

Subject:	Regeneration Programme & Towns Fund Bi-Annual Update
Cabinet Member:	Cabinet Member Regeneration & WMCA Cabinet Member Cllr P Hughes
Director:	Director Regeneration & Growth, Tony McGovern
Key Decision:	No
Contact Officer:	Business Manager - Regeneration & Growth Jenna Langford jenna_langford@sandwell.gov.uk Towns Fund Programme Manager Rina Rahim rina_rahim@sandwell.gov.uk

1 Recommendations

- 1.1 That the progress made on projects within the Regeneration Project Pipeline Performance Report, including Towns Fund Programme, be received.
- 1.2 That the following amendments to the Regeneration Project Pipeline be approved:
 - Archives Centre, Smethwick project be added to the pipeline.
 - Netomnia Full Fibre project be added to the pipeline.
 - Brownfield Land One Public Estate (OPE) sites (if approved) be added to the pipeline.
 - Breakdown of programmes to articulate individual sites/projects (where appropriate).



- 1.3 That in connection with 1.2 above, the Director of Regeneration & Growth be authorised to implement the amendments to the Regeneration Project Pipeline and for this to be published on the council website.

2 Reasons for Recommendations

- 2.1 On the 23 March 2022, Cabinet approved the Regeneration Strategy, Regeneration Project Pipeline and the Inclusive Recovery Action Plan for Business. Taken together, they set out the corporate regeneration priorities for the period 2022 to 2027. The pipeline is a live document, and Cabinet resolved for it to be monitored via a report submitted to Cabinet every 6 months.
- 2.2 In addition, Cabinet resolved that approval be sought to make additions to the project pipeline and for updated pipelines to be published on the council website and the Regenerating Sandwell website.

3 How does this deliver objectives of the Corporate Plan?



Best start in life for children and young people

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.



People live well and age well

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.



Strong resilient communities

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.



Quality homes in thriving neighbourhoods

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.



A strong and inclusive economy

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.





A connected and accessible Sandwell

The diverse nature of the projects within the Regeneration Project Pipeline stand to contribute towards this objective.

4 Regeneration Programme and Pipeline Performance Update

4.1 The pipeline now comprises 67 live projects with an estimated total investment value of £2.8b by 2027, setting out the major investment projects that the Council, its partners, and the private sector intend to deliver. It identifies the infrastructure priorities for the council and establishes where resources will be focused.

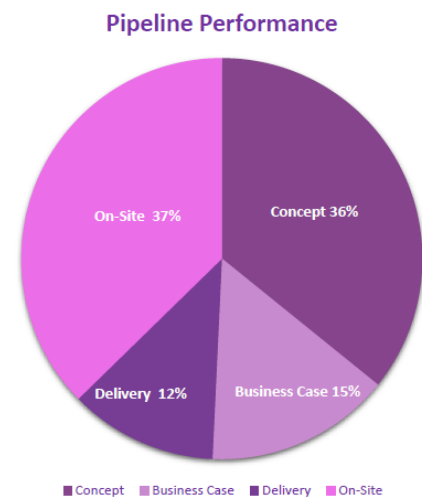
4.2 A summary of Pipeline Project Performance is provided below. More detailed information is available in Appendix A of this report.

67 Live Projects

- 24 in Concept Stage
- 10 in Business Case Stage
- 8 in Delivery Stage
- 25 On-site
- 20 sites with planning permission

3 Projects Complete

Concept – project in development
 Business Case – project has an approved business case, submitted for funding
 Delivery – project has funding approved and is progressing to being on-site
 On-site – project has commenced construction of the physical asset



4.3 The Regeneration Team in May 2023 published the Regeneration Pipeline Brochure, articulating the scale of regeneration opportunity Sandwell can deliver (Appendix B). In addition, the Regeneration & Growth team have also launched a new website – www.regeneratingsandwell.gov.uk which showcases the project pipeline and progress.

4.4 In addition to the progress made on the established pipeline, there has also been progress on other significant Regeneration opportunities for the



borough. Of note is the £88m bid to the Department of Levelling Up Homes & Communities (DLUHC) for Levelling Up Funding. The bid comprised proposals for Tipton, Smethwick, West Bromwich, and Rowley Regis and was submitted on the 2 August 2022. Funding has been announced and awarded to Rowley Regis for a new Leisure Centre, replacing Haden Hill and to Tipton for a town centre residential scheme. This represents a total investment value of circa £46m. As per resolution of the previous Cabinet Report these 2 approved LUF projects have been added to the pipeline.

4.5 Three sites have also been submitted the Governments One Public Estate (OPE) funding programme. Administered by the West Midlands Combined Authority (WMCA), the programme funds the remediation of publicly owned brownfield sites for them to be released to the market for residential development. This is known as the Brownfield Land Release Fund. Langley Baths, Oldbury; Carrington Road, Wednesbury; and Former Gas Showroom, High Street, West Bromwich have been submitted to the fund representing a total funding value of £1,371,193. A funding decision is expected Summer 2023 and if successful will help to address some of the viability issues surrounding the redevelopment of these sites. The site would deliver a total of 83 new homes. Should the funding decision be positive, it is recommended that these sites be added to the regeneration project pipeline (or included within the existing Council House Build Target within the pipeline where the sites are to be used to deliver new council homes).

4.6 The new Archives Centre in Smethwick was approved by Cabinet 16 October 2022. Cabinet resolved there is a need for a new archives centre, and the location of the new centre - the site to the rear of Smethwick Council House. Funding from National Archives was obtained for feasibility work, which identified the site. Consultants are now working with the council to develop the design, specification and funding strategy for the project.

It is estimated that the completed archives centres will represent an investment of circa £10-12m, but this will be refined as part of the funding strategy. It is anticipated that the specification and funding strategy will be available autumn 2023. It is recommended that this project be included on



the pipeline as a concept project. Cllr Padda has identified this as a priority project for Borough Economy.

4.7 Netomnia Broadband are investing £30m into Sandwell for Full Fibre Infrastructure to connect circa 120,000 homes across the borough. The Netomnia investment future-proofs the infrastructure from 'copper switch off', where 85% of the copper network will not be maintained from 2025. The works incur low disruption, as the installation predominantly utilises existing BT open-reach infrastructure. Engagement with the council's Highways Team has commenced. It is recommended that this be added to the project pipeline.

4.8 An Expression of Interest (EOI) has been submitted to the WMCA, seeking circa £20m in funding to bring forward a phase 1 scheme on the site of Chance Glass Works. Upon submission of the EOI, the council emphasised to the WMCA that this is Sandwell's priority project for Devolution Deal Funding. The council have supported Chance Heritage Trust to produce a business case to inform the EOI. The regeneration team secured £144k from the Black Country Local Enterprise Partnership to fund the business case. Chance Glass Works is already included on the pipeline as a concept project. Should the funding bid to the WMCA be approved, the project will progress to Business Case Stage on the pipeline.

4.9 The current pipeline includes programmes which comprise a number of individual sites. In order to accurately report project performance, it is recommended that a number of these programmes be broken down into the individual sites and articulated on the pipeline (where appropriate).

4.10 Proposed additions to the pipeline for Cabinet consideration:

- Archives Centre, Smethwick be added to the pipeline.
- Netomnia Full Fibre be added to the pipeline.
- Brownfield Land OPE sites (if approved) be added to the pipeline.
- Breakdown of programmes to articulate individual sites/projects (where appropriate).



4.11 Towns Fund Programme Update

The pipeline also includes the £67.5m Towns Fund Programme which comprises 16 projects across Smethwick, Rowley Regis and West Bromwich. The funds for financial year 22/23 were released in late summer 22, enabling projects to proceed with delivery. Future funding payments will be released on an annual basis depending on project progress. The Programme spend forecast for financial year 23/24 is circa £37m subject to approvals. Ongoing monitoring will be undertaken throughout the year to ensure that slippage is kept to a minimum reducing the risk of audit reviews by Government. The Towns Fund Programme continues to be governed by SMBC and the three Towns Fund Boards, who meet on a quarterly basis to review project progress and approve financial returns to Government. Board members are committed to securing Social Value (local spend and jobs) from existing/new contractors and subcontractors as part of project delivery. The Towns Fund projects are in various stages of delivery. A summary of progress for each town is provided below, with more detailed information on progress and financial spend per town included in Appendix C of this report:

- Smethwick – At the end of March 2023, project spend of £3,779,521 (including commitments) was reported against a profile of 7,417,450 received to date. The remaining balance has been carried forward to 23/24 of which £2m was due to reprofiling funds for Grove Lane, as this was proceeding with a CPO process and therefore still flagged as a high risk. The largest project in Smethwick is Midland Met Learning Campus with works due to start in October 23, subject to planning permission.



- West Bromwich - At the end of March 2023, a total of £10,336,430 project spend was reported (including commitments) against a profile of £15,750,312 received to date. The remaining balance has been carried forward to 23/24. Slippage has occurred due to the reprofiling of funds for acquisition of Queens Square/Retail Diversification Project. A report is being prepared for September Cabinet to consider CPO enabling to bring this site forward. Works for the Town Hall Quarter and Indoor Market are ongoing and final costs are being agreed with contractors over the next quarter. Investigations to date have identified that a new substation is required for the Indoor Market, therefore the completion date has been pushed back to March 2024.
- Rowley Regis - At the end of March 2023, a total of £3,438,791 project spend was reported (including commitments) against a profile of £4,670,440 received to date. The remaining funds have been carried forward to 23/24. The Satellite Education Hub is a high risk due to deferral of planning decision to June 2023. There is a high risk that funds may need to be returned should a planning decision not be favourable. Britannia Park is delivering phases of works which has led to some residents raising concern of works not progressing at pace. Works on the Blackheath Bus Interchange need to progress to finalise the BCR calculation and final scheme design and costs.

5 Alternative Options

- 5.1 This is a bi-annual update requested by Cabinet on 23 March 2022. In accordance with the Cabinet Decision, Cabinet are to consider additions to the project pipeline. There is no alternative option.

6 Implications

Resources:	Resources have been identified and agreed by Budget Board. Recruitment to the approved posts is underway. Finance representatives attend the Regeneration Programme Board.
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Legal and Governance:	Legal representatives attend the Regeneration Programme Board. Governance has been approved for the Regeneration Programme Board.
Risk:	A programme risk register is being developed, with key risks being escalated to the Regeneration Programme Board.
Equality:	Equality Impact Assessments will be undertaken as and when required.
Health and Wellbeing:	Health and Wellbeing is a category of projects on the pipeline.
Social Value	Social Value is a priority within the Regeneration Programme and performance against Social Value outputs and outcomes will be monitored by the Regeneration Programme Board.
Climate Change:	Climate Change measures are considered as part of regeneration projects, with sustainability being a category of projects on the pipeline.
Corporate Parenting	There are no implications arising from this report. All projects to be added will be reviewed and assessed to ensure follows SMBC Corporate Parenting requirements

7. Appendices

Appendix A – Regeneration Programme Performance Report June 2023
Appendix B – Regeneration Brochure www.regeneratingsandwell.gov.uk
Appendix C – Towns Fund Programme Update

8. Background Papers

There are no background papers.



Regeneration Programme Performance Report



Leadership Team June 2023

Jenna Langford – Regeneration Manager

Regeneration Programme Performance Report

67 Live Projects

- 24 in Concept Stage
- 10 in Business Case Stage
- 8 in Delivery Stage
- 25 On-site
- 20 sites with planning permission

3 Projects Complete

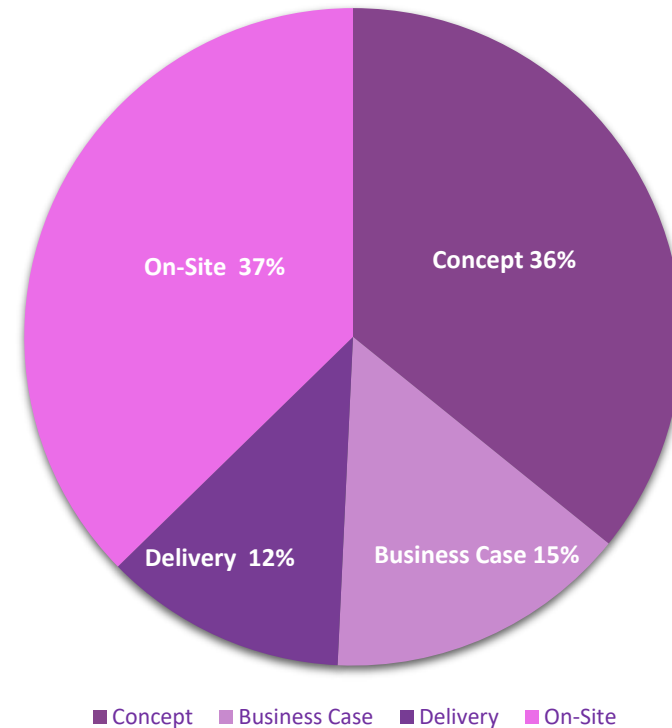
Concept – project in development

Business Case – project has an approved business case, submitted for funding

Delivery – project has funding approved and is progressing to being on-site

On-site – project has commenced construction of the physical asset

Pipeline Performance



Regeneration Programme Performance

24 Concept Projects

- 6 Transportation
- 2 Education
- 12 Housing
- 2 Heritage
- 2 Sustainability



www.regeneratingsandwell.co.uk

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Inclusive Growth Corridor Smethwick to Bham	Concept	Public	£16m	Permitted Dev	Connectivity Improvements	2025	2027	CRTST Programme – WMCA. Commissioned and underway SOBC to be submitted in February 2023. Circa £19m scheme, but this crosses Bham boundary so £16m in Sandwell estimated. 2025 start, reliant on land acquisition for site assembly for associated housing schemes – Grove Lane.
A4123 Multi Modal Corridor	Concept	Public	£12m	Permitted Dev	Connectivity Improvements		2027	
A461 Multi Modal Corridor	Concept	Public	£12.5m	Permitted Dev	Connectivity Improvements		2027	
M5 J1 (Ph1 Development only)	Concept	Public	£3m	Permitted Dev	Connectivity Improvements		2027	

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Sandwell WM LCWIP West Bromwich - Cradley Heath	Concept	Public	£4m	Permitted Dev	Connectivity Improvements		2027	
SANDWELL WM LCWIPs Smethwick - West Bromwich - Wednesbury	Concept	Public	£5m	Permitted Dev	Connectivity Improvements		2027	

Regeneration Programme Performance Report

Education & Skills Theme

Theme Manager – Sue Moore

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Causeway Green Primary School, Oldbury	Concept	Public	£10m	No Status	School Replacement		2025	Completion is now anticipated to be 2025. Site confirmed as former Brandhall Golf Course following Cabinet decision November 2022. Architects for School to be appointed May 2023. Concept design and cost estimates forecast to be available July 2023. The estimated investment figure may then need to be updated.
George Betts	Concept	Public	£9m	No Status	New School	2023		DfE Delivery DfE advised 05.06.23 they will instruct construction contractor this week and anticipate a planning application being submitted no later than end-June 2023. Anticipated start on site Sept 2023.

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Friar Park, Wednesbury	Concept	Public/Private	£100m	No Status	630 Homes	2026	2027+	Sandwell Council and WMCA (JV) Masterplan approved March 2023. Discussions relating to scheme viability are ongoing between the Joint Venture parties. Developer Procurement Strategy commences Summer 2023 Start On-site forecast 2026.
Brandhall Urban Village, Oldbury	Concept	Sandwell Council	£36m	No Status	190 Homes Eco-Park		2027+	Masterplan Development Approved by Cabinet 16 Nov 2022. ES Scoping Opinion has been submitted (May 2023). Planning Application submission forecast for July 23 outline with all matters reserved. Expecting decision Nov 23. In the meantime the process for procuring a dev partner will be determined.
London St, Smethwick	Concept	Private	£75m	Approved	382 Homes		2024	DC/22/67165
Former King's Cinema, West Bromwich	Concept	Private	£23m	Approved	77 Homes		2024	DC/21/65989

June 2023

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
RSL Delivery	Concept	Public/ Private	£70m	Various	400 Homes	Various	2027	Programme in development.
HRA Programme	Concept	Public	£50.7m	Various	266 Homes	Various	2027	52 units delivered 2022/23 33 units on site 121 units awaiting approvals
West Bromwich Masterplan sites	Concept	Public/ Private	£165m	Various	1100 Homes	Various	2026	Delivery Options for West Bromwich Masterplan was approved by Cabinet 16 Nov 2022.
Sandwell General Hospital Site, West Bromwich	Concept	Private	£18.75m	Approved	121 Homes 0.7 ha		2025	DC/20/64894 Homes England Community Housing Fund grant secured in 2019 for feasibility work and planning application to develop affordable housing for Keyworkers. Meeting to be convened with Catalyst Mutual Enterprise in the autumn 23 for a progress update with the NHS along with cost plan review.

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Edwin Richards Quarry, Rowley Regis	Concept		£5m	Pending	276 Homes 13.95 ha		2027+	DC/23/67924 Planning Committee – 28 July 23.
Qualtronic, Tipton	Concept		£27.5m	Pre-app	137 Homes		2027+	PA/22/00546
Woods Lane, Rowley Regis	Concept	Private	£6.8m	Approved	34 Homes	2024	2027+	DC/21/66444 Keon Homes Ltd Anticipating to start on site 2024. Application for discharge of conditions 4 (S.I) and 11 (EV charging) received 27 th March 2023
Phoenix Collegiate, Wednesbury	Concept	Private	£17m	Approved	84 Homes 4.8 ha		2027	DC/20/63911 Purchase of the site still being negotiated by a major housing developer, contract has not been finalised. DfE are also involved.

Regeneration Programme Performance Report

Sustainability & Health Theme

Programme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Heat Network Dev Phase, West Bromwich	Concept	Public	£390k	N/A	N/A	2022	2023	The final Outline Business Case will be informed by an options report to be considered by Cabinet. Current forecast is that the Outline Business Case and Cabinet Decision will be in place by July 2023.
Battery Energy Storage, Danks Way Hill Top, West Bromwich	Concept	Private	£40m	Pre-App submitted.	20 New Jobs 2 Apprentices 264 Con Jobs	2023	2024	Storing Energy from clean sources project. Avon Utilities & Generation. JRB Regeneration Limited. 'Agreement for Lease' has been approved and is awaiting signature from AU. Director Approval – 21 Sept 2022.

Regeneration Programme Performance Report

Heritage Theme

Theme Manager – Allison Blakeway

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Chance Glassworks, Smethwick	Concept		£20m	No Status	3.08 ha		2027+	Chance Heritage Trust MoU – Cabinet Consideration 16 November 2022 £144k BCLEP Funded Business Case for PH1 Development complete. EOI has been submitted to WMCA for funding of circa £20m.
Soho Foundry, Smethwick	Concept			No Status			2027+	Chance Heritage Trust

Regeneration Programme Performance

10 Business Case Projects

1 Employment

1 Housing

8 Transportation



www.regeneratingsandwell.co.uk

Regeneration Programme Performance Report

Employment Theme

Theme Manager – Luke Dove

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Coneygre Manu Facility, Tipton	B Case	Private	£40m	Pending	150 New Jobs 1 Apprentice 153 Con Jobs	2023	2024	DC/21/66125 Planning consent is subject agreement of a Section 106 Agreement for the creation of a wildlife and ecology zone. EOI Approved by the WMCA for grant funding October 2022 with a grant application for £9.5m submitted to the WMCA in April 2023. Start on site forecast Sept 2023

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Tipton Town Centre	B Case	Sandwell Council	£22.695m	No Status	65 Homes 0.47 ha 1991sq ft	2023	2026	LUF Project Memorandum of Understanding to be agreed between DLUHC and SMBC July 2023

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Blackheath Interchange	B Case	Public	£4.3m	Permitted Dev			2025	Towns Fund Project Consultation concluded, consultation statement being finalised to report back to Towns Fund Board. Cabinet will be briefed. Towns Fund £3.7m Match to be secured.
Birchley Island Upgrade (A4123 / M5 J2) – Oldbury	B Case	Public	£30m	Permitted Dev			2027	
Midland Met Canal Gateway	B Case	Public	£1.5m	Permitted Dev		2023	2023	Towns Fund Project - Canal River Trust The project is funded via £870k from the Sustainable Transport fund; £600k from the Smethwick Town Deal fund; and £100k in Section 106 contributions. On site April 2023 and scheduled to complete July 2023.

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
WBHE Sustainable Access Wbury to Dudley	B Case	Public	£17m	Permitted Dev		2023	2027	CRSTS & Transforming Cities Fund TfWM Sandwell Delivery. Outline Business Case is to be reviewed in-light of new priorities. The OBC is forecast to be submitted August 2023.
Metro Line 1 renovation	B Case	Public	£10m	Permitted Dev			2027	
West Bromwich East Towpath Link	B Case	Public	£3m	Permitted Dev			2025	
WBHE Sustainable Access Measures, Tipton	B Case	Public	£4m	Permitted Dev			2026	
Dudley Port Integrated Transport Hub (Phase 1A), Oldbury	B Case	Public	£2.4m	Permitted Dev			2024	

Regeneration Programme Performance Report

8 Delivery Projects

- 1 Health & Sustainability
- 2 Housing
- 2 Education & Skills
- 2 Transport
- 1 Town Centre



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Regeneration Programme Performance Report

Sustainability & Health Theme

Programme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Haden Hill Leisure Centre, Rowley Regis	Delivery	Sandwell Council	£23m	No Status	New Leisure Centre	2023	2026	LUF Project. Bid and Business Case approved by Government. Awaiting Funding Agreement from Government.

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Rolfe St Canal-side, Smethwick	Delivery	Public	£2m		125 Homes	2023	2024	Towns Fund Project. Vacant possession achieved. Site works to commence Oct 2023
Grove Lane, Smethwick	Delivery	Public	£4.4m		145 Homes	2024	2026	Towns Fund Project. Remediation anticipated to complete 2026. A report was approved by Cabinet in November 2022 which requested authorisation to commence Compulsory Purchase action on the Cranford Street site.

Regeneration Programme Performance Report

Education & Skills Theme

Theme Manager – Sue Moore

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Satellite Education Hub, Rowley Regis	Delivery	Public	£9m	Pending	4 New Jobs 1 Apprentice 50 Con Jobs	2023	2024	Towns Fund Project Sandwell College DC/22/67785. Forecast completion and operational Aug 2024. Planning committee scheduled 28 June 2023.
Midland Met Campus, Smethwick	Delivery	Public	£12.9m	Pending	30 New Jobs 6 Apprentices 100 Con Jobs	2023	2025	Towns Fund Project NHS Trust DC/23/68220 – determination deadline 9 Aug 2023. Awaiting confirmation of match funding from WMCA

Regeneration Programme Performance Report

Town Centres Theme

Theme Manager – Luke Dove

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Retail Diversification Programme West Bromwich	Delivery	Public	£13m	Various	255 Con Jobs	2023	2025	<p>Towns Fund Project Funding secured, project progressed to Delivery stage.</p> <p>The indoor market element of the project is expected to be on site and complete after March 2024. Planning application submitted, pending decision DC/23/68118.</p>

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Rowley Regis Walking & Cycling	Delivery	Public	£1.5m	Permitted Dev		2024	2025	Towns Fund Project Pre-site works scheduled to complete May 2023
SPRINT A34/A45 PH2, West Bromwich	Delivery	Public	£250k	Permitted Dev		2023	2024	CRSTS Programme – WMCA. Fully funded Business Cases approved. £50m scheme, majority of investment is in Walsall and Solihull, £250k in Sandwell. Forecast on site has moved to 2023, TfWM have not advised why this is the case. Forecast completion during 2024.

Regeneration Programme Performance Report

25 On-site Projects

- 7 Sustainability & Health
- 1 Employment
- 2 Heritage
- 3 Housing
- 5 Education & Skills
- 1 Town Centre
- 5 Transportation
- 1 Digital



www.regeneratingsandwell.co.uk

Regeneration Programme Performance Report

Sustainability & Health Theme

Programme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Retro-fit Council Housing Stock	On Site	Public	£156m	Permitted Development	400 Con Jobs 20 Apprentices	2022	2027	HRA & Government Grant Energy Efficiency Council House Stock. Progressed from Delivery to On Site. No items escalated to the Regeneration Programme Board.
Grid Scale Battery Storage Facility, West Bromwich	On Site	Private	£30m	Approved	20 New Jobs 2 Apprentices	2021	2023	Pivot Power EDF Renewables DC/20/64437 Event planned for June 2023 to mark project completion.
Sandwell Aquatic Centre, Smethwick	On Site	Public	£89.6m	Approved	16 Apprentices 254 Con Jobs	2022	2023	Public Funds sourced from SMBC, WMCA, BCLEP, DCMS, OC DC/19/62642
Midland Metropolitan University Hospital	On Site	NHS Balfour Beatty	£700m	Approved	New Hospital	2015	2024	DC/15/58384.

Regeneration Programme Performance Report

Sustainability & Health Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Health Centre, Wednesbury	On Site	Public	£5.6m	Approved	35 Homes 1 Apprentice 35 Con Jobs	2021	2023	DC/18/62165 Housing Plots 1 – 3 Handover/Tenant Moving In – 6th March 2023 Health Centre and Housing Plots 4 & 5 – July 2023. Forecast overspend £698k.
Britannia Park	On Site	Public	£2.46m	No Status	1 Apprentice 48 Con Jobs	2022	2024	Towns Fund Project Detail Design Complete – May 2023 Procurement of Work Packages – Apr 2023 Discussions are taking place regarding Changing rooms, Allotments and MUGA coming in more than budget so alternative options being considered
Waste to Energy Plant, West Bromwich	On Site	Enfinium	£500m	Approved			2025	DC/17/61177

Regeneration Programme Performance Report

Employment Theme

Theme Manager – Luke Dove

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Metro Depot, Wednesbury	On-site	Public TfWM	£48m	Approved	150 New Jobs	2023	2025	DC/20/64976

Regeneration Programme Performance Report

Housing Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Land at Hall Green Road, West Bromwich	On-Site	Countryside Properties	£35.7m	Approved	223 Homes 8.59 ha	2021	2024	DC/20/65059 48 plots completed (223 approved). 32 sales completed. Tammy to provide forecast completion date, when works started on site and confirm the investment figure.
Fountain Lane, Oldbury	On-Site	Lovells	£47m	Approved	246 Homes 6.02 ha	2021	2024	DC/20/64152 Build completion estimated = May 2024 for the affordable dwellings, October 2024 for open market units. Sales completions forecast to end in March 2025.
Swan Lane, West Bromwich	On-site	Private	£29.8m	Approved	149 Homes	2023	2025	Green Square Accord BCLEP Funding £3.2m secured 19 Oct 2022. Homes England Funding £4,998,000 secured. DC/22/66532 Site acquired December 2022. Development on-site 3 rd April 2023.

Regeneration Programme Performance Report

Heritage Theme

Theme Manager – Allison Blakeway

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Heritage Action Zone (HAZ), Wednesbury	On Site	Public	£3.2m		1 Apprentice 71 Con Jobs	2021	2024	SMBC & Historic England Project. Shop Front Improvement and First floor Conversions anticipated to commence 2023 and complete 2024 – subject to eligibility of grant applicants.
Town Hall Quarter, West Bromwich	On Site	Public	£7.56m	No Status	1 Apprentice 15 Con Jobs	2023	2024	Towns Fund Project. Restoration works to the Bell Tower is complete. Contract awarded for restoration works. Start on-site April 2023. Scaffolding installation w.c 17 th April 2023 Awaiting final costs.

Regeneration Programme Performance Report

Education & Skills Theme

Theme Manager – Sue Moore

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Ron Davis Centre, Smethwick	On Site	Public	£358k	Approved	1 Apprentice 3 Con Jobs	2022	2023	Towns Fund Project SAFL Delivery Forecast completion and operational April 2023. DC/22/66762
Sandwell MEC, West Bromwich	On Site	Public	£2.7m	Approved	14 New Jobs 1 Apprentice 50 Con Jobs	2022	2023	Towns Fund Project Sandwell College DC/22/66495. Site acquisition complete. Now on site. Forecast completion June 2023 Operational September 2023.
Windsor Olympus Academy, Smethwick	On Site	Public	£20m	Approved		2021	2023	DfE Delivery. DC/21/65892 On target for opening September 2023. Applications for students are now open.

Regeneration Programme Performance Report

Education & Skills Theme

Theme Manager – Sue Moore

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Shireland CBSO Academy, West Bromwich	On Site	Public	£16.29m	Approved		2022	2023	DfE Delivery PDC/22/6650 On Site, due to open September 2023, open for student applications.
Elm Tree Primary Academy, Wednesbury	On Site	Public	£10m	Approved		2022	2023	DfE Delivery Site of former Manor High School. Scheduled to be complete and open September 2023. The school is operational at a temporary location - Connor Education Centre. DC/21/65308

Regeneration Programme Performance Report

Town Centres Theme

Theme Manager – Luke Dove

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Urban Greening, West Bromwich	On Site	Public	£1.22m	Permitted Dev		2022	2024	Towns Fund Project Funding secured. Project progressed from Business Case to On Site. Phase I complete. Phase II has started on site. No items escalated to the Programme Board.

Regeneration Programme Performance Report

Transport Theme

Theme Manager – Andy Miller

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Smethwick Walking & Cycling	On Site	Public	£3.8m	Permitted Dev		2022	2024	Towns Fund Project.
Canal Connectivity Rowley Regis	On Site	Public	£2.3m	Permitted Dev		2022	2023	Towns Fund Project – Canal River Trust On Site as of October 2022 Scheduled to complete June 2023
Wednesbury - Dudley Metro Extension	On Site	Public	£160m	Permitted Dev			2024	
Rowley Regis Walking and Cycling Infrastructure	On Site	Public	£1.5m	Permitted Dev			2025	Towns Fund
West Bromwich Walking and Cycling Infrastructure	On Site	Public	£1.1m	Permitted Dev		2022	2025	Towns Fund

Regeneration Programme Performance Report

Digital Theme

Theme Manager – Tammy Stokes

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completes	Performance Update
Full Fibre Connectivity	On Site	BT Open Reach	£30m	Permitted Dev			2024	

Regeneration Programme Performance Report

3 Completed Projects

1 Employment

1 Transportation

1 Education & Skills

Regeneration Programme Performance Report

Completed Projects

Update June 2023

Previous April 2023

Project	Stage	Developer	Investment	Planning	Outputs	Commences	Completed	Performance Update
Ambulance Service Hub, Oldbury	Complete	Private	£22m	Approved	475 New Jobs 6 Apprentices	2021	2022	Stoford Delivery Planning Ref - DC/20/65084 Completed.
Digital Den, West Bromwich	Complete	Public	£42,600	Permitted Dev		2022	2022	Towns Fund Greets Green Community Centre
SPRINT A34/A45 Phase 1	Complete	Public	£5m	Permitted Dev			2022	TfWM Scheme

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April 2023

REGENERATION

Pipeline Projects 2023 – 2027



2.5
BILLION
pounds total investment

1 GOAL
to improve the borough

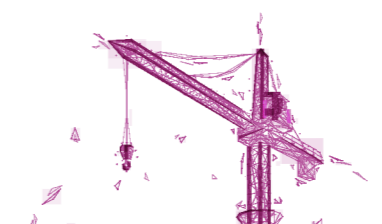
67
PROJECTS
Planned

3
PROJECTS
Completed

4
THOUSAND +
new homes

15
THOUSAND +
jobs supported

www.regeneratingsandwell.co.uk



REGENERATION

Pipeline Projects 2023 - 2027

Introduction	1
Key funding Sources	2
Progress update for 2022/23 by Town	3
Key Pipeline deliverables in 2023/24 by Category	3
Regeneration Pipeline – Infrastructure Priorities for 2023 - 2027	3
Contact details and additional information	3

INTRODUCTION

This is a period of unprecedented investment in Sandwell from both public and private sources.

The Regeneration Pipeline for the Borough covers a 5 year period between 2022 and 2027 and was approved by Cabinet in March 2022. The pipeline currently represents an estimated **investment value of £2.5 billion across 66 live projects**. This is across a wide range of sectors including education and skills, sustainability, health, transport, housing, digital, employment, town centres and heritage. Regeneration is about improving places and creating opportunities for everybody to prosper and participate in society e.g. having access to a home, skills and employment.

The Regeneration Pipeline delivers the long-term infrastructure and facilities for the Borough's residents. Flagship investments such as the **Midland Metropolitan University Hospital in Smethwick** (£700m), the **Wednesbury to Dudley metro extension** (£450m), the **Enfinium Waste from Energy Plant in West Bromwich** (£500m) and the world class **Sandwell Aquatics Centre** (£92.25m) will provide services to residents from Sandwell and the wider West Midlands for decades to come. However, this is not just about large construction projects, the Pipeline has seen the creation of a **Digital Den** at Wood Lane Community Centre in Greets Green to equip excluded groups and individuals with the digital and language skills

needed to operate in the online world. There is also a significant investment of an estimated £100m+ in Education and Skills at Primary, Secondary and Further Education levels across the Borough.

"The time is now for Sandwell to show it really is the destination of choice for people to live, visit and do business. Over recent years, even with the difficulties posed by the pandemic, we have continued to make tremendous progress, and at pace, delivering huge regeneration schemes to benefit local people"

Councillor Peter Hughes, Cabinet Member for Regeneration and Growth

Just as importantly, this investment programme must benefit local businesses and residents through employment opportunities in construction, supply chain and apprenticeships. The Council

is engaging businesses direct to signpost these opportunities in multiple ways. As one example, 40% of the entire project spend on the Sandwell Aquatics Centre has occurred within a 10-mile radius of the site and has included significant employment and supply chain opportunities.

The Council continues to develop how to work effectively with key partners and contractors to ensure maximum value for the local economy. This includes the partnership we have with Sandwell's Anchor Institutions, through Sandwell's Anchor Network. There is also the important challenge of how the Borough delivers against its low carbon / climate change strategy as part of this Regeneration Pipeline to identify practical ways in which this policy commitment can be delivered. This prospectus provides an overview of progress in Year 1 (2022/23) of the five-year programme and identifies what has yet to be delivered.



Tony McGovern,
Director Regeneration & Growth



Councillor Peter Hughes
Cabinet Member for
Regeneration and WMCA

KEY FUNDING SOURCES

for Regeneration Pipeline

There are a wide variety of funding sources that support the delivery of the Regeneration Pipeline.

The Council actively engages with multiple funding bodies to secure resources. It is important that the Borough can attract private investment as well as public investment as a mix of the two is more sustainable in the medium to long term. In some cases, public funds can unlock opportunities for private investment.

Most Regeneration Pipeline schemes are delivered by the private sector even where funded 100% by public funds so it is important that the Council maintains strong working relationships with these key delivery partners.

Here are some examples of the types of investment secured already:

- NHS (national and local level) – New Acute Hospital.
- Enfinium – private investment in new Waste from Energy Plant (2022)
- Wednesbury to Dudley (Phase 1) Metro Extension (Department for Transport and WMCA)
- Renewable Energy Battery Storage Facilities – private investment in West Bromwich (2021)
- Residential – private and public investments incl. Housing Associations (various)
- British Telecom Openreach Programme for full fibre connectivity in Sandwell
- City Region Sustainable Transport Settlement (CRSTS) – DfT funding channelled via the Combined Authority
- Department for Education funding for four new schools in the Borough

- Department for Culture, Media and Sport – funding contribution for Aquatics Centre
- Department for Levelling Up, Housing and Communities (DLUHC)
 - o Towns Fund programme of 16 schemes (£67.5m) – June 2022
 - o Levelling Up Fund to replace Haden Hill Leisure Centre (£20m) – January 2023
 - o Regeneration Fund to regenerate Tipton Town Centre (£20m) – March 2023
 - o Levelling Up Partnership (Sandwell is one of the 20 places identified to enter into a LUP with Government).
- Sandwell Metropolitan Borough Council – Housing Revenue Account and Prudential Borrowing Powers
- Homes England Affordable Homes Programme (Annual)



PROGRESS UPDATE FOR 2022/23 BY TOWN

Year 1 Regeneration Pipeline

Smethwick

- Secured £23.5m Towns Fund national funding for five specific projects with support of local MP
- Planning consent achieved for London Street apartment block of 392 dwellings
- Achieved vacant possession of Smethwick Enterprise Centre to remediate site for residential development
- Delivered Sandwell Aquatics Centre on time and in budget in April 2022 in advance of the Commonwealth Games starting in July 2022; and delivered all the responsibilities for public realm, car parking and safe spectator access and exit during the Games period. Phase 3 Legacy Construction is now underway and anticipated to complete in Summer 2023 ready to open to the public
- Working closely with Chance Heritage Trust and Combined Authority to identify regeneration proposals for the Glassworks site between J1 and J2 of the M5
- Delivery of the extension to the Ron Davis Adult Education Centre to facilitate additional activities
- Start on site construction of new 900 place Windsor Olympus Academy in Smethwick to open in September 2023
- Worked with Canal & River Trust to plan £1.5m canal connectivity improvements in Smethwick for delivery by Summer 2023
- Undertook Public consultation on the Rolfe Street Masterplan to guide new residential development in the area
- Delivered against the Council House New Build Programme
 - 20 new homes at Church Hill Street; being a mix of houses and bungalows
 - Contractor appointed to start on site for the delivery of 11 new homes at West End Avenue
 - Achieved planning permission for 33 new homes at Stanhope Road
 - Over 400 homes retrofitted
- 215 council homes retrofitted to improve energy efficiency with a further 200 programmed.
- Delivered Phases 2 and 3 of the Smethwick Connectivity Package (Towns Fund)





Tipton

- Support on funding viability issues for the proposed new Manufacturing Facility at Coneygre that could deliver 150 new jobs
- Secured £20m for regeneration of Tipton town centre at Owen Street with support of the local MP
- Delivered via the Council House New Build Programme
 - Start on site achieved to deliver 18 new EPCA homes at Beaver Road; being a mix of bungalows and apartments
- £1.6m UK Shared Prosperity Funds have been secured for Green Careers Hub at the Cracker / Railer

Oldbury

- Commencement of construction of 246 new homes at Fountain Lane, including affordable and First Homes (Lovell's development).
- Delivery of the new West Midlands Ambulance Service Hub with 475 new jobs.
- Delivered via the Council House New Build Programme.
 - Planning permission obtained for 12 new homes at Crosswells Road, and procurement is underway.
- Working towards submitting a planning application in Summer 2023 for the development of a replacement primary school, new eco park and 190 homes at Brandhall.



Rowley Regis

- Secured £19m Towns Fund national funding for five specific projects with support of local MP
- Secured £20m for the replacement of Haden Hill Leisure Centre with support of local MP (Levelling Up Fund), with match funding equating to total investment of circa £23m
- Council site made available to Sandwell College to deliver proposed new £9m Skills Centre (subject to planning)
- Worked with Canal & River Trust to deliver £2.3m canal connectivity improvements in Cradley Heath due to complete Summer 2023
- Works commenced in Britannia Park to improve footpaths and car parking facilities as part of the wider Park improvements
- Working with partners to develop proposals for residential regeneration at the old Majestic site in Cradley Heath
- Delivered via the Council House

Build Programme

- 27 new homes at Reservoir Road; being a mix of 2 and 4 bed houses
- On site at Britannia Park to deliver 10 new homes in May 2023; being a mix of 2 and 4 bed houses
- Achieved planning permission for 6 new homes at Higham's Close
- Planning permission obtained for 15 new homes at Hawes Lane and procurement underway
- Delivered elements of the Rowley Regis Connectivity package (Towns Fund)



West Bromwich

- New £500m Waste to Energy Plant to be managed by Enfinium has started construction
- Secured £25m Towns Fund national funding for six specific projects with support of local MP
- Kings Square Shopping Centre acquired by Sandwell Metropolitan Borough Council.
- West Bromwich Town Hall Bell Tower restoration works completed, with works on the Town Hall to start in Autumn 2023
- £3.2m secured from Black Country LEP to support Green Square Accord to regenerate old gasworks site, Swan Lane to deliver 147 new affordable homes
- Pivot Power Renewable Energy Battery Storage facility operational operational June 2023

- New Digital Den facility established at Greets Green for community use (Wood Lane community Centre) to combat digital exclusion
- Facilitated site acquisition for the new Mechanical and Engineering facility at Sandwell College where construction has commenced and due to complete August 2023
- Facilitated acquisition of Providence Place to establish a new specialist Music Academy which is the only State school to be sponsored by a world class orchestra (City of Birmingham Symphony Orchestra) which opens in September 2023
- Delivered Phase 1 of the Urban Greening programme to improve public realm in the centre of West Bromwich. Phase 2 on site

- Planning application has now been submitted to deliver a new Indoor Market in West Bromwich
- Delivered via the Council House Build Programme
 - Achieved planning permission for 8 new homes at St Vincent Crescent and currently going through the procurement process
- Delivered elements of the West Bromwich Connectivity package (Towns Fund)
- Completed the SPRINT A34/A45 Phase 1 scheme





Wednesbury

- Public consultation completed on the Friar Park Masterplan to regenerate major brownfield site with 630 new homes.
- Commenced construction of the new Wednesbury Health Centre and five affordable Council homes on Council owned site.
- Expansion of the Metro Depot, Wednesbury to support Metro extension programme.
- Delivery of the £3.2m Heritage Action Zone programme – new public realm, new market stalls, clock tower renovation and grants to owners of specific heritage value buildings in the town.
- Delivery of new Elm Tree Academy to be open from September 2023

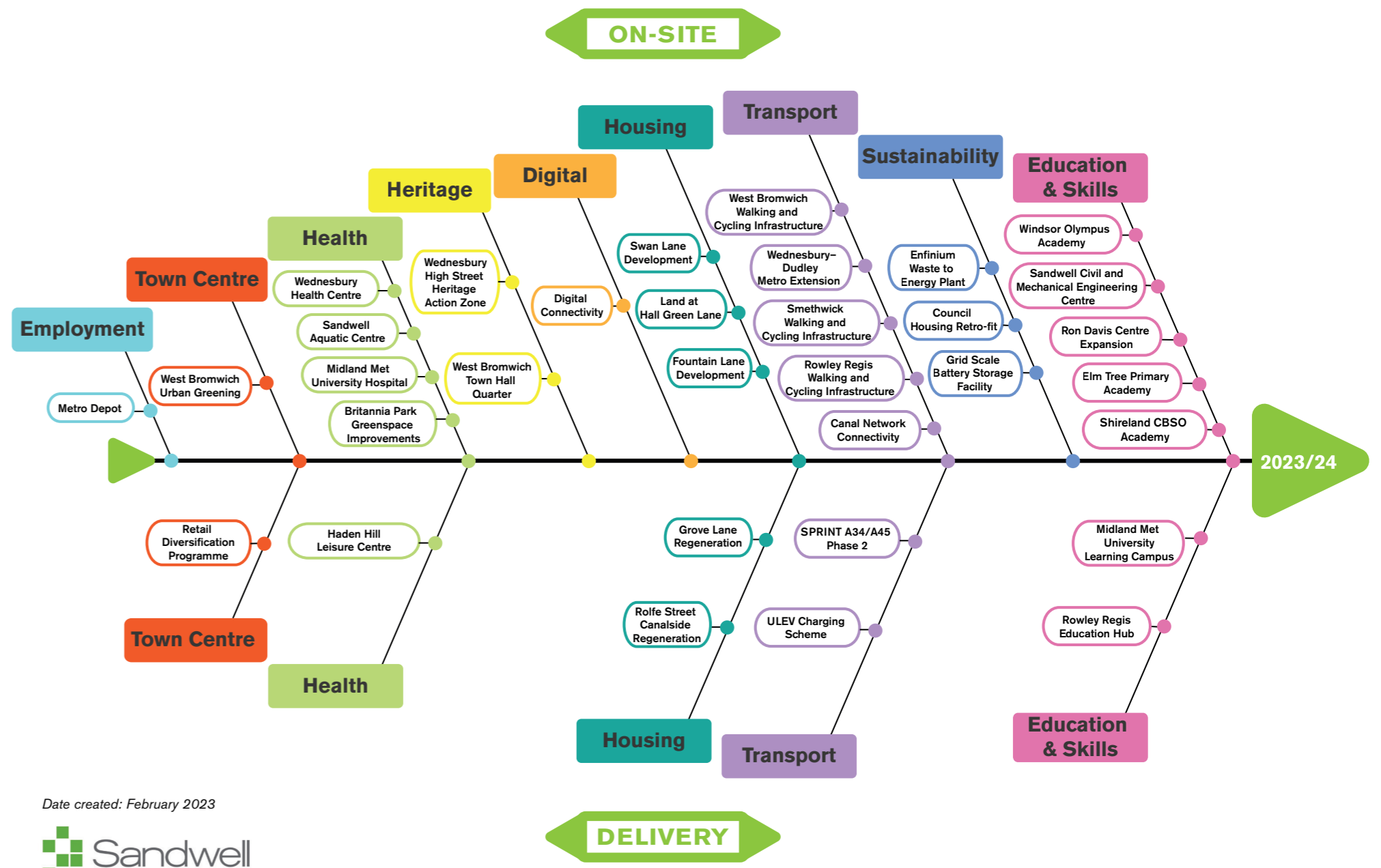
Transport and Digital (Borough)

- Secured approximately £168m investment from the City Region Sustainable Transport Settlement for the period 2022 – 2027 subject to approval of relevant business cases by the West Midlands Combined Authority (WMCA).
- Delivered various types of Business Cases for schemes such as A4123 and A61 multi modal corridors; Active Travel schemes across parts of the Borough
- Progressed work on the £30m Birchley Island scheme
- Funding for scoping study to consider options for decongestion at J1 of the M5.
- Public consultation on the proposed Blackheath transport interchange scheme as part of design review.
- Supported Combined Authority led transport schemes that support Sandwell including the Smethwick to Birmingham Corridor, Dudley Port Transport Hub and SPRINT.
- Directly participated in the Wednesbury to Dudley (Phase 1) Metro extension Project Board with WMCA and Dudley MBC.
- £40m investment programme in Sandwell Metropolitan Borough Council by BT Open Reach to ensure Full Fibre connectivity to majority of residential and commercial premises.



KEY PIPELINE DELIVERABLES

In 2023/24 by Category (Year 2)



Date created: February 2023

Regeneration Pipeline

2023 - 2027

Introduction

Key Funding

Progress Update

Key Deliverables

Regeneration Pipeline

Contact

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Sustainability	On-site	Retrofit of relevant Council House Stock	Borough	Sandwell Council	HRA and Government Grant	£155,565,000.00	Permitted Development
Sustainability	Concept	Heat Network (Development Phase)	West Bromwich	Sandwell Council	Government (BEIS) and HRA	£390,000.00	Not Applicable
Sustainability	On-site	Waste to Energy Plant - Enfinium	West Bromwich	Enfinium	Private Sector	£500,000,000	"Approved DC/17/61177"
Sustainability	Concept	Battery Energy Storage Site	West Bromwich	TBC (AVON Utilities and Generation)	Private Sector	£40,000,000.00	Approved DC/22/67275
Sustainability	On-site	Grid Scale Battery Storage Facility	West Bromwich	Pivot Power (EDF Renewables)	Private Sector	£30,000,000.00	"Approved DC/20/64437"
Digital	On-site	Improving Digital Connectivity	Borough	BT Openreach	Private	£30,000,000.00	Permitted Development
Employment	On-site	Metro Depot	Wednesbury	TfWM Schemes	CRSTS	£48,000,000.00	Approved DC/20/64976
Employment	Business Case	International Distribution & Manufacturing Facility, Land off Coneygre Rd, Coneygre Ind Estate area, DY4 8XP	Tipton	Coneygree Redevelopments Ltd.	Private and WMCA Rem Fund (TBC)	£40,000,000.00	Pending DC/21/66125

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2027	Jobs	0	20	400	0	Not Applicable	Not Applicable
2023	Outline Business Case	0	0	0	0	Not Applicable	Not Applicable
2025	Jobs	40	4	400	0	107,639	2
2024	Jobs	20	2	264	0	Not Applicable	1.343
2023	Jobs	20	2	0	0	Not Applicable	1.42
2024	Full Fibre Connectivity	0	2	0	0	Not Applicable	Not Applicable
2027	Jobs	150	2	460	0	23422	0.217
2024	Commercial Floorspace	150	1	153	0	240,000	8

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Health	On-site	Sandwell Aquatic Centre	Smethwick	Sandwell Council	SMBC; BCLEP;WMCA; DCMS/OC	£92,250,000	Approved DC/19/62642
Health	On-site	Midland Met University Hospital	Smethwick	NHS Trust	NHS	£700,000,000	Approved DC/15/58384
Health	On-site	Britannia Park Community Hub and Greenspace Improvements	Rowley Regis	Sandwell Council	Towns Funds	£2,460,000.00	No Status
Health	On-site	Wednesbury Health Centre (new facility), Kings Street	Wednesbury	Sandwell Council	Prudential Borrowing	£5,000,000.00	Approved DC/18/62165
Health	Delivery	Haden Hill Leisure Centre	Rowley Regis	Sandwell Council	LUF/ Prudential Borrowing	£23,000,000.00	No Status
Heritage Regeneration	On-site	Town Hall Quarter	West Bromwich	Sandwell Council	Towns Fund	£7,558,000.00	No Status
Heritage Regeneration	On-site	High Street Heritage Action Zone	Wednesbury	Sandwell and Historic England	HAZ - Historic England	£3,200,000.00	Not Applicable
Heritage Regeneration	Concept	Chance Glassworks Regeneration	Smethwick	Chance Heritage Trust; Historic England	EOI to the WMCA SAF process for viability gap funding from the Devolution Deal Regeneration Fund	£20,000,000.00	No Status
Heritage Regeneration	Concept	Soho Foundry & Mint Historic Buildings	Smethwick	Chance Heritage Trust; Historic England	TBC	£0.00	No Status
Housing	On-site	Land at Hall Green Lane, West Bromwich	West Bromwich	Countryside Properties	Private	£35,700,000.00	Approved DC/20/65059

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2023	Jobs	0	16	254	0	161,458	5.42
2024	Jobs	0	163	492	0	2,820	0.26
2024	Public Realm	0	1	11	0	2798	Not Applicable
2023	Floorspace	TBC	1	35	0	10,441	0.49
2026	Floorspace	TBC	TBC	TBC	0	TBC	Not Applicable
2026	Floorspace	0	1	6	0	Not Applicable	Not Applicable
2024	Public Realm	0	1	71	0	Not Applicable	Not Applicable
2027	Floorspace	400	TBC	TBC	250	TBC	3.08
2027	Floorspace	TBC	TBC	TBC	TBC	TBC	TBC
2023	Homes inc Affordable	172	3	126	223	0	8.59

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Housing	Concept	Brandhall	Oldbury	TBC	TBC	£36,000,000.00	No Status
Housing	Concept	Friar Park	Wednesbury	Sandwell Council & WMCA (JV)	Private and WMCA Rem Fund	£100,000,000.00	No Status
Housing	On-site	Fountain Lane Development	Oldbury	Lovell Developments	Private and WMCA Rem Fund	£47,000,000.00	Approved DC/20/64152
Housing	Concept	Portway Rd, Edwin Richards Quarry, B65 9DS	Rowley Regis	TBC	Private and WMCA Rem Fund (TBC)	£56,000,000.00	Pending DC/23/67924
Housing	Concept	Qualtronic Site	Tipton	TBC	Private	£27,500,000.00	No Status
Housing	Concept	Site of Former Kings Cinema	West Bromwich	TBC	Private	£23,000,000.00	Approved DC/21/65989
Housing	Concept	Phoenix Collegiate, Friar Park	Wednesbury	Harris Lamb (agent)	Private	£17,000,000.00	Approved DC/20/63911
Housing	Concept	London Street	Smethwick	Met Holdings	Private	£75,000,000.00	Approved DC/22/67165
Housing	Concept	West Bromwich Masterplan	West Bromwich	Various	Private and SMBC / WMCA	£165,000,000.00	Various
Housing	Delivery	Rolfe Street Canalside Regeneration	Smethwick	Sandwell Council	Towns Fund	£2,000,000.00	No Status
Housing	Delivery	Grove Lane Regeneration	Smethwick	Sandwell Council	Towns Fund	£4,350,000.00	No Status

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2027	Homes, Eco Park, School.	0	0	450	190	26909	36
2027	Homes inc Affordable	0	9	1310	630	Not Applicable	27
2024	Homes inc Affordable	0	4	616	246	0	6.02
2027	Homes inc Affordable	0	4	734	276	0	13.92
2027	Homes inc Affordable	0	3	360	137	0	5.6
2024	Homes	300	2	200	77	21800	0.18
2027	Homes inc Affordable	0	2	223	84	0	4.8
2024	Homes inc Affordable	0	8	747	382	Not Applicable	0.8
2026	Homes inc Affordable	0	18	2162	1100	430566	9 ha
2023	Remediation	10	4	20	115	0	1
2024	Remediation	9	2	20	145	0	2

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Housing	Concept	Woods Lane (phase 2)	Rowley Regis	Keon Homes Ltd	Private (TBC)	£6,800,000.00	Approved DC/21/66444
Housing	Concept	RSL delivery programme in Sandwell	Borough	Various	Homes England/Private Sector	£70,000,000.00	No Status
Housing	On-site	Swan Lane	West Bromwich	Green Square Accord	Homes England/Private Sector	£29,800,000.00	Approved DC22/66532
Housing	Concept	Sandwell General Hospital Site	West Bromwich	Catalyst Mutual Enterprise CIC	Private	£18,750,000.00	No Status
Housing	Concept	Delivery of new Council Homes HRA across the Borough	Borough	Sandwell Council	Homes England Grant funding & RTB receipts	£50,694,045.00	Various
Housing	Business Case	Tipton Town Centre	Tipton	Sandwell Council	LUF/LC	£22,695,000.00	No Status
Education & Skills	Delivery	Midland Met University Learning Campus	Smethwick	NHS Trust	Towns Fund	£12,900,000.00	Pending application
Education & Skills	On-site	Ron Davis Centre Expansion	Smethwick	Sandwell Council	Towns Fund	£358,400.00	Approved DC/22/66762
Education & Skills	Delivery	Rowley Regis Education Hub	Rowley Regis	Sandwell College	Towns Fund	£9,000,000.00	Pending DC/22/67785
Education & Skills	On-site	Sandwell Civil and Mechanical Engineering Centre	West Bromwich	Sandwell College	Towns Fund	£2,700,000.00	Approved DC/22/66495
Education & Skills	Concept	Causeway Green Primary School (Replacement)	Oldbury	Sandwell Council	Land Receipt and SMBC funds	£10,000,000.00	No Status

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2027	Homes inc Affordable	0	1	89	34	0	0.72
2027	Affordable Homes	0	9	917	400	0	TBC
2025	Affordable Homes	30	5	393	147	0	4.06
2025	Key Worker Homes	0	2	236	121	0	0.85
Various	Affordable Homes	0	5	664	266	0	10.93
2026	Homes	TBC	TBC	25	65	1991	0.47
2025	Skills	30	6	100	0	93,372.50	0.867
2024	Skills	0	1	6	0	1076	Not Applicable
2025	Skills	4	1	32	0	22,873	22873
2023	Skills	14	1	29	0	9687	9687
2024	School	0	3	70	0	23,465	0

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Education & Skills	On-site	Windsor Olympus Academy	Smethwick	DfE & Sandwell Council	DfE	£20,000,000.00	Approved DC/21/65892
Education & Skills	On-site	Shireland CBSO Academy	West Bromwich	DfE & Sandwell Council	DfE	£16,290,000.00	Approved DC/22/66501
Education & Skills	Concept	George Betts Academy	Smethwick	DfE	DfE	£0.00	No Status
Education & Skills	On-site	Elm Tree Primary Academy	Wednesbury	DfE	DfE	£10,000,000.00	Approved DC/21/65308
Town Centre	On-site	Urban Greening	West Bromwich	Sandwell Council	Towns Fund	£1,220,000.00	Permitted Development
Town Centre	Delivery	Retail Diversification Programme	West Bromwich	Sandwell Council	Towns Fund	£13,000,000.00	Various
Transport	Business Case	Birchley Island Upgrade (A4123 / M5 J2) - increase circulatory capacity.	Oldbury	Sandwell Council	Sandwell Council, TCF and MRN	£30,000,000.00	Permitted Development
Transport	Concept	A4123 Multi Modal Corridor	Borough	Sandwell Council	CRSTS	£12,000,000.00	Permitted Development
Transport	Concept	A461 Multi Modal Corridor	Borough	Sandwell Council	CRSTS	£12,500,000.00	Permitted Development
Transport	Concept	M5 J1 (Phase 1 Development only)	West Bromwich	Sandwell Council	DfT (via TfWM)	£3,000,000.00	Permitted Development
Transport	Delivery	ULEV Charging Scheme	Borough	Sandwell Council	CRSTS	£1,670,000.00	Permitted Development

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2023	School	0	3	140	0	72,333	3.65
2023	School	0	0	0	0	27,620	0
2024	School	0	0	0	0	TBC	TBC
2023	School	0	0	0	0	28,373	TBC
2024	Connectivity Improvement	0	0	40	0	0	0
2025	Assets in to public ownership	0	0	44	0	10500	1.12
2027	Highway Capacity Improvements	0	2	276	0	0	0
2027	Connectivity Improvement	0	1	110	0	0	0
2027	Connectivity Improvement	0	1	115	0	0	0
2027	Highway Capacity Improvements	0	0	28	0	0	0
2025	Connectivity Improvement	0	0	15	0	0	0

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Transport	Concept	Sandwell WM LCWIP West Bromwich - Cradley Heath	Borough	Sandwell Council	TBC	£4,000,000.00	Permitted Development
Transport	Concept	SANDWELL WM LCWIPs Smethwick - West Bromwich - Wednesbury	Borough	Sandwell Council	CRSTS	£5,000,000.00	Permitted Development
Transport	Business Case	WBHE Sustainable Access Measures	Tipton	Sandwell Council	CRSTS	£4,000,000.00	Permitted Development
Transport	Concept	Smethwick - Birmingham Inclusive Growth Corridor	Smethwick	TfWM Schemes	CRSTS	£15,000,000.00	Permitted Development
Transport	Delivery	SPRINT A34/A45 Phase 2	West Bromwich	TfWM Schemes	CRSTS	£300,060.00	Permitted Development
Transport	Business Case	Dudley Port Integrated Transport Hub (Phase 1A)	Oldbury	TfWM Schemes	CRSTS	£2,400,000.00	Permitted Development
Transport	Business Case	Metro Line 1 renovation	Borough	TfWM Schemes	CRSTS	£10,000,000.00	Permitted Development
Transport	On-site	Wednesbury - Dudley Metro Extension	Borough	TfWM Schemes	TCF/ Investment programme/ prudential borrowing (Fair Box)	£160,000,000.00	Permitted Development
Transport	On-site	Smethwick Walking and Cycling Infrastructure	Smethwick	Sandwell Council	Towns Funds	£3,872,800.00	Permitted Development

Completion	Outcomes	No. of Jobs	No. of Appren-ticeships	No. of Construc-tion Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediat-ed (ha)
2027	Connectivity Improvement	0	0	37	0	0	0
2027	Connectivity Improvement	0	0	46	0	0	0
2026	Connectivity Improvement	0	0	37	0	0	0
2027	Connectivity Improvement	0	2	138	0	0	0
2027	Connectivity Improvement	0	0	3	0	0	0
2024	Connectivity Improvement	0	0	22	0	0	0
2027	Connectivity Improvement	0	2	92	0	0	0
2024	Connectivity Improvement	0	8	1472	0	0	0
2025	Connectivity Improvement	0	1	10	0	0	0

Category	Pipeline Stage	Project	Town	Developer	Funding Source	Investment Amount	Planning Status & Ref.
Transport	On-site	Canal Network Connectivity	Rowley Regis	Canals and River Trust	Towns Funds	£2,300,000.00	Permitted Development
Transport	Business Case	Midland Met Hospital Canal Gateway Project	Smethwick	Canals and River Trust	Sustrans / Towns Fund	£150,000.00	Permitted Development
Transport	Business Case	West Bromwich East Towpath Link	West Bromwich	Canals and River Trust	TBC (WMCA / DfT / Sustrans)	£3,000,000.00	Permitted Development
Transport	Business Case	Galton Bridge & Engine Arm Aqueduct restoration	Smethwick	Canals and River Trust	National Lottery Heritage Fund	£2,000,000.00	Permitted Development
Transport	Business Case	Blackheath Bus Interchange and Public Realm	Rowley Regis	Sandwell Council	Towns Funds/ TfWM	£3,746,000.00	Permitted Development
Transport	On-site	Rowley Regis Walking and Cycling Infrastructure	Rowley Regis	Sandwell Council	Towns Funds	£1,500,000.00	Permitted Development
Transport	On-site	West Bromwich Walking and Cycling Infrastructure	West Bromwich	Sandwell Council	Towns Funds	£1,100,000.00	Permitted Development
TOTAL INVESTMENT						£2,550,069,305	

Completion	Outcomes	No. of Jobs	No. of Apprenticeships	No. of Construction Jobs	No. of New Homes	New Floorspace (sq.ft)	Land remediated (ha)
2024	Connectivity Improvement	0	1	20	0	0	0
2024	Connectivity Improvement	0	0	14	0	0	0
2025	Connectivity Improvement	0	0	28	0	0	0
2026	Connectivity Improvement	0	0	18	0	0	0
2025	Connectivity Improvement	0	0	10	0	0	0
2025	Connectivity Improvement	0	0	10	0	0	0
2025	Connectivity Improvement	0	0	10	0	0	0
TOTAL INVESTMENT		949	327	14508	4648	1,290,770.5	159.667

CONTACT DETAILS AND ADDITIONAL INFORMATION

Regeneration Pipeline

There is a dedicated website that holds the details of projects on the Regeneration Pipeline: www.regeneratingsandwell.co.uk

If you have any questions about an individual project that is not covered by the information on the Regenerating Sandwell website, please use the 'contact us' button at www.regeneratingsandwell.co.uk.

There are also progress updates to Cabinet on the Regeneration Pipeline every 6 months. These are published in the public domain and are available to view via sandwell.moderngov.co.uk

www.regeneratingsandwell.co.uk

Sandwell: A Great Place to do Business

There is a dedicated website that sets out the way in which the council supports current and new businesses.

www.thinksandwell.com



Notes

Notes



2.5
BILLION
pounds total investment




1 GOAL
to improve the borough

67
PROJECTS
Planned



3
PROJECTS
Completed



4
THOUSAND +
new homes

15
THOUSAND +
jobs supported



www.regeneratingsandwell.co.uk

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Towns Fund Programme Progress

A project progress update was undertaken with Government in April 2023 to determine grant payment release profile for financial year 23/24. These are provided below by Town.

SMETHWICK

Project	23/24 Proposed Payment	Rationale
Grove Lane	TBC	Review in September for update on land acquisition proceedings.
Rolfe Street	October 2023	Await site works to commence.
Midland Met Learning Campus	October 2023	Awaiting Planning application determination.

22/23 reported spend			
Project	22/23 Payments	Total Spend including commitments	% spend
Ron Davis Centre Expansion	281,600	360,000	128%
Rolfe Street Canalside Regeneration	2,000,000	65,328	3%
Grove Lane Regeneration	2,611,000	5,526	0%
Midland Met Learning Campus (External)	2,450,000	1,838,608	75%
Smethwick Connected	74,850	1,510,060	2017%
TOTAL SMETHWICK	7,417,450	3,779,521	51%

Grove Lane – Cabinet approval to proceed with CPO obtained in November 22. Financial profiles updated to reflect this.

Rolfe St Canalside – Project delayed by 3 months due to ecology surveys required. Pre-site works due to commence October 2023

Ron Davis Centre – Building works completed in April 23 with orders placed for furniture and IT equipment.

Midland Metropolitan Learning Campus – Planning application submitted in April 2023 and awaiting Planning Committee decision. Anticipated works to commence in Nov 2023 subject to a favourable planning decision.

Smethwick Connected – Phase 2 works along Rolfe Street Station completed. Phase 5 brought forward from 24/25 to 23/24 due to other complementary works undertaken by CRT.

ROWLEY REGIS

Project	23/24 Proposed Payment	Rationale
Canal Network Connectivity	April 2023	Payment received
Satellite Education Hub	October 2023	Following Planning Application determination.
Rowley Regis Connected	June 2023	Following spend of 22/23 funds and progress
Blackheath Bus Interchange & Public Realm	October 2023	Following spend of 22/23 funds and Benefit Cost Ratio (BCR) update
Brittania Park Improvement's & Community Hub	October 2023	Following spend of 22/23 funds and progress

22/23 reported spend			
Project	22/23 Payments	Total Spend including commitments	% spend
Britannia Park Community Hub and Greenspace Improvements	829,700	660,000	80%
Canal Network Connectivity	800,000	2,300,000	288%
Rowley Regis Satellite Education Hub	2,208,051	467,527	21%
Rowley Regis Connected	564,580	11,263	2%
Blackheath Bus Interchange and Public Realm	268,109	0	0%
TOTAL ROWLEY REGIS	4,670,440	3,438,791	74%

Canal Network Connectivity – works ongoing ahead of schedule. Phase 1 relating to has been completed and within budget. Phase 2 due to complete September 2023

Satellite Education Hub – Sandwell College submitted planning application in December 2022, however this was deferred at the May 23 Planning Committee due to numerous concerns around parking in the vicinity of the proposed site. The planning application will now be considered at Planning Committee on 28 June 23.

Rowley Regis Connectivity - works to progress in 23/24. Resource issues with regards to staffing therefore support from is being external consultants being considered.

Brittania Park – car park works are underway will be completed once the construction of the new changing rooms are complete, to minimise damage to the car park surface. Designs are underway for the new changing room and community hub. Designs for the allotments, park equipment, skatepark and MUGA are under review.

Blackheath Bus Interchange- awaiting final public consultation to be undertaken prior to presenting to Cabinet for approval. Project lead will be instructing consultants to undertake final costings and Benefit Cost Ratio (BCR) calculation.

WEST BROMWICH

Project	23/24 Proposed Payment	Rationale
Town Hall Quarter	Oct 23	Awaiting final costings for restoration works
Retail Diversification Project	Oct 23	Await Cabinet determination of land acquisition.
West Bromwich Connected	April 23	Payment received.

22/23 reported spend

Project	22/23 Payments	Total Spend including commitments	% spend
Digital Den	42,600	42,600	100%
Sandwell Civil and Mechanical Engineering Centre	2,700,000	2,700,000	100%
Urban Greening	772,000	766,025	99%
Town Hall Quarter	2,428,956	1,033,591	43%
Retail Diversification Project	9,740,986	5,720,882	59%
West Bromwich Connected	65,770	73,332	111%
TOTAL WEST BROMWICH	15,750,312	10,336,430	66%

Digital Den - financial drawdown complete, project now monitoring outputs and matchfunding. Training providers raised concerns of reduced funding to deliver training courses.

Sandwell Mechanical Engineering Centre – project spend now forecasted to be completed by August 2023. Project site visit planned in July 2023

Town Hall Quarter – scaffolding is currently being erected with main restoration works anticipated to start in October. Preliminary works continue to bring the costs within the Towns Fund allocation.

Retail Diversification Project – negotiations ongoing to acquire key sites. Completion of Indoor Market moved from Dec 23 to March 24. Awaiting final costs of Indoor Market from contractor.

Urban Greening – Phase 1 complete with Phase 2 on site

West Bromwich Connected – project on site and progressing with works as planned.

Report to Cabinet

12 July 2023

Subject:	Appointment of a non-executive director of Sandwell Children's Trust
Cabinet Member:	Cabinet Member for Children, Young People and Education, Councillor Simon Hackett
Director:	Director of Children and Education, Michael Jarrett
Key Decision:	Yes
Contact Officer:	Michael Jarrett, Director of Children and Education Michael_Jarrett@sandwell.gov.uk Senior Commissioning Manager for Statutory Services, Mandip S. Chahal Mandip1_chahal@sandwell.gov.uk

1. Recommendations

1.1 That Cabinet, on behalf of the Council as the sole owner of Sandwell Children's Trust:


- a) notes the completed sequence of events that are contractually required to appoint a non-executive director of Sandwell Children's Trust;
- b) notes and takes into account in its decision-making, the response from the Secretary of State for Education; and
- c) approves the appointment of Councillor Pam Randhawa as Council appointed Member non-executive director of Sandwell Children's Trust







2. Reasons for Recommendations

- 2.1 The appointment of the previous Council Member non-executive director, Peter Allen, ended when he ceased to be an elected member of the Council.
- 2.2 To ensure that the requirement for there to be two Council appointed independent non-executive directors as set out in Article 13.1.5 of the Articles of Association for Sandwell Children’s Trust (the Trust).
- 2.3 Council approved the nomination of Cllr Pam Randhawa to act as Non-executive director at its meeting on 23 May 2023.
- 2.4 The Council has written to the Secretary of State to consult on making this appointment in line with the requirement to do so detailed in the Governance Side agreement. At the time of writing this Cabinet report, Department of Education (DfE) officials have confirmed by email that the Secretary of State has not objected to the appointment.
- 2.5 Following the completion of the required process to consult the Secretary of State, and to consider the response, the Cabinet is asked to agree the recommendations set out in this report.

3. How does this deliver objectives of the Corporate Plan?

	<p>The Best Start in Life for Children and Young People</p> <p>SCT works with families, foster carers, schools, statutory and voluntary providers to support the achievements of vulnerable children and those in the care of the council</p> <p>SCT works to ensure that children in the care of the Council receive the support and opportunities that any parent would give their child</p>
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	<p>People Live Well and Age Well</p> <p>SCT ensures coordination between social care and the NHS to better protect vulnerable children</p>
	<p>Strong Resilient Communities</p> <p>SCT supports families to improve children's life chances</p> <p>SCT works closely with the police to ensure that children are protected from the impact of crime, domestic violence, and all forms of exploitation</p>
	<p>Quality Homes in Thriving Neighbourhoods</p> <p>SCT supports care leavers to live independently in the community, working closely with Housing to ensure care leavers are able to good quality accommodation in Sandwell.</p>
	<p>A Strong and Inclusive Economy</p> <p>SCT works with families to access services and support so that they are able to improve their economic well-being and the life chances for their children</p>

4. Context and Key Issues

- 4.1 At its meeting on 19 October 2016, Cabinet was advised of the Government's Statutory Direction (under Section 479A of the Education Act 1996) to set up a new arrangement in the form of a children's trust to deliver children's social care services. As a result, the Trust started operating on 1 April 2018.
- 4.2 On 22 March 2017, Cabinet considered the types of decisions that would be of such strategic importance that they could not be decided by the Trust but would be "reserved to" the Council as the owner of the Trust for decision:



- the Council as the decision maker in its capacity as the body that is responsible and accountable for the discharge of the relevant children’s social care services functions; and
- the Council as the decision maker in its capacity as owner of the Trust in relation primarily to the Reserved Matters, as set out in the Memorandum of Understanding, and other legally required decisions.

4.2 Cabinet agreed that: “In order to fulfil the role as sole owner of the Trust, it is recommended that the full Cabinet itself operates as the decision-making body for matters in relation to the Trust.” It also agreed that, in order to clearly differentiate between decisions which Cabinet is considering in its two roles (i.e. as owner of the Trust and as children's services authority), separate reports be prepared to set out clearly which role the Cabinet is undertaking at any time. In relation to decisions taken in its role as owner of the Trust, Cabinet agreed that any recommendations should include authority for officers then to formalise the decision in relation to any company law paperwork.

4.3 The Governance Side Agreement which the Council has entered into with the DfE sets out the composition of the board of directors of the Trust as follows:

- A Chair (non-executive director) as appointed by the Secretary of State in consultation with the Council
- Three executive directors comprising the Trust’s Chief Executive and two other members of the executive management team
- Three non-executive directors with collective knowledge and expertise across children’s services and/or public services; and
- Two additional non-executive directors appointed by the Council (e.g. members and/or officers).



- 4.4 Apart from the appointment of the Chair, all other appointments are required to be made in consultation with the Secretary of State. The appointment of the two non-executive directors appointed by the Council in paragraph 4.3 above is a 'Reserved Matter' and therefore a decision to be taken by the Cabinet.
- 4.5 On 22 March 2017, Cabinet agreed that the 'the Council will consider only elected members or officers for the non-executive director roles on the board. Furthermore, the Cabinet recommended to the Council, and it was agreed, that one elected Member and one officer be identified as the two Council appointed non-executive directors, and that the identification of the officer (Council appointed non-executive director) be delegated to the Chief Executive.'
- 4.6 Appointed individuals will, as executive and as non-executive directors of the Trust, have a fiduciary duty to the Trust, meaning that they will act in good faith, and in the best interests of the Trust.
- 4.7 The Council, as sole owner of the Trust is required to consult with the Secretary of State on certain 'Consultation Reserved Matters' prior to notifying the Trust of its decisions in respect of that Consultation Reserved Matter. The Secretary of State is invited to: *"make written representations to the Council within 10 working days of being notified of the matter.... In making its decision the Council must take into account the representations made by the Secretary of State."*
- 4.8 The Consultation Reserved Matters relevant to the recommendations in this report are:
- Approval of the registering of any new member of the Company
 - Approval of any Additional Executive Director removals or appointments (including the approval of appointment terms for Additional Executive Directors and any amendments to such terms)



- Approval of any Independent Non-Executive Director removals or appointments (including the approval of the appointment terms for Independent Non-Executive Directors and any amendments to such terms).

4.9 As required, the Trust Board has been consulted and welcomes the nomination of Gillian Douglas as the Council appointed officer non-executive director.

4.10 The Secretary of State for Education, the Rt Hon Gillian Keegan, has been consulted. Ten working days have passed since this letter was sent and the Secretary of State has not responded, so it is assumed that she has no comments to make on the proposed changes.

5 Alternative Options

5.1 The alternative option would be to reject the recommendation. However, in line with the Governance Side Agreement with the DfE and the Trust's Articles of Association there would be a vacancy on the board that would still need to be filled. An alternative candidate would need to be nominated to Council and the process of consulting with the Secretary of State would need to be undertaken again. This would leave a potential gap in the governance arrangements of the Trust for a period as at least one of the Council appointed NED are required for Trust board meetings to be quorate.

6 Implications

Resources:	<p>Sandwell Children's Trust receives a significant financial resource to deliver the Council's statutory responsibilities for children's social care, this includes the cost of the non-executive Directors.</p> <p>The amount that SCT receives is agreed annually in line with mechanisms set out in the Service Delivery Contract.</p>
Legal and Governance:	<p>The Governance Side Agreement between the Council and Department for Education sets out the composition of the board of directors of the Trust.</p>



	The Council is required, as sole owner of the Trust, to consult with the Secretary of State on certain 'Consultation Reserved Matters' prior to notifying the Trust of its decisions in respect of that Consultation Reserved Matter. The approval of any removal or appointment of an Independent Non-Executive Director is such a matter.
Risk:	The corporate risk management strategy has been complied with and risks have been identified arising from the recommendations being sought. This has concluded that there are no significant risks that require reporting and that suitable measures are in place to mitigate the risks identified to acceptable levels.
Equality:	An Equality Impact Assessment screening is not required for this report.
Health and Wellbeing:	SCT continues to support children and families in Sandwell and as the quality of service that they deliver improves so does the impact they have on improving the health and wellbeing of children and families.
Social Value	SCT supports children to achieve, feel safe, be supported and access opportunities. SCT supports care leavers to access education, employment and training. Having strong governance and oversight supports SCT to achieve service improvement and better support children and families in Sandwell.
Climate Change:	There are no climate change implications attached to this report
Corporate Parenting	Having a full compliment of non-executive directors in place strengthens the governance and oversight of the delivery of corporate parenting.

7. Appendices

None

8. Background Papers

Cabinet Paper dated:

19 October 2016



[04 - Formation of a Children's Trust](#)
[04 - Formation of a Children's Trust - Appendix](#)

7 December 2016,

[04 - Formation of Children' Trust - MoU](#)
[04a - Appendix 1 Strategic Project Risk Register](#)
[04b - Appendix 2 Formal Commissioner Response](#)

22 March 2017

[22 - Role of Sandwell MBC in relation to Sandwell Children's Social Care Trust](#)



Report to Cabinet

12 July 2023

Subject:	Children's Social Worker recruitment and retention
Cabinet Member:	Cabinet Member for Finance & Resources, Councillor Bob Piper Cabinet Member for Children, Young People and Education, Councillor Simon Hackett
Director:	Director of Finance, Simone Hines Director of Children and Education, Michael Jarrett
Key Decision:	Yes
Contact Officer:	Simone Hines, Director of Finance simone_hines@sandwell.gov.uk Michael Jarrett, Director of Children and Education Michael_Jarrett@sandwell.gov.uk Mandip S. Chahal, Senior Commissioning Manager for Statutory Services Mandip1_chahal@sandwell.gov.uk

1. Recommendations

- 1.1 That approval be given to increase the contract sum to Sandwell Children's Trust by a maximum of £260,000 to continue the payment of a market supplement of £2,500, plus on costs, for 2023/24 to all permanent case holding social workers.



- 1.2 That approval be given to Sandwell Children’s Trust adopting a retention payment policy for all permanent case holding social workers and permanent team managers, payable based on length of service at a maximum additional cost to the Council of £310,000 in year 1, £585,000 in year 2 and £1.136m in year 3.
- 1.3 That approval be given to authorise Sandwell Children’s Trust to recruit up to 12 International Social Workers in 2023/24 at a maximum additional cost of £556k.
- 1.4 That in connection with 1.1 - 1.3 above, approval be given for the total maximum cost of £1.126m for 2023/24 to be funded from the Social Care Earmarked Reserve.
- 1.5 That the Director of Finance, in consultation with the Direct of Children’s Services, review the Sandwell Deal Policy in December 2023 to evaluate its effectiveness in recruiting and retaining social work employees and consideration given to funding ongoing costs through the Council’s Medium-Term Financial Strategy.

2. Reasons for Recommendations




- 2.1. In line with many other councils and Trusts across the country, Sandwell Children’s Trust (SCT) faces workforce challenges regarding the recruitment and retention of social workers. Discussions with the Department for Education and regional colleagues clearly show that the demand for talented and experienced social workers outweighs the supply. Within the West Midlands, these pressures are particularly acute, with several neighbouring authorities experiencing the same challenges.



- 2.2. It is within this national and regional context that SCT has promoted its new brand and taken a proactive approach to social worker recruitment and retention.
- 2.3. Research shows that social workers are attracted to places and choose to stay due to a combination of factors: feeling safe; good management support; the culture of the organisation; having good development opportunities; and receiving competitive pay and benefits. We also know that manageable workloads and the ability to work flexibly contribute to workforce stability.
- 2.4 Sandwell Children's Trust (SCT) has developed several proposals to improve the recruitment and retention of social workers, referred to collectively as 'The Sandwell Deal'. The 'Sandwell Deal' brings together the complete offering from the Trust to its employees and the Trusts expectations of them in return. This includes not only the financial benefits but the offer in relation to career development, training, support and benefits. It has been developed following a benchmarking review of the offers from other local authorities/Trusts, review of the current benefits for SCT employees (including the Market Supplement), analysis from exit interviews and working with a cross section of staff from across the Trust.
- 2.5 The annual Contract Sum for the delivery of Children's social care functions by SCT was agreed by Cabinet on 15 February 2023. Additional funding is being sought to implement the Sandwell Deal with a view to improve recruitment and retention and reduce the overall reliance on more expensive agency workers and project teams.



3. How does this deliver objectives of the Corporate Plan?

	<p>Best start in life for children and young people</p> <p>SCT works with families, foster carers, schools, statutory and voluntary providers to support the achievements of vulnerable children and those in the care of the council</p> <p>SCT works to ensure that children in the care of the Council receive the support and opportunities that any parent would give their child</p>
	<p>People live well and age well</p> <p>SCT ensures coordination between social care and the NHS to better protect vulnerable children</p>
	<p>Strong resilient communities</p> <p>SCT supports families to improve children's life chances</p> <p>SCT works closely with the police to ensure that children are protected from the impact of crime, domestic violence, and all forms of exploitation</p>



4. Context and Key Issues

- 4.1 In March 2022, the Council agreed to fund a £2,500 market supplement for up to 168 case holding social workers at a cost of up to £432k for 12 months. This was in response to a challenging situation faced by the Trust regarding the recruitment and retention of social workers.
- 4.2 While the market supplement ensured that Sandwell was on par with other employers, there continues to be significant recruitment and retention issues for children's social workers at a national and regional level

Key Workforce Challenges

- 4.3 SCT are operating in a difficult labour market where there is a shortage of children social workers. The 2022 Government Statistics for Children's Social Work Workforce confirmed that there were 7,900 children social worker vacancies, an increase of 21% from 2021.
- 4.4 There were 6,800 agency workers in post at 30 September 2022 compared with 6,000 the previous year, an increase of 13%. At the same time the total number of social workers has fallen for the first time since 2017.
- 4.5 The national increase in agencies workers is mirrored regionally with a 12% increase in 2022 of the use of agency social workers compared to 2021 and an increasing vacancy rate.



- 4.6 The Independent Review of Children’s Social care, led by Josh MacAlister, was published in May 2022. It highlighted significant concerns with how the labour market for social workers operates including the overreliance on agency social workers, the impact this has on children and families and the increase in costs to Councils.
- 4.7 In response to the review, the Government launched a consultation inviting views on the introduction of a national set of rules on the engagement of agency social work resource covering:
- price caps on what local authorities may pay for an agency worker
 - post-qualified experience needed for an agency assignment
 - use of project teams
 - references, notice periods, and movement between agency and substantive roles
 - collection and sharing of pay and agency data
 - adherence of procurement routes with the national rules
- 4.8 The consultation closed on 11 May 2023, however, we are unlikely to see the outcome of this until late 2023, with any subsequent changes happening sometime in 2024.

Approach to Recruitment and Retention

- 4.9 Priority 1 of the Trusts Transformation Plan is People. With the support of the Council, the Trust is striving to be an employer of choice for all roles and a place where social work can flourish, where staff are valued and are ambitious for children and young people.



- 4.10 Salary makes up one part of a total reward package, which also includes benefits such as pension, annual leave allowances, flexible working, learning and development and career progression. An attractive and affordable total reward package plays a significant role in the Trust's drive to attract and retain staff.
- 4.11 The Trust has focused on taking a whole systems approach to recruitment and retention of staff with commitments that cover both the total reward elements but also identify factors such as a clear vision and purpose, good leadership and management, on-going development of staff and manageable work-loads, thereby creating a culture where staff want to work for the Trust and where social work practice can flourish.
- 4.12 A significant amount of other work is taking place in parallel, through the Trust's Transformational Plan to make the Trust a great place to work.

Market Analysis

- 4.13 In March 2023, a comprehensive benchmarking of salary packages (including incentive and retention payments) within and outside the region was undertaken. The key points identified in the benchmarking exercise are as follows – of the 14 West Midlands Local Authorities / Childrens Trusts:
- 4.13.1 If SCT pay no additional incentives to base salary (excluding the current Market Supplement), SCT social worker salary package would be 14th and senior social workers are 10th out of 14 Local Authority/Trusts
- 4.13.2 With the current SCT market supplement of £2.5k, this moves SCT salary package to 11th for social workers and 8th for senior social workers



- 4.13.3 The Trust's Newly Qualified Social Worker salary is competitive
- 4.13.4 The Trust's Team Manager salary is competitive when compared across the region placed 5th across the West Midlands Region
- 4.13.5 Several West Midlands Local Authorities have introduced additional financial incentives to attract social workers (ranging from £2,000 to £10,000)

Options Appraisal

4.14 Several proposals have been considered which have included golden hellos, payment of overtime, increased market supplement for hard to fill roles, retention payments, leadership training and enhancing the Trusts Terms and Conditions. This is balanced with a comprehensive programme of non-financial benefits such as pension contribution, annual holiday entitlement, learning and development opportunities, flexible working, career progression and creating an environment that promotes wellbeing.

4.15 For the purposes of this report, the focus is on the financial incentive element of the Sandwell Deal.

4.16 **Option 1 – Continuation of the Market Supplement**

A market supplement payment is a payment made to hard to fill roles to improve the base salary primarily due to the current salary not being competitive compared to other Local Authorities / Trust.

The analysis has indicated that the current market supplement of £2,500, has placed SCT in a more favourable position within the region with regard to Social Workers.



4.17 Option 2 – Introduction of a Retention Payment over Three Years

A retention payment is a lump sum payment outside of an employee's base pay that is offered as an incentive to retain an employee within SCT for a certain period of time.

It would be payable dependent on the period of time the social worker remains with the Trust i.e. after 12 months, 24 months and 36 months.

The analysis has indicated that the payment of a retention payment would assist in securing a more stable permanent workforce if offered over a period of time.

4.18 Option 3 – Recruitment of International Social Workers

Alongside the Sandwell Deal the Trust is considering the recruitment of International Social Workers. International Social Workers have been sourced by a significant number of local authorities to help fill their permanent vacancies.

The Trust is proposing the recruitment of up to 12 qualified international social workers for financial year 2023/2024. The recruitment would involve a package of support for the sponsorship fees and relocation and agency fees at a cost of £46k per worker.

The maximum cost of recruiting 12 workers is £556k, the total cost would reduce if fewer than 12 workers were recruited.

Recommended Options, including Finances

4.19 The Trust is seeking the Council's approval for the additional funding to proceed with options listed in Table 1.

4.20 The maximum costs for each of the options are detailed below:



Table 1 – Costs based on all establishment roles (filled or unfilled) as at May 2023 (maximum cost)

Option	Description	2023 / 24	2024 / 25	2025 / 26
Option 1 - Continuation of the Market Supplement	£2,500/ Annum Applicable to all permanent social workers, up to a maximum of 168 people(excluding ASYE's)	£560k	£560k	£560k
Option 2 - Introduction of a Retention Payment over three years	Applicable to all permanent social workers up to a maximum of 168 people (excluding ASYE's) and all permanent Team Managers up to a maximum of 28 people	£550k	£825k	£1,376k
Option 3 – Recruitment of International Social Workers	Recruitment of up to 12 International Social Workers	£556k	n/a	n/a



Funding already included in Contract Sum	Currently budgeted market supplement and agency premium	(£540k)	(£540k)	(540k)
	Total	£1.126m	£0.845m	£1.396m

4.21 The figure in the table above are based on all social worker and team managers roles being filled by permanent staff. The actual cost is likely to be significantly lower due to the number of vacancies or roles filled by agency workers, who would not be eligible for the market supplement or retention payments. There are currently 68 permanent case holding social workers and 26 permanent team managers in post.

4.22 As part of the Local Government Finance Settlement the Council received additional Social Care grant compared to the 2022/23 allocation, and this was contributed to an earmarked reserve in anticipation of additional spend pressures likely to emerge in 2023/24 due to demand and inflationary pressures. It is proposed that part of this reserve is used to fund the increase in the Contract Sum of up to £1.126m in 2023/24. Any ongoing costs will need to be considered as part of the Council’s Medium-Term Financial Strategy and Contract Sum Negotiations with SCT and may be dependent on the review of effectiveness of the policies.

4.23 The Finance Team will agree a process with the Trust for claiming this funding on an open book accounting basis. The Social Care grant is an ongoing revenue grant, although it is subject to change in the future as part of any Spending Review and Local Government Finance Settlements.



4.24 The Council have in place robust monitoring arrangements with the Trust through the Strategic Partnership Board, Operational Partnership Board and regular liaison between the Director of Children and Education (DCS) and Trust Chief Executive, as well as the Council's CEO and Lead Member for Children, that will enable the Council to continue to have oversight of both the delivery of the improvement plan and Medium-Term Financial Plan. The Council and Trust will use the existing mechanisms to monitor progress and look at how this additional funding can lead to decreases in costs over the medium term.

4.25 Each scheme will be reviewed after six months to assess the impact it is having on recruitment and retention.

5 Alternative Options

5.1 Two further options were explored, an alternative option would be to reject the recommendations and accept these options:

5.1.1 Alternative Option 1 – Do Nothing

The 'doing nothing' option would mean that the Trust would continue to have significant challenges around the recruitment and retention of qualified social workers and would have to rely on expensive agency staff / agency project teams. The analysis that has been undertaken has indicated that social worker level pay is not competitive and there is a need to focus on retaining both social workers and team managers. If the Trust is unable to recruit and retain social workers, it increases the risk that children and families are not supported in a timely manner and needs escalate from the preventative to the reactive space. The cost of employing project teams and high cost agency in 2022/23 was £1.9m. The cost for a full year in 2023/24 would be £2.4m.



5.1.2 Alternative Option 2 – Introduction of a Golden Hello Payment

This is a payment made to incentivise an employee to take up employment with SCT in a form of a welcome package. It would be a lump sum payment received on the taking up of employment with SCT. The market testing that has been undertaken that has indicated that an introduction of a golden hello may have some limited impact of recruitment but would not assist with retaining staff. However, this would likely increase the financial risk to the Council of having to engage more costly agency workers to fulfil statutory obligations in respect of children’s safeguarding.

5.2 There would be an increased risk of the overall quality of children’s social care services degrading due to an unstable workforce, with outcomes for children significantly impacted

6 Implications

Resources:	<p>The Council has agreed the Trust’s Medium Financial Plan and Contract Sum for 2023/24. The additional cost of the ‘Sandwell Deal’ £1.666m in year 1, £1.385m in year 2 and £1.936m in year 3.</p> <p>The above costs can be partially off-set using funding already included within the Contract Sum (£540k/annum).</p> <p>2023/24 - £1.666m minus £540k already included in contract sum = £1.126m 2024/25 - £1.385m minus £540k already included in contract sum = £0.845m 2025/26 - £1.936m minus £540k already included in contract sum = £1.396m</p>
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	<p>Therefore, the additional funding required over 3 years is £3.367m</p> <p>The additional funding for 2023/24 will be drawn from the Council's Social Care earmarked reserve with future years to be included in the Council's medium-term financial strategy</p>
<p>Legal and Governance:</p>	<p>The Service Delivery Contract between the Council and Sandwell Children's Trust includes mechanisms for them to request in-year changes and for the Council to either approve or reject these requests.</p> <p>Cabinet previously agreed that to fulfil the role as sole owner of the Trust, that the full Cabinet itself operates as the decision-making body for matters in relation to the Trust and can therefore agree changes to the Contract Sum.</p>
<p>Risk:</p>	<p>There are no significant risks that require reporting and that suitable measures are in place to mitigate the risks identified to acceptable levels.</p> <p>The risk in respect of recruitment and retention has been identified by the council as a strategic risk alongside the strategic risk in respect of children's social care. Both risks are currently assessed as amber within the council's strategic risk register. The recommendations if approved, will contribute to the further mitigation of these risks.</p>



Equality:	An Equality Impact Assessment screening is not required for this report.
Health and Wellbeing:	SCT continues to support children and families in Sandwell and as the quality of service that they deliver improves so does the impact they have on improving the health and wellbeing of children and families.
Social Value	SCT supports children to achieve, feel safe, be supported and access opportunities. SCT supports care leavers to access education, employment and training. Having strong governance and oversight supports SCT to achieve service improvement and better support children and families in Sandwell.
Climate Change:	There are no climate change implications attached to this report
Corporate Parenting	Ensuring that SCT has a strong and stable workforce will support the Council in delivering its corporate parenting responsibilities.

7. Appendices

None

8. Background Papers

None



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Report to Cabinet

12 July 2023

Subject:	Green Spaces Annual Report 22/23 and Programme of Works 23/24
Cabinet Member:	Cabinet Member for Leisure and Tourism Councillor Charn Singh Padda
Director:	Director of Borough Economy Alice Davey
Key Decision:	Yes
Contact Officer:	Assistant Director (Borough Economy): Green Spaces, Green Services, Visitor Services, Events; matthew_huggins@sandwell.gov.uk

1 Recommendations


- 1.1 That the annual report for the programme of green spaces works in 2022/23 be noted and that approval be given to carry over any outstanding works to 2023/24 as set out in Appendix A and A1.
- 1.2 That approval be given to the planned programme of works for green spaces for the financial year 2023/24, as set out in Appendix B, C, and D.
- 1.3 That the Director of Borough Economy, in consultation with the Cabinet Member for Leisure and Tourism, be authorised to approve further works for green spaces, if additional funding becomes available, to spend during the financial year, based on the priority works identified in the green space improvement plans.
- 1.4 That the Director of Borough Economy be authorised to approve additional works, when required, to rectify immediate health and safety issues.



2 Reasons for Recommendations

- 2.1 The Green Spaces Strategy 2022 – 25 set out an approach for Cabinet to approve and publish an annual report and an annual programme of planned works for green spaces.
- 2.2 The planned programme of works includes all funding sources, whether Council funded or externally funded.
- 2.3 The programme of works are organised by priorities (1 – 3), with a focus on completing priority 1 works as approved in the Green Spaces Strategy 2022 – 25. The recommendations for the programme of works are based on these priorities, with those most impactful on the health and safety of green space users being the focus.

3 How does this deliver objectives of the Corporate Plan?

	The Best Start in Life for Children and Young People Play areas and outdoor sports provision is improved.
	Strong Resilient Communities People have access to quality green space.

4 Context and key Issues

- 4.1 The overall quality score for Sandwell, taken from the Green Spaces Audit in 2018, is 34/100 – which is mostly consistent with the previous two Green Spaces Audits. The Green Spaces Strategy 22 – 25 set out a plan to focus on improving green spaces with poor or very poor status.

	Very poor		Poor		Fair		Good		Very Good	
	No.	%	No.	%	No.	%	No.	%	No.	%
Smethwick	1	4%	12	44%	11	41%	3	11%	0	0%
West Bromwich	1	2%	30	53%	17	20%	7	12%	2	3%
Wednesbury	0	0%	23	77%	6	20%	1	3%	0	0%
Rowley Regis	2	5%	26	68%	9	24%	0	0%	1	3%
Tipton	1	3%	26	79%	4	12%	2	6%	0	0%
Oldbury	2	8%	8	79%	2	8%	1	4%	0	0%
Total	7	3%	125	60%	49	23%	14	7%	3	1%



- 4.2 The Council have commissioned improvement plans for 202 green spaces, 189 of which are now completed. These list all works in the three priority groups, as well as aspirational improvements for the green space. Work is now taking place to review these plans in detail, and to develop a five-year programme of works based on these with options for consideration by Cabinet in Autumn 2023.
- 4.3 The Green Spaces Strategy 22 – 25 also committed to complete an annual report, showing the progress against the published programme of annual works and the objectives set out within the strategy. The annual report for the municipal year 22/23 is attached in appendix A.
- 4.4 The Green Spaces Annual Report 22/23 shows that 90% of planned works were completed within the municipal year. Where works have not yet been completed, this is because of contractor delays or seasonal based work requirements and will be completed in 23/24. These works are listed in Appendix A1.
- 4.5 As well as the programme of works, progress has also been made against Green Spaces Strategy Objectives. These include:
- Opening a new Cabin Snack Shack at the Adventure Playground, Sandwell Valley.
 - Opening a new Wagon Coffee Bar at the Forge Mill Farm Play Area entrance, at Forge Mill Lake.
 - Opening a new Café at Dartmouth Park Pavilion.
 - Opening a new Café at West Smethwick Park Pavilion
 - Completing works on £5.2m of National Lottery Heritage Fund and SMBC funded improvement works at West Smethwick Park, including opening a brand-new Pavilion for community use.
 - Securing £85,000 of levelling up funding for Black Patch Park improvements, to take place in 23/24.
 - Securing £1.37m of UKSPF funding for green space improvements at Forge Mill Farm and The Railer, linked to education and outreach.
 - The appointment of an education and outreach team and a volunteer development officer, to support green space improvements.
 - The launch of an education and outreach offer and classroom visits, starting with Forge Mill Farm and countryside education.



- A new Trees Strategy, with a commitment and funding to inspect and complete remedial works in red risk areas – which includes all our green spaces.
- A review of allotments provision commissioned and completed, due for Cabinet decision making process in 23/24.
- £156,000 funding secured from English Cricket Board for the improvement of 12 sites.
- Work began on the Sandwell Valley Urban Bike Track, a £630,000 project jointly funded between Sport England, Sandwell Council, and Birmingham Council.
- Completion of a pilot for the Environment Response Team with over 160 green space sites cleared to date. Hot Spot Solutions Team permanently established to continue this work.
- Consultation on Friends Groups Ways of Working and new agreements in place between groups and the Council, with quarterly meetings and additional supports.
- Built facilities review started on green spaces-built facilities, due for completion in 23/24.

4.4 Planned Programme of Works 23/24

4.4.1 The planned programme of works is intended to focus Council staff time and resources to those green spaces with the highest priority. The priority is decided in the following ways:

- a. Is it a health and safety issue, or a significant impact on the use of the green space?
- b. What is the quality score from the 2018 audit for the green space (the lowest scores will be prioritised, unless sites have specific ring-fenced funding for that space)?
- c. Is there specific funding available for the site?

4.4.2 Although the Green Space Improvement Plans are currently being reviewed fully towards a five-year programme of works, the priority 3 and priority 2 works on green space assets (i.e. green space furniture, cleansing, signage, benches, graffiti) have been included in the programme of works for 23/24. These works will be completed through:

- £309,250 projected direct spend in 23/24.
- Volunteer time and community pay back hours.
- Grounds maintenance and other service resources.



The full programme of works based on the green space improvement plans for 23/24 is in appendix B.

4.4.3 The total projected value of investment into green space improvements in 23/24 is as follows:

Improvement	Projected Spend
Play Areas	£ 701,554.00
BMX and Skate Parks	£ 20,000.00
Outdoor Gyms	£ 5,000.00
Britannia Park Towns Fund	£ 1,436,900.00
Hateley Cross Big Local Project	£ 113,750.00
Green Space Projects	£ 1,751,237.00
West Smethwick Park NLHF Project	£ 30,000.00
Green Space Improvement Plan Prior	£ 309,250.00
Allotments	£ 75,000.00
Nature Reserves	£ 83,000.00
TOTAL	£ 4,525,691.00

4.4.4 The funding for this investment is made up as follows:

Type	Funding
External Funding	£ 3,219,400.00
Capital Reserve Funds	£ 281,754.00
Covid Funds	£ 252,800.00
Housing Revenue Account	£ 378,000.00
S106	£ 277,500.00
SMBC Base Budget	£ 61,237.00
Public Health Grant	£ 55,000.00
TOTAL	£ 4,525,691.00

The full planned programme of works for 23/24 is in appendix C.

4.4.5 In addition to the planned programme of works, sites that score below 50 on their quality from the 2018 green spaces audit will be targeted with action from the Hot Spot Solutions Team. This is a team of multi-skilled grounds maintenance operatives, supported by public enforcement, volunteers, and other services, to tackle sites with long standing issues. A total of 179 sites have been identified using current quality scores, and will be worked through by the teams with the lowest scoring sites, and those having the most impact on the community first. This is the full list, and the completion times depend on the level of clean ups required and the available volunteers and resources.



Town	General Clean Up / Grounds Works
Rowley Regis	34 Green Spaces
Oldbury	23 Green Spaces
Smethwick	19 Green Spaces
West Bromwich	45 Green Spaces
Tipton	30 Green Spaces
Wednesbury	28 Green Spaces
TOTAL	179

The full list of sites on the priority list for attention from the Hot Spot Solutions Team is attached Appendix D.

5 Alternative Options

- 5.1 To not approve the programme of works for 23/24. This would then require a new set of works to be drafted, with a new criterion for selecting these works determined.

6 Implications

Resources:	The resources are those available within the budgets set by the council, S106 for relevant sites, capital reserve funds for relevant sites, and other external funding.
Legal and Governance:	The Council has a legal obligation and under the Health and Safety Act (1974), along with other Acts, to keep assets and property owned by the Council safe. This includes play areas and green space facilities. The programme of works are prioritised based on their potential impact on the health and safety of users.
Risk:	Risks include not being able to complete the full programme of works because of weather, contract delays, or resource issues. In this case, the programme of works will be continued to the following year.
Equality:	The targeting of green spaces with the lowest quality scores are in some of the most deprived areas of Sandwell. This gives access to green space for Sandwell residents who need it most.
Health and Wellbeing:	The improvement of gym equipment, biking equipment, and other green space improvements significantly impacts health and wellbeing.



Social Value:	We will increase the use of local traders where possible for work that is contracted out for the programme of works.
Climate Change:	The maintenance of our green spaces contributes to biodiversity in the Borough and the maintenance of our conservation.
Corporate Parenting	Activities and events in Green Spaces will be targeted to children looked after by the Council, including the provision of free tickets to children looked after and care leavers.

7. Appendices

- The Green Spaces Annual Report for 22/23 is attached appendix A.
- The full programme of works based on the green space improvement plans for 23/24 is in appendix B.
- The full planned programme of works for 23/24 is in appendix C.
- The full list of sites on the priority list for attention from the Hot Spot Solutions Team is attached Appendix D.

8. Background Papers

No background Papers



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Green Spaces Annual Progress Report

2022 – 2023

Cabinet Member for Leisure and Tourism: Councillor Charn Singh
Padda

Director of Borough Economy: Alice Davey
Assistant Director (Green Spaces): Matthew Huggins

Sandwell Has...

 **32** Parks & Gardens

 **33** Outdoor Gym sites

Page 198
10  Skate Park Facilities

25  Multi-Use Games Areas (MUGAS)

12  BMX Tracks

4  Bowling Greens

15  Playing Pitches

9  Nature Reserves

14  Green Flag Awards

40 allotment sites, with **1,366** plots 

Level 1 Typology	Number	Area (Ha)	% of Total (Area)
Allotments	40	43.72	6.3
Amenity Greenspace	211	269.33	38.9
Cemeteries & Churchyards	21	80.60	3.9
Green Corridor	22	75.36	4.1
Institutional Land	90	216.67	16.6
Natural & Semi-Natural Greenspace	75	727.83	13.8
Outdoor Sports Facilities	48	334.61	8.8
Parks & Gardens	32	264.89	5.9
Provision for Children & Young People	10	5.30	1.8
Total	543	2018.31	100.0

Sandwell Green Spaces

Our Green Spaces Team develop our green spaces, including:

-  Completing monthly and annual inspections of all our play equipment (over 800 pieces of equipment, across 69 sites).
-  Managing our green spaces facilities, including pavilions, changing rooms, and toilets.
-  Managing our football pitch bookings and working with our sports team to improve outdoor sports activity in green spaces.
-  Working with partners to manage 1,366 allotment plots.
-  Maintaining Green Flag Awards for 9 parks & gardens.
-  Working with external partners and funders do develop our green spaces, including multi-million-pound investments.
-  Working with our friend's groups and community groups who use and support our green spaces.
-  Managing a new volunteer and education programme for our green spaces.
-  Developing our nature reserves and supporting our climate change objectives.
-  Managing our destination sites, including Sandwell Valley Country Park, and Lightwoods House and Park.
-  Working with our events team to use green spaces for community and external events, including fairs.

Our Green Services Team maintain our green spaces, which includes:

 **MOWING OVER 30 Million** of grass a year

 **Inspection and looking after hundreds of trees a year.**

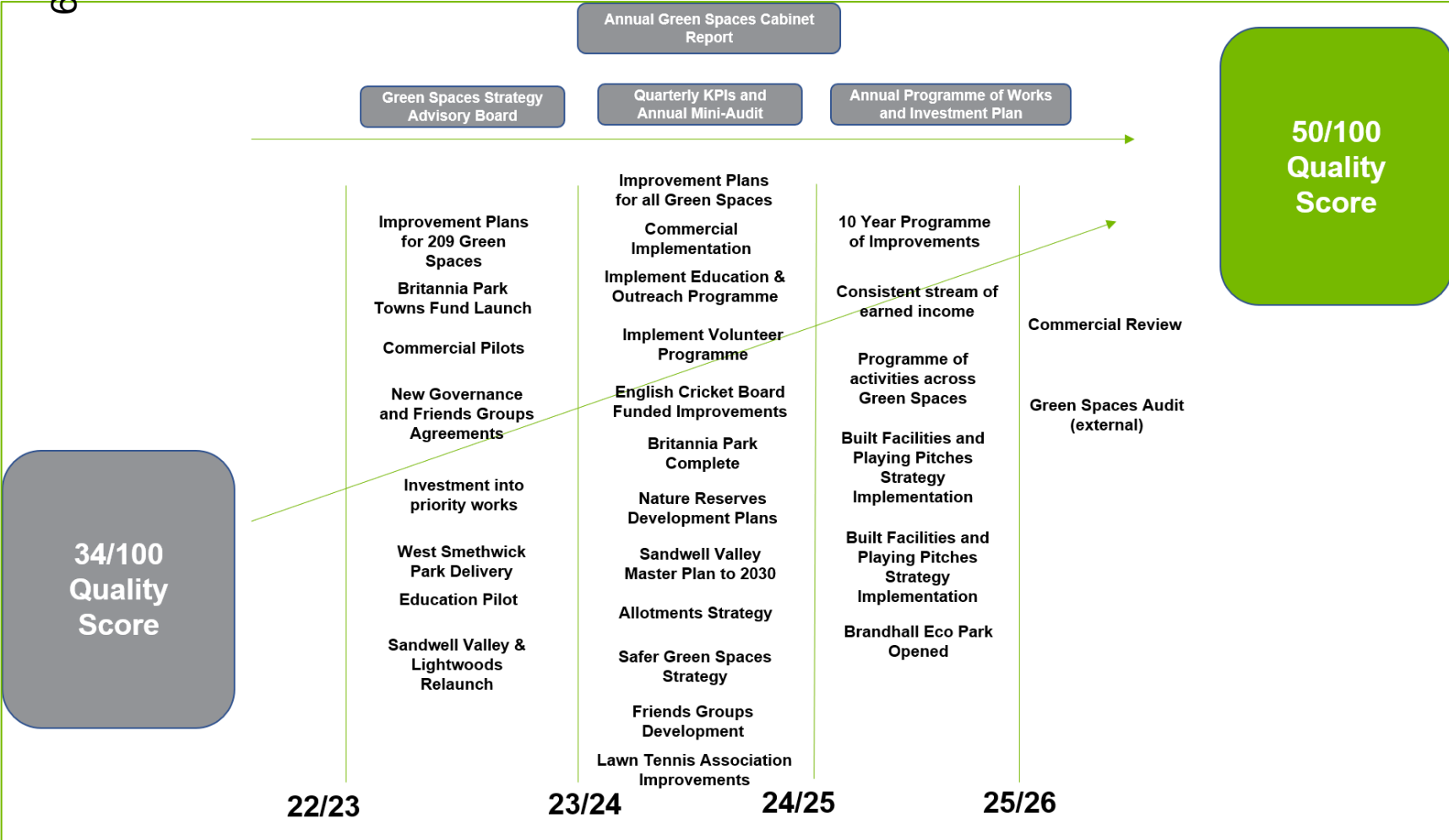
 **Strimming & maintaining hedges and overgrowth.**

 **Clearing larger sites of overgrowth and waste.**

 **Testing & treating our water pools and lakes.**

 **Maintaining & line marking for our pitches.**

Sandwell Green Spaces Strategy: Our Approach



- Focus on priority works only for 2022/2023 to achieve zero base on current health and safety / significant community impact issues.
- Implement actions from the Green Spaces Strategy recommendations that can be achieved in the following 3 financial years. Prioritise those actions that allow a transition to a Green Spaces Strategy that works towards the vision set out.
- Continue to maintain the Green Flag Awards currently held; but prioritise further improvements to neighbourhood and local level green spaces (green corridors, play areas, smaller parks, and amenity green spaces) in wards with the highest levels of deprivation.
- Learn from best practice approaches in green spaces strategy and build internal capacity to work towards this.
 - Modernise ways of working: more efficient, transparent, and driven.
- Reconfigure the service to empower community and stakeholder engagement in the development, management, and maintenance of green spaces, and achieve synergy with other services to deliver on the corporate plan and 2030 ambitions.
 - Lay the foundations to secure the financial future of our green spaces.

£935k

Actual
22/23
Spend

Play Areas Improved

- West Smethwick Park
- Victoria Park Tipton
- Victoria Park Smethwick
- Timbertree Open Space
- Sandwell Valley Adventure
- Ron Davies Close
- Redhouse Park
- Pitfields Close Play Area
- Mousesweet Play Area
- Marl Hole Park
- Lyng Play Area
- Lightwoods Park
- Oakwood Park
- Laybourne Park Play Area (NEW)
- Hydes Road Play Area
- Hill Top Park
- Harry Mitchell Park
- Galton Village Play Area
- Dartmouth Park
- Churchfields Play Area
- Charlemont Open Space
- Bury Hill Park
- Brunswick Park
- Broadwell Park
- Brindley Village Doulton Dr
- Brickhouse Play Area
- Bilston Road, Norman Deeley
- Balls Hall Play Area



41 Play Areas Improved



43 Play Area's Easy Gates Refurbs



1 New Play Area Established

6 Swing Basket Replaced

7 Zip Slides Replaced

26 MUGA 10-year line marking

7 BMX / Skate Repairs

10 Nature Reserves Improved

10 Major Green Space Projects

33 Allotment Plots Back in Use



Green Spaces Programme of Works 22/23

£3.071m direct spend on works in 22/23



9 outdoor gym sites refurbished



2 New Multi-Use Games Areas in Progress





BRITANNIA PARK – TOWNS FUND

Work is well underway on the £2.4m investment into Britannia Park, due for completion in March 2024. The project includes new changing rooms and community engagement facilities, creation of new allotment plots, landscaping and conservation improvements, a new play area, and new outdoor sports facilities.



SANDWELL VALLEY URBAN BIKE TRACK

Work began in 2022 on the Sandwell Valley Urban Bike Track, due to open in August 2023. The new cycle trails will offer enhanced facilities for families, children and young people, as well as cyclists of all abilities. The £620,000 project is funded by Sport England, with match funding from Birmingham and Sandwell Councils.

SMALL SIDED PLAYING PITCHES

This project will upgrade eight existing Multi Use Games Areas across the borough. This includes new surfacing, lighting and the opportunity to book the facility for groups or individuals to use for various formal and informal sporting activities. All sites will cater for football provision, and some sites will focus on Basketball or Cricket. Phase One has begun with West Smethwick Park, entirely funded (approximate cost - £280k) from Sport England and the Football Foundation. The current anticipated completion for this project is August 2023.

HOT SPOT SOLUTIONS GROUP

The pilot team set up to clean and refresh open spaces that were littered, fly tipped, and overgrown has improved over 160 sites so far. The team is now permanent and supported by a group of senior officers from across services to tackle open spaces with multiple issues affecting. The team now includes a community officer and additional dedicated support from environmental enforcement.

WEST SMETHWICK PARK – NLHF

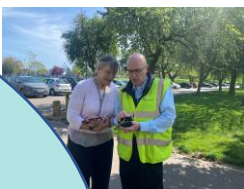
The main construction and landscaping works were completed in 2022, with the West Smethwick Park Pavilion and Café opened in August. The NLHF and Sandwell Council funded project has improved landscape features, conservation, restoration and refurbishment of heritage features, new outdoor gym equipment and furniture, play area refurbishments, and improvements to the Son's of Rest building. The project includes a Community Engagement Officer with a programme of free engagement activities from the park and pavilion until 2024.



NEW CRICKET FUNDING

A £133,000 grant from the English Cricket Board will install and replace numerous Non-Turf Cricket wickets across various Green Spaces within the Borough. This project will see the supply of 13 non-turf cricket wickets and also the refurbishment of the Non-Turf cricket Net at Victoria Park in Smethwick, in place by summer 2023.

KEY PROJECTS IN 22/23



Green Spaces Strategy Objectives 22/23 Progress Summary

These are the objectives set out in the Green Spaces Strategy Implementation and Business Plan 22 – 25



Increase average quality score for green spaces by 10 points, with a clear strategy to achieve 'good' by 2030.

189 Green Space Improvement Plans Completed
Grounds improvements works completed on 5 low scoring parks, and 22 amenity spaces and green corridors

New interpretation and signage in all nature reserves and parks with average scores
Target score improvements for 23/24 for priority sites with low scores

Improve accessibility and use of green spaces to target health inequalities, loneliness, disability, dementia, and mental health.

Accessibility Audit commissioned for green spaces for users with disabilities.
Volunteer Development Officer and strategy in place for launch.
West Smethwick Park Engagement Coordinator in place with Community Engagement Plan for 22/23 – 23/24

Volunteer Recruitment Campaign launched (100 volunteers recruited).
Accessibility projects to target health inequalities, loneliness, disability, dementia, and mental health for 23/24

Continue to improve the security and safety of green spaces.

Environment Response Team over 160 sites to date cleared of waste / overgrowth
New solar lights at St Martins Way Open Space
Campaigns on litter and BBQs during summer, including increased security
Hot Spot Solutions Group established to deal with hot spot sites

Safer Green Spaces Strategy
BBQs and Fire Prevention Plan for summer 2023
New anti-social behaviour and water safety signs in all parks and nature reserves
Hot Spot Solutions Group and increased enforcement to deal with hot spot sites

Improve accessibility and use of green spaces for sport and physical activity.

Small Sided Playing Pitches Project commissioned two new MUGA improvements for 22/23.
Urban Bike Track Tender Awarded.
English Cricket Board Funding Approved (£156k)

Lawn Tennis Association funding for Tennis Courts Refurbs
Mapping of sports and physical activity and strategy for 23/24 onwards
Jubilee Park Astro Turf Project Completed

Improve stakeholder engagement in the development, management, and maintenance of green spaces.

Friends Groups Consultation and new partnership agreement and ways of working approved.
Friends Groups information on ways of working and funding signposting online.

Stakeholder Analysis for Green Spaces completed for wider stakeholder engagement
Friends Groups Training and Online Resources / Friends Groups Quarterly Meetings

Increase funding for green spaces through income generation, fundraising and external grants, and efficiencies in processes, systems and ways of working.

3 New Café / Coffee Bars Opened

Hateley Cross Big Local 22/23 Spend Achieved

LUF Secured (£85k – Black Patch Park)

£1.37m UKSPF Secured for Green Spaces Improvements at Sandwell Valley / Railer

£100k additional funding from WMCA for community led green space projects

Transitioned to digital systems for venue hire (LIVE), digital project management (LIVE) and PSS Live (LIVE)

Funding scoping report completed S106 3 Year Spend Plan

Income Generation Strategy for Green Spaces

Review of Green Spaces Built Facilities and Assets

Pilot two dog washing stations

Support to Friends Groups to raise funds for green space improvements

Improve the accessibility and use of green spaces buildings and facilities – achieving maximum utilisation of spaces.

West Smethwick Park Pavilion Open

WSP Sons of Rest Building Refurb

Online booking for facilities now LIVE

Utilisation model and targets for earned income use / community use

Complete review of all green spaces built facilities and assets

Dartmouth Park Pavilion and Red House Park Pavilion programme of works

Improve the provision of allotments and community food production.

Allotments review commissioned.

Allotments review completed and Allotments Strategy

Increase educational activity for children and young people in green spaces, conservation, wildlife management, and access to nature.

Education and national curriculum linked programme for Forge Mill Farm and Animal Welfare LIVE

School Visits pilots bookings LIVE for Q3/Q4

Partnership with Sandwell College for work experience and internships

New classroom facilities for education at Sandwell Valley and Forge Mill Farm

Education and Outreach Strategy for Green Spaces

Partnership with Groundworks and Colleges for Green Space Careers (UKSPF)

Improve the management and development of nature reserves and wildlife.

One Nature Reserve Management Plan Completed (Sot's Hole)

Programme of Works 22/23 approved for 309k of immediate improvements

Trees Strategy and plans in place for inspecting and mapping all trees in red risk areas

Trees Planting Officer recruited and planting strategy in place

Re-wilding Strategy

Wildlife Management Policy and Approach

Achieve excellent governance, oversight, and management of green spaces.

Programme of works for 22/23 published.

Green Spaces Strategy Implementation and Business Plan approved.

Performance dashboards in place with Cabinet Member.

Green Spaces Strategy Advisory Group set up

Green Spaces Quarterly Progress Published

Green Spaces 22/23 Annual Report June 23

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GS Programme of Works 22/23

Play Area Refurbs

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress	Description / Comment
Bilston Road Open Space Norm D Play Area	Tipton	Princes End	Play Areas	£ 38,208	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Brickhouse Play Area	Rowley Regis	Rowley Regis	Play Areas	£ 28,959	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Brindley Village Doulton Dr Play Area	Smethwick	Smethwick	Play Areas	£ 16,823	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Broadwell Park Play Area	Oldbury	Oldbury	Play Areas	£ 40,620	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Brunswick Park	Wednesbury	Wednesbury North	Play Areas	£ 10,006	Completed	Completed	Completed	100%	Repair to DDA Roundabout
Bury Hill Park Play Area	Rowley Regis	Tivdale	Play Areas	£ 24,465	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Charlemont Open Space Play Area	West Bromwich	Charlemont with Grove Vale	Play Areas	£ 9,714	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Churchfields Play Area	West Bromwich	West Bromwich	Play Areas	£ 39,635	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Dartmouth Park Play Area	West Bromwich	West Bromwich Central	Play Areas	£ 46,999	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Galton Village Play Area	Smethwick	St. Pauls	Play Areas	£ 34,893	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Harry Mitchell Park Play Area	Smethwick	Smethwick	Play Areas	£ 29,889	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Hill Top Park Play Area	Oldbury	Bristnall	Play Areas	£ 21,242	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Hydes Road Play Area	Wednesbury	Wednesbury South	Play Areas	£ 27,121	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Laybourne Park Play Area (NEW PLAY AREA)	Tipton	Princes End	Play Areas	£ 29,835	Completed	Completed	Completed	100%	New Play Area
Oakwood Park Play Area	West Bromwich	West Bromwich Central	Play Areas	£ 14,423	Completed	Completed	Completed	100%	LAB Funded Refurb of Play Equipment & New Safety Surfacing
Lyng Play Area	West Bromwich	Greets Green and Lyng	Play Areas	£ 28,486	Completed	Completed	Completed	100%	Refurb of Play Equipment & Repair Safety Surfacing
Marl Hole Park Play Area	West Bromwich	West Bromwich	Play Areas	£ 67,078	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Mousesweet Play Area	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 56,458	Completed	Completed	Completed	100%	Refurb of Play Equipment, New Equipment & New Safety Surfacing
Pitfields Close Play Area	Oldbury	Oldbury	Play Areas	£ 25,882	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Redhouse Park Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 13,978	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Ron Davies Close Play Area	Smethwick	Smethwick	Play Areas	£ 19,172	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Sandwell Valley Adventure Play area	West Bromwich	West Bromwich Central	Play Areas	£ 41,225	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Timbertree Open Space & Play Area	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 17,152	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Victoria Park Smk Play Area	Smethwick	Soho and Victoria	Play Areas	£ 25,636	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Victoria Park Tipton Play Area	Tipton	Tipton Green	Play Areas	£ 25,282	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
West Smethwick Park Play Area	Smethwick	St. Pauls	Play Areas	£ 87,654	Completed	Completed	Completed	100%	Refurb of Play Equipment & New Safety Surfacing
Ratcliffe Park Play Area	West Bromwich	West Bromwich	Play Areas	£ 9,732	Completed	Completed	Completed	100%	Minor Refurb of Play Area
Tibbington Play Area	Tipton	Tipton Green	Play Areas	£ 10,950	Completed	Completed	Completed	100%	Minor Refurb of Play Area
				£ 841,517				100%	

Basket Swings

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress	Description / Comment
Brades Green Play Area	Oldbury	Oldbury	Play Areas	£ 2,707	Completed	Completed	Completed	100%	Repair to existing Basket Swing
Charlemont Open Space Play Area	West Bromwich	Charlemont with Grove Vale	Play Areas	£ 2,707	Completed	Completed	Completed	100%	Repair to existing Basket Swing
Kent Rd	Wednesbury	Friar Park	Play Areas	£ 2,707	Completed	Completed	Completed	100%	Repair to existing Basket Swing
Mary MacArthur Gdns	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 2,707	Completed	Completed	Completed	100%	Repair to existing Basket Swing
Redhouse Park Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 2,707	Completed	Completed	Completed	100%	Repair to existing Basket Swing
Redwood Road Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 7,033	Completed	Completed	Completed	100%	Repair to existing Basket Swing
				£ 20,568				100%	

Zip Slides

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress	Description / Comment
Tivdale Park	Oldbury	Oldbury	Play Areas	£ 4,326	Completed	Completed	Completed	100%	Repair to existing Zip Wire

Ratcliffe Park Play Area	West Bromwich		Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
Victoria Park Tipton Play Area	Tipton	Tipton Green	Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
Langley Park Play Area	Oldbury	Langley	Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
Redhouse Park Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
Jubilee Park Play Area	Tipton	Great Bridge	Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
Redwood Road Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 4,326	Completed	Completed	Completed	Completed	100%	Repair to existing Zip Wire
				£ 30,282					100%	

BMX and Skate Parks

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
BMX - Norman Deeley Play Area, Muga & BMX	Wednesbury	Wednesbury North	Outdoor Sports Facility	£ -	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
BMX - Barnford Hill Park - Junior & Toddler	Oldbury	Bristnall	Outdoor Sports Facility	£ 2,648	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
BMX - Brunswick Park Play Area	Wednesbury	Wednesbury North	Outdoor Sports Facility	£ 3,822	Completed	In progress	Not Started	Not Started	25%	Works due to commence - 19th June 2023
BMX - Charlemont Open Space and Skate Park	West Bromwich	Charlemont with Grove Vale	Outdoor Sports Facility	£ 26,832	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
BMX - Farley Park Playground	Tipton	Great Bridge	Outdoor Sports Facility	£ 4,658	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
BMX - Lightwoods House and Park	Smethwick	Abbey	Outdoor Sports Facility	£ 9,350	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
BMX - Victoria Park Tipton Toddler PA2	Tipton	Tipton Green	Outdoor Sports Facility	£ 21,516	Completed	Completed	Completed	Completed	100%	Repair / Refurb of existing skatepark - including ramps and surfacing
				£ 68,826					89%	

Multi-Use Games Areas

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
MUGA - Barnford Hill Park - Junior & Toddler	Oldbury	Bristnall	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Bearmore Open Space, Play Area and MUGA	Rowley Regis	Cradley Heath and Old Hill	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Brades Green Play Area & MUGA	Oldbury	Oldbury	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Britannia Park Junior, Toddler, MUGA & Skatepark	Rowley Regis	Blackheath	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Bury Hill Park	Rowley Regis	Tividale	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Brunswick Park Play Area	Wednesbury	Wednesbury North	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Farley Park Playground	Tipton	Great Bridge	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Friar Park Open Space, Play Area & MUGA	Wednesbury	Friar Park	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - New MUGA at Jubilee Park (funding through Small Sided Playing	Tipton	Great Bridge	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Galton Village Heritage Centre	Smethwick	St. Pauls	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Greets Green Open Space, Play Area & Muga	West Bromwich	Greets Green and Lyng	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Haden Hill Park MUGA & Play Area	Rowley Regis	Cradley Heath and Old Hill	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Harry Mitchell Park MUGA and Natural Play Area	Smethwick	Smethwick	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Jubilee Park Trim MUGA	Tipton	Great Bridge	Outdoor Sports Facility	£ 60,000	Completed	Completed	Completed	Completed	100%	rb of former Astro-turf football area (project in conjunction with Sport England)
MUGA - Kenrick Park Play Area, Skate & Muga	West Bromwich	West Bromwich Central	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Lightwood Park Play Area, MUGA & Wheeled Sports	Smethwick	Abbey	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Montague Road Junior & Toddler	Smethwick	Soho and Victoria	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Norman Deeley Play Area, Muga & BMX	Wednesbury	Wednesbury North	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Oakwood Park Natural Play Area, Play Area & MUGA	West Bromwich	West Bromwich Central	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Queensway Open Space	Oldbury	Old Warley	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Red House Park Toddler & Junior Play Area	West Bromwich	Great Barr with Yew Tree	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Redwood Road Play Area	West Bromwich	Great Barr with Yew Tree	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Tividale Park Play Area, MUGA & Fitness	Oldbury	Oldbury	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Victoria Park Smethwick Junior, Toddler & Fitness	Smethwick	St. Pauls	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - Victoria Park Tipton Toddler PA2	Tipton	Tipton Green	Outdoor Sports Facility	£ 225	Completed	Completed	Completed	Completed	100%	Line Marking to existing Multi-Use Games Areas
MUGA - West Smethwick Park Playzone Project	Smethwick	St. Pauls	Outdoor Sports Facility	£ 100,000	Completed	In progress	Not Started	Not Started	25%	Work scheduled to commence in July 2023

£ 165,400

97%

Play Areas - Easy Gate Repairs

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
Barnford Park Play Area	Oldbury	Bristnall	Play Areas	£ 1,400	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Bearmore Open Space & Play Area	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Bilston Road Open Space Norm D Play Area	Tipton	Princes End	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Brades Green Play Area	Oldbury	Oldbury	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Brindley Village Play Area	Smethwick	Smethwick	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Britannia Park Play Area	Rowley Regis	Blackheath	Play Areas	£ 1,400	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Broadwell Park Play Area	Oldbury	Oldbury	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Brunswick Park Play Area	Wednesbury	Wednesbury North	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Bury Hill Park Play Area	Rowley Regis	Tividale	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Carnegie Drive Play Area	Wednesbury	Wednesbury	Play Areas	£ 350	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Cuin Road Play Area	Smethwick	Smethwick	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Charlemont Open Space Play Area	West Bromwich	Charlemont with Grove Vale	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Cradley Heath Community Centre Play Area	Rowley Regis	Rowley Regis	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Galton Village Play Area	Smethwick	St. Pauls	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Greets Green Open Space Play Area	West Bromwich	Greets Green and Lyng	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Haden Hill Park Play Area	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Hartlebury Road/Harry price Hse Play Area	Oldbury	Langley	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Hill Top Park Play Area	Oldbury	Bristnall	Play Areas	£ 1,400	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Hydes Road Play Area	Wednesbury	Wednesbury South	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Jubilee Park Play Area	Tipton	Great Bridge	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Kenrick Park Play Area	West Bromwich	West Bromwich Central	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Langley Park Play Area	Oldbury	Langley	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Lewisham Park Play Area	Smethwick	St. Pauls	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Lightwoods Park Play Area	Smethwick	Abbey	Play Areas	£ 2,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Lyng Play Area	West Bromwich	Greets Green and Lyng	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Marl Hole Park Play Area	West Bromwich	West Bromwich	Play Areas	£ 1,400	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Montague Road Play Area	Smethwick	Soho and Victoria	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Pitfields Close Play Area			Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Redhouse Park Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Redwood Road Play Area	West Bromwich	Great Barr with Yew Tree	Play Areas	£ 1,050	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Ridding Mound Open Space Play Area	Rowley Regis	Rowley Regis	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Ron Davies Close Play Area	Smethwick	Smethwick	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Smethwick Hall Park Play Area	Smethwick	Smethwick	Play Areas	£ 350	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
St Giles Court Play Area	Oldbury	Oldbury	Play Areas	£ 1,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Timbertree Open Space & Play Area	Rowley Regis	Cradley Heath and Old Hill	Play Areas	£ 350	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Tividale Park Play Area	Oldbury	Oldbury	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Unett Street Open Space Play Area	Smethwick	Soho and Victoria	Play Areas	£ 2,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Victoria Park Tipton Play Area	Tipton	Tipton Green	Play Areas	£ 350	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Victoria Park Play Area (Smethwick)	Smethwick	Soho and Victoria	Play Areas	£ 4,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Wallace Close/Darley House Play Area	Oldbury	Oldbury	Play Areas	£ 4,000	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
Wednesbury Oak PF Play Area	Tipton	Princes End	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
West Smethwick Park Play Area	Smethwick	St. Pauls	Play Areas	£ 1,050	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
York Road Open Space Play Area	Oldbury	Langley	Play Areas	£ 700	Completed	Completed	Completed	Completed	100%	Refurb of existing Play Area Entrance Gates
				£ 43,200					100%	

Britannia Park Town's Fund Project

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
Civils for Changing Rooms	Rowley Regis	Blackheath	Funded Projects	£ 50,000	Completed	Completed	Completed	Completed	100%	Concrete Foundations for New Building
Utilities Upgrade	Rowley Regis	Blackheath	Funded Projects	£ 60,000	Completed	Completed	Completed	Completed	100%	Installation of Ducting, Water & Drainage
Main Entrance Improvements	Rowley Regis	Blackheath	Funded Projects	£ 10,000	Completed	Completed	Completed	Completed	100%	New Gates, Ped Footpath and 2 way vehicular access
Car Park Improvements and Street Lighting	Rowley Regis	Blackheath	Funded Projects	£ 437,000	Completed	Completed	Completed	Completed	100%	New Car Park with Street Lighting
Pathway around perimeter	Rowley Regis	Blackheath	Funded Projects	£ 103,000	Completed	Completed	Completed	Completed	100%	New Pathway completing route around the Park
Tree Surveys	Rowley Regis	Blackheath	Funded Projects	£ 2,100	Completed	Completed	Completed	Completed	100%	
Tree works Phase 1 and 2	Rowley Regis	Blackheath	Funded Projects	£ 40,000	Completed	Completed	Completed	Completed	100%	
Play Area	Rowley Regis	Blackheath	Funded Projects	£ 100,000	In Progress	Not Started	Not Started	Not Started	0%	Play Area works due to commence in September 2023. Ongoing project.
Design Fees	Rowley Regis	Blackheath	Funded Projects	£ 40,000	Completed	Completed	In progress	Not Started	50%	Commission over two year period - due for completion March 2024
CONTINGENCY (10%)	Rowley Regis	Blackheath	Funded Projects	£ 72,700	Completed	Completed	In progress	Not Started	50%	Commission over two year period - due for completion March 2025
				£ 914,800					80%	

Hateley Cross Big Local Project

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
Somerset Green - Installation of Basketball and Goal Posts	West Bromwich		Funded Projects	£ 5,500	Completed	Completed	Completed	Completed	100%	New Basketball & Football Goal Posts
Kesteven Green - Installation of 4 x benches and 2 x bins	West Bromwich		Funded Projects	£ 6,750	Completed	Completed	Completed	Completed	100%	New Furniture
Denbigh Drive - Installation of goal posts, 2 x bins, Tree Survey	West Bromwich		Funded Projects	£ 4,750	Completed	Completed	Completed	Completed	100%	New Goal Posts & Bins
Westminster / Marsh Lane - Lifting & cutting back og overgrown shrubbery	West Bromwich	Hateley Heath	Funded Projects	£ 10,250	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Mill Pool - Removal of existing redundant infrastructure; installation of 4 bir	West Bromwich		Funded Projects	£ 11,500	Completed	Completed	Completed	Completed	100%	Removal of old equipment
Mill Pool - Entrance improvements to Rydding Lane; Beverly Road; Footpa	West Bromwich		Funded Projects	£ 33,000	Completed	Completed	Completed	Completed	100%	Improvements to Entrances, New Picnic Benches and Furniture
Mill Pool - Grounds Maintenance Uplift (Grounds Works)	West Bromwich		Funded Projects	£ 7,500	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Tree survey	West Bromwich		Funded Projects	£ 1,275	Completed	Completed	Completed	Completed	100%	
				£ 80,525					100%	

Green Space Improvements

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Final Works	Progress		
Red House Park - repair steps	West Bromwich	Great Barr with Yew Tree	Green Spaces	£ 8,000	Completed	Completed	Completed	Completed	100%	Refurb of existing steps in the lower part of the Park
Red House Park Pavilion - Internal Painting, replacement ceiling tiles, inter	West Bromwich	Great Barr with Yew Tree	Green Spaces	£ 10,000	Completed	Completed	Completed	In progress	85%	Works due to commence in June 2023
Corngreaves Nature Reserve - repair steps	Rowley Regis	Cradley Heath and Old Hill	Green Spaces	£ 13,787	Completed	Completed	Completed	Completed	100%	Repair of Steps following long period of closure due to dilapidation of area
Kenrick Park - footway resurfacing	West Bromwich	West Bromwich Central	Green Spaces	£ 15,000	Completed	Not Started	Not Started	Not Started	25%	Footway resurfacing due to commence in July 2023
Haden Hill Park - Footway resurfacing	Rowley Regis	Cradley Heath and Old Hill	Green Spaces	£ 15,000	Completed	Not Started	Not Started	Not Started	25%	Footway resurfacing due to commence in July 2023
Farley Park - footpath and step repairs	Tipton	Great Bridge	Green Spaces	£ 10,000	Completed	Not Started	Not Started	Not Started	25%	Footway resurfacing due to commence in July 2023
St Martins Way Open Space - Tree works, cutting back, new bins install, n	Tipton		Green Spaces	£ 25,000	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Bearwood Road Allotments- Asbestos Roof Removal and Replacement	Smethwick		Green Spaces	£ 7,000	Completed	Completed	Completed	Completed	100%	Partially funded via Council to replace Asbestos Roof
Haden Hill Toilets Refurb / Digital Locks	Rowley Regis	Cradley Heath and Old Hill	Green Spaces	£ 10,000	Completed	Completed	Completed	Completed	100%	Refurb of Toilets and Now Opened Post Covid
King George V Pavilion Toilets Improvements	West Bromwich	West Bromwich Central	Green Spaces	£ 5,000	Completed	Not Started	Not Started	Not Started	25%	Minor refurb of locking system is now being commissioned
Broadwell Park - Groundworks improvements	Oldbury	Oldbury	Green Spaces	£ 5,000	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Bury Hill Park - Groundworks improvements	Rowley Regis	Tividale	Green Spaces	£ 5,000	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Lewisham Park - Groundworks improvements	Smethwick	St. Pauls	Green Spaces	£ 5,000	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Dartmouth Park Pavilion - various refurbishments	West Bromwich	West Bromwich Central	Green Spaces	£ 20,000	Completed	Not Started	Not Started	Not Started	25%	Work has now commenced. Due for completion in September 2023
Dartmouth Park Bandstand - refurbish timbers	West Bromwich	West Bromwich Central	Green Spaces	£ 20,000	Completed	Not Started	Not Started	Not Started	25%	Professional assessment of refurb project currently being undertaken
Brunswick Park - install new benches, bins, and clock	Wednesbury	Wednesbury North	Green Spaces	£ 10,000	Completed	Completed	Completed	Completed	100%	Installation of New furniture & Refurb of Clock
The Railer - entrance improvements, install of gym equipment, grounds im	Tipton		Green Spaces	£ 50,000	Completed	Completed	Completed	Completed	100%	

Gospel Oak Amenity Space - grounds improvements and joint public health	Tipton		Funded Projects	£ 20,000	Completed	Completed	In progress	Not Started	50%	clearance undertaken via Hot Spot Team. New Bins and Benches due for installation in June 2023
Allotments Refurbishments - c.91 plots brought back into use	Boroughwide		Green Spaces	£ 20,000	Completed	Completed	In progress	Not Started	50%	30 Allotments now brought back into use.
Harry Mitchell Park - Drainage improvements and step repairs		Smethwick	Green Spaces	£ 17,590	Completed	Completed	Completed	Completed	100%	Refurb of existing infrastructure works
Cakemore - Footpath Extension	Oldbury		Green Spaces	£ 13,338	Completed	Completed	Completed	Completed	100%	Installation of New Footway onto the site
Sandwell Valley Urban Bike Track Phase 1	West Bromwich	West Bromwich Central	Funded Projects	£ 200,000	Completed	Completed	Completed	Completed	100%	
Laybourne Park grounds improvement	Tipton	Princes End	Green Spaces	£ -	Completed	Completed	Completed	Completed	100%	Green Services Clearance Work
Kerrick Park Bin Replacement	West Bromwich	West Bromwich Central		£ -	Completed	Completed	Completed	Completed	100%	
				£ 349,715					76%	

West Smethwick Park NLHF Project

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Mid Works Progress	Final Works	Progress	
Interpretation and Signage	Smethwick	St. Pauls	Funded Projects	£ 30,000	Completed	Completed	In progress	Not Started	50%	Widescoping commission due for Completion in December 2023
Snagging works to WSP Pavilion	Smethwick	St. Pauls	Funded Projects	£ -	Completed	Completed	Completed	Completed	100%	
Digital Screens and Furniture improvements to WSP Pavilion	Smethwick	St. Pauls	Funded Projects	£ 22,038	Completed	Completed	Completed	Completed	100%	
Sons of Rest Building Refurbishments	Smethwick	St. Pauls	Funded Projects	£ 20,000	Completed	Completed	Completed	Completed	100%	
Caseys Contractor Works Snagging	Smethwick	St. Pauls	Funded Projects	£ -	Completed	Completed	Completed	Behind	85%	Awaiting final defects / repair work from Contractor
Remaining landscape works to SUDS & Junior Football Pitch	Smethwick	St. Pauls	Funded Projects	£ 10,000	Completed	Completed	Completed	Completed	100%	
Bat survey to changing rooms and toilet blocks	Smethwick	St. Pauls	Funded Projects	£ 2,000	Completed	Completed	In progress	Not Started	50%	
				£ 84,038					84%	

Lightwoods House NLHF Project

Name	Town	Ward	Label	Total Cost	Commissione	Works In Progress	Mid Works Progress	Final Works	Progress	
Dishwasher	Smethwick	Abbey	Funded Projects	£ 1,536	Completed	Completed	Completed	Completed	100%	
Fitting of dishwasher (inc utilities)	Smethwick	Abbey	Funded Projects	£ 850	Completed	Completed	Completed	Completed	100%	
Shelving for store room	Smethwick	Abbey	Funded Projects	£ 100	Completed	Completed	Completed	Completed	100%	
washing machine	Smethwick	Abbey	Funded Projects	£ 800	Completed	Completed	Completed	Completed	100%	
Dryer	Smethwick	Abbey	Funded Projects	£ 400	Completed	Completed	Completed	Completed	100%	
Fitting of Dryer and washing machine	Smethwick	Abbey	Funded Projects	£ 450	Completed	Completed	Completed	Completed	100%	
Bin enclosure	Smethwick	Abbey	Funded Projects	£ 3,000	Completed	Completed	Completed	Completed	100%	
upgrade wifi	Smethwick	Abbey	Funded Projects	£ 7,000	Completed	Completed	Completed	Completed	100%	
replace/repair of floor in longroom	Smethwick	Abbey	Funded Projects	£ 8,000	Completed	Completed	Completed	Completed	100%	
repainting in longroom	Smethwick	Abbey	Funded Projects	£ 750	Completed	Completed	Completed	Completed	100%	
repair/upgrade of public toilets	Smethwick	Abbey	Funded Projects	£ 3,000	Completed	Completed	Completed	Completed	100%	
Lighting on front of house improved (safety issue)	Smethwick	Abbey	Funded Projects	£ 3,000	In Progress	Not Started	Not Started	Not Started	0%	Electrical and Lighting work commissioned via specialist electrical engineer
uplighters (coloured) on front of house repaired	Smethwick	Abbey	Funded Projects	£ 3,000	In Progress	Not Started	Not Started	Not Started	0%	Electrical and Lighting work commissioned via specialist electrical engineer
Repairs to tiled floor in reception (quarry tiles from Italy)	Smethwick	Abbey	Funded Projects	£ 5,000	Completed	In progress	Not Started	Not Started	25%	Specialist supplier undertaking commission. Due for completion July 2023
Repair to the clock on front of building	Smethwick	Abbey	Funded Projects	£ 1,000	Completed	Completed	Completed	Completed	100%	
Projector and screen (for venue hire)	Smethwick	Abbey	Funded Projects	£ 1,500	Completed	Completed	Completed	Completed	100%	
wheelie whiteboards	Smethwick	Abbey	Funded Projects	£ 1,500	Completed	Completed	Completed	Completed	100%	
Heating system upgrade	Smethwick	Abbey	Funded Projects	£ 4,250	Completed	Completed	Completed	Completed	100%	
baiting around garden	Smethwick	Abbey	Funded Projects	£ 1,000	Completed	Completed	Completed	Completed	100%	
Emergency lighting in marquee (fire safety)	Smethwick	Abbey	Funded Projects	£ 1,000	Completed	Completed	Completed	Completed	100%	
floodlights in garden (exit) (safety issue)	Smethwick	Abbey	Funded Projects	£ 2,500	In Progress	Not Started	Not Started	Not Started	0%	Electrical and Lighting work commissioned via specialist electrical engineer
reducing size of marquee (fire compliance)	Smethwick	Abbey	Funded Projects	£ 500	Completed	Completed	Completed	Completed	100%	
Extinguishers for marquee	Smethwick	Abbey	Funded Projects	£ 500	Completed	Completed	Completed	Completed	100%	
External electric points improved (watertight)	Smethwick	Abbey	Funded Projects	£ 2,000	Completed	Completed	Completed	Completed	100%	
Improve electricity supply in garden	Smethwick	Abbey	Funded Projects	£ 8,000	In Progress	Not Started	Not Started	Not Started	0%	Electrical and Lighting work commissioned via specialist electrical engineer

Footpath surface	Nature Reserve		In Progress	Not Started	Not Started	Not Started	0%	Part of Sandwell Valley Masterscoping	
Replacement/removal of post & rail fencing along footpaths	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Water safety sign replacement	Nature Reserve		In Progress	Not Started	Not Started	Not Started	0%	Boroughwide Interpretation Signage to be installed August 2023	
Scraping/removal and treatment of blackthorn regenerating from lakeside footpath	Nature Reserve		Completed	Completed	Completed	In progress	85%		
Field boundary management (side arm flail)	Nature Reserve		In Progress	Not Started	Not Started	Not Started	0%	Seasonal works to commence in June / July 2023	
Selective area of bankside vegetation removal	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Wildflower area management (cut and collect Orchid areas)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Footpath clearance/trimming	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Litter picking	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Remove 'Please clean it up!' signs and broken finger post	Nature Reserve		Completed	Completed	Completed	Completed	100%		
							71%		
Sandwell Valley - Sots Hole (copy)									
Rotten bench on entrance green (remove or replace)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Investigate recurring hole/collapsed drain	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Assess/repair or remove pond dipping platform	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Tree works - Damaged/wind swept/ hung up	Nature Reserve		Completed	In progress	Not Started	Not Started	25%		
Assess water safety signs (replace damaged signs)	Nature Reserve		In Progress	Not Started	Not Started	Not Started	0	Boroughwide Interpretation Signage to be installed August 2023	
Steps - replace timbers with concrete kerbstones	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Eroding marshland walk footpath	Nature Reserve		Completed	In progress	Not Started	Not Started	25%	Ongoing maintenance work	
Invasive species survey and treatment programme - Balsam/Knotweed	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Managing Ivy	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Footpath Strimming	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Small hedge cutting on green (regular enquiry)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Tree lifting	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Litter picking	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Vegetation clearance around sluice/dam	Nature Reserve		Completed	Completed	Completed	Completed	100%		
(in house) Design and print material for notice board	Nature Reserve		Completed	Completed	Completed	Completed	100%		
							83%		
Warrens Hall LNR (copy)									
Top island Pool -Footpath restoration/tree works/vegetation management/fencing at inflow	Nature Reserve	£ 2,000	Completed	Completed	Completed	Completed	100%		
Top Island Pool fishing platforms	Nature Reserve	£ 2,000	Completed	Completed	Completed	Completed	100%		
Top Island Pool - vegetation works, tree works	Nature Reserve	£ 4,000	Completed	Completed	Completed	Completed	100%		
Hedge cutting along Dudley Road to warrens Farm (side arm flail)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Replace fence at Counterfield Drive entrance to deter vehicle access	Nature Reserve	£ 4,500	Completed	Completed	Completed	Completed	100%		
Assess steps to viewing mound (replace/restore)	Nature Reserve	£ 2,500	Completed	Completed	Completed	Completed	100%		
Replace wooden entrance/chicane at Banklands rd	Nature Reserve	£ 3,290	Completed	Completed	Completed	Completed	100%		
Tree survey/ thinning (Strip of land opposite canal)	Nature Reserve		Completed	Not Started	Not Started	Not Started	25%	Ongoing maintenance work	
Overhanging trees along Springfield lane	Nature Reserve	£ 2,500	Completed	Completed	Completed	Completed	100%		
Graffiti removal from heritage engine house	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Removal of redundant gate between Dudley road/Counterfield.	Nature Reserve		Completed	Completed	Completed	Completed	100%		
New interpretation for historical features	Nature Reserve		In Progress	Not Started	Not Started	Not Started	0	Boroughwide Interpretation Signage to be installed August 2023	
Access gate into property boundary Burmese way	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Replace damaged bench - South canal	Nature Reserve		Completed	Completed	Completed	In progress	85%		
Assess/review mowing regime (Dudley rd/Bank lands)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Assess fly tipping control measures	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Vegetation works - overhanging trees	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Hedge cutting Springfield lane	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Plantation work programme	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Wildflower areas/meadow management (top footpath compartments/new footpath)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
strimming footpaths/infrastructure	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Woodland plug planting/understorey planting	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Replace rotten bollards (Dudley road - Top island pool entrance)	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Repair/replace fishing platforms at Top Pool	Nature Reserve		Completed	Completed	In progress	Not Started	50%		
Dudley road car park clearance	Nature Reserve		Completed	Completed	Completed	Completed	100%		
							90%		
Warrens Hall LNR (copy)									
Zig zag path restoration - edging/stone	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Replace fencing near culvert	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Viewing platform (remove) - fence off water course	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Canopy raising and routine treeworks - Evaluate carry out remaining tree works on lower reserve from last survey (2018) e-	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Wooden bridge repair/replacement leading to Saltwells NNR	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Pond dams/repair maintenance	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Tree coppicing	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Meadow assessment and management plan put in place	Nature Reserve		Completed	Completed	Completed	Completed	100%		
Improvement works on selected meadows	Nature Reserve		Completed	Completed	Completed	Completed	100%		

Invasive species survey and treatment programme	Nature Reserve	Completed	Completed	Completed	Completed	100%
Remove redundant infrastructure - ladder signs	Nature Reserve	Completed	Completed	Completed	Completed	100%
Remove redundant infrastructure - boardwalk interpretation	Nature Reserve	Completed	Completed	Completed	Completed	100%
Strimming footpaths/infrastructure	Nature Reserve	Completed	Completed	Completed	Completed	100%
Remove damaged entrance points on Forge Lane and replace with drop bollards	Nature Reserve	Completed	Completed	Completed	Completed	100%
Replace water safety signs x 3	Nature Reserve	In Progress	Not Started	Not Started	Not Started	0%
Weed ducks	Nature Reserve	Completed	Completed	Completed	Completed	100%
DASH enquiry - New Pool road	Nature Reserve	Completed	Completed	Completed	Completed	100%
Process storm damaged trees	Nature Reserve	Completed	Completed	Completed	Completed	100%

Boroughwide Interpretation Signage to be installed August 2023

Codsall Coppice						
Redundant infrastructure removal (fences, edging boards, steps)	Nature Reserve	Completed	Completed	Completed	Completed	100%
Report fly tip and asbestos	Nature Reserve	Completed	Completed	Completed	Completed	100%
Restore or replace steps (western end of reserve)	Nature Reserve	Completed	Completed	Completed	Completed	100%
Litter picking (on going routine task)	Nature Reserve	Completed	Completed	Completed	Completed	100%
Compartment 1 - wildflower area vegetation management	Nature Reserve	Completed	Completed	Completed	Completed	100%
Compartment 2 - wildflower area vegetation management	Nature Reserve	Completed	Completed	Completed	Completed	100%
Hedge cutting along Codsall road	Nature Reserve	Completed	Completed	Completed	Completed	100%
Vegetation management - entrances/footpaths	Nature Reserve	Completed	Completed	Completed	Completed	100%
Garden/fly tip/domestic waste along housing border removal	Nature Reserve	Completed	Completed	Completed	Completed	100%
Tree survey/canopy reduction along residents border across whole site	Nature Reserve	Completed	Not Started	Not Started	Not Started	25%
Understorey assessment - planting (quote for whips required)	Nature Reserve	Completed	Completed	Completed	Completed	100%
Entrance points- install motorcycle traps or chicanes	Nature Reserve	£ 6,494	Completed	Completed	Completed	100%
Codsall road fence line (120 m) (remove fallen fence)	Nature Reserve	Completed	Completed	Completed	Completed	100%
Research and develop new signage/interpretation panels	Nature Reserve	Completed	Completed	Completed	Completed	100%
Remove fallen tree limbs from footpaths	Nature Reserve	Completed	Completed	Completed	Completed	100%
Create nursery of service tree saplings to plant later within the woodland	Nature Reserve	Completed	Completed	Completed	Completed	100%
Fallen oak limb and hung up branches	Nature Reserve	Completed	Completed	Completed	Completed	100%
	£ 60,566					96%

Name	Town	Ward	Person	Label	Commissione	Works In Progres	Mid Works Progres	Final Works	Progress
Gym - King George V Playing Fields	West Bromwich	West Bromwich Central	Outdoor Sports Facilitie	£ 11,618	Completed	Completed	Completed	Completed	100%
Gym - Red House Park Toddler & Junior Play Area	West Bromwich	Great Barr with Yew Tree	Outdoor Sports Facilitie	£ 10,000	Completed	Completed	Completed	Completed	100%
Gym - Tipton Linear Park	Tipton	Princes End	Outdoor Sports Facilitie	£ 6,000	Completed	Completed	Completed	Completed	100%
Gym - Langley Park Play Area	Oldbury	Oldbury	Outdoor Sports Facilitie	£ 5,000	Completed	Completed	Completed	Completed	100%
Gym - Haden Hill Park MUGA & Play Area	Rowley Regis	Cradley Heath and Old Hill	Outdoor Sports Facilitie	£ 10,500	Completed	Completed	Completed	Completed	100%
Gym - Farley Park Playground	Tipton	Great Bridge	Outdoor Sports Facilitie	£ 12,000	Completed	Completed	Completed	Completed	100%
Gym - Brunswick Park Play Area	Wednesbury	Wednesbury North	Outdoor Sports Facilitie	£ 10,000	Completed	Completed	Completed	Completed	100%
Gym - Broadwell Park Junior & Toddler	Oldbury	Oldbury	Outdoor Sports Facilitie	£ 2,000	Completed	Completed	Completed	Completed	100%
Gym - Barnford Hill Park - Junior & Toddler	Oldbury	Bristnall	Outdoor Sports Facilitie	£ 5,000	Completed	Completed	Completed	Completed	100%
				£ 72,118					100%

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Town	Site Name	Quality S	Value Sc	Asset Title	Coordinate E	Coordinate N	Current Qual	Improvement	Delivery Method	Wards	Priority	Priority 1 C	6 (or Priority 1 works)
Tipton	Beaumont Close OS	30	38.1	Timber barrier	SO95088	92570	2	Loss of vertical posts and horizontal infill. Repair required.	Green Services	Tipton Green	1	£500	
Tipton	Bilston Rd OS	18	39.4	Entrance barrier	SO96671	94787	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Bloomfield Rd	20	37.7	Bollards	SO95074	92954	3	Rotten or missing. To be replaced.	Green Services	Tipton Green	1	£500.00	
Tipton	Bloomfield Rd	20	37.7	Bollards	SO95074	92987	3	Rotten or missing. To be replaced.	Green Services	Tipton Green	1	£500.00	
Tipton	Bloomfield Rd	20	37.7	Bollards	SO95062	92954	3	Rotten or missing. To be replaced.	Green Services	Tipton Green	1	£500.00	
Tipton	Bloomfield Rd	20	37.7	Bollards	SO95074	92873	3	Rotten or missing. To be replaced.	Green Services	Tipton Green	1	£500.00	
Tipton	Brierley Lane OS	19	37.5	Entrance barrier	SO95103	94666	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Brierley Lane OS	19	37.5	Entrance barrier	SO95181	94234	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Brierley Lane OS	19	37.5	Entrance barrier	SO95142	94225	2	Repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Brierley Lane OS	19	37.5	Bollards	SO95139	94210	2	Re-set leaning and mis-aligned bollards	External	Princes End	1	£1,000	
Tipton	Brierley Lane OS	19	37.5	Entrance barrier	SO95160	94090	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Coneygre Canal Green Space	9	40.2	Entrance barrier	SO96026	91370	2	Consider removal - on national cycle route and not cycle friendly, currently bypassed by path.	External	Tipton Green	1	£250	
Tipton	Coronation Gardens	36	39.7	Litter bin	SO95329	92207	3	Heavily corroded - replace	Highways	Tipton Green	1	£500.00	
Tipton	Coronation Gardens	36	39.7	Entrance gates	SO95290	92228	2	Require cleaning	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Coronation Gardens	36	39.7	Seating	SO95326	92228	2	Repaint, replace lost backrest	External	Tipton Green	1	£1,500	
Tipton	Coronation Gardens	36	39.7	Seating	SO95317	92189	2	Repaint, replace lost backrest	External	Tipton Green	1	£1,500	
Tipton	Coronation Gardens	36	39.7	Seating	SO95314	92171	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Coronation Gardens	36	39.7	Seating	SO95299	92192	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Coronation Gardens	36	39.7	Seating	SO95305	92201	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Coronation Gardens	36	39.7	Seating	SO95311	92204	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Dudley Road OS	36	27.9	Knee rail	SO95064	91845	2	Clean & repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Dudley Road OS	36	27.9	Railing	SO95018	91800	2	Repair work required	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Farley Park	46	30.2	Signage	SO98047	91908	3	Not legible, replace if still required	External	Great Bridge	1	£500.00	
Tipton	Farley Park	46	30.2	Entrance barrier	SO98014	91911	2	Repair or remove central bollard	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Farley Park	46	30.2	Litter bin	SO98023	91822	2	Repaint and reset vertical	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Farley Park	46	30.2	Seating	SO98176	91797	2	Replace tree from centre of tree seat	External	Great Bridge	1	£1,000	
Tipton	Farley Park	46	30.2	Bollards	SO98176	91788	2	Reset vertical	Highways	Great Bridge	1	£500	
Tipton	Farley Park	46	30.2	Entrance gate	SO98008	91702	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Furnace Parade OS	27	36.9	Boundary knee rail	SO95314	92573	2	Replace damaged sections	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Furnace Parade OS	27	36.9	Entrance barrier	SO95368	92573	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Furnace Parade OS	27	36.9	Entrance barrier	SO95197	92621	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Hall Lane OS	16	24.4	Entrance feature & bollards	SO96536	93717	2	Repaint gateway feature	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Hall Lane OS	16	24.4	Entrance feature & bollards	SO96734	93687	2	Replace loose timber & repaint gateway feature	Green Services	Great Bridge	1	£500	500
Tipton	Jubilee Park	46	34.2	Litter bin			2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Entrance barrier	SO96830	93327	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Picnic bench	SO96827	93368	2	Repaint	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Picnic bench	SO96836	93369	2	Repaint	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Litter bin	SO96842	93360	2	Repair broken door	External	Great Bridge	1	£1,000	1000
Tipton	Jubilee Park	46	34.2	Signage	SO96860	93357	2	Replace information panel	External	Great Bridge	1	£500	500
Tipton	Jubilee Park	46	34.2	Play equipment	SO96851	93369	2	Replace missing swings. Repairs required to safety surfacing	External	Great Bridge	1	£5,000	5000
Tipton	Jubilee Park	46	34.2	Seating	SO96824	93456	2	Repaint	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Litter bin	SO96839	93597	2	Repair broken door, missing internal liner	External	Great Bridge	1	£1,000	1000
Tipton	Jubilee Park	46	34.2	Goal post	SO96761	93489	2	Repaint	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Seating	SO96686	93357	2	Repaint	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Jubilee Park	46	34.2	Bollards	SO96731	93315	2	Replace missing bollard	Green Services	Great Bridge	1	£500	500
Tipton	Jubilee Park	46	34.2	Entrance signage	SO96863	93294	2	Requires cleaning	Volunteers / CP / Hot Spot	Great Bridge	1		

Tipton	Jubilee Park	46	34.2	Entrance signage	SO96872	93276	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Kerr Drive OS	28	41.9	Goal post	SO95235	93916	2	Repaint and make good turf in goal mouth	Green Services	Princes End	1	£500	
Tipton	Kerr Drive OS	28	41.9	Goal post	SO95262	93928	2	Repaint and make good turf in goal mouth	Green Services	Princes End	1	£500	
Tipton	Laybourne Park	33	26.3	Litter bin	SO95933	94035	2	Clean required	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Laybourne Park	33	26.3	Entrance gate	SO95924	93966	2	Replace coping stone and make good brick pillar.	External	Princes End	1	£1,500	
Tipton	Laybourne Park	33	26.3	MUGA goal unit	SO95909	93981	2	Replace missing basketball hoop	External	Princes End	1	£2,000	
Tipton	Laybourne Park	33	26.3	Signage	SO95924	93996	2	Replace missing text panel	External	Princes End	1	£500	
Tipton	Lichfield Street Open Space	11	39.4	Goal post	SO95598	93538	3	Goal post to be repainted or replaced, and additional goal post added.	External	Princes End	1	#####	
Tipton	Powis Avenue OS	37	26.7	Perimeter railing	SO96508	93001	2	Requires repainting	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Powis Avenue OS	37	26.7	MUGA goal unit	SO96779	93021	2	Graffiti removal, make good goal mouth	Volunteers / CP / Hot Spot	Great Bridge	1		
Tipton	Prince End Branchline	13	40.6	Entrance bollards (missing)	SO95459	93517	3	Missing bollards to be replaced	Green Services	Princes End	1	£500.00	
Tipton	Prince End Branchline	13	40.6	Entrance barrier	SO95568	93658	3	Missing gate or pillar to be replaced to restrict motorbike access	Green Services	Princes End	1	#####	
Tipton	Prince End Branchline	13	40.6	Litter bin	SO95586	93676	3	New bin required	Highways	Princes End	1	£500.00	
Tipton	Prince End Branchline	13	40.6	Entrance barrier	SO95393	93403	2	Clean & repaint	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Prince End Branchline	13	40.6	Entrance barrier	SO95888	93810	2	Clean & repaint	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Prince End Branchline	13	40.6	Entrance barrier	SO95906	93829	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Prince End Branchline	13	40.6	Entrance barrier	SO95999	93879	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Prince End Branchline	13	40.6	Entrance bollards	SO96165	93975	2	Clean & repaint	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Sheepwash	55	54.6	Litter bin	SO97734	91993	3	Heavily corroded - replace	Highways	Great Bridge	1	£500.00	
Tipton	Sheepwash	55	54.6	Entrance barrier	SO97716	92166	2	Infill panel required between gate posts	External	Great Bridge	2	£1,000	
Tipton	Sheepwash	55	54.6	Entrance signage	SO97722	92163	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Signage	SO97659	91540	2	Replace damaged sign	External	Great Bridge	2	£1,000	
Tipton	Sheepwash	55	54.6	Signage	SO97779	91348	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Signage	SO97274	91636	2	Repair damaged sign, illegible text	External	Great Bridge	2	£500	
Tipton	Sheepwash	55	54.6	Signage	SO97376	91732	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Entrance stile	SO97668	92172	2	Repair broken dog gate	External	Great Bridge	2	£1,000	
Tipton	Sheepwash	55	54.6	Wayfinding	SO97668	92172	2	Replace lost directional arrows	External	Great Bridge	2	£500	
Tipton	Sheepwash	55	54.6	Signage	SO97698	91813	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Litter bin	SO97863	91549	2	Repaint or replace	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Signage	SO97397	91735	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Sheepwash	55	54.6	Signage	SO97406	91966	2	Clean required	Volunteers / CP / Hot Spot	Great Bridge	2		
Tipton	Standbridge Way	19	37.7	Knee rail	SO96528	92020	3	Repair or replace damaged or missing knee rail	External	Tipton Green	1	#####	
Tipton	Standbridge Way	19	37.7	Entrance barrier	SO96543	92056	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Standbridge Way	19	37.7	Railing	SO96543	92056	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Standbridge Way	19	37.7	Entrance barrier	SO96619	92089	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington OS	17	43.8	Entrance barrier	SO95591	93001	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington OS	17	43.8	Entrance barrier	SO95600	92857	2	Repaint, damaged gate to be replaced	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington OS	17	43.8	Entrance barrier	SO95452	92663	2	Graffiti removal from K barrier, replacement of opposing half of K barrier, repaint low level steel barriers	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington OS	17	43.8	Entrance barrier	SO95332	92945	2	K barrier currently being bypassed - additional fencing required	External	Tipton Green	1	£2,000	2000
Tipton	Tibbington PF	15	39.4	Entrance barrier	SO95507	93187	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington PF	15	39.4	Entrance gate & fencing	SO95534	93178	2	Repair broken fence panel	External	Tipton Green	1	£3,000	3000
Tipton	Tibbington PF	15	39.4	Entrance barrier	SO95561	93331	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tibbington PF	15	39.4	Entrance barrier	SO95555	93346	2	Repaint blue barrier	Volunteers / CP / Hot Spot	Tipton Green	1		
Tipton	Tipton Linear Park	36	39.6	Litter bin	SO96996	94250	3	Item to be replaced	Highways	Princes End	1	£500.00	
Tipton	Tipton Linear Park	36	39.6	Entrance barrier & railing	SO96935	94098	2	Barrier requires repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Tipton Linear Park	36	39.6	Entrance barrier	SO96839	94152	2	Barrier requires repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Tipton Linear Park	36	39.6	Entrance barrier	SO96785	94287	2	Barrier requires repainting	Volunteers / CP / Hot Spot	Princes End	1		

Tipton	Tipton Linear Park	36	39.6	Dog waste bin	SO96785	94287	2	Clean & graffiti removal	Volunteers / CP / Hot Spot	Princes End	1	
Tipton	Tipton Linear Park	36	39.6	Entrance barrier and fencing	SO97107	94238	2	Entrance gate missing - to be replaced to match re	Volunteers / CP / Hot Spot	Princes End	1	
Tipton	Tipton Linear Park	36	39.6	Litter bin	SO97294	94481	2	Repair damaged door	External	Princes End	1	£1,000
Tipton	Tipton Linear Park	36	39.6	Entrance barrier & railing	SO97390	94505	2	Barrier requires repainting	Volunteers / CP / Hot Spot	Princes End	1	
Tipton	Tipton Linear Park	36	39.6	Entrance barrier & railing	SO97384	94511	2	Barrier requires repainting	Volunteers / CP / Hot Spot	Princes End	1	
Tipton	Victoria Park, Tipton	64	63.2	Dog waste bin	SO95762	92135	3	Heavily corroded, replace	Highways	Tipton Green	1	£500.00
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO95813	91901	3	Heavily corroded, replace	Highways	Tipton Green	1	£500.00
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO96083	91823	3	Heavily corroded, replace	Highways	Tipton Green	1	£500.00
Tipton	Victoria Park, Tipton	64	63.2	Goal post	SO95783	91994	3	Replace damaged goal posts, make good goal mo	Green Services	Tipton Green	1	#####
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO95765	92129	3	Heavily corroded, replace	Highways	Tipton Green	1	£500.00
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95843	91910	3	Damaged - replace	External	Tipton Green	1	#####
Tipton	Victoria Park, Tipton	64	63.2	Notice board	SO95762	92138	2	Clean frame, replace perspex	External	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95819	92078	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95831	92078	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95870	92087	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95912	92177	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95918	92087	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO95930	92060	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95978	92051	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95960	92036	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95909	92015	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95909	91982	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95918	91856	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95933	91835	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Shelter	SO95939	91931	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95825	92033	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95846	91991	2	Graffiti removal	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95852	91979	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO95852	91979	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Zip line	SO95894	91874	2	Add additional lawn reinforcement	External	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95897	91832	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO95776	91754	2	Repaint frame, graffiti removal from perspex & cle	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO95782	91835	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95794	91880	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Goal post	SO95803	91877	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO95812	91877	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Goal post	SO95800	91847	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO96056	91745	2	Replace perspex	Completed	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO96059	91745	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO96086	91832	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO96068	91895	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO96041	91937	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Seating	SO96011	91979	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Litter bin	SO96014	92015	2	Repaint	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Signage	SO96020	92009	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Flag pole	SO96005	92015	2	Clean	Volunteers / CP / Hot Spot	Tipton Green	2	
Tipton	Victoria Park, Tipton	64	63.2	Goal post	SO95780	92063	2	Repaint goal posts, make good goal mouth	External	Tipton Green	2	
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95654	94524	3	Item to be replaced with section of railing and K-style entrance barrier	External	Princes End	1	#####
Tipton	Weddell Wynd OS	17	41.3	Signage	SO95772	94983	3	Replace signage and post.	External	Princes End	1	£300.00

Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95949	94386	3	Item redundant and to be removed.	External	Princes End	1	£250.00	
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO96054	94215	3	Posts require replacement as have sharp edges.Item to be painted to match others.	External	Princes End	1	£250.00	
Tipton	Weddell Wynd OS	17	41.3	Litter bin	SO95945	94191	3	Item has corroded and requires replacing	External	Princes End	1	£500.00	
Tipton	Weddell Wynd OS	17	41.3	Signage	SO96599	94727	3	Item to be replaced with new entrance signage	External	Princes End	1	#####	
Tipton	Weddell Wynd OS	17	41.3	Signage	SO96138	94476	3	Missing signage to be replaced	External	Princes End	1	#####	
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95473	94234	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95548	94482	2	Item to be painted to match others.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95672	94536	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95775	95004	2	Item requires repainting. Timber railing posts to be replaced with steel posts. Name detailing on gate to be repaired.	External	Princes End	1	£1,000	
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95636	94713	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Bridge railing	SO95867	94551	2	Repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO96012	94413	2	Graffiti removal / repainting. Replace middle section in chicane barrier in order to control	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95994	94320	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO95948	94188	2	Graffiti removal / repainting	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Litter bin	SO96599	94739	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO96596	94727	2	Replace middle section in chicane barrier in order to control access.	External	Princes End	1	£1,000	
Tipton	Weddell Wynd OS	17	41.3	Litter bin	SO96283	94551	2	Graffiti removal / repainting / broken ash tray to be replaced	External	Princes End	1	£1,000	
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO96289	94539	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Weddell Wynd OS	17	41.3	Entrance barrier	SO96277	94563	2	Graffiti removal	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak OS	35	25	Bollards	SO96057	94170	2	Replace missing bollards	Green Services	Princes End	1	£1,000	1000
Tipton	Wednesbury Oak Play Area	38	39.4	Signage	SO96177	94146	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Entrance barrier	SO96075	94032	2	Graffiti removal & clean	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Play equipment	SO96174	94137	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Play equipment	SO96174	94134	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Play equipment	SO96168	94134	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Play equipment	SO96171	94131	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Seating	SO96177	94128	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Tipton	Wednesbury Oak Play Area	38	39.4	Play equipment	SO96171	94125	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Princes End	1		
Oldbury	Barnford Park	61	47.3	Litter bin	SO99689	87588	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Dog waste bin	SO99620	87150	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin & dog waste bin	SO99722	87144	3	Replace - items heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin	SO99827	87270	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin	SO99824	87576	3	Replace - item corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin & dog waste bin	SO99728	87624	3	Replace - items heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin	SO99650	87471	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin & dog waste bin	SO99572	87450	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Litter bin	SO99698	87438	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	
Oldbury	Barnford Park	61	47.3	Notice board	SO99906	87567	2	Perspex screen requires cleaning	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99686	87585	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99671	87624	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99647	87549	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99641	87531	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Entrance gates	SO99635	87309	2	Item to be cleaned & repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Notice board	SO99644	87315	2	Perspex screen requires cleaning	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Entrance gates	SO99728	87138	2	Item to be cleaned & repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99719	87198	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Notice board	SO99833	87273	2	Perspex screen requires cleaning	Volunteers / CP / Hot Spot	Bristnall	2		

Oldbury	Barnford Park	61	47.3	Entrance gates	SO99827	87270	2	Item to be cleaned & repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99695	87228	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99788	87351	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99809	87429	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99833	87504	2	Make good goal mouth & improve drainage	Green Services	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Litter bin	SO99867	87567	2	Graffiti removal	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99815	87579	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99836	87576	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Entrance barrier	SO99737	87645	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Notice board	SO99731	87639	2	Perspex screen requires cleaning	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99674	87534	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99650	87471	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Notice board	SO99572	87450	2	Perspex screen requires cleaning	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Gym equipment	SO99743	87444	2	Graffiti removal	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99740	87441	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99746	87444	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99770	87471	2	Item to be treated & repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99767	87486	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Seating	SO99770	87495	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Barnford Park	61	47.3	Goal post	SO99701	87387	2	Item to be repainted	Volunteers / CP / Hot Spot	Bristnall	2		
Oldbury	Birchley PF	27	29.6	Goal post	SO97964	88731	2	Item requires repainting and straightening.. Make good goal mouth.	Green Services	Langley	1	1500	1500
Oldbury	Birchley PF	27	29.6	Goal post	SO98033	88665	2	Item requires repainting. Make good goal mouth.	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Birchley PF	27	29.6	Goal post	SO97991	88656	2	Item requires repainting. Make good goal mouth.	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Birchley PF	27	29.6	Goal post	SO97928	88590	2	Item requires repainting. Make good goal mouth.	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Brades Green OS	44	43.1	Signage	SO97998	90410	3	Faded signage to be replaced	External	Oldbury	1	#####	2000
Oldbury	Brades Green OS	44	43.1	Bollards	SO78969	90415	2	Reset leaning bollards and replace missing bollard	Green Services	Oldbury	1	£1,500	
Oldbury	Brades Green OS	44	43.1	Entrance barrier	SO78969	90415	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Litter bin	SO97956	90430	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Play area	SO97980	90424	2	Some items require repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Litter bin	SO97992	90407	2	Graffiti removal. Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Signage	SO97980	90350	2	Remove zip-tied pallet to base of signage	External	Oldbury	1	£500	
Oldbury	Brades Green OS	44	43.1	Signage	SO97899	90395	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Gym equipment	SO98010	90421	2	Graffiti removal.	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Brades Green OS	44	43.1	Seating	SO97947	90358	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Broadwell Park	32	32.8	Litter bin	SO99325	89855	3	Replace - item heavily corroded	Highways	Oldbury	1	£500.00	500
Oldbury	Broadwell Park	32	32.8	Litter bin	SO99340	89636	3	Replace - item heavily corroded	Highways	Oldbury	1	£500.00	500
Oldbury	Broadwell Park	32	32.8	Seating	SO99334	89783	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Broadwell Park	32	32.8	Seating	SO99316	89803	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Broadwell Park	32	32.8	Notice board	SO99331	89594	2	Item frame & perspex screen requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Signage	SO97998	90410	3	Faded signage to be replaced	External	Oldbury	1	#####	
Oldbury	Dudley Road Walkthrough	10	24	Bollards	SO78969	90415	2	Reset leaning bollards and replace missing bollard	Green Services	Oldbury	1	£750	
Oldbury	Dudley Road Walkthrough	10	24	Entrance barrier	SO78969	90415	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Litter bin	SO97956	90430	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Play area	SO97980	90424	2	Some items require repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Litter bin	SO97992	90407	2	Graffiti removal. Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Signage	SO97980	90350	2	Remove zip-tied pallet to base of signage	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Signage	SO97899	90395	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Gym equipment	SO98010	90421	2	Graffiti removal.	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Dudley Road Walkthrough	10	24	Seating	SO97947	90358	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Embassy Road	13	40.6	Knee rail	SO98022	89741	2	Tp be repaired & missing sections replaced	External	Oldbury	1	1500	

Oldbury	Grafton Road PF	34	35.6	MUGA goal unit	SO98769	86524	2	Make good goal mouth	Green Services	Langley	1	500	500
Oldbury	Hartlebury Road	27	26.5	Seating	SO97717	88287	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Hartlebury Road	27	26.5	Seating	SO97696	88296	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Hartlebury Road	27	26.5	Seating	SO97648	88251	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Hartlebury Road	27	26.5	Seating	SO97657	88236	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Litter bin	SO99376	88095	3	Replace - item corroded	Highways	Langley	1	£500.00	
Oldbury	Langley Park	43	45.4	Litter bin	SO99334	88032	3	Replace - item corroded	Highways	Langley	1	£500.00	
Oldbury	Langley Park	43	45.4	Litter bin	SO99337	88085	3	Replace - item corroded	Highways	Langley	1	£500.00	
Oldbury	Langley Park	43	45.4	Seating	SO99253	88086	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Signage	SO99256	88041	2	Item requires cleaning	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Entrance gates	SO99392	88098	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Play area	SO99274	88068	2	Some items require repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Seating	SO99295	88065	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Railing	SO99256	88068	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Seating	SO99259	88038	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Langley Park	43	45.4	Litter bin	SO99271	88023	2	Repair door	External	Langley	1	£500	£500
Oldbury	Langley Park	43	45.4	Goal post	SO99304	88044	2	Make good goal mouth and improve drainage	Green Services	Langley	1		
Oldbury	Langley Park	43	45.4	Goal post	SO99337	88071	2	Make good goal mouth and improve drainage	Green Services	Langley	1		
Oldbury	Langley Park	43	45.4	Seating	SO99304	88101	2	Item requires treating & repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98138	88368	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98105	88296	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98153	88302	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Entrance barrier	SO98159	88200	2	Leaning barrier to be reset	External	Langley	1	2500	2500
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98294	88296	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98189	88356	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Lion Farm PF	26	36.5	Goal post	SO98063	88455	2	Item requires repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Norfolk Road OS	29	31.9	Bollards	SO99839	85387	2	Bollards to be straightened & reset	Green Services	Old Warley	1	750	
Oldbury	Norman Road	29	35	Dog waste bin	SP00898	86743	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	£500.00
Oldbury	Norman Road	29	35	Dog waste bin	SP00796	86704	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	£500.00
Oldbury	Norman Road	29	35	Dog waste bin	SP00703	86581	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	£500.00
Oldbury	Norman Road	29	35	Dog waste bin	SP00552	86479	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	£500.00
Oldbury	Norman Road	29	35	Dog waste bin	SP00666	86614	3	Replace - item heavily corroded	Highways	Bristnall	1	£500.00	£500.00
Oldbury	Norman Road	29	35	Dog waste bin	SP01139	86854	2	Graffiti removed	Volunteers / CP / Hot Spot	Bristnall	1		
Oldbury	Norman Road	29	35	Bollards	SP01108	86833	2	Graffiti removed	Volunteers / CP / Hot Spot	Bristnall	1		
Oldbury	Norman Road	29	35	Bollards	SP01081	86824	2	Graffiti removed	Volunteers / CP / Hot Spot	Bristnall	1		
Oldbury	Norman Road	29	35	Dog waste bin	SP00877	86791	2	Item to be cleaned & repainted	Volunteers / CP / Hot Spot	Bristnall	1		
Oldbury	Old Park Lane OS	9	39	Knee rail	SO99040	88329	3	Repair where required or remove	External	Langley	1	#####	
Oldbury	Queensway OS	36	42.5	Litter bin	SO99629	86245	3	Replace - item corroded	Highways	Old Warley	1	£500.00	
Oldbury	Queensway OS	36	42.5	Shelter	SO99620	86230	2	Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Old Warley	1		
Oldbury	Rattle Chain	8	41.3	Entrance barrier	SO97698	91147	2	Graffiti removal	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Titford Lane OS	18	40.8	Entrance barrier	SO98411	88161	3	Replace missing fence panel/entrance barrier	External	Langley	1	#####	
Oldbury	Titford Lane OS	18	40.8	Entrance barrier	SO98312	87684	2	Graffiti removal.	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96678	90506	3	Replace - heavily corroded	Highways	Oldbury	1	£500.00	
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96709	90494	3	Replace - heavily corroded	Highways	Oldbury	1	£500.00	
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96918	90461	3	Replace - heavily corroded	Highways	Oldbury	1	£500.00	
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96690	90554	3	Replace - heavily corroded	Highways	Oldbury	1	£500.00	
Oldbury	Tivdale Park	34	42.1	Bollard	SO96681	90518	2	Replace missing bollards	Highways	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance barrier	SO96765	90380	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance barrier	SO96915	90332	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Seating	SO96918	90407	2	Graffiti removal	Volunteers / CP / Hot Spot	Oldbury	1		

Oldbury	Tivdale Park	34	42.1	Goal post	SO96963	90350	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Goal post	SO96996	90323	2	Remove net, repaint goal post and make good goal	External	Oldbury	1	£500	
Oldbury	Tivdale Park	34	42.1	Entrance barrier	SO97026	90275	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Goal post	SO97002	90410	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96825	90671	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Notice board	SO96828	90662	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Cricknet pitch	SO96593	90551	2	Make good holes in pitch	Completed	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Goal post	SO96557	90476	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Seating	SO96726	90446	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Signage	SO96825	90467	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Litter bin	SO96843	90506	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance feature	SO96840	90497	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Play equipment	SO96834	90485	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Seating	SO96852	90470	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Seating	SO96849	90470	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance feature	SO96834	90470	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance feature	SO96861	90479	2	Item requires cleaning	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Entrance barrier	SO96933	90473	2	Item requires repainting. Replace missing fence panels	External	Oldbury	1	£1,000	
Oldbury	Tivdale Park	34	42.1	Gym equipment	SO96783	90548	2	Some items require repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	Tivdale Park	34	42.1	Seating	SO96693	90587	2	Item requires repainting	Volunteers / CP / Hot Spot	Oldbury	1		
Oldbury	York Rd OS	31	38.3	Bollards	SO98383	87573	2	Infill missing bollards	Green Services	Langley	1	1000	1000
Oldbury	York Rd OS	31	38.3	Entrance barrier	SO98342	87507	2	Item to be repainted	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	York Rd OS	31	38.3	Play area	SO98354	87486	2	Some items require repainting	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	York Rd OS	31	38.3	Bollards	SO98330	87471	2	Item to be repainted	Volunteers / CP / Hot Spot	Langley	1		
Oldbury	York Rd OS	31	38.3	Seating	SO98330	87465	2	Item to be treated & repainted	Volunteers / CP / Hot Spot	Langley	1		
West Bromwi	Biddleston Grove	26	39.4	Entrance barrier	SP03122	95276	2	Repair wall to restrict access	External	Great Barr	1	5000	
West Bromwi	Brackendale Drive	35	21.9	Entrance barrier	SP02685	95428	2	Install additional barrier to restrict access	External	Great Barr	1	3000	
West Bromwi	Brackendale Drive	35	21.9	Goal post	SP02712	95398	2	Make good goal mouth	Green Services	Great Barr	1	250	
West Bromwi	Brackendale Drive	35	21.9	Goal post	SP02703	95329	2	Make good goal mouth	Green Services	Great Barr	1	250	
West Bromwi	Charlemont PF	48	46.3	Bollards	SP01940	94043	2	Replace missing bollards	Green Services	Charlemont	1	1500	1500
West Bromwi	Charlemont PF	48	46.3	Goal post	SP02054	94082	2	Make good goal mouth	Green Services	Charlemont	1	500	500
West Bromwi	Charlemont PF	48	46.3	Goal post	SP02099	94088	2	To be repainted. Make good goal mouth	Green Services	Charlemont	1	500	500
West Bromwi	Charlemont PF	48	46.3	Seating	SP02051	94235	2	To be repainted.	Volunteers / CP / Hot Spot	Charlemont	1		
West Bromwi	Charlemont PF	48	46.3	Seating	SP02066	94226	2	To be repainted.	Volunteers / CP / Hot Spot	Charlemont	1		
West Bromwi	Charlemont PF	48	46.3	Shelter	SP02075	94232	2	To be repainted.	Volunteers / CP / Hot Spot	Charlemont	1		
West Bromwi	Charlemont PF	48	46.3	Shelter	SP02057	94244	2	To be repainted.	Volunteers / CP / Hot Spot	Charlemont	1		
West Bromwi	Charlemont PF	48	46.3	Bollards	SP01931	94319	2	Replace broken bollards	Green Services	Charlemont	1	2000	2000
West Bromwi	Charlemont PF	48	46.3	Entrance barrier	SP01883	94166	2	To be repainted.	Volunteers / CP / Hot Spot	Charlemont	1		
West Bromwi	Charlemont PF	48	46.3	Goal post	SP02039	94013	2	Make good goal mouth	Green Services	Charlemont	1	500	500
West Bromwi	Charlemont PF	48	46.3	Goal post	SP02096	94001	2	Make good goal mouth	Green Services	Charlemont	1	500	500
West Bromwi	Constance Avenue	21	36.3	Entrance barrier	SP00995	90163	2	Additional barrier required to restrict access	External	West Bromwic	1	5000	
West Bromwi	Dartmouth Park	75	74.1	Litter bin	SP01181	91788	3	Replace - item corroded	Highways	West Bromwic	1	£500.00	
West Bromwi	Dartmouth Park	75	74.1	Signage	SP01283	91587	3	Replace missing signage	External	West Bromwic	1	#####	
West Bromwi	Dartmouth Park	75	74.1	Bedding	SP01118	91488	2	Annual planting to be replaced with herbaceous plants	Green Services	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Bandstand	SP01190	91467	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Seating	SP01223	91725	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Seating	SP01220	91680	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Seating	SP01250	91680	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Wayfinding	SP01259	91662	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi	Dartmouth Park	75	74.1	Seating	SP01292	91662	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		

West Bromwi Dartmouth Park	75	74.1	Entrance gates	SP01406	91587	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Signage	SP01406	91584	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	MUGA goal unit	SP01376	91545	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Gym equipment	SP01364	91560	2	Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Gym equipment	SP01367	91557	2	Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01343	91569	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01343	91554	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Play equipment	SP01322	91560	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01343	91536	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01349	91527	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Play equipment	SP01325	91524	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01289	91569	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01286	91578	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01286	91584	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01295	91596	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Play equipment	SP01337	91590	2	Repair missing equipment parts	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Play equipment	SP01316	91569	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01313	91563	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01319	91554	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01223	91545	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01238	91605	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01229	91437	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01292	91396	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01452	91339	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01455	91324	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01629	91312	2	Graffiti removal. To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01629	91312	2	Graffiti removal. To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01509	91453	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Signage	SP01509	91456	2	Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01509	91491	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01412	91515	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01415	91461	2	Replace - item corroded	Highways	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Wayfinding	SP01427	91450	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01451	91447	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01458	91450	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01464	91450	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01467	91456	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01343	91464	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Monument	SP01199	91500	2	Repair required to stonwork around water fountain	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01184	91497	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01184	91491	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01145	91491	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Bedding	SP01061	91500	2	Annual planting to be replaced with herbaceous plants	Green Services	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01048	91494	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Bedding	SP01061	91479	2	Annual planting to be replaced with herbaceous plants	Green Services	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01048	91485	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01070	91464	2	To be cleaned and refurbished. Replace broken slats	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01066	91458	2	Replace decal	External	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Wayfinding	SP01061	91440	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2
West Bromwi Dartmouth Park	75	74.1	Seating	SP01064	91428	2	To be cleaned and refurbished. Replace broken slats	External	West Bromwic	2

West Bromwi Dartmouth Park	75	74.1	Seating	SP01133	91377	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01196	91174	2	To be cleaned and refurbished. Graffiti removed.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01259	91087	2	Missing slats to be replaced. To be cleaned and re	External	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01271	91063	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01331	91084	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01370	91144	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Gym equipment	SP01400	91201	2	To be repaired	External	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01409	91240	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01412	91246	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01361	91237	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01301	91249	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01250	91243	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01271	91261	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Litter bin	SP01277	91276	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01286	91291	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01286	91393	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Entrance gates	SP01060	91581	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Bollards	SP01057	91578	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Wayfinding	SP01073	91569	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01079	91530	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Bollards	SP01054	91515	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Memorial	SP01121	91494	2	To be cleaned (blue surface leaching removed)	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Bedding	SP01121	91497	2	Annual planting to be replaced with herbaceous pe	Green Services	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Bedding	SP01121	91488	2	Annual planting to be replaced with herbaceous pe	Green Services	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Seating	SP01247	91464	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01259	91452	2	To be cleaned and refurbished. Burnt slats to be re	External	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01256	91449	2	To be cleaned and refurbished. Burnt slats to be re	External	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Picnic table	SP01256	91443	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Dartmouth Park	75	74.1	Play equipment	SP01271	91428	2	To be repaired	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Delta Gardens	15	44	Entrance barrier	SO98967	91333	2	To be cleaned.	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Delta Gardens	15	44	Entrance barrier	SO98751	91426	2	To be cleaned.	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Delta Gardens	15	44	Knee rail	SO98976	91327	2	Repairs to knee rail where required. To be cleaned	External	Greets Green	1	6000	6000
West Bromwi Firtree Drive	43	23.5	Bollards	SP02580	95626	2	Leaning bollards to be realigned	Green Services	Great Barr	1	500	
West Bromwi Gorse Farm Wood	43	37.6	Seating	SP04493	93601	2	Clean and refurbish, or replace	Volunteers / CP / Hot Spot	Newton	1		
West Bromwi Gorse Farm Wood	43	37.6	Seating	SP04674	93580	2	Clean and refurbish, or replace	Volunteers / CP / Hot Spot	Newton	1		
West Bromwi Greet Green PF	31	36	Knee rail	SO98856	91476	2	To be repainted	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Greet Green PF	31	36	Entrance barrier	SO98775	91617	2	Install additional barrier/fence panel to restrict acco	External	Greets Green	1	2000	2000
West Bromwi Greet Green PF	31	36	Litter bin	SO98895	91461	2	To be cleaned	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Greet Green PF	31	36	MUGA goal unit	SO98964	91593	2	Install missing hoop. To be repainted.	External	Greets Green	1	2000	2000
West Bromwi Greet Green PF	31	36	MUGA goal unit	SO98943	91605	2	To be repainted	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Greet Green PF	31	36	Entrance barrier	SO99136	91758	2	To be repainted	Volunteers / CP / Hot Spot	Greets Green	1		
West Bromwi Greet Green PF	31	36	Goal post	SO98940	91584	2	To be repainted. Make good goal mouth.	Green Services	Greets Green	1	500	500
West Bromwi Hall Green OS	18	40.6	Entrance barrier	SP00561	94462	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00504	94435	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00477	94390	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Entrance barrier	SP00408	94426	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00405	94411	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00549	94453	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00540	94405	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hall Green OS	18	40.6	Sculpture	SP00489	94339	2	To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath	1		

West Bromwi Hall Green OS	18	40.6	Signage	SP00516	94306	2	To be cleaned	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Hamblett OS	18	40.6	Litter bin	SO99436	91042	3	Replace - item corroded	Highways	Greets Green	1	£500.00	£500.00
West Bromwi Hamblett OS	18	40.6	Goal post	SO99250	91039	3	Replace - item corroded. Make good goal mouth.	External	Greets Green	1	#####	£1,500.00
West Bromwi Hamblett OS	18	40.6	Goal post	SO99259	91003	3	Replace - item corroded. Make good goal mouth.	External	Greets Green	1	#####	£1,500.00
West Bromwi Holly Wood	44	49.6	Entrance barrier	SP05590	94339	2	Install additional barrier/fence panel to secure acco	External	Great Barr	1	2000	
West Bromwi Holly Wood	44	49.6	Signage	SP05150	94495	2	Item to be cleaned & frame repainted	Volunteers / CP / Hot Spot	Great Barr	1		
West Bromwi Holly Wood	44	49.6	Seating	SP05180	94501	2	Item to be repainted	Volunteers / CP / Hot Spot	Great Barr	1		
West Bromwi Kenrick Park	56	45.5	Goal post	SP01443	89963	3	Replace - item corroded	External	West Bromwic	1	#####	£1,500.00
West Bromwi Kenrick Park	56	45.5	Dog waste bin	SP01449	89921	3	Replace - litter bin corroded. Signage missing.	Highways	West Bromwic	1	£500.00	£500.00
West Bromwi Kenrick Park	56	45.5	Litter bin	SP01286	90040	3	Replace - item corroded	Highways	West Bromwic	1	£500.00	£500.00
West Bromwi Kenrick Park	56	45.5	Goal post	SP01350	89972	3	Replace - item corroded	External	West Bromwic	1	#####	£1,500.00
West Bromwi Kenrick Park	56	45.5	Seating	SP01076	90142	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01175	90088	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Notice board	SP01142	90061	2	To be cleaned	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01289	90037	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01295	90046	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01316	89983	2	Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01181	89995	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Kenrick Park	56	45.5	Seating	SP01109	90079	2	To be repainted	Volunteers / CP / Hot Spot	West Bromwic	2		
West Bromwi Ladbury Grove	41	23.5	Signage	SP02069	95620	3	Replace - post corroded, sign faded & illegible	External	Great Barr	1	#####	
West Bromwi Ladbury Grove	41	23.5	Bollards	SP02008	95635	2	Leaning bollards to be realigned	Green Services	Great Barr	1	500	
West Bromwi Lily Street OS	31	28.1	Bollards	SP00615	92373	2	Replace missing bollards	Green Services	Hateley Heath	1	1000	
West Bromwi Lily Street OS	31	28.1	Bollards	SP00558	92307	2	Replace missing bollards	Green Services	Hateley Heath	1	1000	
West Bromwi Lindsey Road OS	43	28.5	Dog waste bin	SP00212	93404	3	Replace - item heavily corroded	Highways	Hateley Heath	1	£500.00	
West Bromwi Lindsey Road OS	43	28.5	Bollards	SP00182	93284	2	Replace missing bollards & reset misaligned bollar	Green Services	Hateley Heath	1	1000	
West Bromwi Lindsey Road OS	43	28.5	Bollards	SP00236	93380	2	Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Lindsey Road OS	43	28.5	Dog waste bin	SP00143	93242	2	Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Longleat Spinney	38	27.3	Signage	SP03522	94595	3	Replace or remove - sign leaning & text chipped	External	Charlemont	1	#####	£2,500.00
West Bromwi Marsh Lane OS	37	31.9	Dog waste bin	SP00715	93830	3	Replace - item heavily corroded	Highways	Hateley Heath	1	£500.00	
West Bromwi Marsh Lane OS	37	31.9	MUGA goal unit	SP00808	93818	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Marsh Lane OS	37	31.9	Seating	SP00772	93803	2	To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Marsh Lane OS	37	31.9	Bollards	SP00772	93803	2	To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Marsh Lane OS	37	31.9	Picnic table	SP00757	93791	2	To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Marsh Lane OS	37	31.9	Seating	SP00766	93779	2	To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Marsh Lane OS	37	31.9	Signage	SP00715	93830	2	To be cleaned	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Menzies Open Space	31	37.5	Entrance barrier	SP00038	94037	2	Item requires cleaning	Volunteers / CP / Hot Spot	Hateley Heath	1		
West Bromwi Okehampton Drive	34	28.1	Bollards	SP00510	92816	2	Replace missing bollard	Green Services	Hateley Heath	1	1000	
West Bromwi Red House Park	66	50	Litter bin	SP04166	94533	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP04079	94554	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP03751	94536	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP03808	94440	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Dog waste bin	SP04181	94257	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP04224	94245	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP04058	94509	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP03826	94473	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP03760	94494	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP03685	94455	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP04052	94287	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Litter bin	SP04260	94449	3	Replace - item heavily corroded	Highways	Great Barr	1	£500.00	
West Bromwi Red House Park	66	50	Sports nets	SP04253	94479	3	Replace net to match asset 3027.109	External	Great Barr	1	#####	

West Bromwi Red House Park	66	50	Signage	SP04076	94545	2	Item leaning - to be realigned	External	Great Barr	2	500
West Bromwi Red House Park	66	50	Entrance barrier	SP03910	94683	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Litter bin	SP03916	94635	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03862	94593	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03748	94539	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03751	94539	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03724	94521	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03658	94452	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Notice board	SP03670	94452	2	Perspex to be cleaned and frame repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03721	94422	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03892	94407	2	Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03914	94332	2	To be repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Entrance gates	SP04001	94131	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP04016	94182	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04088	94290	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04115	94362	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04169	94341	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04139	94263	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Entrance gates	SP04248	94182	2	To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP04221	94251	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04208	94284	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04236	94365	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04269	94395	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Cricket pitch	SP04196	94377	2	Repair torn surfacing to pitch	Completed	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04193	94425	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04172	94524	2	Graffiti removal & repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Notice board	SP04184	94503	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04181	94500	2	To be repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04070	94473	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Notice board	SP04058	94530	2	Perspex to be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04031	94518	2	To be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04028	94536	2	To be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03832	94479	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03823	94473	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03778	94485	2	To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03751	94506	2	To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03700	94494	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03688	94452	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03688	94449	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP03688	94446	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Dog waste bin	SP03691	94443	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP03694	94434	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Litter bin	SP04022	94227	2	To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04055	94287	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04067	94329	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04082	94368	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP04091	94398	2	To be cleaned	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Litter bin	SP04061	94434	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04061	94434	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04046	94416	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	

West Bromwi Red House Park	66	50	Picnic table	SP04046	94479	2	To be repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Picnic table	SP04046	94485	2	To be repainted	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Signage	SP04046	94488	2	Graffiti removal	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04082	94434	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04118	94467	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04287	94470	2	To be repainted. Make good goal mouth.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Seating	SP04293	94467	2	Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr	2	
West Bromwi Red House Park	66	50	Goal post	SP04278	94440	2	To be repainted. Make good goal mouth.	Green Services	Great Barr	2	500
West Bromwi Redwood Road OS	49	29.2	Shelter	SP02839	95752	2	item to be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Redwood Road OS	49	29.2	Shelter	SP02820	95758	2	item to be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Redwood Road OS	49	29.2	Knee rail	SP02808	95767	2	item to be cleaned	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Ridgeacre Branch	17	20.4	Entrance barrier	SO99662	92759	2	To be cleaned.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Signage	SO99665	92762	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Seating	SO99761	92846	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Entrance barrier	SO99873	92924	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Gateway feature	SO99903	92948	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Entrance barrier	SO99930	93029	2	To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Signage	SO99527	92619	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Ridgeacre Branch	17	20.4	Entrance barrier	SO99524	92622	2	To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Sots Hole	52	28.6	Entrance barrier	SP01139	92148	2	Repairs required to latch ongate	External	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Seating	SP01157	92214	2	Clean and refurbish, or replace	External	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Signage	SP01163	92232	2	To be cleaned. If text still illegible, replace.	External	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Seating	SP01208	92331	2	Clean and refurbish, or replace	External	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Signage	SP01331	92391	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Signage	SP01451	92427	2	To be cleaned. Graffiti removal. Frame to be repai	Volunteers / CP / Hot Spot	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Seating	SP01454	92427	2	Clean and refurbish, or replace	Volunteers / CP / Hot Spot	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Seating	SP01451	92433	2	Clean and refurbish, or replace	Volunteers / CP / Hot Spot	West Bromwic	2	
West Bromwi Sots Hole	52	28.6	Notice board	SP01127	92169	2	To be cleaned and painted. New perspex screen n	Volunteers / CP / Hot Spot	West Bromwic	2	
West Bromwi Sussex Avenue OS	24	45.1	Entrance barrier	SP00086	92984	2	Clear vegetation. Install additional fencing/barriers	Green Services	Hateley Heath	1	2500
West Bromwi Sussex Avenue OS	24	45.1	Litter bin	SP00158	93059	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Sussex Avenue OS	24	45.1	Knee rail	SP00152	93065	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Sussex Avenue OS	24	45.1	Entrance barrier	SP00155	93044	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Sussex Avenue OS	24	45.1	Entrance barrier	SP00146	93017	2	Install missing panel to barrier. To be repainted	External	Hateley Heath	1	1500
West Bromwi Sussex Avenue OS	24	45.1	Entrance barrier	SP00110	93077	2	To be repainted	Volunteers / CP / Hot Spot	Hateley Heath	1	
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP02373	95047	3	Remove/replace broken barrier	External	Great Barr	1	#####
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP01828	95380	2	Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP01894	95290	2	Vegetation clearance around barrier. Barrier to be	Green Services	Great Barr	1	500
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP01936	95254	2	Install additional fence panel to restrict access	External	Great Barr	1	4000
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP02385	95011	2	Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP02370	95047	2	Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr	1	
West Bromwi Tamebridge Walkthrough	23	35.8	Entrance barrier	SP02613	95233	2	Graffiti removal/item to be repainted. Install additio	External	Great Barr	1	2000
West Bromwi Tanhouse	29	29.2	Bollards	SP03610	93060	2	Replace missing bollard	Green Services	Newton	1	500
West Bromwi Tildasley Street	29	25	Bollards	SO99566	92037	2	Replace broken and missing bollards	Green Services	West Bromwic	1	1000
West Bromwi Whitecrest OS	41	40.4	Litter bin	SP05135	94657	3	Replace - item corroded	Highways	Great Barr	1	£500.00
West Bromwi Whitecrest OS	41	40.4	Entrance barrier & bollard	SP05135	94654	2	Item to be repainted	Volunteers / CP / Hot Spot	Great Barr	1	
Rowley Regis Angela Avenue	30	29.2	Dog waste bin	SO97900	87669	3	Replace - item corroded	Highways	Blackheath	1	#####
Rowley Regis Angela Avenue	30	29.2	Signage	SO97900	87669	2	To be cleaned and set vertical	Highways	Blackheath	1	#####
Rowley Regis Angela Avenue	30	29.2	Bollards	SO97879	87714	2	Replace missing bollards	Green Services	Blackheath	1	#####
Rowley Regis Ashtree Mound	27	28.5	Signage	SO95295	86760	2	Graffiti removal or replaced	Volunteers / CP / Hotspot	Rowley	1	
Rowley Regis Ashtree Mound	27	28.5	Entrance barrier	SO95334	86760	2	Vegetation clearance to entrance. Additional barrie	External	Rowley	1	#####

Rowley Regis	Ashtree Mound	27	28.5	Dog waste bin	SO95250	86781	2	To be repainted	Volunteers / CP / Hotspot	Rowley	1
Rowley Regis	Ashtree Mound	27	28.5	Signage	SO95250	86781	2	Graffiti removal or replaced	Volunteers / CP / Hotspot	Rowley	1
Rowley Regis	Bearmore PF	44	34	Litter bin	SO95039	86185	3	Replace - item corroded	Highways	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	Entrance barrier	SO95075	85930	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Signage	SO95072	85939	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Goal post	SO95072	86095	2	To be repainted. Make good goal mouth.	Green Services	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	MUGA goal unit	SO95090	86152	2	Graffiti removal. To be cleaned. Replace missing f	External	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	Seating	SO95078	86158	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Entrance barrier	SO95033	86194	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Entrance barrier	SO95027	86188	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Goal post	SO95003	86125	2	To be repainted. Make good goal mouth.	Green Services	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	Goal post	SO94964	86077	2	To be repainted. Make good goal mouth.	Green Services	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	Goal post	SO95048	86038	2	To be repainted. Make good goal mouth.	Green Services	Cradley Heath	1 #####
Rowley Regis	Bearmore PF	44	34	Entrance barrier	SO95087	86181	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Bollards	SO95087	86184	2	To be repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Bearmore PF	44	34	Entrance barrier	SO95066	86172	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Brickhouse Farm	34	37.3	Goal post	SO96075	87518	3	Replace - item corroded. Make good goal mouth	Green Services	Rowley	1 #####
Rowley Regis	Brickhouse Farm	34	37.3	Goal post	SO96036	87509	3	Replace - item corroded. Make good goal mouth	Green Services	Rowley	1 #####
Rowley Regis	Brickhouse Open Space	26	37.9	Signage	SO96535	87655	3	Remove/replace - item corroded	External	Rowley	1 #####
Rowley Regis	Brickhouse Open Space	26	37.9	Bollards	SO96445	87493	2	Reset or replace broken/misaligned bollards	Green Services	Rowley	1 #####
Rowley Regis	Bury Hill	43	61.5	Dog waste bin	SO97838	89477	3	Replace - item corroded	Highways	Tivdale	1 #####
Rowley Regis	Bury Hill	43	61.5	Litter bin	SO97799	89447	3	Replace - item corroded	Highways	Tivdale	1 #####
Rowley Regis	Bury Hill	43	61.5	Entrance barrier	SO97486	89324	2	To be repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Bury Hill	43	61.5	Wayfinding	SO97564	89273	2	Missing directional plaques to be replaced	External	Tivdale	1 #####
Rowley Regis	Bury Hill	43	61.5	Wayfinding	SO97775	89441	2	To be cleaned	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Bury Hill	43	61.5	Litter bin	SO97742	89429	2	To be repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Bury Hill	43	61.5	Knee rail	SO97498	89318	2	To be repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Bury Hill	43	61.5	Entrance barrier	SO97504	89295	2	To be repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Bury Hill	43	61.5	MUGA goal unit	SO97808	89396	2	To be repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Codsall Coppice	33	37.2	Signage	SO95574	85776	2	To be cleaned and refurbished. Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Codsall Coppice	33	37.2	Signage	SO95460	85827	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Codsall Coppice	33	37.2	Signage	SO95577	85785	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Codsall Coppice	33	37.2	Entrance barrier	SO95348	85609	2	To be cleaned.	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Corngreaves NR	42	48.5	Wayfinding	SO95363	84889	3	Fingerpost to be replaced. Vegetation cut back for	External	Cradley Heath	1 #####
Rowley Regis	Corngreaves NR	42	48.5	Notice board	SO95335	84817	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Signage	SO95862	85171	2	To be cleaned and refurbished.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Signage	SO95745	85033	2	Vegetation cut back for visibility	Green Services	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Entrance barrier	SO95305	84805	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Entrance barrier	SO95299	84802	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Dog waste bin	SO95859	84952	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Entrance barrier	SO95898	84961	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Signage	SO95907	84964	2	To be cleaned and refurbished.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Entrance barrier	SO95721	85018	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Corngreaves NR	42	48.5	Dog waste bin	SO95721	85018	2	Vegetation cut back. Graffiti removal.	Green Services	Cradley Heath	2
Rowley Regis	Darbys Hill	22	28.8	Signage	SO96999	89741	3	Replace or repair	External	Tivdale	1 #####
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96662	89571	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96644	89595	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Dog waste bin	SO96740	89574	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Litter bin	SO96746	89574	2	To be cleaned.	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96749	89574	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1

Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96999	89744	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96810	89850	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96620	89826	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Darbys Hill	22	28.8	Entrance barrier	SO96620	89748	2	To be cleaned and repainted. Replace missing bar	External	Tivdale	1 #####
Rowley Regis	Grace Mary	23	27.7	Entrance barrier	SO97119	89427	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Grace Mary	23	27.7	Entrance barrier	SO97240	89400	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Grace Mary	23	27.7	Entrance barrier	SO97237	89400	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Grace Mary	23	27.7	Beacon	SO97161	89478	2	To be cleaned and refurbished. Litter to be removed	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Grace Mary	23	27.7	Entrance barrier	SO97258	89501	2	To be cleaned	Volunteers / CP / Hotspot	Tivdale	1
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95839	85512	3	Replace - item corroded	Highways	Cradley Heath	1 #####
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO96040	85293	3	Replace - item corroded	Highways	Cradley Heath	1 #####
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95995	85422	3	Replace - item corroded	Highways	Cradley Heath	1 #####
Rowley Regis	Haden Hill	71	64.8	Signage	SO95757	85575	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance gates	SO95754	85578	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95808	85536	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Planter	SO95818	85539	2	To be cleaned. Evergreen herbaceous perennials	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Planter	SO95821	85533	2	To be cleaned. Evergreen herbaceous perennials	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95818	85527	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Planter	SO95811	85524	2	To be cleaned. Evergreen herbaceous perennials	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Planter	SO95808	85530	2	To be cleaned. Evergreen herbaceous perennials	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Planter	SO95815	85530	2	To be cleaned. Evergreen herbaceous perennials	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance gate	SO95836	85524	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Dog waste bin	SO95905	85470	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO95938	85506	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO96016	85518	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO96022	85542	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Dog waste bin	SO96022	85551	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Notice board	SO96019	85554	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO96016	85566	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance gates	SO96019	85572	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95938	85584	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95941	85587	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95932	85596	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO96040	85461	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95968	85461	2	To be cleaned and repainted. Door to be fixed/repl	Highways	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95953	85434	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95968	85428	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO95989	85428	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO96037	85455	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Dog waste bin	SO96046	85440	2	To be cleaned, repainted and reset vertical	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO96016	85383	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95980	85341	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Notice board	SO96031	85293	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance gates	SO96049	85290	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO96043	85287	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO95998	85194	2	Graffiti removal	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95862	85215	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95857	85383	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95902	85413	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO95917	85407	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2

Rowley Regis	Haden Hill	71	64.8	Seating	S095908	85455	2	To be cleaned and refurbished or replaced	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Picnic table	S095823	85485	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	S095778	85452	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S095778	85449	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Picnic table	S095781	85449	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Picnic table	S095793	85449	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095802	85446	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095805	85440	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095811	85443	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	S095772	85431	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Notice board	S095721	85383	2	To be cleaned and refurbished as required. Graffiti	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance barrier	S095721	85377	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Entrance gates	S095763	85482	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095742	85533	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S095757	85536	2	Decal repaired	External	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095772	85572	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Notice board	S095796	85548	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095818	85551	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095818	85551	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	S095827	85551	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095836	85542	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095836	85539	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095836	85536	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095836	85530	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S095836	85527	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S095974	85482	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095989	85485	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095992	85485	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095995	85485	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Bollards	S096025	85509	2	Missing bollards to be replaced	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095929	85578	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095929	85581	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095926	85581	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095914	85587	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095914	85587	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095917	85590	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Pergola	S095917	85593	2	Roof repairs required	External	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095977	85464	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095974	85464	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095968	85464	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S096004	85437	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Utility box	S095992	85413	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S096001	85404	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S096007	85407	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S096016	85404	2	Vegetation clearance around asset. To be cleaned	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S096013	85362	2	To be cleaned and refurbished as required	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Dog waste bin	S095983	85311	2	To be cleaned and reset vertical	Highways	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	S095989	85299	2	To be cleaned and refurbished as required	Highways	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	S095944	85275	2	To be cleaned. Graffiti removal	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	S095956	85251	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2

Rowley Regis	Haden Hill	71	64.8	Signage	SO95941	85236	2	To be cleaned. Grafitti removal	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95929	85245	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Picnic table	SO95917	85254	2	To be cleaned and repainted. Grafitti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95919	85212	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95883	85209	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Signage	SO95880	85203	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Dog waste bin	SO95820	85209	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95869	85395	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95872	85404	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Seating	SO95814	85428	2	Vegetation clearance around seating.	Green Services	Cradley Heath	2
Rowley Regis	Haden Hill	71	64.8	Litter bin	SO95745	85368	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mary McArthur Gardens	51	33.1	Bedding	SO94209	85886	3	Replace bedding with herbaceous perennials	Green Services	Cradley Heath	1 #####
Rowley Regis	Mary McArthur Gardens	51	33.1	Bedding	SO94106	85862	3	Replace bedding with herbaceous perennials	Green Services	Cradley Heath	1 #####
Rowley Regis	Mary McArthur Gardens	51	33.1	Bedding	SO94121	85856	3	Replace bedding with herbaceous perennials	Green Services	Cradley Heath	1 #####
Rowley Regis	Mary McArthur Gardens	51	33.1	Entrance barrier	SO94070	85934	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Seating	SO94118	85907	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Litter bin	SO94176	85865	2	Consider replacement - starting to corrode. Or rep	External	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Seating	SO94154	85895	2	Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Entrance barrier	SO94076	85922	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Picnic table	SO94109	85937	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	2
Rowley Regis	Mary McArthur Gardens	51	33.1	Seating	SO94188	85886	2	Graffiti removal.	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Signage	SO93797	86099	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Picnic table	SO93682	85997	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Seating	SO93688	86003	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Entrance barrier	SO93700	85931	2	To be cleaned. Grafitti removal.	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Seating	SO93649	85820	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Signage	SO93547	85758	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Seating	SO93725	86120	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	MUGA goal unit	SO93673	85949	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Signage	SO93700	85946	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Signage	SO93700	85946	2	To be cleaned. Replace faded signage.	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Mousesweet LNR	41	53	Signage	SO93550	85746	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1
Rowley Regis	Springfield	28	38.8	Knee rail	SO95934	88016	3	Remove broken knee rail and replace	External	Rowley	1 #####
Rowley Regis	Springfield	28	38.8	Bollards	SO96123	88096	2	Replace damaged/uprooted bollards	Green Services	Rowley	1 #####
Rowley Regis	The Knowle	16	53.1	Stile	SO96397	88351	2	To be repaired. Barbed wire to be removed.	Volunteers / CP / Hotspot	Rowley	1 #####
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95646	88666	3	Replace or repair. Frame corroded at base and sig	External	Rowley	1 #####
Rowley Regis	Warrens Hall	24	58.5	Entrance barrier	SO95730	88237	2	Graffiti removal.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Bollards	SO95709	88175	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95588	88292	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95622	88382	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95628	88387	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Litter bin	SO95610	88453	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95634	88582	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Entrance barrier	SO95637	88603	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Litter bin	SO95640	88609	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Entrance barrier	SO95634	88618	2	Replace with permanent barrier	External	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95468	88469	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95411	88526	2	Graffiti removal. To be cleaned and repainted.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95309	88532	2	Graffiti removal. To be cleaned and repainted.	Volunteers / CP / Hotspot	Rowley	2
Rowley Regis	Warrens Hall	24	58.5	Entrance barrier	SO95348	88301	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2

Rowley Regis	Warrens Hall	24	58.5	Seating	SO95414	88349	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95366	88253	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95748	88576	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95567	88439	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95432	88349	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95435	88280	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Litter bin	SO95525	88184	2	To be repaired and repainted, or replaced	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95504	88166	2	Graffiti removal. To be cleaned and repainted.	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Seating	SO95492	88154	2	Graffiti removal. To be cleaned and repainted.	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Litter bin	SO95426	88181	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Signage	SO95654	88115	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Litter bin	SO95667	88621	2	To be cleaned and repainted	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warrens Hall	24	58.5	Entrance barrier	SO95664	88259	2	Graffiti removal. To be cleaned and repainted.	Volunteers / CP / Hotspot	Rowley	1	
Rowley Regis	Warrens Hall SO5	24	58.5	Signage	SO96100	88993	2	Graffiti removal. To be cleaned.	Volunteers / CP / Hotspot	Rowley	2	
Rowley Regis	Warwick Road OS	26	42.1	Dog waste bin	SO95431	87248	2	To be cleaned	Volunteers / CP / Hotspot	Rowley	1	
Rowley Regis	Warwick Road OS	26	42.1	Entrance barrier	SO95389	87470	2	Install additional barrier/fence panel to restrict access	External	Rowley	1	#####
Rowley Regis	Warwick Road OS	26	42.1	Bollards	SO95437	87488	2	Install additional barrier/fence panel to restrict access	External	Rowley	1	#####
Rowley Regis	Waterfall Lane SINC	26	42.1	Entrance barrier	SO96579	86519	2	Install additional barrier/fence panel to restrict access	External	Blackheath	1	#####
Rowley Regis	Waterfall Lane SINC	26	42.1	Dog waste bin & signage	SO96528	86501	2	Signage to be repaired/replaced	External	Blackheath	1	#####
Rowley Regis	Waterfall Lane SINC	26	42.1	Entrance barrier	SO96375	86411	2	To be repainted	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Entrance barrier	SO96408	86273	2	To be repainted	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Entrance barrier	SO96236	86438	2	To be repainted	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Signage	SO96272	86504	2	Graffiti removal.	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Entrance barrier	SO96537	86489	2	To be repainted	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Signage	SO96411	86459	2	Graffiti removal.	Volunteers / CP / Hotspot	Blackheath	1	
Rowley Regis	Waterfall Lane SINC	26	42.1	Signage	SO96242	86438	2	Large temporary cemetery opening signage to be replaced	External	Blackheath	1	#####
Rowley Regis	Woodburn Rd OS	26	42.1	Signage	SO96506	85170	2	To be realigned	Volunteers / CP / Hotspot	Cradley Heath	1	
Rowley Regis	Woodburn Rd OS	26	42.1	Signage	SO96521	85233	2	To be cleaned	Volunteers / CP / Hotspot	Cradley Heath	1	
Wednesbury	Balls Hill	46	32	Signage	SO99451	93935	3	Replace missing signage or remove	External	Wed South	1	£ 500
Wednesbury	Balls Hill	46	32	Litter bin	SO99484	93932	3	Replace - item heavily corroded	Highways	Wed South	1	£ 500
Wednesbury	Balls Hill	46	32	Play equipment	SO99499	93920	3	Replace missing play equipment. Make good surface	External	Wed South	1	£ 5,000
Wednesbury	Balls Hill	46	32	Play equipment	SO99508	93908	3	Replace missing play equipment.	External	Wed South	1	£ 5,000
Wednesbury	Balls Hill	46	32	Bollards	SO99532	93911	3	Replace missing bollards.	Green Services	Wed South	1	£ 1,500
Wednesbury	Balls Hill	46	32	Signage	SO99436	93974	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Gym equipment	SO99454	93935	2	Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Picnic table	SO99469	93926	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Seating	SO99487	93929	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Signage	SO99499	93938	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Seating	SO99493	93923	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Balls Hill	46	32	Litter bin	SO99547	93899	2	To be cleaned and repainted. Post behind to be replaced	Highways	Wed South	1	£ 1,000
Wednesbury	Balls Hill	46	32	Entrance gate	SO99553	93884	2	To be repainted.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury	Black Horse Open Space	33	27.1	Dog waste bin	SO98459	96090	2	To be repainted	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury	Black Horse Open Space	33	27.1	Signage	SO98459	96090	2	To be cleaned	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury	Blakedown Rd	34	30.2	Signage	SO98510	95497	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury	Bradley Locks	20	39	Entrance barrier	SO96972	94988	3	Replace barrier with accessible alternative	External	Wed South	1	£ 3,000
Wednesbury	Bradley Locks	20	39	Entrance barrier	SO97132	95066	3	Replace section of broken fencing with entrance barrier	External	Wed North	1	£ 2,000
Wednesbury	Bradley Locks	20	39	Entrance barrier	SO96891	94940	2	To be cleaned and repainted. Graffiti removal. Repaint	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury	Bradley Locks	20	39	Wayfinding	SO96972	94991	2	Replace missing wayfinding signage	External	Wed North	1	£ 500
Wednesbury	Bradley Locks	20	39	Bollards	SO97071	95030	2	To be cleaned and repainted. Graffiti removal. Repaint	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury	Bradley Locks	20	39	Seating	SO97074	95033	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	1	

Wednesbury	Bradley Locks	20	39	Seating	SO97077	95033	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Bradley Locks	20	39	Seating	SO97107	95000	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Bradley Locks	20	39	Signage	SO97198	95093	2	Refurbish or replace. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Bradley Locks	20	39	Entrance barrier	SO97276	95138	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Brunswick Park	61	57.6	Entrance barrier	SO99704	95512	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Entrance gates	SO99662	95512	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Notice board	SO99656	95512	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99569	95524	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99560	95524	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99460	95446	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99496	95434	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99557	95452	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Signage	SO99578	95449	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99620	95473	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99656	95446	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99638	95509	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Shelter	SO99644	95509	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99653	95509	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Notice board	SO99650	95434	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Picnic table	SO99599	95383	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Picnic table	SO99593	95371	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Picnic table	SO99590	95365	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Picnic table	SO99581	95359	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Picnic table	SO99584	95371	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99478	95284	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99475	95281	2	To be cleaned and refurbished or replaced (item c	Highways	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Notice board	SO99475	95278	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Entrance gates	SO99403	95239	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Goal post	SO99346	95314	2	To be repainted. Make good goal mouth.	Green Services	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99400	95383	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Goal post	SO99442	95338	2	To be repainted. Make good goal mouth.	Green Services	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99364	95416	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99328	95374	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99322	95374	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Entrance gates	SO99283	95365	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Notice board	SO99286	95365	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Notice board	SO99361	95446	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Entrance gates	SO99361	95452	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Litter bin	SO99385	95440	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Brunswick Park	61	57.6	Seating	SO99421	95446	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	2
Wednesbury	Church Hill Open Space	39	35.7	Dog waste bin	SO98708	95239	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98612	95206	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98609	95194	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98603	95203	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98621	95200	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98621	95191	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Church Hill Open Space	39	35.7	Seating	SO98645	95185	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Coronation Rd OS	27	42.3	Entrance barrier	SP00375	95931	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Coronation Rd OS	27	42.3	Bollards	SP00444	95964	2	Missing bollards to be replaced	Green Services	Friar Park	1 £ 1,000
Wednesbury	Ebenzer St OS	45	26	Signage	SO98950	92951	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot	Wed South	1

Wednesbury	Ebenzer St OS	45	26	Entrance gates	SO98889	93050	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	Goal post	SO98892	92999	2	To be repainted. Make good goal mouth.	Green Services	Wed South	1 £ 500
Wednesbury	Ebenzer St OS	45	26	Entrance gates	SO98865	92969	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	Signage	SO98874	92972	2	To be cleaned and board replaced. Graffiti removal	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	Signage	SO98880	92966	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	MUGA goal unit	SO98916	93005	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	Litter bin	SO98940	92996	2	To be cleaned and repainted, or replaced. Graffiti	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Ebenzer St OS	45	26	Signage	SO98943	92996	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Goldcroft Park	24	32.9	Dog waste bin	SO99190	95709	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Goldcroft Park	24	32.9	Notice board	SO99196	95706	2	To be cleaned	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Goldcroft Park	24	32.9	Bollard	SO99232	95709	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1
Wednesbury	Hill Top Park	44	38.5	Entrance gates	SO99518	93419	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance barrier	SO99503	93521	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Railing	SO99509	93524	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance barrier	SO99488	93524	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance gates	SO99419	93521	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Litter bin	SO99416	93551	2	To be cleaned.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance gates	SO99347	93692	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Seating	SO99337	93596	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance gates	SO992866	93557	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Seating	SO99407	93473	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Seating	SO99404	93506	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Seating	SO99383	93509	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Seating	SO99377	93518	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Entrance gates	SO99307	93524	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hill Top Park	44	38.5	Signage	SO99292	93515	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Signage	SO99373	94429	3	Replace missing signage or remove post	External	Wed South	1 £ 500
Wednesbury	Hydes Road Pool	44	50.8	Signage	SO99445	94453	3	Replace missing signage or remove post	External	Wed South	1 £ 500
Wednesbury	Hydes Road Pool	44	50.8	Signage	SO99574	94486	3	Replace missing signage or remove post	External	Wed South	1 £ 500
Wednesbury	Hydes Road Pool	44	50.8	Entrance barrier	SO99292	94420	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Litter bin	SO99316	94420	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Dog waste bin	SO99379	94438	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Litter bin	SO99454	94462	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Signage	SO99478	94441	2	To be cleaned and refurbished - item corroded unc	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Litter bin	SO99496	94459	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Picnic table	SO99502	94453	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Seating	SO99529	94477	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Signage	SO99547	94471	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Hydes Road Pool	44	50.8	Entrance barrier	SO99629	94513	2	Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	Kent Road Playing Fields	31	24.6	Play equipment	SP00922	95721	3	Replace missing seat for zip line	External	Wed South	1 £ 1,000
Wednesbury	Kent Road Playing Fields	31	24.6	Litter bin	SP00901	95730	3	Replace - item corroded and lining missing.	Highways	Wed South	1 £ 500
Wednesbury	Kent Road Playing Fields	31	24.6	Picnic table	SP00910	95724	2	To be cleaned and repainted, or replace. Graffiti re	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Kent Road Playing Fields	31	24.6	Play equipment	SP00922	95712	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Kent Road Playing Fields	31	24.6	Play equipment	SP00901	95706	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Kent Road Playing Fields	31	24.6	Play equipment	SP00889	95718	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Kent Road Playing Fields	31	24.6	Signage	SP00877	95718	2	Refurbish or replace. Graffiti removal.	Volunteers / CP / Hot Spot	Friar Park	1
Wednesbury	Kent Road Playing Fields	31	24.6	Dog waste bin	SP00850	95673	2	To be cleaned and repainted. To be reset vertical.	Highways	Friar Park	1 £ 500
Wednesbury	Lakeside OS	27	39.8	Entrance barrier	SO99277	93017	3	Replace barrier with accessible alternative	External	Wed South	1 £ 4,000
Wednesbury	New Gas Street OS	27	37.9	Entrance barrier	SO99028	92514	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1
Wednesbury	New Gas Street OS	27	37.9	Entrance barrier	SO98952	92430	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed South	1

Wednesbury Norbury Road	24	40	Timber knee rail	SO99148	93251	2	Repair broken knee rail and add additional lengths	External	Wed South	1	£ 4,000
Wednesbury Norman Deeley	45	32	Goal post	SO98104	95467	3	To be replaced. Make good goal mouth.	Green Services	Wed North	1	£ 1,500
Wednesbury Norman Deeley	45	32	Goal post	SO98113	95455	3	To be replaced. Make good goal mouth.	Green Services	Wed North	1	£ 1,500
Wednesbury Norman Deeley	45	32	Entrance barrier	SO98100	95377	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Notice board	SO98097	95383	2	To be cleaned	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Signage	SO98091	95404	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Litter bin	SO98088	95410	2	To be cleaned	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Signage	SO98049	95440	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Shelter	SO98149	95413	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Gym equipment	SO98097	95422	2	Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Norman Deeley	45	32	Play equipment	SO98094	95410	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Wed North	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Signage	SO99169	92418	3	Replace missing signage or remove post	External	Wed South	1	£ 500
Wednesbury Ridgeacre Branch Canal	29	46.9	Bollards	SO99064	92400	2	Replace rotten bollards and replace missing bollards	Green Services	Wed South	1	£ 1,500
Wednesbury Ridgeacre Branch Canal	29	46.9	Signage	SO99103	92406	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Entrance barrier	SO99115	92421	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Signage	SO99118	92421	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Entrance barrier	SO99361	92481	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Signage	SO99497	92604	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Ridgeacre Branch Canal	29	46.9	Bollards	SO99391	92508	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury William Green OS	31	42.5	Entrance barrier	SP00020	95062	2	To be cleaned and repainted. Graffiti removal	Volunteers / CP / Hot Spot	Friar Park	1	
Wednesbury William Green OS	31	42.5	Dog waste bin	SP00056	95329	2	Graffiti removal	Volunteers / CP / Hot Spot	Friar Park	1	
Wednesbury Worleys Wharf	19	42.3	Bollard	SP01151	94687	2	Entrance barrier to be removed (replaced by gate)	External	Friar Park	1	£ 3,500
Wednesbury Worleys Wharf	19	42.3	Entrance barrier	SP01317	94795	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Friar Park	1	
Wednesbury Worleys Wharf	19	42.3	Entrance barrier	SP01326	94717	2	To be cleaned and repainted	Volunteers / CP / Hot Spot	Friar Park	1	
Wednesbury Wyntor Lane OS	31	25.4	Knee rail	SO99891	93653	3	Repair or replace broken lengths of knee rail	External	Wed South	1	£ 5,000
Wednesbury Wyntor Lane OS	31	25.4	Bollards	SO99948	93701	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Wyntor Lane OS	31	25.4	Bollards	SO99939	93692	2	To be cleaned	Volunteers / CP / Hot Spot	Wed South	1	
Wednesbury Wyntor Lane OS	31	25.4	Dog waste bin	SO99846	93710	2	To be repainted. Decal to be replaced	Volunteers / CP / Hot Spot	Wed South	1	

GS Programme of Works 23/24

Play Area Refurbs

Name	Description of works	Town	Ward	Label	Funding	S106	Base Budget	Total Cost
Ratcliffe Play Area Refurb (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Wednesbury	Wednesbury South	Play Areas	£ 75,000			£ 75,000
St Giles Play Area Refurb (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Blackheath	Play Areas	£ 20,000			£ 20,000
Hartlebury Road Play Area (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Oldbury	Langley	Play Areas	£ 50,000			£ 50,000
St Giles Court RR HRA	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Blackheath	Play Areas	£ 5,000			£ 5,000
Ridding Mound RR (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Cradley & Old Hill	Play Areas	£ 40,000			£ 40,000
Moorlands Court RR (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Blackheath	Play Areas	£ 30,000			£ 30,000
Hickman Road Tipton (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Tipton	Tipton Green	Play Areas	£ 3,000			£ 3,000
Darley House Oldbury (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Tividale	Play Areas	£ 40,000			£ 40,000
Selby Hse Oldbury (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Rowley	Tividale	Play Areas	£ 20,000			£ 20,000
Cuin Road Smethwick Play Area (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Smethwick	Soho & Victoria	Play Areas	£ 20,000			£ 20,000
Unett Street Smethwick Play Area (HRA)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Smethwick	Soho & Victoria	Play Areas	£ 75,000			£ 75,000
Denbigh Drive Play Area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	West Bromwich	Hateley Heath	Play Areas		£ 40,000		£ 40,000
Forge Mill Farm Play Area (by entrance)	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	West Bromwich	West Bromwich Central	Play Areas	£ 10,000			£ 10,000
Langley Play Area painting, trim trail, zip.	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Oldbury	Langely	Play Areas	£ 15,000			£ 15,000
Kent Rd Play Area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Wednesbury	Friar Park	Play Areas	£ 20,000			£ 20,000
Jubilee Park Play Area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Tipton	Great Bridge	Play Areas		£ 30,000		£ 30,000
Montague Rd Play area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Smethwick	Soho & Victoria	Play Areas	£ 25,000			£ 25,000
Charlemont Play area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	West Bromwich	Charlemont	Play Areas		£ 50,000		£ 50,000
Tividale Play area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Oldbury	Tividale	Play Areas		£ 11,000	£ 24,000	£ 35,000
Lightwoods Park Play Area	Refurbishment of existing Play Area inc. New Equipment & Safety Surfacing	Smethwick	Abbey	Play Areas	£ 98,554			£ 98,554
					£ 546,554	£131,000	£ 24,000	£ 701,554

BMX and Skate Parks - 2nd Phase

Name	Description of works	Town	Ward	Label	Funding	S106	Base Budget	Total Cost
Hill Top Park	Refurbishment of Existing Skatepark - defect resolution and improving surface	Wednesbury	Wednesbury South	Skate Park		£ 10,000		£ 10,000
Kenrick Park	Refurbishment of Existing Skatepark - defect resolution and improving surface	West Bromwich	West Bromwich Central	Skate Park		£ 10,000		£ 10,000
					£ -	£ 20,000	£ -	£ 20,000

Outdoor Gyms

Name	Description of works	Town	Ward	Label	Funding	S106	Base Budget	Total Cost
Mary MacArthur Gardens	Refurbishment of existing Outdoor Gym Kit. Repairing damaged equipment	Rowley	Cradley & Rowley	Outdoor Gym	£ 5,000			£ 5,000
					£ 5,000	£ -	£ -	£ 5,000

Britannia Park Town's Fund Project

Name			Label	Funding	S106	Base Budget	Total Cost
Fence for allotment site to enclose rose garden	Rowley	Blackheath	Funded Projects	£ 11,000			£ 11,000
Street Furniture - Bins & Benches	Rowley	Blackheath	Funded Projects	£ 10,000			£ 10,000
Gym Equipment / Trim Trail	Rowley	Blackheath	Funded Projects	£ 10,000			£ 10,000
MUGA Removal	Rowley	Blackheath	Funded Projects	£ 48,000			£ 48,000
Football drainage surveys	Rowley	Blackheath	Funded Projects	£ 3,400			£ 3,400
changing room surveys	Rowley	Blackheath	Funded Projects	£ 14,500			£ 14,500
Play area design and build	Rowley	Blackheath	Funded Projects	£ 250,000			£ 250,000
Skate park design and build	Rowley	Blackheath	Funded Projects	£ 200,000			£ 200,000
Changing rooms	Rowley	Blackheath	Funded Projects	£ 650,000			£ 650,000
Utilities Upgrade	Rowley	Blackheath	Funded Projects	£ 60,000			£ 60,000
Entrance Improvements- Ross / Mackmillan Rd	Rowley	Blackheath	Funded Projects	£ 40,000			£ 40,000
Tree Planting	Rowley	Blackheath	Funded Projects	£ 25,000			£ 25,000
Grass Sports Pitch Improvements	Rowley	Blackheath	Funded Projects	£ 75,000			£ 75,000
Contemplation Garden	Rowley	Blackheath	Funded Projects	£ 40,000			£ 40,000
				£1,436,900	£ -	£ -	£1,436,900

Hateley Cross Big Local Project

Name			Label	Funding	S106	Base Budget	Total Cost
Denbigh Drive - Tree work to existing tree stock	West Bromwich	Hateley Heath	Funded Projects	£ 5,000			£ 5,000
Denbigh Drive - New tree planting scheme	West Bromwich	Hateley Heath	Funded Projects	£ 10,000			£ 10,000
Denbigh Drive - Bulb / wildflower planting to embankment	West Bromwich	Hateley Heath	Funded Projects	£ 2,000			£ 2,000
Denbigh Drive - Football pitch improvements -	West Bromwich	Hateley Heath	Funded Projects	£ 1,500			£ 1,500
Marsh Lane - Installation of 2 x Bins	West Bromwich	Hateley Heath	Funded Projects		£ 2,250		£ 2,250
Mill Pool - Tree works	West Bromwich	Hateley Heath	Funded Projects	£ 30,000			£ 30,000
Mill Pool - Marginal pool planting	West Bromwich	Hateley Heath	Funded Projects	£ 8,000			£ 8,000
Mill Pool - Additional Planting schemes	West Bromwich	Hateley Heath	Funded Projects	£ 5,000			£ 5,000
Mill Pool - Community Orchard / Allotment Area	West Bromwich	Hateley Heath	Funded Projects	£ 20,000			£ 20,000
Mill Pool - Interpretation Strategy & Installation (including way markers & running / walking trail)	West Bromwich	Hateley Heath	Funded Projects		£ 12,000		£ 12,000
Mill Pool - Entrance Improvements to Westminster Road	West Bromwich	Hateley Heath	Funded Projects	£ 18,000			£ 18,000
				£ 99,500	£ 14,250	£ -	£ 113,750

Green Space Improvements

Name			Label	Funding	S106	Base Budget	Total Cost
Cakemore Playing Fields Improvements	Improvements to Football Pitch surfaces in collaboration with Oldbury United and FA	Rowley	Outdoor Sports Facilities	£ 20,000			£ 20,000
Brandhall Eco Park Project	New Park on the site of the former Brandhall Golf Course	Oldbury	Funded Projects	£1,000,000			£1,000,000
Sandwell Aquatics Centre Play Area	New Play Area at the Sandwell Aquatic Centre	Smethwick	Play Areas	£ 35,000			£ 35,000
Lewisham Park - Grassmat for parking area	Car Parking for WBA matches	Smethwick	Green Spaces	£ 40,000			£ 40,000
Kenrick Park Tarmac Paths		West Bromwich	Green Spaces		£ 15,000		£ 15,000
English Cricket Board - 12 new synthetic cricket wickets and facilities	New Non Turf Cricket wickets across 12 locations within the borough	Borough Wide	Funded Projects	£ 140,000			£ 140,000
Urban Bike Park (Completion)	New Bike Trails around Sandwell Valley	West Bromwich	Funded Projects	£ 430,000			£ 430,000

Mary McCarther Bins	Replacement of existing bins	Rowley	Cradley & Old Hill	Green Spaces		£	1,237	£	1,237
Picnic Benches to be moved to Barnford Park from Brandhall Golf	Removal of Picnic Benches from Brandhall Golf to be installed at Barnford Park	Oldbury	Bristnall	Green Spaces	£	8,000		£	8,000
Red House Pavilion Refurbishment	Refurb of the Pavilion - Painting, Ceiling Tiles and Flooring	West Bromwich	Great Barr	Green Spaces		£	21,000	£	21,000
Dartmouth Park Pavilion Refurbishment	Refurb of the Pavilion - Painting and Canopy removal	West Bromwich	West Bromwich central	Green Spaces	£	20,000		£	20,000
Barnford Park Pavilion Refurbishment	Refurb of the Pavilion - Painting, Ceiling Tiles and Flooring	Oldbury	Bristnall	Green Spaces		£	15,000	£	15,000
Replacement of 6 benches at Dartmouth park with refurbished benches stored at sar Bench replacement		West Bromwich	West Bromwich central	Green Spaces	£	6,000		£	6,000
					£1,699,000	£ 15,000	£	37,237	£1,751,237

West Smethwick Park NLHF Project

Name				Label	Funding	S106	Base Budget	Total Cost		
Repair to pool aerators		Smethwick	St Pauls	Funded Projects	£	5,000		£	5,000	
Demolition of Toilet Block		Smethwick	St Pauls	Funded Projects	£	25,000		£	25,000	
					£	30,000	£	-	£	30,000

Green Space Improvement Plan Priority Works

Name				Label	Funding	S106	Base Budget	Total Cost				
Tipton - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	45,550	£	14,500	£	60,050		
Oldbury - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	27,000	£	11,500	£	38,500		
West Bromwich - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	55,000	£	26,000	£	81,000		
Rowley - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	44,750			£	44,750		
Wednesbury - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	45,500			£	45,500		
Smethwick - Priority Works	As per Green Space Improvement Plans (See Appendices)	Town wide		Green Spaces	£	24,200	£	15,250	£	39,450		
					£	242,000	£	67,250	£	-	£	309,250

Allotments

Name				Label	Funding	S106	Base Budget	Total Cost				
Kenrick Allotment Footway Improvements	New and better Footpaths for Allotment holders to acces plots	West Bromwich	West Bromwich central	Allotments		£	30,000	£	30,000			
Basons Lane Footway Improvements	New and better Footpaths for Allotment holders to acces plots	Smethwick	St Pauls	Allotments	£	20,000		£	20,000			
Bringing 60 plots back into use across all sites (ground clearance etc)		Borough Wide		Allotments	£	25,000		£	25,000			
					£	45,000	£	30,000	£	-	£	75,000

Nature Reserves - Infrastructure Improvements

Name				Label	Funding	S106	Base Budget	Total Cost				
Warrens Hall Farm	Footpath, Estate Fencing and Furniture Improvements	Rowley	Rowley	Nature Reserves	£	15,000		£	15,000			
Warrens Hall LNR	Footpath, Fishing Platforms and Access Improvements	Rowley	Rowley	Nature Reserves	£	20,000		£	20,000			
Gorse Farm Wood	Footpath, Estate Fencing, Wooden Bridges and Furniture Improvements	Oldbury	Langley	Nature Reserves	£	40,000		£	40,000			
Mousesweet Brook	Entrance Improvements and Interpretation	Rowley	Cradley & Old Hill	Nature Reserves	£	8,000		£	8,000			
					£	83,000	£	-	£	-	£	83,000

£4,186,954 £277,500 £ 61,237 £4,525,691

Site Name	Quality Score	Value Score	Asset Number	Asset Title
Beaumont Close OS	30	38.1	1051.1	Timber barrier
Bilston Rd OS	18	39.4	1003.1	Entrance barrier
Bloomfield Rd	20	37.7	1013.1	Bollards
Bloomfield Rd	20	37.7	1013.2	Bollards
Bloomfield Rd	20	37.7	1013.3	Bollards
Bloomfield Rd	20	37.7	1013.4	Bollards
Brierley Lane OS	19	37.5	1001.1	Entrance barrier
Brierley Lane OS	19	37.5	1001.2	Entrance barrier
Brierley Lane OS	19	37.5	1001.3	Entrance barrier
Brierley Lane OS	19	37.5	1001.4	Bollards
Brierley Lane OS	19	37.5	1001.5	Entrance barrier
Coneygre Canal Green Space	9	40.2	1075.1	Entrance barrier
Coronation Gardens	36	39.7	1047.4	Litter bin
Coronation Gardens	36	39.7	1047.2	Entrance gates
Coronation Gardens	36	39.7	1047.3	Seating
Coronation Gardens	36	39.7	1047.5	Seating
Coronation Gardens	36	39.7	1047.6	Seating
Coronation Gardens	36	39.7	1047.8	Seating
Coronation Gardens	36	39.7	1047.9	Seating
Coronation Gardens	36	39.7	1047.10	Seating
Dudley Road OS	36	27.9	1044.2	Knee rail
Dudley Road OS	36	27.9	1044.3	Railing
Farley Park	46	30.2	1029.3	Signage
Farley Park	46	30.2	1029.1	Entrance barrier
Farley Park	46	30.2	1029.4	Litter bin
Farley Park	46	30.2	1029.17	Seating
Farley Park	46	30.2	1029.18	Bollards
Farley Park	46	30.2	1029.22	Entrance gate
Furnace Parade OS	27	36.9	1049.1	Boundary knee rail
Furnace Parade OS	27	36.9	1049.2	Entrance barrier
Furnace Parade OS	27	36.9	1049.5	Entrance barrier
Hall Lane OS	16	24.4	1017.2	Entrance feature & bollards
Hall Lane OS	16	24.4	1017.3	Entrance feature & bollards
Jubilee Park	46	34.2	1018.2	Litter bin
Jubilee Park	46	34.2	1018.7	Entrance barrier
Jubilee Park	46	34.2	1018.10	Picnic bench
Jubilee Park	46	34.2	1018.11	Picnic bench
Jubilee Park	46	34.2	1018.12	Litter bin
Jubilee Park	46	34.2	1018.14	Signage
Jubilee Park	46	34.2	1018.15	Play equipment
Jubilee Park	46	34.2	1018.16	Seating
Jubilee Park	46	34.2	1018.17	Litter bin
Jubilee Park	46	34.2	1018.20	Goal post
Jubilee Park	46	34.2	1018.24	Seating
Jubilee Park	46	34.2	1018.25	Bollards
Jubilee Park	46	34.2	1018.28	Entrance signage
Jubilee Park	46	34.2	1018.31	Entrance signage
Kerr Drive OS	28	41.9	1063.1	Goal post

Kerr Drive OS	28	41.9	1063.3	Goal post
Laybourne Park	33	26.3	1007.2	Litter bin
Laybourne Park	33	26.3	1007.8	Entrance gate
Laybourne Park	33	26.3	1007.9	MUGA goal unit
Laybourne Park	33	26.3	1007.11	Signage
Lichfield Street Open Space	11	39.4	1009.3	Goal post
Powis Avenue OS	37	26.7	1038.1	Perimeter railing
Powis Avenue OS	37	26.7	1038.2	MUGA goal unit
Prince End Branchline	13	40.6	1008.3	Entrance bollards (missing)
Prince End Branchline	13	40.6	1008.5	Entrance barrier
Prince End Branchline	13	40.6	1008.7	Litter bin
Prince End Branchline	13	40.6	1008.2	Entrance barrier
Prince End Branchline	13	40.6	1008.10	Entrance barrier
Prince End Branchline	13	40.6	1008.11	Entrance barrier
Prince End Branchline	13	40.6	1008.12	Entrance barrier
Prince End Branchline	13	40.6	1008.15	Entrance bollards
Sheepwash	55	54.6	1028.27	Litter bin
Sheepwash	55	54.6	1028.2	Entrance barrier
Sheepwash	55	54.6	1028.3	Entrance signage
Sheepwash	55	54.6	1028.10	Signage
Sheepwash	55	54.6	1028.12	Signage
Sheepwash	55	54.6	1028.14	Signage
Sheepwash	55	54.6	1028.22	Signage
Sheepwash	55	54.6	1028.23	Entrance stile
Sheepwash	55	54.6	1028.24	Wayfinding
Sheepwash	55	54.6	1028.28	Signage
Sheepwash	55	54.6	1028.31	Litter bin
Sheepwash	55	54.6	1028.35	Signage
Sheepwash	55	54.6	1028.38	Signage
Standbridge Way	19	37.7	1067.1	Knee rail
Standbridge Way	19	37.7	1067.2	Entrance barrier
Standbridge Way	19	37.7	1067.3	Railing
Standbridge Way	19	37.7	1067.4	Entrance barrier
Tibbington OS	17	43.8	1011.3	Entrance barrier
Tibbington OS	17	43.8	1011.4	Entrance barrier
Tibbington OS	17	43.8	1011.5	Entrance barrier
Tibbington OS	17	43.8	1011.7	Entrance barrier
Tibbington PF	15	39.4	1010.1	Entrance barrier
Tibbington PF	15	39.4	1010.2	Entrance gate & fencing
Tibbington PF	15	39.4	1010.3	Entrance barrier
Tibbington PF	15	39.4	1010.4	Entrance barrier
Tipton Linear Park	36	39.6	1004.9	Litter bin
Tipton Linear Park	36	39.6	1004.1	Entrance barrier & railing
Tipton Linear Park	36	39.6	1004.2	Entrance barrier
Tipton Linear Park	36	39.6	1004.3	Entrance barrier
Tipton Linear Park	36	39.6	1004.4	Dog waste bin
Tipton Linear Park	36	39.6	1004.11	Entrance barrier and fencing
Tipton Linear Park	36	39.6	1004.20	Litter bin
Tipton Linear Park	36	39.6	1004.21	Entrance barrier & railing

Tipton Linear Park	36	39.6	1004.22	Entrance barrier & railing
Victoria Park, Tipton	64	63.2	1041.20	Dog waste bin
Victoria Park, Tipton	64	63.2	1041.25	Litter bin
Victoria Park, Tipton	64	63.2	1041.34	Litter bin
Victoria Park, Tipton	64	63.2	1041.46	Goal post
Victoria Park, Tipton	64	63.2	1041.47	Litter bin
Victoria Park, Tipton	64	63.2	1041.54	Signage
Victoria Park, Tipton	64	63.2	1041.30	Notice board
Victoria Park, Tipton	64	63.2	1041.40	Signage
Victoria Park, Tipton	64	63.2	1041.50	Seating
Victoria Park, Tipton	64	63.2	1041.70	Seating
Victoria Park, Tipton	64	63.2	1041.11	Signage
Victoria Park, Tipton	64	63.2	1041.14	Signage
Victoria Park, Tipton	64	63.2	1041.16	Litter bin
Victoria Park, Tipton	64	63.2	1041.20	Seating
Victoria Park, Tipton	64	63.2	1041.21	Seating
Victoria Park, Tipton	64	63.2	1041.22	Seating
Victoria Park, Tipton	64	63.2	1041.23	Seating
Victoria Park, Tipton	64	63.2	1041.29	Seating
Victoria Park, Tipton	64	63.2	1041.30	Seating
Victoria Park, Tipton	64	63.2	1041.45	Shelter
Victoria Park, Tipton	64	63.2	1041.50	Seating
Victoria Park, Tipton	64	63.2	1041.51	Signage
Victoria Park, Tipton	64	63.2	1041.52	Seating
Victoria Park, Tipton	64	63.2	1041.53	Litter bin
Victoria Park, Tipton	64	63.2	1041.55	Zip line
Victoria Park, Tipton	64	63.2	1041.56	Signage
Victoria Park, Tipton	64	63.2	1041.60	Signage
Victoria Park, Tipton	64	63.2	1041.64	Litter bin
Victoria Park, Tipton	64	63.2	1041.65	Seating
Victoria Park, Tipton	64	63.2	1041.66	Goal post
Victoria Park, Tipton	64	63.2	1041.67	Seating
Victoria Park, Tipton	64	63.2	1041.68	Goal post
Victoria Park, Tipton	64	63.2	1041.69	Signage
Victoria Park, Tipton	64	63.2	1041.70	Signage
Victoria Park, Tipton	64	63.2	1041.75	Seating
Victoria Park, Tipton	64	63.2	1041.76	Seating
Victoria Park, Tipton	64	63.2	1041.77	Seating
Victoria Park, Tipton	64	63.2	1041.81	Seating
Victoria Park, Tipton	64	63.2	1041.85	Litter bin
Victoria Park, Tipton	64	63.2	1041.86	Signage
Victoria Park, Tipton	64	63.2	1041.88	Flag pole
Victoria Park, Tipton	64	63.2	1041.90	Goal post
Weddell Wynd OS	17	41.3	1002.5	Entrance barrier
Weddell Wynd OS	17	41.3	1002.6	Signage
Weddell Wynd OS	17	41.3	1002.13	Entrance barrier
Weddell Wynd OS	17	41.3	1002.15	Entrance barrier
Weddell Wynd OS	17	41.3	1002.17	Litter bin
Weddell Wynd OS	17	41.3	1002.19	Signage
Weddell Wynd OS	17	41.3	1002.25	Signage
Weddell Wynd OS	17	41.3	1002.1	Entrance barrier

Weddell Wynd OS	17	41.3	1002.2	Entrance barrier
Weddell Wynd OS	17	41.3	1002.3	Entrance barrier
Weddell Wynd OS	17	41.3	1002.8	Entrance barrier
Weddell Wynd OS	17	41.3	1002.10	Entrance barrier
Weddell Wynd OS	17	41.3	1002.11	Bridge railing
Weddell Wynd OS	17	41.3	1002.12	Entrance barrier
Weddell Wynd OS	17	41.3	1002.14	Entrance barrier
Weddell Wynd OS	17	41.3	1002.16	Entrance barrier
Weddell Wynd OS	17	41.3	1002.18	Litter bin
Weddell Wynd OS	17	41.3	1002.20	Entrance barrier
Weddell Wynd OS	17	41.3	1002.21	Litter bin
Weddell Wynd OS	17	41.3	1002.22	Entrance barrier
Weddell Wynd OS	17	41.3	1002.24	Entrance barrier
Wednesbury Oak OS	35	25	1064.1	Bollards
Wednesbury Oak Play Area	38	39.4	1006.1	Signage
Wednesbury Oak Play Area	38	39.4	1006.4	Entrance barrier
Wednesbury Oak Play Area	38	39.4	1006.5	Play equipment
Wednesbury Oak Play Area	38	39.4	1006.6	Play equipment
Wednesbury Oak Play Area	38	39.4	1006.7	Play equipment
Wednesbury Oak Play Area	38	39.4	1006.8	Play equipment
Wednesbury Oak Play Area	38	39.4	1006.9	Seating
Wednesbury Oak Play Area	38	39.4	1006.10	Play equipment

Coordinate E	Coordinate N	What 3 words	Current Quality	Improvement
SO95088	92570	tidy.meals.sweep	2	Loss of vertical posts and horizontal infill. Repair required.
SO96671	94787	hotel.given.lease	2	To be cleaned and repainted. Graffiti removal.
SO95074	92954	owner.lower.plank	3	Rotten or missing. To be replaced.
SO95074	92987	bucket.cheese.stiff	3	Rotten or missing. To be replaced.
SO95062	92954	danger.duck.moods	3	Rotten or missing. To be replaced.
SO95074	92873	mint.buck.buns	3	Rotten or missing. To be replaced.
SO95103	94666	flank.shave.spell	2	Graffiti removal / repainting
SO95181	94234	army.riding.lofts	2	Graffiti removal / repainting
SO95142	94225	dozer.lined.tulip	2	Repainting
SO95139	94210	void.delay.ridge	2	Re-set leaning and mis-aligned bollards
SO95160	94090	spark.couple.vote	2	Graffiti removal / repainting
SO96026	91370	today.rested.proof	2	Consider removal - on national cycle route and not cycle friendly, currently bypassed by path.
SO95329	92207	random.able.shows	3	Heavily corroded - replace
SO95290	92228	snack.snack.report	2	Require cleaning
SO95326	92228	same.device.harder	2	Repaint, replace lost backrest
SO95317	92189	class.raced.fades	2	Repaint, replace lost backrest
SO95314	92171	roof.goals.inces	2	Repaint
SO95299	92192	organ.tunnel.trim	2	Repaint
SO95305	92201	buddy.laptop.universally	2	Repaint
SO95311	92204	towers.fall.pies	2	Repaint
SO95064	91845	hood.entry.hero	2	Clean & repaint
SO95018	91800	pure.ranks.blunt	2	Repair work required
SO98047	91908	audit.spits.beard	3	Not legible, replace if still required
SO98014	91911	lows.shaped.tonic	2	Repaint or remove central bollard
SO98023	91822	rates.slurs.boots	2	Repaint and reset vertical
SO98176	91797	wedge.obey.robe	2	Replace tree from centre of tree seat
SO98176	91788	budget.using.homes	2	Reset vertical
SO98008	91702	donor.calculating.courier	2	Clean required
SO95314	92573	globe.book.pine	2	Replace damaged sections
SO95368	92573	bats.length.leaves	2	Repaint
SO95197	92621	tulip.lung.shell	2	Repaint
SO96536	93717	wider.sorry.grape	2	Repaint gateway feature
SO96734	93687	hang.skinny.estate	2	Replace loose timber & repaint gateway feature
		basic.sung.appeal	2	Graffiti removal & clean
SO96830	93327	lonely.juror.fails	2	Graffiti removal & clean
SO96827	93368	fishery.slower.data	2	Repaint
SO96836	93369	noon.round.mull	2	Repaint
SO96842	93360	owner.spit.arena	2	Repair broken door
SO96860	93357	libraries.other.sheets	2	Replace information panel
SO96851	93369	nests.dame.desire	2	Replace missing swings. Repairs required to safety surfacing
SO96824	93456	pumps.famed.motor	2	Repaint
SO96839	93597	truck.forget.bills	2	Repair broken door, missing internal liner
SO96761	93489	saints.hurt.adopt	2	Repaint
SO96686	93357	lakes.funds.mutual	2	Repaint
SO96731	93315	pink.being.green	2	Replace missing bollard
SO96863	93294	booth.worth.juror	2	Requires cleaning
SO96872	93276	usage.limit.basic	2	Graffiti removal & clean
SO95235	93916	fetch.sunk.mount	2	Repaint and make good turf in goal mouth

SO95262	93928	looked.silk.firm	2	Repaint and make good turf in goal mouth
SO95933	94035	loud.global.forced	2	Clean required
SO95924	93966	fund.shed.boats	2	Replace coping stone and make good brick pillar.
SO95909	93981	fried.wire.hills	2	Replace missing basketball hoop
SO95924	93996	alive.filed.pound	2	Replace missing text panel
SO95598	93538	tour.cheeks.rests	3	Goal post to be repainted or replaced, and additional goal post added.
SO96508	93001	gained.swing.bowls	2	Requires repainting
SO96779	93021	coherent.harsh.input	2	Graffiti removal, make good goal mouth
SO95459	93517	fears.sober.prop	3	Missing bollards to be replaced
SO95568	93658	lend.backup.pulled	3	Missing gate or pillar to be replaced to restrict motorbike access
SO95586	93676	grace.small.trucks	3	New bin required
SO95393	93403	sooner.swan.wage	2	Clean & repaint
SO95888	93810	option.rams.mason	2	Clean & repaint
SO95906	93829	bunny.wipes.coats	2	Graffiti removal
SO95999	93879	care.skills.keeps	2	Graffiti removal
SO96165	93975	dusty.line.since	2	Clean & repaint
SO97734	91993	herb.loss.dines	3	Heavily corroded - replace
SO97716	92166	trade.stage.loves	2	Infill panel required between gate posts
SO97722	92163	employ.ideal.lunch	2	Clean required
SO97659	91540	saves.wished.pace	2	Replace damaged sign
SO97779	91348	loses.noon.shirts	2	Graffiti removal
SO97274	91636	bikes.gently.mugs	2	Repair damaged sign, illegible text
SO97376	91732	filer.taker.radio	2	Clean required
SO97668	92172	gears.dare.nuns	2	Repair broken dog gate
SO97668	92172	gears.dare.nuns	2	Replace lost directional arrows
SO97698	91813	gossip.evenly.assets	2	Clean required
SO97863	91549	haven.decide.woven	2	Repaint or replace
SO97397	91735	basic.poker.wakes	2	Clean required
SO97406	91966	leap.early.asset	2	Clean required
SO96528	92020	fall.almost.safe	3	Repair or replace damaged or missing knee rail
SO96543	92056	closed.civil.vibe	2	To be cleaned and repainted
SO96543	92056	closed.civil.vibe	2	To be cleaned and repainted
SO96619	92089	darker.jabs.paying	2	To be cleaned and repainted
SO95591	93001	nurses.snows.limes	2	Repaint
SO95600	92857	others.misty.rail	2	Repaint, damaged gate to be replaced
SO95452	92663	hook.settle.expose	2	Graffiti removal from K barrier, replacement of opposing half of K barrier, repaint low level steel barriers
SO95332	92945	arts.ruins.rental	2	K barrier currently being bypassed - additional fencing required
SO95507	93187	brush.affair.acid	2	Repaint
SO95534	93178	common.joined.chef	2	Repair broken fence panel
SO95561	93331	bossy.noises.blame	2	Repaint
SO95555	93346	king.plot.dollar	2	Repaint blue barrier
SO96996	94250	goods.store.along	3	Item to be replaced
SO96935	94098	device.than.showed	2	Barrier requires repainting
SO96839	94152	spill.down.swaps	2	Barrier requires repainting
SO96785	94287	weds.popped.wink	2	Barrier requires repainting
SO96785	94287	weds.popped.wink	2	Clean & graffiti removal
SO97107	94238	ballots.outer.guitar	2	Entrance gate missing - to be replaced to match railing.
SO97294	94481	cared.shady.bath	2	Repair damaged door
SO97390	94505	boots.poet.maple	2	Barrier requires repainting

SO97384	94511	trader.brain.corner	2	Barrier requires repainting
SO95762	92135	medium.funny.cube	3	Heavily corroded, replace
SO95813	91901	tend.pouch.robots	3	Heavily corroded, replace
SO96083	91823	asking.spray.forest	3	Heavily corroded, replace
SO95783	91994	formal.spaces.stole	3	Replace damaged goal posts, make good goal mouth
SO95765	92129	bind.orange.influencing	3	Heavily corroded, replace
SO95843	91910	garage.total.money	3	Damaged - replace
SO95762	92138	shift.spins.opera	2	Clean frame, replace perspex
SO95819	92078	waving.piano.misty	2	Graffiti removal & clean
SO95831	92078	riding.boost.spots	2	Repaint
SO95870	92087	volume.chef.luxury	2	Repaint
SO95912	92177	coffee.carbon.face	2	Clean
SO95918	92087	cure.update.posts	2	Clean
SO95930	92060	yard.taps.flank	2	Clean
SO95978	92051	picked.mount.save	2	Clean
SO95960	92036	across.skip.shat	2	Repaint
SO95909	92015	forget.logs.darker	2	Repaint
SO95909	91982	bravo.these.chef	2	Repaint
SO95918	91856	dark.dogs.riding	2	Repaint
SO95933	91835	brick.sulk.drew	2	Repaint
SO95939	91931	client.casual.learns	2	Repaint
SO95825	92033	tooth.entertainer.began	2	Repaint
SO95846	91991	until.good.piano	2	Graffiti removal
SO95852	91979	plan.votes.wide	2	Repaint
SO95852	91979	plan.votes.wide	2	Clean
SO95894	91874	cope.singer.boss	2	Add additional lawn reinforcement
SO95897	91832	twigs.vision.moving	2	Graffiti removal & clean
SO95776	91754	flip.smoke.bless	2	Repaint frame, graffiti removal from perspex & clean
SO95782	91835	chains.privately.natively	2	Clean
SO95794	91880	book.horses.kept	2	Repaint
SO95803	91877	flame.silver.zone	2	Repaint
SO95812	91877	these.forms.hangs	2	Repaint
SO95800	91847	grant.about.having	2	Repaint
SO96056	91745	birds.fire.meals	2	Replace perspex
SO96059	91745	librarian.stars.star	2	Clean
SO96086	91832	visit.artist.icon	2	Repaint
SO96068	91895	cheese.late.cherry	2	Repaint
SO96041	91937	broke.empire.hike	2	Repaint
SO96011	91979	along.loads.sing	2	Repaint
SO96014	92015	reveal.total.sector	2	Repaint
SO96020	92009	things.hints.slices	2	Clean
SO96005	92015	digits.state.just	2	Clean
SO95780	92063	under.metro.edits	2	Repaint goal posts, make good goal mouth
SO95654	94524	shack.gently.unrealistic	3	Item to be replaced with section of railing and K-style entrance barrier
SO95772	94983	school.dunes.stump	3	Replace signage and post.
SO95949	94386	urgent.safe.knots	3	Item redunant and to be removed.
SO96054	94215	hobby.lodge.scope	3	Posts require replacement as have sharp edges.Item to be painted to match others.
SO95945	94191	after.agenda.artist	3	Item has corroded and requires replacing
SO96599	94727	pads.pushed.riding	3	Item to be replaced with new entrance signage
SO96138	94476	jobs.admire.deals	3	Missing signage to be replaced
SO95473	94234	stone.fled.votes	2	Graffiti removal / repainting

SO95548	94482	panels.nurse.coast	2	Item to be painted to match others.
SO95672	94536	calm.cars.island	2	Graffiti removal
SO95775	95004	lowest.potato.range	2	Item requires repainting. Timber railing posts to be replaced with steel posts. Name detailing on gate to be repaired.
SO95636	94713	sing.spoken.author	2	Graffiti removal / repainting
SO95867	94551	dating.each.poker	2	Repainting
SO96012	94413	entry.bland.cooks	2	Graffiti removal / repainting. Replace middle section in chicane barrier in order to control access.
SO95994	94320	rips.valley.logic	2	Graffiti removal / repainting
SO95948	94188	skirt.blast.weeks	2	Graffiti removal / repainting
SO96599	94739	cigar.drag.coats	2	Graffiti removal
SO96596	94727	taking.indeed.tulip	2	Replace middle section in chicane barrier in order to control access.
SO96283	94551	palm.toys.gifts	2	Graffiti removal / repainting / broken ash tray to be replaced
SO96289	94539	help.boot.ears	2	Graffiti removal
SO96277	94563	tops.pasta.parts	2	Graffiti removal
SO96057	94170	tonic.fires.pretty	2	Replace missing bollards
SO96177	94146	wrong.cubs.lease	2	Graffiti removal & clean
SO96075	94032	option.luck.riders	2	Graffiti removal & clean
SO96174	94137	waddled.noisy.rapid	2	To be repainted. Graffiti removal.
SO96174	94134	rails.losses.trade	2	To be repainted. Graffiti removal.
SO96168	94134	hatch.young.liability	2	To be repainted. Graffiti removal.
SO96171	94131	wasp.chains.roofs	2	To be repainted. Graffiti removal.
SO96177	94128	fortunate.bunch.comment	2	To be repainted. Graffiti removal.
SO96171	94125	scars.goods.blocks	2	To be repainted. Graffiti removal.

Delivery Method	Wards	Priority	Priority 1 Costs	S106 (or Priority 1 works)	Priority 2 costs
Green Services	Tipton Green	1	£500		
Volunteers / CP / Hot Spot	Princes End	1			
Green Services	Tipton Green	1	£500.00		
Green Services	Tipton Green	1	£500.00		
Green Services	Tipton Green	1	£500.00		
Green Services	Tipton Green	1	£500.00		
Volunteers / CP / Hot Spot	Princes End	1			
Volunteers / CP / Hot Spot	Princes End	1			
Volunteers / CP / Hot Spot	Princes End	1			
External	Princes End	1	£1,000		
Volunteers / CP / Hot Spot	Princes End	1			
External	Tipton Green	1	£250		
Highways	Tipton Green	1	£500.00		
Volunteers / CP / Hot Spot	Tipton Green	1			
External	Tipton Green	1	£1,500		
External	Tipton Green	1	£1,500		
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
External	Great Bridge	1	£500.00		
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
External	Great Bridge	1	£1,000		
Highways	Great Bridge	1	£500		
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Tipton Green	1			
Volunteers / CP / Hot Spot	Princes End	1			
Green Services	Great Bridge	1	£500		500
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
External	Great Bridge	1	£1,000		1000
External	Great Bridge	1	£500		500
External	Great Bridge	1	£5,000		5000
Volunteers / CP / Hot Spot	Great Bridge	1			
External	Great Bridge	1	£1,000		1000
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
Green Services	Great Bridge	1	£500		500
Volunteers / CP / Hot Spot	Great Bridge	1			
Volunteers / CP / Hot Spot	Great Bridge	1			
Green Services	Princes End	1	£500		

Green Services	Princes End	1	£500	
Volunteers / CP / Hot Spot	Princes End	1		
External	Princes End	1	£1,500	
External	Princes End	1	£2,000	
External	Princes End	1	£500	
External	Princes End	1	£1,000.00	
Volunteers / CP / Hot Spot	Great Bridge	1		
Volunteers / CP / Hot Spot	Great Bridge	1		
Green Services	Princes End	1	£500.00	
Green Services	Princes End	1	£1,500.00	
Highways	Princes End	1	£500.00	
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Highways	Great Bridge	1	£500.00	
External	Great Bridge	2	£1,000	
Volunteers / CP / Hot Spot	Great Bridge	2		
External	Great Bridge	2	£1,000	
Volunteers / CP / Hot Spot	Great Bridge	2		
External	Great Bridge	2	£500	
Volunteers / CP / Hot Spot	Great Bridge	2		
External	Great Bridge	2	£1,000	
External	Great Bridge	2	£500	
Volunteers / CP / Hot Spot	Great Bridge	2		
Volunteers / CP / Hot Spot	Great Bridge	2		
Volunteers / CP / Hot Spot	Great Bridge	2		
Volunteers / CP / Hot Spot	Great Bridge	2		
External	Tipton Green	1	£7,000.00	
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
External	Tipton Green	1	£2,000	2000
Volunteers / CP / Hot Spot	Tipton Green	1		
External	Tipton Green	1	£3,000	3000
Volunteers / CP / Hot Spot	Tipton Green	1		
Volunteers / CP / Hot Spot	Tipton Green	1		
Highways	Princes End	1	£500.00	
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
External	Princes End	1	£1,000	
Volunteers / CP / Hot Spot	Princes End	1		

Volunteers / CP / Hot Spot	Princes End	1		
Highways	Tipton Green	1	£500.00	
Highways	Tipton Green	1	£500.00	
Highways	Tipton Green	1	£500.00	
Green Services	Tipton Green	1	£1,000.00	
Highways	Tipton Green	1	£500.00	
External	Tipton Green	1	£2,500.00	
External	Tipton Green	2		£500
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
External	Tipton Green	2		£5,000
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Completed	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
Volunteers / CP / Hot Spot	Tipton Green	2		
External	Tipton Green	2		£500
External	Princes End	1	£1,500.00	
External	Princes End	1	£300.00	
External	Princes End	1	£250.00	
External	Princes End	1	£250.00	
External	Princes End	1	£500.00	
External	Princes End	1	£2,000.00	
External	Princes End	1	£1,500.00	
Volunteers / CP / Hot Spot	Princes End	1		

Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
External	Princes End	1	£1,000	
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
External	Princes End	1	£1,000	
External	Princes End	1	£1,000	
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Green Services	Princes End	1	£1,000	1000
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
Volunteers / CP / Hot Spot	Princes End	1		
			£60,050.00	£14,500.00
				£6,000.00
			Budget Required	£45,550.00

Site	Quality	Value	Asset Number	Asset Title	Coordinate E	Coordinate N
Basons Lane PF	27	27.3	4025.1	Entrance gate	SP00567	88385
Basons Lane PF	27	27.3	4025.2	Goal post	SP00504	88280
Basons Lane PF	27	27.3	4025.3	Goal post	SP00468	88331
Bridge Street Amenity Space	32	43.9	4008.14	Signage	SP02665	89076
Bridge Street Amenity Space	32	43.9	4008.16	Wayfinding	SP02695	89085
Bridge Street Amenity Space	32	43.9	4008.20	Signage	SP02365	88893
Bridge Street Amenity Space	32	43.9	4008.1	Seating	SP02416	88950
Bridge Street Amenity Space	32	43.9	4008.3	Seating	SP02422	88953
Bridge Street Amenity Space	32	43.9	4008.4	Entrance barri	SP02668	89082
Bridge Street Amenity Space	32	43.9	4008.5	Bollards	SP02668	89064
Bridge Street Amenity Space	32	43.9	4008.6	Bollards	SP02668	89061
Bridge Street Amenity Space	32	43.9	4008.8	Entrance barri	SP02007	88859
Bridge Street Amenity Space	32	43.9	4008.12	Seating	SP02262	88869
Bridge Street Amenity Space	32	43.9	4008.13	Bollard	SP02407	88947
Bridge Street Amenity Space	32	43.9	4008.17	Litter bin	SP02449	88941
Bridge Street Amenity Space	32	43.9	4008.18	Seating	SP02449	88938
Bridge Street Amenity Space	32	43.9	4008.21	Wayfinding	SP01983	88847
Bridge Street Amenity Space	32	43.9	4008.22	Planter	SP02016	88856
Bridge Street Amenity Space	32	43.9	4008.23	Planter	SP02016	88859
Fowler Close	36	31.7	4001.1	Entrance post	SP02436	89525
Fowler Close	36	31.7	4001.2	Dog waste bin	SP02442	89522
Fowler Close	36	31.7	4001.3	Seating	SP02454	89507
Fowler Close	36	31.7	4001.4	Seating	SP02454	89504
Fowler Close	36	31.7	4001.5	Seating	SP02454	89501
Fowler Close	36	31.7	4001.6	Bollard	SP02478	89501
Fowler Close	36	31.7	4001.8	Seating	SP02460	89513
Fowler Close	36	31.7	4001.9	Seating	SP02463	89516
Fowler Close	36	31.7	4001.10	Seating	SP02469	89516
Fowler Close	36	31.7	4001.11	Seating	SP02466	89513
Fowler Close	36	31.7	4001.12	Bollards	SP02472	89528
Galton Valley Canal	57	53.9	4005.1	Signage	SP01902	88925
Galton Valley Canal	57	53.9	4005.4	Seating	SP01766	89105
Galton Valley Canal	57	53.9	4005.5	Wayfinding	SP01793	89075
Galton Valley Canal	57	53.9	4005.10	Signage	SP01615	89228
Galton Valley Canal	57	53.9	4005.6	Seating	SP01944	88913
Galton Valley Canal	57	53.9	4005.11	Wayfinding	SP01648	89345
Galton Valley Canal	57	53.9	4005.12	Litter bin	SP01799	89072
Galton Valley Canal	57	53.9	4005.13	Seating	SP01799	89072
Galton Valley Heritage Centre	47	52.9	4004.1	Dog waste bin	SP01995	88928
Galton Valley Heritage Centre	47	52.9	4004.2	Perimeter kne	SP01995	88928
Galton Valley Heritage Centre	47	52.9	4004.4	Signage	SP01986	88940
Galton Valley Heritage Centre	47	52.9	4004.6	Heritage featu	SP01983	88943
Galton Valley Heritage Centre	47	52.9	4004.7	Heritage featu	SP01974	88946
Galton Valley Heritage Centre	47	52.9	4004.10	Heritage featu	SP01983	88952
Galton Valley Heritage Centre	47	52.9	4004.11	Heritage featu	SP01986	88949
Galton Valley Heritage Centre	47	52.9	4004.12	Heritage featu	SP01971	88943
Galton Valley Play Area	51	39.6	4052.3	Seating	SP00760	89582
Galton Valley Play Area	51	39.6	4052.5	Seating	SP00757	89588
Galton Valley Play Area	51	39.6	4052.6	Play equipmer	SP00766	89588
Galton Valley Play Area	51	39.6	4052.7	Picnic table	SP00763	89591

Galton Valley Play Area	51	39.6	4052.9	Play equipmer	SP00760	89594
Galton Valley Play Area	51	39.6	4052.14	Signage	SP00742	89588
Galton Valley Play Area	51	39.6	4052.16	Seating	SP00733	89585
Galton Valley Play Area	51	39.6	4052.17	Play equipmer	SP00727	89588
Galton Valley Play Area	51	39.6	4052.18	Picnic table	SP00733	89594
Galton Valley Play Area	51	39.6	4052.21	Entrance gate	SP00727	89582
Harry Mitchell Park	39	32.3	4035.1	Entrance gate	SP01887	88161
Harry Mitchell Park	39	32.3	4035.3	Seating	SP01866	88017
Harry Mitchell Park	39	32.3	4035.4	Seating	SP01854	88020
Harry Mitchell Park	39	32.3	4035.7	Signage	SP01875	88155
Harry Mitchell Park	39	32.3	4035.8	Seating	SP01884	88068
Harry Mitchell Park	39	32.3	4035.9	Goal mouth / t	SP01857	88074
Harry Mitchell Park	39	32.3	4035.10	Goal mouth / t	SP01851	88047
Harry Mitchell Park	39	32.3	4035.11	Litter bin	SP01836	88053
Lewisham Park	49	50	4006.4	Seating	SP02120	89276
Lewisham Park	49	50	4006.5	Litter bin	SP02120	89276
Lewisham Park	49	50	4006.6	Seating	SP02093	89279
Lewisham Park	49	50	4006.9	Litter bin	SP02012	89192
Lewisham Park	49	50	4006.12	Seating	SP02000	89177
Lewisham Park	49	50	4006.15	Entrance gate	SP01929	89081
Lewisham Park	49	50	4006.16	Litter bin	SP01932	89084
Lewisham Park	49	50	4006.19	Litter bin	SP02087	89273
Lewisham Park	49	50	4006.20	Seating	SP02075	89261
Lewisham Park	49	50	4006.21	Seating	SP02051	89216
Lewisham Park	49	50	4006.22	Goal post	SP02033	89204
Lewisham Park	49	50	4006.23	Dog waste bin	SP02033	89186
Lewisham Park	49	50	4006.25	Litter bin	SP02021	89165
Lewisham Park	49	50	4006.28	Litter bin	SP01991	89165
Lewisham Park	49	50	4006.29	Seating	SP01988	89159
Lewisham Park	49	50	4006.30	Seating	SP01985	89165
Lewisham Park	49	50	4006.32	Litter bin	SP01973	89153
Lightwoods Park	66	60.5	4051.28	Bollards	SP01761	85819
Lightwoods Park	66	60.5	4051.29	Litter bin	SP01737	85810
Lightwoods Park	66	60.5	4051.31	Dog waste bin	SP01560	85693
Lightwoods Park	66	60.5	4051.32	Litter bin	SP01560	85693
Lightwoods Park	66	60.5	4051.35	Litter bin	SP01659	85532
Lightwoods Park	66	60.5	4051.64	Litter bin	SP02014	85933
Lightwoods Park	66	60.5	4051.2	Litter bin	SP01909	85996
Lightwoods Park	66	60.5	4051.3	Bandstand	SP01999	85975
Lightwoods Park	66	60.5	4051.4	Seating	SP02011	85969
Lightwoods Park	66	60.5	4051.9	Heritage featu	SP02098	86017
Lightwoods Park	66	60.5	4051.10	Litter bin	SP02101	86011
Lightwoods Park	66	60.5	4051.12	Litter bin	SP02128	85979
Lightwoods Park	66	60.5	4051.13	Signage	SP02089	85936
Lightwoods Park	66	60.5	4051.14	Litter bin	SP01993	85901
Lightwoods Park	66	60.5	4051.15	Signage	SP01984	85919
Lightwoods Park	66	60.5	4051.16	Litter bin	SP01963	85817
Lightwoods Park	66	60.5	4051.19	Signage	SP01948	85781
Lightwoods Park	66	60.5	4051.20	Litter bin	SP01822	85781
Lightwoods Park	66	60.5	4051.21	Seating	SP01825	85790
Lightwoods Park	66	60.5	4051.22	Notice board	SP01767	85834

Lightwoods Park	66	60.5	4051.23	Bollards	SP01767	85828
Lightwoods Park	66	60.5	4051.24	Litter bin	SP01813	85852
Lightwoods Park	66	60.5	4051.25	Seating	SP01828	85859
Lightwoods Park	66	60.5	4051.26	Litter bin	SP01903	85900
Lightwoods Park	66	60.5	4051.27	Seating	SP01903	85903
Lightwoods Park	66	60.5	4051.30	Seating	SP01596	85714
Lightwoods Park	66	60.5	4051.34	Notice board	SP01551	85673
Lightwoods Park	66	60.5	4051.37	Signage	SP01749	85613
Lightwoods Park	66	60.5	4051.38	Heritage featu	SP01788	85762
Lightwoods Park	66	60.5	4051.40	Seating	SP01773	85778
Lightwoods Park	66	60.5	4051.41	Seating	SP01692	85777
Lightwoods Park	66	60.5	4051.42	Seating	SP01912	85999
Lightwoods Park	66	60.5	4051.43	Picnic table	SP01984	85999
Lightwoods Park	66	60.5	4051.45	Picnic table	SP02005	85996
Lightwoods Park	66	60.5	4051.46	Picnic table	SP02011	86002
Lightwoods Park	66	60.5	4051.47	Notice board	SP02020	86005
Lightwoods Park	66	60.5	4051.50	Seating	SP02065	86005
Lightwoods Park	66	60.5	4051.51	Seating	SP02068	86005
Lightwoods Park	66	60.5	4051.58	Litter bin	SP02134	86014
Lightwoods Park	66	60.5	4051.61	Litter bin	SP02065	85933
Lightwoods Park	66	60.5	4051.62	Seating	SP02053	85930
Lightwoods Park	66	60.5	4051.63	Signage	SP02017	85922
Lightwoods Park	66	60.5	4051.65	Picnic table	SP02002	85901
Lightwoods Park	66	60.5	4051.67	MUGA goal ur	SP01978	85897
Lightwoods Park	66	60.5	4051.70	Signage	SP02017	85859
Lightwoods Park	66	60.5	4051.73	Seating	SP01966	85814
Lightwoods Park	66	60.5	4051.76	Litter bin	SP01897	85760
Lightwoods Park	66	60.5	4051.77	Seating	SP01894	85757
Lightwoods Park	66	60.5	4051.78	Litter bin	SP01828	85939
Lightwoods Park	66	60.5	4051.79	Seating	SP01831	85942
Smethwick Hall Park	37	34.4	4030.8	Signage & dog	SP01319	88029
Smethwick Hall Park	37	34.4	4030.1	Signage	SP01460	88173
Smethwick Hall Park	37	34.4	4030.6	Signage	SP01304	88098
Smethwick Hall Park	37	34.4	4030.10	Signage	SP01328	88068
Smethwick Hall Park	37	34.4	4030.18	Litter bin	SP01322	88092
Smethwick Hall Park	37	34.4	4030.21	Litter bin	SP01361	88104
Smethwick Summit	48	53.3	4003.11	Wayfinding	SP01548	89408
Smethwick Summit	48	53.3	4003.1	Signage	SP01524	89327
Smethwick Summit	48	53.3	4003.2	Entrance barri	SP01509	89345
Smethwick Summit	48	53.3	4003.3	Litter bin	SP00736	89678
Smethwick Summit	48	53.3	4003.4	Signage	SP00751	89672
Smethwick Summit	48	53.3	4003.5	Entrance barri	SP00736	89681
Smethwick Summit	48	53.3	4003.6	Wayfinding	SP01518	89339
Smethwick Summit	48	53.3	4003.7	Signage	SP00703	89681
Smethwick Summit	48	53.3	4003.8	Entrance barri	SP00694	89696
Smethwick Summit	48	53.3	4003.10	Litter bin	SP01548	89408
The Maltings	36	31	4058.4	Knee rail	SP03436	87262
Toll House Amenity Space	60	30.8	4012.1	Seating	SP02113	88632
Toll House Amenity Space	60	30.8	4012.3	Seating	SP02112	88629
Unett St OS	47	34.4	4038.1	Entrance gate	SP03216	87970
Unett St OS	47	34.4	4038.3	Seating	SP03228	87973

Unett St OS	47	34.4	4038.4	Seating	SP03240	87982
Unett St OS	47	34.4	4038.5	Entrance gate	SP03279	87997
Unett St OS	47	34.4	4038.6	MUGA goal ur	SP03195	87937
Unett St OS	47	34.4	4038.7	Entrance gate	SP03168	87919
Unett St OS	47	34.4	4038.9	Seating	SP03159	87931
Unett St OS	47	34.4	4038.10	Entrance gate	SP03252	87940
Unett St OS	47	34.4	4038.12	Seating	SP03243	87937
Unett St OS	47	34.4	4038.13	Seating	SP03240	87937
Unett St OS	47	34.4	4038.14	Seating	SP03237	87940
Unett St OS	47	34.4	4038.15	Seating	SP03246	87964
Unett St OS	47	34.4	4038.16	Seating	SP03249	87970
Unett St OS	47	34.4	4038.17	Picnic table	SP03186	87955
Unett St OS	47	34.4	4038.19	Seating	SP03183	87949
Unett St OS	47	34.4	4038.20	Picnic table	SP03165	87949
Unett St OS	47	34.4	4038.21	Seating	SP03153	87946
Unett St OS	47	34.4	4038.22	Entrance gate	SP03129	87943
Victoria Park, Smethwick	57	49	4036.7	Dog waste bin	SP02416	87939
Victoria Park, Smethwick	57	49	4036.21	Dog waste bin	SP02608	88245
Victoria Park, Smethwick	57	49	4036.37	Litter bin	SP02485	88269
Victoria Park, Smethwick	57	49	4036.43	Litter bin	SP02470	88089
Victoria Park, Smethwick	57	49	4036.75	Litter bin	SP02602	88239
Victoria Park, Smethwick	57	49	4036.110	Dog waste bin	SP02332	88068
Victoria Park, Smethwick	57	49	4036.1	Entrance gate	SP02567	87714
Victoria Park, Smethwick	57	49	4036.2	Signage	SP02573	87726
Victoria Park, Smethwick	57	49	4036.3	Signage	SP02570	87732
Victoria Park, Smethwick	57	49	4036.5	Entrance gate	SP02413	87921
Victoria Park, Smethwick	57	49	4036.6	Litter bin	SP02422	87930
Victoria Park, Smethwick	57	49	4036.8	Signage	SP02416	87942
Victoria Park, Smethwick	57	49	4036.16	Goal post	SP02575	88140
Victoria Park, Smethwick	57	49	4036.17	Goal post	SP02617	88188
Victoria Park, Smethwick	57	49	4036.18	Seating	SP02620	88215
Victoria Park, Smethwick	57	49	4036.19	Entrance gate	SP02611	88254
Victoria Park, Smethwick	57	49	4036.24	Cricket nets	SP02542	88194
Victoria Park, Smethwick	57	49	4036.25	Signage	SP02530	88125
Victoria Park, Smethwick	57	49	4036.27	Tennis court	SP02485	88149
Victoria Park, Smethwick	57	49	4036.32	Seating	SP02416	88206
Victoria Park, Smethwick	57	49	4036.35	Entrance gate	SP02509	88302
Victoria Park, Smethwick	57	49	4036.36	Signage	SP02491	88275
Victoria Park, Smethwick	57	49	4036.38	Seating	SP02473	88263
Victoria Park, Smethwick	57	49	4036.39	Seating	SP02449	88230
Victoria Park, Smethwick	57	49	4036.40	Basketball hoc	SP02452	88089
Victoria Park, Smethwick	57	49	4036.41	Goal mouth / t	SP02455	88092
Victoria Park, Smethwick	57	49	4036.42	Bouldering wa	SP02452	88083
Victoria Park, Smethwick	57	49	4036.49	Recycling bins	SP02392	88041
Victoria Park, Smethwick	57	49	4036.51	Litter bin	SP02380	88017
Victoria Park, Smethwick	57	49	4036.54	Litter bin	SP02398	87969
Victoria Park, Smethwick	57	49	4036.55	Signage	SP02449	88053
Victoria Park, Smethwick	57	49	4036.57	Litter bin	SP02579	87763
Victoria Park, Smethwick	57	49	4036.58	Dog waste bin	SP02588	87786
Victoria Park, Smethwick	57	49	4036.60	Seating	SP02624	87903
Victoria Park, Smethwick	57	49	4036.61	Litter bin	SP02624	87903

Victoria Park, Smethwick	57	49	4036.63	Goal post	SP02597	87927
Victoria Park, Smethwick	57	49	4036.64	Litter bin	SP02624	88038
Victoria Park, Smethwick	57	49	4036.68	Goal post	SP02539	88005
Victoria Park, Smethwick	57	49	4036.69	Picnic bench	SP02572	88083
Victoria Park, Smethwick	57	49	4036.70	Seating	SP02648	88113
Victoria Park, Smethwick	57	49	4036.72	Seating	SP02687	88209
Victoria Park, Smethwick	57	49	4036.73	Signage	SP02672	88236
Victoria Park, Smethwick	57	49	4036.74	Entrance gate	SP02672	88236
Victoria Park, Smethwick	57	49	4036.76	Seating	SP02584	88215
Victoria Park, Smethwick	57	49	4036.77	Litter bin	SP02542	88167
Victoria Park, Smethwick	57	49	4036.81	Seating	SP02455	88155
Victoria Park, Smethwick	57	49	4036.83	Signage	SP02515	88284
Victoria Park, Smethwick	57	49	4036.85	Feature wall	SP02419	88107
Victoria Park, Smethwick	57	49	4036.86	Seating	SP02422	88104
Victoria Park, Smethwick	57	49	4036.87	Seating	SP02419	88101
Victoria Park, Smethwick	57	49	4036.88	Seating	SP02416	88095
Victoria Park, Smethwick	57	49	4036.89	Planter	SP02408	88086
Victoria Park, Smethwick	57	49	4036.90	Planter	SP02410	88092
Victoria Park, Smethwick	57	49	4036.92	Picnic bench	SP02407	88092
Victoria Park, Smethwick	57	49	4036.93	Feature wall	SP02401	88077
Victoria Park, Smethwick	57	49	4036.94	Tree seat	SP02383	88050
Victoria Park, Smethwick	57	49	4036.96	Litter bin	SP02380	88014
Victoria Park, Smethwick	57	49	4036.101	Entrance barrier	SP02374	88104
Victoria Park, Smethwick	57	49	4036.104	Picnic bench	SP02380	88077
Victoria Park, Smethwick	57	49	4036.105	Signage	SP02350	88086
Victoria Park, Smethwick	57	49	4036.106	Seating	SP02347	88083
Victoria Park, Smethwick	57	49	4036.107	Seating	SP02344	88083
Victoria Park, Smethwick	57	49	4036.108	Seating	SP02341	88083
Victoria Park, Smethwick	57	49	4036.109	Entrance gate	SP02320	88059
Victoria Park, Smethwick	57	49	4036.111	Planters	SP02332	88068

What 3 words	Current Quality	Priority	S106	Improvement
spoke.always.gather	2			Repair broken gates
client.error.fortunate	2			Clean required
goad.adent.voters	2			Clean required
reward.custom.pirate	3			Replace - signage missing
comet.scan.firmly	3			Replace missing fingerpost signage
veal.racks.item	3			Replace - signage missing
peanut.ticket.doors	2			To be refurbished
rats.quiz.cracks	2			To be refurbished
result.frog.hike	2			To be cleaned and repainted
else.scrap.retain	2			To be cleaned and repainted
crazy.petty.skill	2			To be cleaned
pure.violin.putty	2			To be cleaned and repainted
firmly.wage.popped	2			To be refurbished
tops.river.legend	2			To be cleaned
union.tiles.river	2			Graffiti removal
lime.props.fallen	2			Graffiti removal
moth.vibrate.fame	2			Graffiti removal
oldest.both.monkey	2			To be cleaned and repainted. Bedding plants to be
taped.other.goad	2			To be cleaned and repainted. Bedding plants to be
curry.timing.tigers	2			Repaint
emerge.broke.ports	2			Clean required
horns.player.chins	2			Repaint
audit.dimes.pillow	2			Repaint
hobby.this.pink	2			Repaint
invest.crisp.cheeks	2			Repaint
woods.rated.clocks	2			Repaint
broad.translated.rounds	2			Repaint
cried.overnight.woke	2			Repaint
moving.drum.groom	2			Repaint
fim.flames.tells	2			Repaint
that.adding.prom	3			To be replaced
teach.flap.along	3			To be replaced
chat.simply.parade	3			To be replaced with new signage.
bond.smoke.toned	3			To be replaced with new signage.
accent.vocal.vast	2			To be cleaned and refurbished
sticks.cooks.dating	2			To be cleaned. Graffiti removal.
supply.bets.bolts	2			To be cleaned. Graffiti removal.
supply.bets.bolts	2			To be cleaned and refurbished
reef.local.comb	3			Replace for larger capacity mixed waste bin
reef.local.comb	2			Repaint
enjoyable.hurray.tender	2			Replace missing information panel
likes.beast.oasis	2			Refurbish & provide additional interpretation
stews.liver.poems	2			Cleaning required
towns.duty.wrong	2			Cleaning required. Provide additional interpretation
sand.petty.hiding	2			Refurbish & provide additional interpretation
notion.orbit.vines	2			Cleaning required. Provide additional interpretation
views.city.froze	2			To be cleaned and repainted. Graffiti removal.
logic.handy.salsa	2			To be cleaned and repainted. Graffiti removal.
tender.times.rounds	2			To be repainted.
shine.obey.drama	2			To be cleaned and repainted. Graffiti removal.

occurs.shot.discouraged	2			To be repainted.
mile.bunch.repay	2			Decal to be replaced
yarn.loud.adopt	2			To be cleaned and repainted. Graffiti removal.
flops.cats.slam	2			To be repainted.
submit.ranged.shrimp	2			To be cleaned and repainted. Graffiti removal.
goals.leap.input	2			To be cleaned and repainted.
order.grabs.diary	2			Cleaning required
wishes.forget.occurs	2			Requires repainting
mining.pace.train	2			Requires repainting
worm.haven.zoom	2			Cleaning & graffiti removal
crowned.hosts.shark	2			Replace broken slats, clean, repaint top rail
ankle.guides.social	2			Clean back board
island.staple.tennis	2			Clean back board
cooks.thus.slick	2			Repair door hinges, clean, repaint
rubble.link.pillow	2			Repaint and reshape deformed slat
rubble.link.pillow	2			Cleaning required
shuts.gentle.locate	2			Reshape deformed slat
pack.flats.couch	2			Repaint
dose.reduce.driver	2			Reshape deformed slat
bugs.goad.watch	2			Cleaning required
swift.bolt.bunks	2			Repaint
wires.bolt.bliss	2			Repaint
mice.later.joins	2			Reshape deformed slat
pulled.first.mull	2			Repaint
throw.salads.sleepy	2			Repaint
likely.people.upset	2			Clean body, repaint lid
amount.dive.keep	2			Cleaning required
precautions.facing.glitz	2			Repaint
angel.areas.book	2			Reshape deformed slat
drops.space.trial	2			Reshape deformed slat
sunk.metals.ages	2			Repaint
dunes.shock.ruler	3			To be repainted. Missing bollard to be replaced.
slam.backup.smoke	3			Replace - item heavily corroded
code.elder.deny	3			Replace - item heavily corroded
code.elder.deny	3			Replace - item heavily corroded
reduce.wiring.quick	3			Replace - item heavily corroded
sculpture.pans.reach	3			Replace - item heavily corroded
code.apple.mini	2			To be cleaned
silver.device.echo	2			To be cleaned
pills.curiosity.doing	2			To be refurbished
clap.fled.melon	2			To be cleaned
universally.thank.intervals	2			To be cleaned. Door to be repaired.
plank.policy.below	2			To be cleaned. Graffiti removed.
incomes.breath.edgy	2			To be cleaned
swung.double.radio	2			To be cleaned
prime.swift.loyal	2			To be cleaned
nearly.indeed.reef	2			To be cleaned
freed.tall.riots	2			To be cleaned
slick.zealous.loyal	2			To be cleaned
funny.poker.ocean	2			To be refurbished
editor.orange.nets	2			To be cleaned

letter.shiny.serve	2		To be cleaned and repainted
slug.cure.fears	2		To be cleaned and repainted
stray.audit.class	2		To be refurbished
spoil.pose.crisis	2		To be cleaned and repainted
short.state.meal	2		To be refurbished
small.layers.traps	2		To be refurbished
relax.legs.larger	2		To be cleaned
lifted.preoccupied.towers	2		To be cleaned
soon.drunk.option	2		To be cleaned
powers.secret.curve	2		To be cleaned
chose.figure.debate	2		To be cleaned
stars.punchy.evenly	2		To be refurbished
income.tend.glitz	2		To be refurbished
donor.icon.flag	2		To be refurbished
driver.cages.format	2		To be refurbished
traded.harder.shower	2		To be cleaned
slap.speak.flames	2		To be refurbished
venues.crab.flight	2		To be refurbished
reform.wizard.asset	2		To be cleaned and repainted
axed.hers.rigid	2		To be cleaned and repainted. Graffiti removal.
clown.teeth.snacks	2		To be cleaned and repainted
late.ruler.hunter	2		To be cleaned. Graffiti removal.
grape.lately.terms	2		To be refurbished. Graffiti removal.
tune.faster.usage	2		To be cleaned. Graffiti removal.
relay.wing.even	2		To be cleaned. Graffiti removal.
forest.salads.gifted	2		To be refurbished
tummy.unfair.hardly	2		To be cleaned and repainted
envy.spices.bossy	2		To be refurbished
award.shape.beside	2		To be cleaned and repainted
chips.wacky.swim	2		To be refurbished
moment.harder.neon	3		Dog waste bin heavily corroded - requires replacement
agreed.scuba.ship	2		Cleaning required
froth.alien.wonderfully	2		Cleaning required, post requires repainting
panel.rail.than	2		Clean and remove graffiti
lion.beside.complains	2		Requires repainting
sang.friend.rooms	2		Cleaning required
spark.down.bunch	3		Replace missing wayfinding post
august.drive.shops	2		Graffiti removal
shock.thus.shelf	2		To be cleaned and repainted. Graffiti removal.
congratulations.trials.slide	2		To be cleaned and repainted. Graffiti removal.
passes.maker.future	2		Graffiti removal
client.cried.vows	2		To be cleaned and repainted
bumpy.elite.target	2		To be refurbished
giving.value.direct	2		Graffiti removal
bucket.force.lock	2		To be cleaned and repainted
spark.down.bunch	2		Graffiti removal
format.crew.form	2		Repair damaged knee rail
such.cracks.secret	2		Clean required
mops.firms.joins	2		Clean required
latter.locate.intervals	2		Entrance gateway to be repainted
forum.dips.fries	2		To be cleaned and repainted

ending.proud.skips	2		To be cleaned and repainted
bliss.boat.crib	2		Entrance gateway to be repainted
manual.credit.luxury	2		To be cleaned and repainted
headed.fast.models	2		Entrance gateway to be repainted
await.theme.effort	2		To be cleaned and repainted
items.silly.free	2		Entrance gateway and bollard to be repainted
cherry.rings.slick	2		To be cleaned and repainted
whites.output.aims	2		To be cleaned and repainted
liked.flags.woke	2		To be cleaned and repainted
hype.unable.clubs	2		To be cleaned and repainted
wounds.washed.dull	2		To be cleaned and repainted
blaze.useful.builds	2		To be cleaned and repainted
supply.spoke.weds	2		To be cleaned and repainted
fats.comet.figure	2		To be cleaned and repainted
fade.kite.dawn	2		To be cleaned and repainted
noisy.broker.joined	2		To be cleaned and repainted
think.divisions.civil	3		Heavily corroded - replace
term.doctor.casual	3		Heavily corroded - replace
dared.famed.encounter	3		Heavily corroded - replace
behind.depend.formal	3		Heavily corroded - replace
grant.pill.pits	3		Replace
crowd.paused.fines	3		Heavily corroded - replace
worth.object.will	2		Requires repainting
stove.fines.zooms	2		Requires cleaning
system.belts.text	2		Clean frame. Perspex requires replacing
truck.prone.little	2		Requires repainting
offers.covers.pound	2		Requires cleaning
parade.dine.flats	2		Repair damaged corner
notice.having.slide	2		Requires cleaning
data.bubble.define	2		Requires cleaning
thinks.frosted.miss	2		Requires repainting
league.stay.tribal	2		Requires repainting
pack.slime.stove	2		Repair / replace astroturf & grass approach
jabs.excuse.books	2		Graffiti removal
senior.super.random	2		Repaint net, repaint line markings
shared.living.audio	2		Requires repainting
dips.canny.finely	2		Requires repainting
light.shins.food	2		Requires cleaning
eager.museum.format	2		Requires repainting
scared.puns.tinsel	2		Requires repainting
rate.path.option	2		Requires cleaning
reef.chip.putty	2		Requires cleaning
weedy.palm.soft	2		Requires cleaning
yours.prep.lion	2		Requires cleaning & repainting
face.sleep.planet	2		Requires cleaning
wire.zealous.crib	2		Repair door hinges, repaint
walks.acid.pound	2		Graffiti removal
exams.pipes.poetic	2		Requires repainting
brief.cheer.petal	2		Requires cleaning
armed.twice.pack	2		Requires repainting
armed.twice.pack	2		Requires repainting

sock.loft.posed	2		Requires cleaning
clues.pill.span	2		Requires repainting
finds.calculating.harp	2		Requires cleaning
mess.grapes.cloud	2		Requires repainting
cloak.encounter.pits	2		Requires repainting
native.prices.ahead	2		Requires repainting
pots.backup.assure	2		Requires cleaning
pots.backup.assure	2		Requires repainting
eaten.probe.chair	2		Requires repainting
supper.linked.change	2		Requires repainting
slips.metro.robots	2		Requires repainting
middle.dishes.kite	2		Requires cleaning
often.eggs.issue	2		Requires repainting
river.bells.gifted	2		Requires repainting
backed.rocky.rocks	2		Requires repainting
memory.raft.cope	2		Requires repainting
relay.echo.cakes	2		Requires cleaning, topping up with compost & replanting
forget.jeeps.store	2		Requires cleaning, topping up with compost & replanting
lamp.pouch.beats	2		Requires repainting
galaxy.guitar.behave	2		Requires repainting
weedy.libraries.rocks	2		Tree requires replacing
banks.darker.clash	2		Requires cleaning
focus.gosh.attend	2		Requires repainting
formal.across.simple	2		Requires repainting
mostly.cook.stage	2		Requires cleaning
lovely.larger.bonus	2		Requires repainting
mental.pads.shops	2		Requires repainting
image.couch.groom	2		Requires repainting
meal.curve.acid	2		Requires repainting
crowd.paused.fines	2		Requires cleaning, replace plants

Delivery Method	Wards	Priority	Priority 1 Costs	S106 (for Priority 1 works)	Priority 2 costs
External	St Pauls	1	£ 2,000		
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
External	St Pauls	1	£ 800		
External	St Pauls	1	£ 800		
External	St Pauls	1	£ 800		
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Green Services	St Pauls	1	£ 1,500		
Green Services	St Pauls	1	£ 1,500		
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
External	St Pauls	1	£ 800	£ 800	
External	St Pauls	1	£ 2,000	£ 2,000	
External	St Pauls	1	£ 2,000	£ 2,000	
External	St Pauls	1	£ 1,000	£ 1,000	
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
External	St Pauls	1	£ 5,000	£ 5,000	
Volunteers / CP / Hotspot	St Pauls	1			
External	St Pauls	1	£ 1,000		
External	St Pauls	1	£ 1,000		
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	Smethwick	1			
Volunteers / CP / Hotspot	Smethwick	1			
Volunteers / CP / Hotspot	Smethwick	1			
Volunteers / CP / Hotspot	Smethwick	1			

Volunteers / CP / Hotspot	Smethwick	1		
External	Smethwick	1	£	150
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
External	Smethwick	1	£	750
Volunteers / CP / Hotspot	Smethwick	1		
Volunteers / CP / Hotspot	Smethwick	1		
External	Smethwick	1	£	750
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
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Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Volunteers / CP / Hotspot	St Pauls	1		
Green Services	Abbey	1	£	1,500
Highways	Abbey	1	£	800
Highways	Abbey	1	£	800
Highways	Abbey	1	£	800
Highways	Abbey	1	£	800
Highways	Abbey	1	£	800
Volunteers / CP / Hotspot	Abbey	2		
Volunteers / CP / Hotspot	Abbey	2		
Volunteers / CP / Hotspot	Abbey	2		
Volunteers / CP / Hotspot	Abbey	2		
Volunteers / CP / Hotspot	Abbey	2		
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Volunteers / CP / Hotspot	Abbey	2			
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Volunteers / CP / Hotspot	Abbey	2			
Volunteers / CP / Hotspot	Abbey	2			
Volunteers / CP / Hotspot	Abbey	2			
Highways	Smethwick	1	£	800	800
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
External	St Pauls	1	£	2,000	£ 2,000
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
Volunteers / CP / Hotspot	St Pauls	1			
External	Soho	1	£	4,500	
Volunteers / CP / Hotspot	Smethwick	1			
Volunteers / CP / Hotspot	Smethwick	1			
Volunteers / CP / Hotspot	Soho	1			
Volunteers / CP / Hotspot	Soho	1			

Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
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Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Volunteers / CP / Hotspot	Soho	1		
Highways	Soho	1	£	800
Highways	Soho	1	£	800
Highways	Soho	1	£	800
Highways	Soho	1	£	800
Highways	Soho	1	£	800
Highways	Soho	1	£	800
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Completed	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
External	Soho	2	£	500
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
External	Soho	2	£	1,000
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		
Volunteers / CP / Hotspot	Soho	2		

Site	Quality	Value	Asset Number	Asset Title	Coordinate E	Coordinate N
Balls Hill	46	32	6060.6	Signage	SO99451	93935
Balls Hill	46	32	6060.9	Litter bin	SO99484	93932
Balls Hill	46	32	6060.14	Play equipment	SO99499	93920
Balls Hill	46	32	6060.15	Play equipment	SO99508	93908
Balls Hill	46	32	6060.17	Bollards	SO99532	93911
Balls Hill	46	32	6060.5	Signage	SO99436	93974
Balls Hill	46	32	6060.7	Gym equipment	SO99454	93935
Balls Hill	46	32	6060.8	Picnic table	SO99469	93926
Balls Hill	46	32	6060.10	Seating	SO99487	93929
Balls Hill	46	32	6060.11	Signage	SO99499	93938
Balls Hill	46	32	6060.13	Seating	SO99493	93923
Balls Hill	46	32	6060.19	Litter bin	SO99547	93899
Balls Hill	46	32	6060.20	Entrance gate	SO99553	93884
Black Horse Open Space	33	27.1	6003.2	Dog waste bin	SO98459	96090
Black Horse Open Space	33	27.1	6003.3	Signage	SO98459	96090
Blakedown Rd	34	30.2	6015.2	Signage	SO98510	95497
Bradley Locks	20	39	6068.2	Entrance barrier	SO96972	94988
Bradley Locks	20	39	6068.8	Entrance barrier	SO97132	95066
Bradley Locks	20	39	6068.1	Entrance barrier	SO96891	94940
Bradley Locks	20	39	6068.3	Wayfinding	SO96972	94991
Bradley Locks	20	39	6068.4	Bollards	SO97071	95030
Bradley Locks	20	39	6068.5	Seating	SO97074	95033
Bradley Locks	20	39	6068.6	Seating	SO97077	95033
Bradley Locks	20	39	6068.7	Seating	SO97107	95000
Bradley Locks	20	39	6068.9	Signage	SO97198	95093
Bradley Locks	20	39	6068.10	Entrance barrier	SO97276	95138
Brunswick Park	61	57.6	6013.1	Entrance barrier	SO99704	95512
Brunswick Park	61	57.6	6013.3	Entrance gates	SO99662	95512
Brunswick Park	61	57.6	6013.4	Notice board	SO99656	95512
Brunswick Park	61	57.6	6013.5	Seating	SO99569	95524
Brunswick Park	61	57.6	6013.6	Litter bin	SO99560	95524
Brunswick Park	61	57.6	6013.12	Seating	SO99460	95446
Brunswick Park	61	57.6	6013.13	Litter bin	SO99496	95434
Brunswick Park	61	57.6	6013.16	Seating	SO99557	95452
Brunswick Park	61	57.6	6013.18	Signage	SO99578	95449
Brunswick Park	61	57.6	6013.21	Seating	SO99620	95473
Brunswick Park	61	57.6	6013.24	Seating	SO99656	95446
Brunswick Park	61	57.6	6013.25	Seating	SO99638	95509
Brunswick Park	61	57.6	6013.26	Shelter	SO99644	95509
Brunswick Park	61	57.6	6013.27	Seating	SO99653	95509
Brunswick Park	61	57.6	6013.33	Notice board	SO99650	95434
Brunswick Park	61	57.6	6013.39	Picnic table	SO99599	95383
Brunswick Park	61	57.6	6013.40	Picnic table	SO99593	95371
Brunswick Park	61	57.6	6013.41	Picnic table	SO99590	95365
Brunswick Park	61	57.6	6013.42	Picnic table	SO99581	95359
Brunswick Park	61	57.6	6013.43	Picnic table	SO99584	95371
Brunswick Park	61	57.6	6013.47	Litter bin	SO99478	95284
Brunswick Park	61	57.6	6013.48	Litter bin	SO99475	95281
Brunswick Park	61	57.6	6013.50	Notice board	SO99475	95278
Brunswick Park	61	57.6	6013.53	Entrance gates	SO99403	95239

Brunswick Park	61	57.6	6013.54	Goal post	SO99346	95314
Brunswick Park	61	57.6	6013.55	Litter bin	SO99400	95383
Brunswick Park	61	57.6	6013.56	Goal post	SO99442	95338
Brunswick Park	61	57.6	6013.58	Seating	SO99364	95416
Brunswick Park	61	57.6	6013.59	Litter bin	SO99328	95374
Brunswick Park	61	57.6	6013.60	Seating	SO99322	95374
Brunswick Park	61	57.6	6013.61	Entrance gates	SO99283	95365
Brunswick Park	61	57.6	6013.62	Notice board	SO99286	95365
Brunswick Park	61	57.6	6013.64	Notice board	SO99361	95446
Brunswick Park	61	57.6	6013.65	Entrance gates	SO99361	95452
Brunswick Park	61	57.6	6013.66	Litter bin	SO99385	95440
Brunswick Park	61	57.6	6013.68	Seating	SO99421	95446
Church Hill Open Space	39	35.7	6020.1	Dog waste bin	SO98708	95239
Church Hill Open Space	39	35.7	6020.3	Seating	SO98612	95206
Church Hill Open Space	39	35.7	6020.4	Seating	SO98609	95194
Church Hill Open Space	39	35.7	6020.6	Seating	SO98603	95203
Church Hill Open Space	39	35.7	6020.8	Seating	SO98621	95200
Church Hill Open Space	39	35.7	6020.9	Seating	SO98621	95191
Church Hill Open Space	39	35.7	6020.10	Seating	SO98645	95185
Coronation Rd OS	27	42.3	6022.3	Entrance barrier	SP00375	95931
Coronation Rd OS	27	42.3	6022.5	Bollards	SP00444	95964
Ebenzer St OS	45	26	6055.2	Signage	SO98950	92951
Ebenzer St OS	45	26	6055.4	Entrance gates	SO98889	93050
Ebenzer St OS	45	26	6055.5	Goal post	SO98892	92999
Ebenzer St OS	45	26	6055.6	Entrance gates	SO98865	92969
Ebenzer St OS	45	26	6055.7	Signage	SO98874	92972
Ebenzer St OS	45	26	6055.8	Signage	SO98880	92966
Ebenzer St OS	45	26	6055.9	MUGA goal unit	SO98916	93005
Ebenzer St OS	45	26	6055.11	Litter bin	SO98940	92996
Ebenzer St OS	45	26	6055.12	Signage	SO98943	92996
Goldicroft Park	24	32.9	6011.1	Dog waste bin	SO99190	95709
Goldicroft Park	24	32.9	6011.2	Notice board	SO99196	95706
Goldicroft Park	24	32.9	6011.4	Bollard	SO99232	95709
Hill Top Park	44	38.5	6059.2	Entrance gates	SO99518	93419
Hill Top Park	44	38.5	6059.4	Entrance barrier	SO99503	93521
Hill Top Park	44	38.5	6059.5	Railing	SO99509	93524
Hill Top Park	44	38.5	6059.6	Entrance barrier	SO99488	93524
Hill Top Park	44	38.5	6059.7	Entrance gates	SO99419	93521
Hill Top Park	44	38.5	6059.8	Litter bin	SO99416	93551
Hill Top Park	44	38.5	6059.14	Entrance gates	SO99347	93692
Hill Top Park	44	38.5	6059.16	Seating	SO99337	93596
Hill Top Park	44	38.5	6059.18	Entrance gates	SO992866	93557
Hill Top Park	44	38.5	6059.22	Seating	SO99407	93473
Hill Top Park	44	38.5	6059.25	Seating	SO99404	93506
Hill Top Park	44	38.5	6059.27	Seating	SO99383	93509
Hill Top Park	44	38.5	6059.28	Seating	SO99377	93518
Hill Top Park	44	38.5	6059.29	Entrance gates	SO99307	93524
Hill Top Park	44	38.5	6059.30	Signage	SO99292	93515
Hydes Road Pool	44	50.8	6039.7	Signage	SO99373	94429
Hydes Road Pool	44	50.8	6039.9	Signage	SO99445	94453
Hydes Road Pool	44	50.8	6039.19	Signage	SO99574	94486

Hydes Road Pool	44	50.8	6039.1	Entrance barrier	SO99292	94420
Hydes Road Pool	44	50.8	6039.3	Litter bin	SO99316	94420
Hydes Road Pool	44	50.8	6039.8	Dog waste bin	SO99379	94438
Hydes Road Pool	44	50.8	6039.10	Litter bin	SO99454	94462
Hydes Road Pool	44	50.8	6039.11	Signage	SO99478	94441
Hydes Road Pool	44	50.8	6039.13	Litter bin	SO99496	94459
Hydes Road Pool	44	50.8	6039.14	Picnic table	SO99502	94453
Hydes Road Pool	44	50.8	6039.15	Seating	SO99529	94477
Hydes Road Pool	44	50.8	6039.16	Signage	SO99547	94471
Hydes Road Pool	44	50.8	6039.21	Entrance barrier	SO99629	94513
Kent Road Playing Fields	31	24.6	6070.1	Play equipment	SP00922	95721
Kent Road Playing Fields	31	24.6	6070.4	Litter bin	SP00901	95730
Kent Road Playing Fields	31	24.6	6070.2	Picnic table	SP00910	95724
Kent Road Playing Fields	31	24.6	6070.6	Play equipment	SP00922	95712
Kent Road Playing Fields	31	24.6	6070.7	Play equipment	SP00901	95706
Kent Road Playing Fields	31	24.6	6070.8	Play equipment	SP00889	95718
Kent Road Playing Fields	31	24.6	6070.9	Signage	SP00877	95718
Kent Road Playing Fields	31	24.6	6070.10	Dog waste bin	SP00850	95673
Lakeside OS	27	39.8	6064.1	Entrance barrier	SO99277	93017
New Gas Street OS	27	37.9	6067.1	Entrance barrier	SO99028	92514
New Gas Street OS	27	37.9	6067.3	Entrance barrier	SO98952	92430
Norbury Road	24	40	6057.1	Timber knee rail	SO99148	93251
Norman Deeley	45	32	6015.12	Goal post	SO98104	95467
Norman Deeley	45	32	6015.13	Goal post	SO98113	95455
Norman Deeley	45	32	6015.2	Entrance barrier	SO98100	95377
Norman Deeley	45	32	6015.4	Notice board	SO98097	95383
Norman Deeley	45	32	6015.6	Signage	SO98091	95404
Norman Deeley	45	32	6015.7	Litter bin	SO98088	95410
Norman Deeley	45	32	6015.9	Signage	SO98049	95440
Norman Deeley	45	32	6015.16	Shelter	SO98149	95413
Norman Deeley	45	32	6015.17	Gym equipment	SO98097	95422
Norman Deeley	45	32	6015.24	Play equipment	SO98094	95410
Ridgeacre Branch Canal	29	46.9	6066.6	Signage	SO99169	92418
Ridgeacre Branch Canal	29	46.9	6066.1	Bollards	SO99064	92400
Ridgeacre Branch Canal	29	46.9	6066.2	Signage	SO99103	92406
Ridgeacre Branch Canal	29	46.9	6066.3	Entrance barrier	SO99115	92421
Ridgeacre Branch Canal	29	46.9	6066.4	Signage	SO99118	92421
Ridgeacre Branch Canal	29	46.9	6066.7	Entrance barrier	SO99361	92481
Ridgeacre Branch Canal	29	46.9	6066.8	Signage	SO99497	92604
Ridgeacre Branch Canal	29	46.9	6066.9	Bollards	SO99391	92508
William Green OS	31	42.5	6032.1	Entrance barrier	SP00020	95062
William Green OS	31	42.5	6032.2	Dog waste bin	SP00056	95329
Worleys Wharf	19	42.3	6029.1	Bollard	SP01151	94687
Worleys Wharf	19	42.3	6029.2	Entrance barrier	SP01317	94795
Worleys Wharf	19	42.3	6029.3	Entrance barrier	SP01326	94717
Wyntor Lane OS	31	25.4	6062.7	Knee rail	SO99891	93653
Wyntor Lane OS	31	25.4	6062.4	Bollards	SO99948	93701
Wyntor Lane OS	31	25.4	6062.5	Bollards	SO99939	93692
Wyntor Lane OS	31	25.4	6062.8	Dog waste bin	SO99846	93710

What 3 words	Current Quality	Improvement	Delivery Method
calms.mild.desks	3	Replace missing signage or remove	External
gifts.backed.judges	3	Replace - item heavily corroded	Highways
likely.fits.gums	3	Replace missing play equipment. Make good surfacing.	External
online.penny.noise	3	Replace missing play equipment.	External
shuts.robe.string	3	Replace missing bollards.	Green Services
tone.quite.exchanges	2	To be cleaned	Volunteers / CP / Hot Spot
young.goad.tolls	2	Graffiti removal.	Volunteers / CP / Hot Spot
rating.singer.even	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
book.turns.larger	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
salads.sample.gently	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot
online.clean.losses	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
tapes.valve.cloud	2	To be cleaned and repainted. Post behind to be removed.	Highways
games.arts.improving	2	To be repainted.	Volunteers / CP / Hot Spot
duck.shift.soon	2	To be repainted	Volunteers / CP / Hot Spot
duck.shift.soon	2	To be cleaned	Volunteers / CP / Hot Spot
chop.those.scare	2	To be cleaned.	Volunteers / CP / Hot Spot
soda.slick.stared	3	Replace barrier with accessible alternative	External
digs.snows.many	3	Replace section of broken fencing with entrance barrier	External
gallons.wacky.impose	2	To be cleaned and repainted. Graffiti removal. Replace missi	Volunteers / CP / Hot Spot
faced.ozone.envy	2	Replace missing wayfinding signage	External
splice.bland.pays	2	To be cleaned and repainted. Graffiti removal. Replace missi	Volunteers / CP / Hot Spot
vase.equal.guess	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
wells.curry.wake	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
acting.booth.hello	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
admire.gather.finishing	2	Refurbish or replace. Graffiti removal.	Volunteers / CP / Hot Spot
roof.boxing.crown	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
hiking.trying.bronze	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
menu.valid.rated	2	To be cleaned.	Volunteers / CP / Hot Spot
mining.paying.unions	2	To be cleaned.	Volunteers / CP / Hot Spot
indeed.hardly.extend	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
many.dive.fans	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
keep.rated.panel	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
maybe.exam.fantastic	2	To be cleaned.	Volunteers / CP / Hot Spot
banks.rider.active	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
lanes.loses.topic	2	To be cleaned.	Volunteers / CP / Hot Spot
nurses.fund.barn	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
shows.acting.renew	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
sobs.spit.hang	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
living.island.solve	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
humans.juices.fork	2	To be cleaned.	Volunteers / CP / Hot Spot
aware.pilots.camera	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot
sleep.sands.sadly	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
able.pots.allows	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
wider.deed.keys	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
left.abode.shows	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
fresh.broken.lively	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
ladder.rings.audio	2	To be cleaned.	Volunteers / CP / Hot Spot
pine.both.dirt	2	To be cleaned and refurbished or replaced (item corroded)	Highways
flood.places.photo	2	To be cleaned.	Volunteers / CP / Hot Spot
nets.tell.mice	2	To be cleaned.	Volunteers / CP / Hot Spot

season.reduce.cage	2	To be repainted. Make good goal mouth.	Green Services
turkey.dance.little	2	To be cleaned.	Volunteers / CP / Hot Spot
number.thank.burn	2	To be repainted. Make good goal mouth.	Green Services
shed.stand.hood	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
chats.churn.gives	2	To be cleaned.	Volunteers / CP / Hot Spot
visit.tribes.trades	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
straw.harder.create	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
clever.baking.unrealistic	2	To be cleaned.	Volunteers / CP / Hot Spot
locals.being.yarn	2	To be cleaned.	Volunteers / CP / Hot Spot
runs.seats.milk	2	To be cleaned.	Volunteers / CP / Hot Spot
model.chill.plots	2	To be cleaned.	Volunteers / CP / Hot Spot
tops.themes.amount	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
sand.bake.dust	2	To be cleaned.	Volunteers / CP / Hot Spot
finishing.spare.above	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
myself.critic.crust	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
third.pads.eaten	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
asleep.scuba.string	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
verge.hype.evenly	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
patch.cared.filer	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
daisy.acting.inches	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
vibrate.acting.sadly	2	Missing bollards to be replaced	Green Services
stone.shirts.gone	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot
hurray.super.line	2	To be cleaned	Volunteers / CP / Hot Spot
patch.pencil.frost	2	To be repainted. Make good goal mouth.	Green Services
uses.idea.voted	2	To be cleaned	Volunteers / CP / Hot Spot
snap.wipes.hands	2	To be cleaned and board replaced. Graffiti removed.	Volunteers / CP / Hot Spot
almost.latest.orbit	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot
voices.dish.mock	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
humid.boats.wider	2	To be cleaned and repainted, or replaced. Graffiti removal.	Volunteers / CP / Hot Spot
monday.extra.pipes	2	To be cleaned and refurbished	Volunteers / CP / Hot Spot
rises.fantastic.sailor	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
decide.adjust.spine	2	To be cleaned	Volunteers / CP / Hot Spot
robot.bleat.gifted	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
hush.paused.radio	2	To be cleaned.	Volunteers / CP / Hot Spot
comic.milky.films	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
forum.desk.piles	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
older.saints.sunk	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
unrealistic.finger.supply	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
invest.late.flight	2	To be cleaned.	Volunteers / CP / Hot Spot
vows.assets.solve	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
wool.event.launch	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
bottom.unwanted.admits	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
bottom.liability.join	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
brands.rises.fails	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
camp.weeks.frosted	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
storm.rips.driven	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
places.nation.costs	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
legal.extend.dollar	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
ready.wooden.trucks	3	Replace missing signage or remove post	External
blog.spoke.life	3	Replace missing signage or remove post	External
follow.super.reject	3	Replace missing signage or remove post	External

voices.casual.vivid	2	To be cleaned	Volunteers / CP / Hot Spot
noses.vibrate.punk	2	To be cleaned	Volunteers / CP / Hot Spot
jabs.finest.races	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
dairy.town.camera	2	To be cleaned	Volunteers / CP / Hot Spot
adjust.fires.edges	2	To be cleaned and refurbished - item corroded underneath	Volunteers / CP / Hot Spot
foods.filled.makes	2	To be cleaned	Volunteers / CP / Hot Spot
remind.cafe.affair	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
tins.penny.corn	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
hangs.ridge.tape	2	To be cleaned	Volunteers / CP / Hot Spot
trim.softly.hardly	2	Graffiti removal.	Volunteers / CP / Hot Spot
gains.enjoy.boat	3	Replace missing seat for zip line	External
grew.vibes.upgrading	3	Replace - item corroded and lining missing.	Highways
term.just.insect	2	To be cleaned and repainted, or replace. Graffiti removal.	Volunteers / CP / Hot Spot
bumpy.dirt.cake	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
forms.potato.farms	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
front.petty.moving	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
ideal.racing.grass	2	Refurbish or replace. Graffiti removal.	Volunteers / CP / Hot Spot
organs.supply.diner	2	To be cleaned and repainted. To be reset vertical.	Highways
labs.pillow.star	3	Replace barrier with accessible alternative	External
swaps.port.sticky	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
chimp.many.tonic	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
surely.wing.tour	2	Repair broken knee rail and add additional lengths where req	External
cove.pumps.battle	3	To be replaced. Make good goal mouth.	Green Services
putty.clouds.reply	3	To be replaced. Make good goal mouth.	Green Services
react.punchy.bumps	2	To be cleaned and repainted.	Volunteers / CP / Hot Spot
bond.shows.famed	2	To be cleaned	Volunteers / CP / Hot Spot
shape.press.means	2	To be cleaned and refurbished.	Volunteers / CP / Hot Spot
damp.learn.votes	2	To be cleaned	Volunteers / CP / Hot Spot
speaks.nearly.lanes	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
talked.author.filer	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
dips.easy.hotel	2	Graffiti removal.	Volunteers / CP / Hot Spot
snows.festivity.forest	2	To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot
data.baked.jumped	3	Replace missing signage or remove post	External
almost.trying.shops	2	Replace rotten bollards and replace missing bollards	Green Services
copy.using.nail	2	To be cleaned	Volunteers / CP / Hot Spot
bands.trend.jungle	2	To be cleaned	Volunteers / CP / Hot Spot
wisely.bands.having	2	To be cleaned	Volunteers / CP / Hot Spot
thinks.those.rise	2	To be cleaned and repainted. Graffiti removal.	Volunteers / CP / Hot Spot
shared.each.chins	2	To be cleaned	Volunteers / CP / Hot Spot
eagle.defeat.stays	2	To be cleaned	Volunteers / CP / Hot Spot
dollar.table.pinks	2	To be cleaned and repainted. Graffiti removal	Volunteers / CP / Hot Spot
achieving.heads.skills	2	Graffiti removal	Volunteers / CP / Hot Spot
wiped.trader.junior	2	Entrance barrier to be removed (replaced by gate)	External
text.idea.eaten	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
duty.shape.among	2	To be cleaned and repainted	Volunteers / CP / Hot Spot
boots.fetch.arena	3	Repair or replace broken lengths of knee rail	External
pull.stress.amuse	2	To be cleaned	Volunteers / CP / Hot Spot
boot.fund.quest	2	To be cleaned	Volunteers / CP / Hot Spot
strict.assure.shins	2	To be repainted. Decal to be replaced	Volunteers / CP / Hot Spot

Wed North	2		£	500
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Friar Park	1			
Friar Park	1	£		1,000
Wed South	1			
Wed South	1			
Wed South	1	£		500
Wed South	1			
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Wed South	1		
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Wed South	1	£	1,000
Wed South	1	£	500
Friar Park	1		
Friar Park	1		
Friar Park	1		
Friar Park	1		
Friar Park	1		
Friar Park	1	£	500
Wed South	1	£	4,000
Wed South	1		
Wed South	1		
Wed South	1	£	4,000
Wed North	1	£	1,500
Wed North	1	£	1,500
Wed North	1		
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Wed North	1		
Wed North	1		
Wed North	1		
Wed South	1	£	500
Wed South	1	£	1,500
Wed South	1		
Wed South	1		
Wed South	1		
Wed South	1		
Wed South	1		
Wed South	1		
Friar Park	1		
Friar Park	1		
Friar Park	1	£	3,500
Friar Park	1		
Friar Park	1		
Wed South	1	£	5,000
Wed South	1		
Wed South	1		
Wed South	1		
		£	45,500
		£	-
		£	2,000

Budget Required £ 45,500

Site	Quality	Value	Asset Number
Biddleston Grove		26	39.4 3014.1
Brackendale Drive		35	21.9 3016.1
Brackendale Drive		35	21.9 3016.3
Brackendale Drive		35	21.9 3016.4
Charlemont PF		48	46.3 3064.1
Charlemont PF		48	46.3 3064.2
Charlemont PF		48	46.3 3064.3
Charlemont PF		48	46.3 3064.5
Charlemont PF		48	46.3 3064.6
Charlemont PF		48	46.3 3064.7
Charlemont PF		48	46.3 3064.8
Charlemont PF		48	46.3 3064.11
Charlemont PF		48	46.3 3064.13
Charlemont PF		48	46.3 3064.14
Charlemont PF		48	46.3 3064.15
Constance Avenue		21	36.3 3112.1
Dartmouth Park		75	74.1 3058.10
Dartmouth Park		75	74.1 3058.69
Dartmouth Park		75	74.1 3058.2
Dartmouth Park		75	74.1 3058.6
Dartmouth Park		75	74.1 3058.14
Dartmouth Park		75	74.1 3058.16
Dartmouth Park		75	74.1 3058.17
Dartmouth Park		75	74.1 3058.18
Dartmouth Park		75	74.1 3058.19
Dartmouth Park		75	74.1 3058.23
Dartmouth Park		75	74.1 3058.24
Dartmouth Park		75	74.1 3058.26
Dartmouth Park		75	74.1 3058.30
Dartmouth Park		75	74.1 3058.31
Dartmouth Park		75	74.1 3058.38
Dartmouth Park		75	74.1 3058.41
Dartmouth Park		75	74.1 3058.46
Dartmouth Park		75	74.1 3058.47
Dartmouth Park		75	74.1 3058.49
Dartmouth Park		75	74.1 3058.52
Dartmouth Park		75	74.1 3058.55
Dartmouth Park		75	74.1 3058.56
Dartmouth Park		75	74.1 3058.57
Dartmouth Park		75	74.1 3058.58
Dartmouth Park		75	74.1 3058.65
Dartmouth Park		75	74.1 3058.66
Dartmouth Park		75	74.1 3058.67
Dartmouth Park		75	74.1 3058.68
Dartmouth Park		75	74.1 3058.70
Dartmouth Park		75	74.1 3058.72
Dartmouth Park		75	74.1 3058.79
Dartmouth Park		75	74.1 3058.80
Dartmouth Park		75	74.1 3058.84

Dartmouth Park	75	74.1	3058.85
Dartmouth Park	75	74.1	3058.90
Dartmouth Park	75	74.1	3058.91
Dartmouth Park	75	74.1	3058.93
Dartmouth Park	75	74.1	3058.94
Dartmouth Park	75	74.1	3058.101
Dartmouth Park	75	74.1	3058.102
Dartmouth Park	75	74.1	3058.103
Dartmouth Park	75	74.1	3058.104
Dartmouth Park	75	74.1	3058.109
Dartmouth Park	75	74.1	3058.110
Dartmouth Park	75	74.1	3058.111
Dartmouth Park	75	74.1	3058.112
Dartmouth Park	75	74.1	3058.116
Dartmouth Park	75	74.1	3058.123
Dartmouth Park	75	74.1	3058.125
Dartmouth Park	75	74.1	3058.126
Dartmouth Park	75	74.1	3058.129
Dartmouth Park	75	74.1	3058.130
Dartmouth Park	75	74.1	3058.132
Dartmouth Park	75	74.1	3058.135
Dartmouth Park	75	74.1	3058.137
Dartmouth Park	75	74.1	3058.139
Dartmouth Park	75	74.1	3058.140
Dartmouth Park	75	74.1	3058.142
Dartmouth Park	75	74.1	3058.144
Dartmouth Park	75	74.1	3058.146
Dartmouth Park	75	74.1	3058.148
Dartmouth Park	75	74.1	3058.149
Dartmouth Park	75	74.1	3058.151
Dartmouth Park	75	74.1	3058.152
Dartmouth Park	75	74.1	3058.154
Dartmouth Park	75	74.1	3058.156
Dartmouth Park	75	74.1	3058.157
Dartmouth Park	75	74.1	3058.158
Dartmouth Park	75	74.1	3058.159
Dartmouth Park	75	74.1	3058.160
Dartmouth Park	75	74.1	3058.161
Dartmouth Park	75	74.1	3058.162
Dartmouth Park	75	74.1	3058.163
Dartmouth Park	75	74.1	3058.164
Dartmouth Park	75	74.1	3058.166
Dartmouth Park	75	74.1	3058.167
Dartmouth Park	75	74.1	3058.168
Dartmouth Park	75	74.1	3058.169
Dartmouth Park	75	74.1	3058.172
Dartmouth Park	75	74.1	3058.175
Dartmouth Park	75	74.1	3058.179
Dartmouth Park	75	74.1	3058.180
Dartmouth Park	75	74.1	3058.184
Dartmouth Park	75	74.1	3058.188

Dartmouth Park	75	74.1	3058.189
Dartmouth Park	75	74.1	3058.190
Dartmouth Park	75	74.1	3058.191
Dartmouth Park	75	74.1	3058.193
Delta Gardens	15	44	3097.1
Delta Gardens	15	44	3097.2
Delta Gardens	15	44	3097.3
Firtree Drive	43	23.5	3006.2
Gorse Farm Wood	43	37.6	3047.6
Gorse Farm Wood	43	37.6	3047.9
Greet Green PF	31	36	3096.1
Greet Green PF	31	36	3096.3
Greet Green PF	31	36	3096.5
Greet Green PF	31	36	3096.6
Greet Green PF	31	36	3096.7
Greet Green PF	31	36	3096.10
Greet Green PF	31	36	3096.12
Hall Green OS	18	40.6	3072.1
Hall Green OS	18	40.6	3072.3
Hall Green OS	18	40.6	3072.4
Hall Green OS	18	40.6	3072.5
Hall Green OS	18	40.6	3072.6
Hall Green OS	18	40.6	3072.9
Hall Green OS	18	40.6	3072.10
Hall Green OS	18	40.6	3072.11
Hall Green OS	18	40.6	3072.13
Hamblets OS	18	40.6	3100.6
Hamblets OS	18	40.6	3100.14
Hamblets OS	18	40.6	3100.15
Holly Wood	44	49.6	3025.6
Holly Wood	44	49.6	3025.7
Holly Wood	44	49.6	3025.8
Kenrick Park	56	45.5	3110.9
Kenrick Park	56	45.5	3110.10
Kenrick Park	56	45.5	3110.18
Kenrick Park	56	45.5	3110.21
Kenrick Park	56	45.5	3110.3
Kenrick Park	56	45.5	3110.5
Kenrick Park	56	45.5	3110.14
Kenrick Park	56	45.5	3110.19
Kenrick Park	56	45.5	3110.20
Kenrick Park	56	45.5	3110.22
Kenrick Park	56	45.5	3110.23
Kenrick Park	56	45.5	3110.24
Ladbury Grove	41	23.5	3007.1
Ladbury Grove	41	23.5	3007.2
Lily Street OS	31	28.1	3088.1
Lily Street OS	31	28.1	3088.5
Lindsey Road OS	43	28.5	3080.3
Lindsey Road OS	43	28.5	3080.1
Lindsey Road OS	43	28.5	3080.2

Lindsey Road OS	43	28.5	3080.14
Longleat Spinney	38	27.3	3030.1
Marsh Lane OS	37	31.9	3078.7
Marsh Lane OS	37	31.9	3078.1
Marsh Lane OS	37	31.9	3078.2
Marsh Lane OS	37	31.9	3078.3
Marsh Lane OS	37	31.9	3078.4
Marsh Lane OS	37	31.9	3078.5
Marsh Lane OS	37	31.9	3078.8
Menzies Open Space	31	37.5	3075.10
Okehampton Drive	34	28.1	3089.1
Red House Park	66	50	3027.1
Red House Park	66	50	3027.5
Red House Park	66	50	3027.18
Red House Park	66	50	3027.25
Red House Park	66	50	3027.39
Red House Park	66	50	3027.47
Red House Park	66	50	3027.60
Red House Park	66	50	3027.71
Red House Park	66	50	3027.74
Red House Park	66	50	3027.77
Red House Park	66	50	3027.85
Red House Park	66	50	3027.114
Red House Park	66	50	3027.115
Red House Park	66	50	3027.7
Red House Park	66	50	3027.12
Red House Park	66	50	3027.14
Red House Park	66	50	3027.15
Red House Park	66	50	3027.16
Red House Park	66	50	3027.17
Red House Park	66	50	3027.19
Red House Park	66	50	3027.21
Red House Park	66	50	3027.23
Red House Park	66	50	3027.24
Red House Park	66	50	3027.27
Red House Park	66	50	3027.28
Red House Park	66	50	3027.29
Red House Park	66	50	3027.32
Red House Park	66	50	3027.33
Red House Park	66	50	3027.34
Red House Park	66	50	3027.35
Red House Park	66	50	3027.36
Red House Park	66	50	3027.42
Red House Park	66	50	3027.46
Red House Park	66	50	3027.48
Red House Park	66	50	3027.49
Red House Park	66	50	3027.50
Red House Park	66	50	3027.51
Red House Park	66	50	3027.52
Red House Park	66	50	3027.54
Red House Park	66	50	3027.56

Red House Park	66	50	3027.57
Red House Park	66	50	3027.59
Red House Park	66	50	3027.61
Red House Park	66	50	3027.64
Red House Park	66	50	3027.65
Red House Park	66	50	3027.70
Red House Park	66	50	3027.72
Red House Park	66	50	3027.73
Red House Park	66	50	3027.75
Red House Park	66	50	3027.76
Red House Park	66	50	3027.78
Red House Park	66	50	3027.79
Red House Park	66	50	3027.80
Red House Park	66	50	3027.81
Red House Park	66	50	3027.82
Red House Park	66	50	3027.83
Red House Park	66	50	3027.86
Red House Park	66	50	3027.87
Red House Park	66	50	3027.88
Red House Park	66	50	3027.90
Red House Park	66	50	3027.92
Red House Park	66	50	3027.93
Red House Park	66	50	3027.96
Red House Park	66	50	3027.100
Red House Park	66	50	3027.101
Red House Park	66	50	3027.102
Red House Park	66	50	3027.103
Red House Park	66	50	3027.106
Red House Park	66	50	3027.111
Red House Park	66	50	3027.112
Red House Park	66	50	3027.113
Redwood Road OS	49	29.2	3003.13
Redwood Road OS	49	29.2	3003.16
Redwood Road OS	49	29.2	3003.17
Ridgeacre Branch	17	20.4	3137.1
Ridgeacre Branch	17	20.4	3137.2
Ridgeacre Branch	17	20.4	3137.3
Ridgeacre Branch	17	20.4	3137.4
Ridgeacre Branch	17	20.4	3137.5
Ridgeacre Branch	17	20.4	3137.6
Ridgeacre Branch	17	20.4	3137.7
Ridgeacre Branch	17	20.4	3137.8
Sots Hole	52	28.6	3119.1
Sots Hole	52	28.6	3119.5
Sots Hole	52	28.6	3119.6
Sots Hole	52	28.6	3119.8
Sots Hole	52	28.6	3119.11
Sots Hole	52	28.6	3119.14
Sots Hole	52	28.6	3119.15
Sots Hole	52	28.6	3119.16
Sots Hole	52	28.6	3119.20

Sussex Avenue OS	24	45.1	3086.1
Sussex Avenue OS	24	45.1	3086.4
Sussex Avenue OS	24	45.1	3086.6
Sussex Avenue OS	24	45.1	3086.7
Sussex Avenue OS	24	45.1	3086.8
Sussex Avenue OS	24	45.1	3086.9
Tamebridge Walkthrough	23	35.8	3010.8
Tamebridge Walkthrough	23	35.8	3010.1
Tamebridge Walkthrough	23	35.8	3010.2
Tamebridge Walkthrough	23	35.8	3010.3
Tamebridge Walkthrough	23	35.8	3010.6
Tamebridge Walkthrough	23	35.8	3010.7
Tamebridge Walkthrough	23	35.8	3010.9
Tanhouse	29	29.2	3040.1
Tildasley Street	29	25	3039.1
Whitecrest OS	41	40.4	3023.3
Whitecrest OS	41	40.4	3023.1

Asset Title	Coordinate E	Coordinate N	What 3 words	Current Quality
Entrance barrier	SP03122	95276	handy.aside.listed	2
Entrance barrier	SP02685	95428	///forgot.bumps.enable	2
Goal post	SP02712	95398	///stow.jazz.factor	2
Goal post	SP02703	95329	//serve.dose.chip	2
Bollards	SP01940	94043	gross.loves.photos	2
Goal post	SP02054	94082	pin.es.prefer.hill	2
Goal post	SP02099	94088	trees.guards.turned	2
Seating	SP02051	94235	economies.echo.teeth	2
Seating	SP02066	94226	liner.uses.songs	2
Shelter	SP02075	94232	will.maps.wool	2
Shelter	SP02057	94244	them.token.even	2
Bollards	SP01931	94319	late.broom.strut	2
Entrance barrier	SP01883	94166	ground.poker.carbon	2
Goal post	SP02039	94013	wounds.trick.wedge	2
Goal post	SP02096	94001	else.loud.epic	2
Entrance barrier	SP00995	90163	costs.rounds.sudden	2
Litter bin	SP01181	91788	sulk.hotels.bunks	3
Signage	SP01283	91587	hunter.torch.allow	3
Bedding	SP01118	91488	chips.sector.tanks	2
Bandstand	SP01190	91467	hooked.voice.owners	2
Seating	SP01223	91725	rear.select.shot	2
Seating	SP01220	91680	mild.mirror.sorters	2
Seating	SP01250	91680	salsa.vision.tips	2
Wayfinding	SP01259	91662	state.amount.rugs	2
Seating	SP01292	91662	star.charge.boat	2
Entrance gates	SP01406	91587	admits.quit.overnight	2
Signage	SP01406	91584	coach.wire.logic	2
MUGA goal unit	SP01376	91545	glitz.market.this	2
Gym equipment	SP01364	91560	chairs.shuts.spice	2
Gym equipment	SP01367	91557	horns.bids.grape	2
Seating	SP01343	91569	manliness.tiny.falls	2
Seating	SP01343	91554	envy.stops.pile	2
Play equipment	SP01322	91560	chins.flown.robots	2
Litter bin	SP01343	91536	solo.monday.stamp	2
Seating	SP01349	91527	gift.mouth.wool	2
Play equipment	SP01325	91524	lobby.moon.humble	2
Seating	SP01289	91569	cages.liner.lifted	2
Litter bin	SP01286	91578	chew.loops.twist	2
Seating	SP01286	91584	hunt.years.sample	2
Seating	SP01295	91596	quest.sport.active	2
Play equipment	SP01337	91590	foods.successes.shield	2
Play equipment	SP01316	91569	bits.recent.ducks	2
Litter bin	SP01313	91563	animal.organ.snacks	2
Seating	SP01319	91554	city.films.sector	2
Seating	SP01223	91545	strike.leap.them	2
Seating	SP01238	91605	trials.flips.mental	2
Picnic table	SP01229	91437	works.nearly.stuff	2
Seating	SP01292	91396	hype.trades.museum	2
Seating	SP01452	91339	dawn.track.chairs	2

Seating	SP01455	91324	shaped.year.powers	2
Seating	SP01629	91312	grid.garden.change	2
Seating	SP01629	91312	grid.garden.change	2
Litter bin	SP01509	91453	loved.farms.fresh	2
Signage	SP01509	91456	ruby.shared.burns	2
Litter bin	SP01509	91491	motor.occupy.sadly	2
Seating	SP01412	91515	cheer.struck.stove	2
Litter bin	SP01415	91461	combining.commented.s	2
Wayfinding	SP01427	91450	public.rams.belly	2
Litter bin	SP01451	91447	cans.taxi .elaborate	2
Picnic table	SP01458	91450	leap.drill.nests	2
Picnic table	SP01464	91450	eggs.trials.album	2
Picnic table	SP01467	91456	gone.power.knee	2
Litter bin	SP01343	91464	dart.cars.feed	2
Monument	SP01199	91500	save.fires.throw	2
Litter bin	SP01184	91497	jars.object.warns	2
Litter bin	SP01184	91491	weeks.things.rally	2
Litter bin	SP01145	91491	luxury.sorry.timing	2
Bedding	SP01061	91500	souk.enhancement.view	2
Litter bin	SP01048	91494	dance.audio.couple	2
Bedding	SP01061	91479	bank.chill.bunch	2
Litter bin	SP01048	91485	error.smooth.looked	2
Seating	SP01070	91464	quiz.listed.brave	2
Litter bin	SP01066	91458	aims.clots.every	2
Wayfinding	SP01061	91440	arch.swaps.badly	2
Seating	SP01064	91428	fired.feels.video	2
Seating	SP01133	91377	wink.alive.burns	2
Seating	SP01196	91174	sushi.drama.sulk	2
Seating	SP01259	91087	mint.option.cowboy	2
Litter bin	SP01271	91063	means.oddly.pencil	2
Seating	SP01331	91084	bubble.rails.after	2
Seating	SP01370	91144	dice.former.payer	2
Gym equipment	SP01400	91201	shared.quite.minute	2
Seating	SP01409	91240	boats.slap.gave	2
Seating	SP01412	91246	others.placed.spin	2
Seating	SP01361	91237	reform.enjoy.lock	2
Seating	SP01301	91249	tour.sound.ripe	2
Litter bin	SP01250	91243	usual.before.losses	2
Seating	SP01271	91261	formal.vision.debate	2
Litter bin	SP01277	91276	sticky.unrealistic.glow	2
Seating	SP01286	91291	king.plenty.other	2
Seating	SP01286	91393	bucked.wizard.complain	2
Entrance gates	SP01060	91581	magic.improving.voters	2
Bollards	SP01057	91578	agreed.spell.guides	2
Wayfinding	SP01073	91569	ankle.priced.shelf	2
Seating	SP01079	91530	hips.skings.studio	2
Bollards	SP01054	91515	truly.petal.wizard	2
Memorial	SP01121	91494	funny.asking.robots	2
Bedding	SP01121	91497	risen.pest.rarely	2
Bedding	SP01121	91488	office.grit.basket	2
Seating	SP01247	91464	exile.note.sticky	2

Picnic table	SP01259	91452	blank.finds.scuba	2
Picnic table	SP01256	91449	milk.kinds.smiled	2
Picnic table	SP01256	91443	trip.loves.spits	2
Play equipment	SP01271	91428	menu.amber.quit	2
Entrance barrier	SO98967	91333	dress.edgy.union	2
Entrance barrier	SO98751	91426	teeth.manual.staple	2
Knee rail	SO98976	91327	degree.snail.into	2
Bollards	SP02580	95626	shorts.looked.tell	2
Seating	SP04493	93601	birds.able.form	2
Seating	SP04674	93580	repay.fans.buns	2
Knee rail	SO98856	91476	scrap.farms.tigers	2
Entrance barrier	SO98775	91617	swan.belt.boss	2
Litter bin	SO98895	91461	herb.bills.behind	2
MUGA goal unit	SO98964	91593	spots.tilt.vines	2
MUGA goal unit	SO98943	91605	tummy.loaf.spin	2
Entrance barrier	SO99136	91758	drip.fantastic.wiped	2
Goal post	SO98940	91584	remote.manual.take	2
Entrance barrier	SP00561	94462	laws.silent.poem	2
Sculpture	SP00504	94435	fight.remove.vibe	2
Sculpture	SP00477	94390	movies.unity.slices	2
Entrance barrier	SP00408	94426	reason.jazzy.driven	2
Sculpture	SP00405	94411	moving.game.dices	2
Sculpture	SP00549	94453	noisy.remote.sleepy	2
Sculpture	SP00540	94405	bolts.pink.mobile	2
Sculpture	SP00489	94339	tonic.enjoy.twigs	2
Signage	SP00516	94306	bonds.myself.trade	2
Litter bin	SO99436	91042	type.spring.tapes	3
Goal post	SO99250	91039	socket.cope.clip	3
Goal post	SO99259	91003	called.taps.spoke	3
Entrance barrier	SP05590	94339	blur.attend.doing	2
Signage	SP05150	94495	dome.coast.mile	2
Seating	SP05180	94501	yards.slice.tiger	2
Goal post	SP01443	89963	free.behave.cling	3
Dog waste bin	SP01449	89921	planet.backed.funds	3
Litter bin	SP01286	90040	cute.asleep.judge	3
Goal post	SP01350	89972	castle.shelf.remain	3
Seating	SP01076	90142	faced.calculating.intent	2
Seating	SP01175	90088	float.kept.curl	2
Notice board	SP01142	90061	belong.movie.crate	2
Seating	SP01289	90037	human.body.hooks	2
Seating	SP01295	90046	longer.flank.snap	2
Seating	SP01316	89983	index.fault.worm	2
Seating	SP01181	89995	occupy.impact.frock	2
Seating	SP01109	90079	quest.spill.loads	2
Signage	SP02069	95620	cave.rainy.comet	3
Bollards	SP02008	95635	crate.global.hill	2
Bollards	SP00615	92373	epic.torch.meal	2
Bollards	SP00558	92307	reason.happy.friend	2
Dog waste bin	SP00212	93404	every.frozen.bats	3
Bollards	SP00182	93284	vets.casual.fuels	2
Bollards	SP00236	93380	faces.hooks.forces	2

Dog waste bin	SP00143	93242	shops.puzzle.budget	2
Signage	SP03522	94595	films.stews.forest	3
Dog waste bin	SP00715	93830	stuck.enjoy.wacky	3
MUGA goal unit	SP00808	93818	orange.impose.tens	2
Seating	SP00772	93803	game.hardly.volunteered	2
Bollards	SP00772	93803	game.hardly.volunteered	2
Picnic table	SP00757	93791	deep.spots.basin	2
Seating	SP00766	93779	tulip.spray.park	2
Signage	SP00715	93830	stuck.enjoy.wacky	2
Entrance barrier	SP00038	94037	inner.intend.priced	2
Bollards	SP00510	92816	economies.wisdom.scar	2
Litter bin	SP04166	94533	dices.broken.vibes	3
Litter bin	SP04079	94554	bland.swear.logo	3
Litter bin	SP03751	94536	submit.scar.bucket	3
Litter bin	SP03808	94440	pine.weep.dwell	3
Dog waste bin	SP04181	94257	tells.ruins.stow	3
Litter bin	SP04224	94245	boat.cling.memory	3
Litter bin	SP04058	94509	backup.cuts.agenda	3
Litter bin	SP03826	94473	frog.duck.wins	3
Litter bin	SP03760	94494	colleague.transit.shed	3
Litter bin	SP03685	94455	curl.begins.abode	3
Litter bin	SP04052	94287	hunt.digits.caring	3
Litter bin	SP04260	94449	powder.chill.clap	3
Sports nets	SP04253	94479	among.crate.chat	3
Signage	SP04076	94545	funds.highs.dart	2
Entrance barrier	SP03910	94683	adults.sung.press	2
Litter bin	SP03916	94635	green.tried.puppy	2
Signage	SP03862	94593	either.debit.gums	2
Signage	SP03748	94539	cigar.pinks.along	2
Seating	SP03751	94539	smiled.spoke.payer	2
Signage	SP03724	94521	drill.gone.feed	2
Signage	SP03658	94452	gains.burn.roses	2
Notice board	SP03670	94452	tidy.cope.cycles	2
Signage	SP03721	94422	enter.media.codes	2
Seating	SP03892	94407	modern.pardon.maps	2
Seating	SP03914	94332	ridge.flank.hips	2
Entrance gates	SP04001	94131	method.snaps.soils	2
Signage	SP04016	94182	forms.retail.pools	2
Goal post	SP04088	94290	shut.organs.beats	2
Goal post	SP04115	94362	deed.costs.when	2
Goal post	SP04169	94341	cone.lost.scans	2
Goal post	SP04139	94263	tags.cards.script	2
Entrance gates	SP04248	94182	flops.stage.soda	2
Signage	SP04221	94251	glee.cities.price	2
Goal post	SP04208	94284	swaps.vines.shade	2
Goal post	SP04236	94365	gums.look.bland	2
Goal post	SP04269	94395	usual.tiger.nation	2
Cricket pitch	SP04196	94377	zoom.nasal.haven	2
Goal post	SP04193	94425	modest.cling.eating	2
Seating	SP04172	94524	join.edit.bowls	2
Notice board	SP04184	94503	glue.ramp.shapes	2

Seating	SP04181	94500	armed.quench.expose	2
Seating	SP04070	94473	latest.lifts.blast	2
Notice board	SP04058	94530	shelf.fits.study	2
Seating	SP04031	94518	retire.bounty.flag	2
Seating	SP04028	94536	values.actor.copy	2
Signage	SP03832	94479	stable.miss.paid	2
Seating	SP03823	94473	intend.deals.lied	2
Seating	SP03778	94485	vest.give.friend	2
Seating	SP03751	94506	deflection.simple.loudly	2
Seating	SP03700	94494	bound.fines.fees	2
Signage	SP03688	94452	deep.being.basic	2
Signage	SP03688	94449	onion.look.reform	2
Signage	SP03688	94446	saints.mime.lanes	2
Dog waste bin	SP03691	94443	ozone.calls.plants	2
Seating	SP03694	94434	tolls.bronze.legend	2
Litter bin	SP04022	94227	begin.happy.wool	2
Seating	SP04055	94287	drums.areas.view	2
Seating	SP04067	94329	stale.nation.rust	2
Seating	SP04082	94368	small.charm.quit	2
Signage	SP04091	94398	rock.legend.boxer	2
Litter bin	SP04061	94434	spin.tube.broke	2
Seating	SP04061	94434	spin.tube.broke	2
Seating	SP04046	94416	smiled.nets.cuts	2
Picnic table	SP04046	94479	dock.plans.unit	2
Picnic table	SP04046	94485	dress.rang.jazzy	2
Signage	SP04046	94488	pine.washed.select	2
Seating	SP04082	94434	lobby.record.dated	2
Seating	SP04118	94467	digit.shed.truck	2
Goal post	SP04287	94470	faded.surely.soft	2
Seating	SP04293	94467	horns.rots.curvy	2
Goal post	SP04278	94440	rested.winner.robe	2
Shelter	SP02839	95752	hint.lungs.pulled	2
Shelter	SP02820	95758	needed.making.secret	2
Knee rail	SP02808	95767	worker.breath.shall	2
Entrance barrier	SO99662	92759	scare.alone.animal	2
Signage	SO99665	92762	aware.activism.keep	2
Seating	SO99761	92846	boxer.scout.prove	2
Entrance barrier	SO99873	92924	organs.cheese.weedy	2
Gateway feature	SO99903	92948	shirt.goals.scared	2
Entrance barrier	SO99930	93029	head.detail.bike	2
Signage	SO99527	92619	suffer.doll.tags	2
Entrance barrier	SO99524	92622	save.duke.prom	2
Entrance barrier	SP01139	92148	activism.corn.goats	2
Seating	SP01157	92214	risen.affair.stale	2
Signage	SP01163	92232	orange.mason.needed	2
Seating	SP01208	92331	round.spout.tubes	2
Signage	SP01331	92391	shows.tooth.aware	2
Signage	SP01451	92427	navy.vocab.pies	2
Seating	SP01454	92427	buns.valve.flock	2
Seating	SP01451	92433	freed.long.class	2
Notice board	SP01127	92169	shine.shapes.fully	2

Entrance barrier	SP00086	92984	lied.played.chats	2
Litter bin	SP00158	93059	apply.goal.will	2
Knee rail	SP00152	93065	reward.shades.goats	2
Entrance barrier	SP00155	93044	ranked.faces.silent	2
Entrance barrier	SP00146	93017	holly.storms.pretty	2
Entrance barrier	SP00110	93077	films.plays.caller	2
Entrance barrier	SP02373	95047	sample.pocket.shows	3
Entrance barrier	SP01828	95380	skinny.reform.colleague	2
Entrance barrier	SP01894	95290	spark.stacks.much	2
Entrance barrier	SP01936	95254	rings.window.status	2
Entrance barrier	SP02385	95011	years.table.complains	2
Entrance barrier	SP02370	95047	cape.menu.souk	2
Entrance barrier	SP02613	95233	sheet.busy.arts	2
Bollards	SP03610	93060	select.weedy.happy	2
Bollards	SO99566	92037	prime.soils.analogy	2
Litter bin	SP05135	94657	mole.hers.carbon	3
Entrance barrier	SP05135	94654	insert.chefs.cone	2

Improvement	Delivery Method	Wards
Repair wall to restrict access	External	Great Barr
Install additional barrier to restrict access	External	Great Barr
Make good goal mouth	Green Services	Great Barr
Make good goal mouth	Green Services	Great Barr
Replace missing bollards	Green Services	Charlemont
Make good goal mouth	Green Services	Charlemont
To be repainted. Make good goal mouth	Green Services	Charlemont
To be repainted.	Volunteers / CP / Hot Spot	Charlemont
To be repainted.	Volunteers / CP / Hot Spot	Charlemont
To be repainted.	Volunteers / CP / Hot Spot	Charlemont
To be repainted.	Volunteers / CP / Hot Spot	Charlemont
Replace broken bollards	Green Services	Charlemont
To be repainted.	Volunteers / CP / Hot Spot	Charlemont
Make good goal mouth	Green Services	Charlemont
Make good goal mouth	Green Services	Charlemont
Additional barrier required to restrict access	External	West Bromwich
Replace - item corroded	Highways	West Bromwich
Replace missing signage	External	West Bromwich
Annual planting to be replaced with herbaceous perennials	Green Services	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
Repair missing equipment parts	External	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich

To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal. To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal. To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
Replace - item corroded	Highways	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted.	Volunteers / CP / Hot Spot	West Bromwich
Repair required to stonework around water fountain	External	West Bromwich
Replace decal	External	West Bromwich
Replace decal	External	West Bromwich
Replace decal	External	West Bromwich
Annual planting to be replaced with herbaceous perennials	Green Services	West Bromwich
Replace decal	External	West Bromwich
Annual planting to be replaced with herbaceous perennials	Green Services	West Bromwich
Replace decal	External	West Bromwich
To be cleaned and refurbished. Replace broken slats.	External	West Bromwich
Replace decal	External	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished. Replace broken slats.	External	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished. Graffiti removed.	Volunteers / CP / Hot Spot	West Bromwich
Missing slats to be replaced. To be cleaned and refurbished.	External	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be repaired	External	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned (blue surface leaching removed)	Volunteers / CP / Hot Spot	West Bromwich
Annual planting to be replaced with herbaceous perennials	Green Services	West Bromwich
Annual planting to be replaced with herbaceous perennials	Green Services	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich

To be cleaned and refurbished. Burnt slats to be replaced.	External	West Bromwich
To be cleaned and refurbished. Burnt slats to be replaced.	External	West Bromwich
To be cleaned and refurbished.	Volunteers / CP / Hot Spot	West Bromwich
To be repaired	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned.	Volunteers / CP / Hot Spot	Greets Green
To be cleaned.	Volunteers / CP / Hot Spot	Greets Green
Repairs to knee rail where required. To be cleaned.	External	Greets Green
Leaning bollards to be realigned	Green Services	Great Barr
Clean and refurbish, or replace	Volunteers / CP / Hot Spot	Newton
Clean and refurbish, or replace	Volunteers / CP / Hot Spot	Newton
To be repainted	Volunteers / CP / Hot Spot	Greets Green
Install additional barrier/fence panel to restrict access. To be repainted.	External	Greets Green
To be cleaned	Volunteers / CP / Hot Spot	Greets Green
Install missing hoop. To be repainted.	External	Greets Green
To be repainted	Volunteers / CP / Hot Spot	Greets Green
To be repainted	Volunteers / CP / Hot Spot	Greets Green
To be repainted. Make good goal mouth.	Green Services	Greets Green
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be refurbished	Volunteers / CP / Hot Spot	Hateley Heath
To be cleaned	Volunteers / CP / Hot Spot	Hateley Heath
Replace - item corroded	Highways	Greets Green
Replace - item corroded. Make good goal mouth.	External	Greets Green
Replace - item corroded. Make good goal mouth.	External	Greets Green
Install additional barrier/fence panel to secure access	External	Great Barr
Item to be cleaned & frame repainted	Volunteers / CP / Hot Spot	Great Barr
Item to be repainted	Volunteers / CP / Hot Spot	Great Barr
Replace - item corroded	External	West Bromwich
Replace - litter bin corroded. Signage missing.	Highways	West Bromwich
Replace - item corroded	Highways	West Bromwich
Replace - item corroded	External	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwich
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	West Bromwich
To be repainted	Volunteers / CP / Hot Spot	West Bromwich
Replace - post corroded, sign faded & illegible	External	Great Barr
Leaning bollards to be realigned	Green Services	Great Barr
Replace missing bollards	Green Services	Hateley Heath
Replace missing bollards	Green Services	Hateley Heath
Replace - item heavily corroded	Highways	Hateley Heath
Replace missing bollards & reset misaligned bollards	Green Services	Hateley Heath
Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath

Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
Replace or remove - sign leaning & text chipped	External	Charlemont
Replace - item heavily corroded	Highways	Hateley Heath
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be cleaned	Volunteers / CP / Hot Spot	Hateley Heath
Item requires cleaning	Volunteers / CP / Hot Spot	Hateley Heath
Replace missing bollard	Green Services	Hateley Heath
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace - item heavily corroded	Highways	Great Barr
Replace net to match asset 3027.109	External	Great Barr
Item leaning - to be realigned	External	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
Perspex to be cleaned and frame repainted.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr
To be repainted	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
Repair torn surfacing to pitch	Completed	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
Graffiti removal & repainted	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr

To be repainted	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Perspex to be cleaned	Volunteers / CP / Hot Spot	Great Barr
To be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr
To be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be cleaned.	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
To be cleaned	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted	Volunteers / CP / Hot Spot	Great Barr
To be repainted	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted. Make good goal mouth.	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal. To be repainted.	Volunteers / CP / Hot Spot	Great Barr
To be repainted. Make good goal mouth.	Green Services	Great Barr
item to be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr
item to be cleaned & repainted	Volunteers / CP / Hot Spot	Great Barr
item to be cleaned	Volunteers / CP / Hot Spot	Great Barr
To be cleaned.	Volunteers / CP / Hot Spot	Hateley Heath
To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted.	Volunteers / CP / Hot Spot	Hateley Heath
To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted. Graffiti removal.	Volunteers / CP / Hot Spot	Hateley Heath
Repairs required to latch on gate	External	West Bromwich
Clean and refurbish, or replace	External	West Bromwich
To be cleaned. If text still illegible, replace.	External	West Bromwich
Clean and refurbish, or replace	External	West Bromwich
To be cleaned. Graffiti removal.	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned. Graffiti removal. Frame to be repainted.	Volunteers / CP / Hot Spot	West Bromwich
Clean and refurbish, or replace	Volunteers / CP / Hot Spot	West Bromwich
Clean and refurbish, or replace	Volunteers / CP / Hot Spot	West Bromwich
To be cleaned and painted. New perspex screen required.	Volunteers / CP / Hot Spot	West Bromwich

Clear vegetation. Install additional fencing/barriers to restrict access	Green Services	Hateley Heath
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
Install missing panel to barrier. To be repainted	External	Hateley Heath
To be repainted	Volunteers / CP / Hot Spot	Hateley Heath
Remove/replace broken barrier	External	Great Barr
Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr
Vegetation clearance around barrier. Barrier to be cleaned.	Green Services	Great Barr
Install additional fence panel to restrict access	External	Great Barr
Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal/item to be repainted	Volunteers / CP / Hot Spot	Great Barr
Graffiti removal/item to be repainted. Install additional fence panel to restrict access	External	Great Barr
Replace missing bollard	Green Services	Newton
Replace broken and missing bollards	Green Services	West Bromwich
Replace - item corroded	Highways	Great Barr
Item to be repainted	Volunteers / CP / Hot Spot	Great Barr

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£28,650.00

Budget Required

£55,000.00

Site	Quality	Value	Asset Number	Asset Title	Coordinate E
Barnford Park	61	47.3	2045.10	Litter bin	SO99689
Barnford Park	61	47.3	2045.18	Dog waste bin	SO99620
Barnford Park	61	47.3	2045.21	Litter bin & dog waste bin	SO99722
Barnford Park	61	47.3	2045.27	Litter bin	SO99827
Barnford Park	61	47.3	2045.46	Litter bin	SO99824
Barnford Park	61	47.3	2045.53	Litter bin & dog waste bin	SO99728
Barnford Park	61	47.3	2045.55	Litter bin	SO99650
Barnford Park	61	47.3	2045.58	Litter bin & dog waste bin	SO99572
Barnford Park	61	47.3	2045.68	Litter bin	SO99698
Barnford Park	61	47.3	2045.2	Notice board	SO99906
Barnford Park	61	47.3	2045.9	Seating	SO99686
Barnford Park	61	47.3	2045.11	Goal post	SO99671
Barnford Park	61	47.3	2045.12	Goal post	SO99647
Barnford Park	61	47.3	2045.13	Goal post	SO99641
Barnford Park	61	47.3	2045.15	Entrance gates	SO99635
Barnford Park	61	47.3	2045.17	Notice board	SO99644
Barnford Park	61	47.3	2045.23	Entrance gates	SO99728
Barnford Park	61	47.3	2045.24	Seating	SO99719
Barnford Park	61	47.3	2045.26	Notice board	SO99833
Barnford Park	61	47.3	2045.29	Entrance gates	SO99827
Barnford Park	61	47.3	2045.34	Seating	SO99695
Barnford Park	61	47.3	2045.35	Goal post	SO99788
Barnford Park	61	47.3	2045.36	Goal post	SO99809
Barnford Park	61	47.3	2045.37	Goal post	SO99833
Barnford Park	61	47.3	2045.44	Litter bin	SO99867
Barnford Park	61	47.3	2045.47	Seating	SO99815
Barnford Park	61	47.3	2045.48	Seating	SO99836
Barnford Park	61	47.3	2045.51	Entrance barrier	SO99737
Barnford Park	61	47.3	2045.52	Notice board	SO99731
Barnford Park	61	47.3	2045.54	Seating	SO99674
Barnford Park	61	47.3	2045.56	Seating	SO99650
Barnford Park	61	47.3	2045.59	Notice board	SO99572
Barnford Park	61	47.3	2045.71	Gym equipment	SO99743
Barnford Park	61	47.3	2045.72	Seating	SO99740
Barnford Park	61	47.3	2045.73	Seating	SO99746
Barnford Park	61	47.3	2045.76	Seating	SO99770
Barnford Park	61	47.3	2045.79	Seating	SO99767
Barnford Park	61	47.3	2045.80	Seating	SO99770
Barnford Park	61	47.3	2045.88	Goal post	SO99701
Birchley PF	27	29.6	2035.2	Goal post	SO97964
Birchley PF	27	29.6	2035.3	Goal post	SO98033
Birchley PF	27	29.6	2035.4	Goal post	SO97991
Birchley PF	27	29.6	2035.5	Goal post	SO97928
Brades Green OS	44	43.1	2012.6	Signage	SO97998
Brades Green OS	44	43.1	2012.1	Bollards	SO78969
Brades Green OS	44	43.1	2012.2	Entrance barrier	SO78969
Brades Green OS	44	43.1	2012.3	Litter bin	SO97956
Brades Green OS	44	43.1	2012.4	Play area	SO97980
Brades Green OS	44	43.1	2012.5	Litter bin	SO97992
Brades Green OS	44	43.1	2012.9	Signage	SO97980

Brades Green OS	44	43.1	2012.11	Signage	SO97899
Brades Green OS	44	43.1	2012.12	Gym equipment	SO98010
Brades Green OS	44	43.1	2012.15	Seating	SO97947
Broadwell Park	32	32.8	2024.2	Litter bin	SO99325
Broadwell Park	32	32.8	2024.4	Litter bin	SO99340
Broadwell Park	32	32.8	2024.1	Seating	SO99334
Broadwell Park	32	32.8	2024.9	Seating	SO99316
Broadwell Park	32	32.8	2024.15	Notice board	SO99331
Dudley Road Walkthrough	10	24	2012.6	Signage	SO97998
Dudley Road Walkthrough	10	24	2012.1	Bollards	SO78969
Dudley Road Walkthrough	10	24	2012.2	Entrance barrier	SO78969
Dudley Road Walkthrough	10	24	2012.3	Litter bin	SO97956
Dudley Road Walkthrough	10	24	2012.4	Play area	SO97980
Dudley Road Walkthrough	10	24	2012.5	Litter bin	SO97992
Dudley Road Walkthrough	10	24	2012.9	Signage	SO97980
Dudley Road Walkthrough	10	24	2012.11	Signage	SO97899
Dudley Road Walkthrough	10	24	2012.12	Gym equipment	SO98010
Dudley Road Walkthrough	10	24	2012.15	Seating	SO97947
Embassy Road	13	40.6	2101.5	Knee rail	SO98022
Grafton Road PF	34	35.6	2068.4	MUGA goal unit	SO98769
Hartlebury Road	27	26.5	2037.6	Seating	SO97717
Hartlebury Road	27	26.5	2037.7	Seating	SO97696
Hartlebury Road	27	26.5	2037.8	Seating	SO97648
Hartlebury Road	27	26.5	2037.10	Seating	SO97657
Langley Park	43	45.4	2028.12	Litter bin	SO99376
Langley Park	43	45.4	2028.25	Litter bin	SO99334
Langley Park	43	45.4	2028.27	Litter bin	SO99337
Langley Park	43	45.4	2028.3	Seating	SO99253
Langley Park	43	45.4	2028.5	Signage	SO99256
Langley Park	43	45.4	2028.11	Entrance gates	SO99392
Langley Park	43	45.4	2028.13	Play area	SO99274
Langley Park	43	45.4	2028.14	Seating	SO99295
Langley Park	43	45.4	2028.19	Railing	SO99256
Langley Park	43	45.4	2028.20	Seating	SO99259
Langley Park	43	45.4	2028.21	Litter bin	SO99271
Langley Park	43	45.4	2028.23	Goal post	SO99304
Langley Park	43	45.4	2028.26	Goal post	SO99337
Langley Park	43	45.4	2028.28	Seating	SO99304
Lion Farm PF	26	36.5	2034.5	Goal post	SO98138
Lion Farm PF	26	36.5	2034.6	Goal post	SO98105
Lion Farm PF	26	36.5	2034.7	Goal post	SO98153
Lion Farm PF	26	36.5	2034.9	Entrance barrier	SO98159
Lion Farm PF	26	36.5	2034.13	Goal post	SO98294
Lion Farm PF	26	36.5	2034.15	Goal post	SO98189
Lion Farm PF	26	36.5	2034.20	Goal post	SO98063
Norfolk Road OS	29	31.9	2087.1	Bollards	SO99839
Norman Road	29	35	2052.6	Dog waste bin	SP00898
Norman Road	29	35	2052.7	Dog waste bin	SP00796
Norman Road	29	35	2052.8	Dog waste bin	SP00703
Norman Road	29	35	2052.10	Dog waste bin	SP00552
Norman Road	29	35	2052.11	Dog waste bin	SP00666

Norman Road	29	35	2052.3	Dog waste bin	SP01139
Norman Road	29	35	2052.4	Bollards	SP01108
Norman Road	29	35	2052.5	Bollards	SP01081
Norman Road	29	35	2052.14	Dog waste bin	SP00877
Old Park Lane OS	9	39	2031.1	Knee rail	SO99040
Queensway OS	36	42.5	2072.3	Litter bin	SO99629
Queensway OS	36	42.5	2072.4	Shelter	SO99620
Rattle Chain	8	41.3	2011.1	Entrance barrier	SO97698
Titford Lane OS	18	40.8	2040.4	Entrance barrier	SO98411
Titford Lane OS	18	40.8	2040.1	Entrance barrier	SO98312
Tividale Park	34	42.1	2003.2	Litter bin	SO96678
Tividale Park	34	42.1	2003.6	Litter bin	SO96709
Tividale Park	34	42.1	2003.43	Litter bin	SO96918
Tividale Park	34	42.1	2003.61	Litter bin	SO96690
Tividale Park	34	42.1	2003.3	Bollard	SO96681
Tividale Park	34	42.1	2003.8	Entrance barrier	SO96765
Tividale Park	34	42.1	2003.9	Entrance barrier	SO96915
Tividale Park	34	42.1	2003.11	Seating	SO96918
Tividale Park	34	42.1	2003.12	Goal post	SO96963
Tividale Park	34	42.1	2003.13	Goal post	SO96996
Tividale Park	34	42.1	2003.14	Entrance barrier	SO97026
Tividale Park	34	42.1	2003.15	Goal post	SO97002
Tividale Park	34	42.1	2003.16	Litter bin	SO96825
Tividale Park	34	42.1	2003.18	Notice board	SO96828
Tividale Park	34	42.1	2003.22	Cricket pitch	SO96593
Tividale Park	34	42.1	2003.23	Goal post	SO96557
Tividale Park	34	42.1	2003.25	Seating	SO96726
Tividale Park	34	42.1	2003.28	Signage	SO96825
Tividale Park	34	42.1	2003.31	Litter bin	SO96843
Tividale Park	34	42.1	2003.33	Entrance feature	SO96840
Tividale Park	34	42.1	2003.36	Play equipment	SO96834
Tividale Park	34	42.1	2003.39	Seating	SO96852
Tividale Park	34	42.1	2003.40	Seating	SO96849
Tividale Park	34	42.1	2003.41	Entrance feature	SO96834
Tividale Park	34	42.1	2003.42	Entrance feature	SO96861
Tividale Park	34	42.1	2003.45	Entrance barrier	SO96933
Tividale Park	34	42.1	2003.49	Gym equipment	SO96783
Tividale Park	34	42.1	2003.57	Seating	SO96693
York Rd OS	31	38.3	2042.2	Bollards	SO98383
York Rd OS	31	38.3	2042.3	Entrance barrier	SO98342
York Rd OS	31	38.3	2042.5	Play area	SO98354
York Rd OS	31	38.3	2042.6	Bollards	SO98330
York Rd OS	31	38.3	2042.7	Seating	SO98330

Coordinate N	What 3 words	Current Quali	Improvement
87588	green.hush.pardon	3	Replace - item heavily corroded
87150	pretty.faced.potato	3	Replace - item heavily corroded
87144	pipe.bump.from	3	Replace - items heavily corroded
87270	preoccupied.reds.casino	3	Replace - item heavily corroded
87576	undulation.mock.drops	3	Replace - item corroded
87624	swung.slurs.visits	3	Replace - items heavily corroded
87471	ages.feed.doing	3	Replace - item heavily corroded
87450	locals.bound.aware	3	Replace - item heavily corroded
87438	famous.edit.jams	3	Replace - item heavily corroded
87567	crisis.aims.method	2	Perspex screen requires cleaning
87585	lists.tile.haven	2	Item to be repainted
87624	shunts.yards.drip	2	Make good goal mouth & improve drainage
87549	return.party.master	2	Make good goal mouth & improve drainage
87531	smiled.glory.spill	2	Make good goal mouth & improve drainage
87309	stay.riding.mess	2	Item to be cleaned & repainted
87315	zooms.aura.analogy	2	Perspex screen requires cleaning
87138	yoga.blunt.funny	2	Item to be cleaned & repainted
87198	after.trucks.cans	2	Item to be repainted
87273	laptop.charmingly.priced	2	Perspex screen requires cleaning
87270	preoccupied.reds.casino	2	Item to be cleaned & repainted
87228	flap.rated.influencing	2	Item to be repainted
87351	sand.refers.probe	2	Make good goal mouth & improve drainage
87429	shapes.cliff.paths	2	Make good goal mouth & improve drainage
87504	highs.grow.suffice	2	Make good goal mouth & improve drainage
87567	spared.pages.stews	2	Graffiti removal
87579	tried.drill.worth	2	Item to be repainted
87576	cycles.pretty.scout	2	Item to be repainted
87645	stud.lives.factor	2	Item to be repainted
87639	forks.mops.hurray	2	Perspex screen requires cleaning
87534	stir.cigar.cafe	2	Item to be repainted
87471	ages.feed.doing	2	Item to be repainted
87450	locals.bound.aware	2	Perspex screen requires cleaning
87444	usual.relax.regime	2	Graffiti removal
87441	turns.spark.inspector	2	Item to be repainted
87444	nodded.casual.sounds	2	Item to be repainted
87471	baking.direct.broken	2	Item to be treated & repainted
87486	inch.drift.decide	2	Item to be repainted
87495	oils.factories.items	2	Item to be repainted
87387	hosts.letter.moth	2	Item to be repainted
88731	///locals.shot.places	2	Item requires repainting and straightening.. Make good goal mouth.
88665	//eagle.manliness.vanish	2	Item requires repainting. Make good goal mouth.
88656	///grab.humans.nail	2	Item requires repainting. Make good goal mouth.
88590	///punk.with.jeeps	2	Item requires repainting. Make good goal mouth.
90410	stray.middle.rush	3	Faded signage to be replaced
90415	orbit.taken.stand	2	Reset leaning bollards and replace missing bollards
90415	orbit.taken.stand	2	Item requires cleaning
90430	trades.transfers.punchy	2	Item requires repainting
90424	dive.orchestra.intervals	2	Some items require repainting
90407	camera.speak.faced	2	Graffiti removal. Item requires repainting
90350	aura.goat.crest	2	Remove zip-tied pallet to base of signage

90395	reach.liability.point	2	Item requires cleaning
90421	reveal.vast.tribe	2	Graffiti removal.
90358	tricky.grab.cases	2	Item requires repainting
89855	state.grows.pure	3	Replace - item heavily corroded
89636	cargo.cards.mouse	3	Replace - item heavily corroded
89783	ruler.trial.vital	2	Item requires repainting
89803	crowned.copy.hips	2	Item requires repainting
89594	undulation.manliness.money	2	Item frame & perspex screen requires cleaning
90410	stray.middle.rush	3	Faded signage to be replaced
90415	orbit.taken.stand	2	Reset leaning bollards and replace missing bollards
90415	orbit.taken.stand	2	Item requires cleaning
90430	trades.transfers.punchy	2	Item requires repainting
90424	dive.orchestra.intervals	2	Some items require repainting
90407	camera.speak.faced	2	Graffiti removal. Item requires repainting
90350	aura.goat.crest	2	Remove zip-tied pallet to base of signage
90395	reach.liability.point	2	Item requires cleaning
90421	reveal.vast.tribe	2	Graffiti removal.
90358	tricky.grab.cases	2	Item requires repainting
89741	gravy.sofa.safely	2	Top be repaired & missing sections replaced
86524	///reap.clubs.cuts	2	Make good goal mouth
88287	wool.boxer.taps	2	Item requires treating & repainting
88296	ducks.visits.payer	2	Item requires treating & repainting
88251	tubes.lungs.faster	2	Item requires treating & repainting
88236	plot.mercy.motel	2	Item requires treating & repainting
88095	hoping.grants.moving	3	Replace - item corroded
88032	drag.works.fairly	3	Replace - item corroded
88085	most.turned.jobs	3	Replace - item corroded
88086	fault.decay.probe	2	Item requires treating & repainting
88041	simple.memo.guess	2	Item requires cleaning
88098	person.member.trash	2	Item requires repainting
88068	popped.lodge.void	2	Some items require repainting
88065	invest.cure.neat	2	Item requires repainting
88068	clever.sports.rating	2	Item requires repainting
88038	answer.spices.obey	2	Item requires repainting
88023	each.city.issued	2	Repair door
88044	mint.basic.guess	2	Make good goal mouth and improve drainage
88071	worker.stole.crown	2	Make good goal mouth and improve drainage
88101	vocal.driver.holds	2	Item requires treating & repainting
88368	case.steep.youth	2	Item requires repainting
88296	stick.jacket.cried	2	Item requires repainting
88302	intend.moon.gifted	2	Item requires repainting
88200	select.thigh.tools	2	Leaning barrier to be reset
88296	broken.barn.mimic	2	Item requires repainting
88356	intelligible.bought.noises	2	Item requires repainting
88455	united.shortcuts.origin	2	Item requires repainting
85387	edgy.hurray.punk	2	Bollards to be straightened & reset
86743	single.boxing.upon	3	Replace - item heavily corroded
86704	assets.under.image	3	Replace - item heavily corroded
86581	event.outfit.trendy	3	Replace - item heavily corroded
86479	they.pint.tape	3	Replace - item heavily corroded
86614	souk.broke.begun	3	Replace - item heavily corroded

86854	spin.video.anyone	2	Graffiti removed
86833	mimic.sang.hello	2	Graffiti removed
86824	shack.cheeks.fantastic	2	Graffiti removed
86791	slam.gangs.yards	2	Item to be cleaned & repainted
88329	save.model.corner	3	Repair where required or remove
86245	resort.over.words	3	Replace - item corroded
86230	soap.began.town	2	Graffiti removal/item to be repainted
91147	loves.market.penny	2	Graffiti removal
88161	wishes.cones.submit	3	Replace missing fence panel/entrance barrier
87684	juices.kite.improving	2	Graffiti removal.
90506	being.toys.chat	3	Replace - heavily corroded
90494	exit.shovels.length	3	Replace - heavily corroded
90461	stow.cloak.rapid	3	Replace - heavily corroded
90554	gent.opera.sports	3	Replace - heavily corroded
90518	shares.forest.boat	2	Replace missing bollards
90380	went.could.blitz	2	Item requires cleaning
90332	want.tooth.rich	2	Item requires cleaning
90407	budget.price.toys	2	Graffiti removal
90350	rooms.pushes.fool	2	Item requires repainting
90323	pound.hoping.blog	2	Remove net, repaint goal post and make good goal mouth
90275	rating.shortcuts.alert	2	Item requires cleaning
90410	rewarding.golf.tight	2	Item requires repainting
90671	united.reply.area	2	Item requires repainting
90662	feared.stores.slot	2	Item requires cleaning
90551	natively.lately.organ	2	Make good holes in pitch
90476	achieving.levels.pose	2	Item requires repainting
90446	festivity.major.hotel	2	Item requires repainting
90467	claims.moon.vision	2	Item requires cleaning
90506	picked.pines.shed	2	Item requires repainting
90497	sounds.chips.pink	2	Item requires cleaning
90485	hogs.shrimp.clots	2	Item requires repainting
90470	regime.defeat.unrealistic	2	Item requires repainting
90470	truck.harder.noble	2	Item requires repainting
90470	manage.caring.nature	2	Item requires cleaning
90479	grace.gears.desk	2	Item requires cleaning
90473	regime.scuba.stable	2	Item requires repainting. Replace missing fence panel.
90548	piano.punt.drunk	2	Some items require repainting
90587	hours.crest.chop	2	Item requires repainting
87573	ladder.outfit.basket	2	Infill missing bollards
87507	owls.period.crew	2	Item to be repainted
87486	plan.grapes.elaborate	2	Some items require repainting
87471	horn.living.amount	2	Item to be repainted
87465	tribe.loft.hooks	2	Item to be treated & repainted

Delivery Method	Wards	Priority	Priority 1 Costs	S106 (for Priority 1 works)	Priority 2 costs
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Highways	Bristnall	1	£500.00		
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Green Services	Bristnall	2			500
Green Services	Bristnall	2			500
Green Services	Bristnall	2			500
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Green Services	Bristnall	2			500
Green Services	Bristnall	2			500
Green Services	Bristnall	2			500
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Volunteers / CP / Hot Spot	Bristnall	2			
Green Services	Langley	1	1500		1500
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
External	Oldbury	1	£2,000.00		2000
Green Services	Oldbury	1	£1,500		
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
External	Oldbury	1	£500		

Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Highways	Oldbury	1	£500.00	500
Highways	Oldbury	1	£500.00	500
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
External	Oldbury	1	£2,000.00	
Green Services	Oldbury	1	£750	
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
Volunteers / CP / Hot Spot	Oldbury	1		
External	Oldbury	1	1500	
Green Services	Langley	1	500	500
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Highways	Langley	1	£500.00	
Highways	Langley	1	£500.00	
Highways	Langley	1	£500.00	
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
External	Langley	1	£500	£500
Green Services	Langley	1		
Green Services	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
External	Langley	1	2500	2500
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Volunteers / CP / Hot Spot	Langley	1		
Green Services	Old Warley	1	750	
Highways	Bristnall	1	£500.00	£500.00
Highways	Bristnall	1	£500.00	£500.00
Highways	Bristnall	1	£500.00	£500.00
Highways	Bristnall	1	£500.00	£500.00
Highways	Bristnall	1	£500.00	£500.00

Volunteers / CP / Hot Spot	Bristnall	1			
Volunteers / CP / Hot Spot	Bristnall	1			
Volunteers / CP / Hot Spot	Bristnall	1			
Volunteers / CP / Hot Spot	Bristnall	1			
External	Langley	1	£5,000.00		
Highways	Old Warley	1	£500.00		
Volunteers / CP / Hot Spot	Old Warley	1			
Volunteers / CP / Hot Spot	Oldbury	1			
External	Langley	1	£5,000.00		
Volunteers / CP / Hot Spot	Langley	1			
Highways	Oldbury	1	£500.00		
Highways	Oldbury	1	£500.00		
Highways	Oldbury	1	£500.00		
Highways	Oldbury	1	£500.00		
Highways	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
External	Oldbury	1	£500		
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Completed	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
External	Oldbury	1	£1,000		
Volunteers / CP / Hot Spot	Oldbury	1			
Volunteers / CP / Hot Spot	Oldbury	1			
Green Services	Langley	1	1000		1000
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
Volunteers / CP / Hot Spot	Langley	1			
			£38,500.00	£11,500.00	£3,000.00
			Budget Required	£27,000.00	

Site	Quality	Value	Asset Number	Asset Title
Angela Avenue	30	29.2	5027.2	Dog waste bin
Angela Avenue	30	29.2	5027.3	Signage
Angela Avenue	30	29.2	5027.5	Bollards
Ashtree Mound	27	28.5	5066.3	Signage
Ashtree Mound	27	28.5	5066.4	Entrance barrier
Ashtree Mound	27	28.5	5066.5	Dog waste bin
Ashtree Mound	27	28.5	5066.6	Signage
Bearmore PF	44	34	5069.19	Litter bin
Bearmore PF	44	34	5069.1	Entrance barrier
Bearmore PF	44	34	5069.2	Signage
Bearmore PF	44	34	5069.4	Goal post
Bearmore PF	44	34	5069.7	MUGA goal un
Bearmore PF	44	34	5069.8	Seating
Bearmore PF	44	34	5069.9	Entrance barrier
Bearmore PF	44	34	5069.10	Entrance barrier
Bearmore PF	44	34	5069.11	Goal post
Bearmore PF	44	34	5069.12	Goal post
Bearmore PF	44	34	5069.14	Goal post
Bearmore PF	44	34	5069.15	Entrance barrier
Bearmore PF	44	34	5069.16	Bollards
Bearmore PF	44	34	5069.17	Entrance barrier
Brickhouse Farm	34	37.3	5038.2	Goal post
Brickhouse Farm	34	37.3	5038.3	Goal post
Brickhouse Open Space	26	37.9	5035.4	Signage
Brickhouse Open Space	26	37.9	5035.1	Bollards
Bury Hill	43	61.5	5009.5	Dog waste bin
Bury Hill	43	61.5	5009.13	Litter bin
Bury Hill	43	61.5	5009.1	Entrance barrier
Bury Hill	43	61.5	5009.3	Wayfinding
Bury Hill	43	61.5	5009.7	Wayfinding
Bury Hill	43	61.5	5009.8	Litter bin
Bury Hill	43	61.5	5009.9	Knee rail
Bury Hill	43	61.5	5009.11	Entrance barrier
Bury Hill	43	61.5	5009.12	MUGA goal un
Codsall Coppice	33	37.2	5090.1	Signage
Codsall Coppice	33	37.2	5090.4	Signage
Codsall Coppice	33	37.2	5090.6	Signage
Codsall Coppice	33	37.2	5090.8	Entrance barrier
Corngreaves NR	42	48.5	5085.16	Wayfinding
Corngreaves NR	42	48.5	5085.1	Notice board
Corngreaves NR	42	48.5	5085.3	Signage
Corngreaves NR	42	48.5	5085.4	Signage
Corngreaves NR	42	48.5	5085.6	Entrance barrier
Corngreaves NR	42	48.5	5085.7	Entrance barrier
Corngreaves NR	42	48.5	5085.11	Dog waste bin
Corngreaves NR	42	48.5	5085.12	Entrance barrier
Corngreaves NR	42	48.5	5085.13	Signage
Corngreaves NR	42	48.5	5085.14	Entrance barrier
Corngreaves NR	42	48.5	5085.15	Dog waste bin
Darbys Hill	22	28.8	5004.7	Signage

Haden Hill	71	64.8	5087.51	Litter bin
Haden Hill	71	64.8	5087.53	Seating
Haden Hill	71	64.8	5087.54	Seating
Haden Hill	71	64.8	5087.55	Signage
Haden Hill	71	64.8	5087.56	Seating
Haden Hill	71	64.8	5087.57	Picnic table
Haden Hill	71	64.8	5087.59	Signage
Haden Hill	71	64.8	5087.60	Litter bin
Haden Hill	71	64.8	5087.61	Picnic table
Haden Hill	71	64.8	5087.62	Picnic table
Haden Hill	71	64.8	5087.63	Seating
Haden Hill	71	64.8	5087.64	Seating
Haden Hill	71	64.8	5087.65	Seating
Haden Hill	71	64.8	5087.66	Signage
Haden Hill	71	64.8	5087.68	Notice board
Haden Hill	71	64.8	5087.69	Entrance barrier
Haden Hill	71	64.8	5087.70	Entrance gates
Haden Hill	71	64.8	5087.72	Seating
Haden Hill	71	64.8	5087.73	Litter bin
Haden Hill	71	64.8	5087.74	Seating
Haden Hill	71	64.8	5087.75	Notice board
Haden Hill	71	64.8	5087.76	Seating
Haden Hill	71	64.8	5087.77	Seating
Haden Hill	71	64.8	5087.78	Signage
Haden Hill	71	64.8	5087.79	Seating
Haden Hill	71	64.8	5087.80	Seating
Haden Hill	71	64.8	5087.81	Seating
Haden Hill	71	64.8	5087.82	Seating
Haden Hill	71	64.8	5087.84	Litter bin
Haden Hill	71	64.8	5087.85	Litter bin
Haden Hill	71	64.8	5087.88	Seating
Haden Hill	71	64.8	5087.89	Seating
Haden Hill	71	64.8	5087.90	Seating
Haden Hill	71	64.8	5087.91	Bollards
Haden Hill	71	64.8	5087.92	Seating
Haden Hill	71	64.8	5087.93	Seating
Haden Hill	71	64.8	5087.94	Seating
Haden Hill	71	64.8	5087.95	Seating
Haden Hill	71	64.8	5087.96	Seating
Haden Hill	71	64.8	5087.97	Seating
Haden Hill	71	64.8	5087.98	Pergola
Haden Hill	71	64.8	5087.100	Seating
Haden Hill	71	64.8	5087.101	Seating
Haden Hill	71	64.8	5087.102	Seating
Haden Hill	71	64.8	5087.103	Seating
Haden Hill	71	64.8	5087.105	Utility box
Haden Hill	71	64.8	5087.107	Seating
Haden Hill	71	64.8	5087.109	Seating
Haden Hill	71	64.8	5087.110	Litter bin
Haden Hill	71	64.8	5087.111	Seating
Haden Hill	71	64.8	5087.113	Dog waste bin

Haden Hill	71	64.8	5087.114	Litter bin
Haden Hill	71	64.8	5087.115	Signage
Haden Hill	71	64.8	5087.116	Seating
Haden Hill	71	64.8	5087.117	Signage
Haden Hill	71	64.8	5087.118	Seating
Haden Hill	71	64.8	5087.119	Picnic table
Haden Hill	71	64.8	5087.120	Seating
Haden Hill	71	64.8	5087.121	Litter bin
Haden Hill	71	64.8	5087.122	Signage
Haden Hill	71	64.8	5087.125	Dog waste bin
Haden Hill	71	64.8	5087.126	Seating
Haden Hill	71	64.8	5087.127	Seating
Haden Hill	71	64.8	5087.135	Seating
Haden Hill	71	64.8	5087.136	Litter bin
Mary McArthur Gardens	51	33.1	5071.30	Bedding
Mary McArthur Gardens	51	33.1	5071.35	Bedding
Mary McArthur Gardens	51	33.1	5071.36	Bedding
Mary McArthur Gardens	51	33.1	5071.1	Entrance barrier
Mary McArthur Gardens	51	33.1	5071.6	Seating
Mary McArthur Gardens	51	33.1	5071.11	Litter bin
Mary McArthur Gardens	51	33.1	5071.14	Seating
Mary McArthur Gardens	51	33.1	5071.23	Entrance barrier
Mary McArthur Gardens	51	33.1	5071.25	Picnic table
Mary McArthur Gardens	51	33.1	5071.28	Seating
Mousesweet LNR	41	53	5072.1	Signage
Mousesweet LNR	41	53	5072.3	Picnic table
Mousesweet LNR	41	53	5072.4	Seating
Mousesweet LNR	41	53	5072.6	Entrance barrier
Mousesweet LNR	41	53	5072.8	Seating
Mousesweet LNR	41	53	5072.9	Signage
Mousesweet LNR	41	53	5072.10	Seating
Mousesweet LNR	41	53	5072.13	MUGA goal uni
Mousesweet LNR	41	53	5072.14	Signage
Mousesweet LNR	41	53	5072.16	Signage
Mousesweet LNR	41	53	5072.18	Signage
Springfield	28	38.8	5018.1	Knee rail
Springfield	28	38.8	5018.3	Bollards
The Knowle	16	53.1	5017.2	Stile
Warrens Hall	24	58.5	5016.26	Signage
Warrens Hall	24	58.5	5016.1	Entrance barrier
Warrens Hall	24	58.5	5016.2	Bollards
Warrens Hall	24	58.5	5016.4	Seating
Warrens Hall	24	58.5	5016.5	Signage
Warrens Hall	24	58.5	5016.6	Signage
Warrens Hall	24	58.5	5016.8	Litter bin
Warrens Hall	24	58.5	5016.9	Signage
Warrens Hall	24	58.5	5016.11	Entrance barrier
Warrens Hall	24	58.5	5016.12	Litter bin
Warrens Hall	24	58.5	5016.14	Entrance barrier
Warrens Hall	24	58.5	5016.15	Seating
Warrens Hall	24	58.5	5016.16	Signage

Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
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Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall	24	58.5
Warrens Hall SOS	24	58.5
Warwick Road OS	26	42.1
Warwick Road OS	26	42.1
Warwick Road OS	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Waterfall Lane SINC	26	42.1
Woodburn Rd OS	26	42.1
Woodburn Rd OS	26	42.1

5016.17	Signage
5016.18	Entrance barrier
5016.20	Seating
5016.21	Seating
5016.24	Signage
5016.27	Seating
5016.29	Signage
5016.30	Seating
5016.32	Litter bin
5016.33	Seating
5016.34	Seating
5016.35	Litter bin
5016.37	Signage
5016.39	Litter bin
5016.40	Entrance barrier
5015.2	Signage
5041.1	Dog waste bin
5041.3	Entrance barrier
5041.4	Bollards
5051.1	Entrance barrier
5051.2	Dog waste bin
5051.4	Entrance barrier
5051.6	Entrance barrier
5051.8	Entrance barrier
5051.9	Signage
5051.14	Entrance barrier
5051.15	Signage
5051.16	Signage
5095.1	Signage
5095.2	Signage

Coordinate E	Coordinate N	What 3 words	Current Quality	Improvement
SO97900	87669	famous.miles.atomic	3	Replace - item corroded
SO97900	87669	famous.miles.atomic	2	To be cleaned and set vertical
SO97879	87714	neat.volume.scars	2	Replace missing bollards
SO95295	86760	wisely.toxic.needed	2	Graffiti removal or replaced
SO95334	86760	adults.edgy.values	2	Vegetation clearance to entrance. Additional barrier required.
SO95250	86781	school.bats.before	2	To be repainted
SO95250	86781	school.bats.before	2	Graffiti removal or replaced
SO95039	86185	adopt.token.parks	3	Replace - item corroded
SO95075	85930	nobody.jams.wakes	2	To be repainted
SO95072	85939	full.pack.means	2	To be repainted
SO95072	86095	jars.raves.pans	2	To be repainted. Make good goal mouth.
SO95090	86152	trains.rating.discouraged	2	Graffiti removal. To be cleaned. Replace missing hoop.
SO95078	86158	edits.names.monks	2	To be repainted
SO95033	86194	sand.fully.secure	2	To be repainted
SO95027	86188	bucked.dash.mouse	2	To be cleaned
SO95003	86125	last.courier.topped	2	To be repainted. Make good goal mouth.
SO94964	86077	finely.civil.zones	2	To be repainted. Make good goal mouth.
SO95048	86038	beam.aware.issues	2	To be repainted. Make good goal mouth.
SO95087	86181	insist.smile.outer	2	To be repainted
SO95087	86184	belt.canny.tonic	2	To be repainted
SO95066	86172	ticket.gravy.spins	2	To be cleaned
SO96075	87518	magic.dock.stared	3	Replace - item corroded. Make good goal mouth
SO96036	87509	sofa.cones.risks	3	Replace - item corroded. Make good goal mouth
SO96535	87655	single.await.tune	3	Remove/replace - item corroded
SO96445	87493	wells.force.vows	2	Reset or replace broken/misaligned bollards
SO97838	89477	motor.plots.prime	3	Replace - item corroded
SO97799	89447	tender.dwell.trials	3	Replace - item corroded
SO97486	89324	parks.shine.units	2	To be repainted
SO97564	89273	fees.tricky.solve	2	Missing directional plaques to be replaced
SO97775	89441	wizard.fuels.shots	2	To be cleaned
SO97742	89429	factories.pulse.awake	2	To be repainted
SO97498	89318	jazz.mining.bump	2	To be repainted
SO97504	89295	souk.they.loft	2	To be repainted
SO97808	89396	lives.term.like	2	To be repainted
SO95574	85776	spare.merit.saying	2	To be cleaned and refurbished. Graffiti removal.
SO95460	85827	number.froze.test	2	To be cleaned
SO95577	85785	bill.others.decreased	2	To be cleaned
SO95348	85609	single.likes.herbs	2	To be cleaned.
SO95363	84889	descended.grin.speeds	3	Fingerpost to be replaced. Vegetation cut back for visibility.
SO95335	84817	chops.device.noting	2	To be cleaned. Graffiti removal.
SO95862	85171	zest.leave.wages	2	To be cleaned and refurbished.
SO95745	85033	lively.fantastic.digits	2	Vegetation cut back for visibility
SO95305	84805	starts.punks.sorters	2	To be cleaned and repainted
SO95299	84802	crash.paying.slime	2	To be cleaned and repainted
SO95859	84952	safely.staple.soils	2	To be cleaned. Graffiti removal.
SO95898	84961	repay.loyal.hits	2	To be cleaned and repainted
SO95907	84964	pulled.moment.laser	2	To be cleaned and refurbished.
SO95721	85018	plays.daisy.adults	2	To be cleaned and repainted
SO95721	85018	plays.daisy.adults	2	Vegetation cut back. Graffiti removal.
SO96999	89741	broad.emerge.insert	3	Replace or repair

SO96662	89571	wanted.arch.beast	2	To be cleaned and repainted
SO96644	89595	pill.curl.heat	2	To be cleaned and repainted
SO96740	89574	ranged.blame.smiled	2	To be cleaned. Graffiti removal.
SO96746	89574	libraries.film.doors	2	To be cleaned.
SO96749	89574	task.actual.lives	2	To be cleaned and repainted
SO96999	89744	number.ticket.branded	2	To be cleaned and repainted
SO96810	89850	scale.causes.stack	2	To be cleaned and repainted
SO96620	89826	backed.claim.rating	2	To be cleaned and repainted
SO96620	89748	paper.ideas.beams	2	To be cleaned and repainted. Replace missing barrier/fence pa
SO97119	89427	friday.pinch.slips	2	To be cleaned and repainted
SO97240	89400	pile.rabble.affair	2	To be cleaned and repainted
SO97237	89400	coffee.bared.frogs	2	To be cleaned and repainted
SO97161	89478	mock.dined.relax	2	To be cleaned and refurbished. Litter to be removed from withi
SO97258	89501	muddy.overnight.amber	2	To be cleaned
SO95839	85512	drip.lifts.colleague	3	Replace - item corroded
SO96040	85293	tall.slot.pace	3	Replace - item corroded
SO95995	85422	skip.joke.later	3	Replace - item corroded
SO95757	85575	harder.chefs.jacket	2	To be cleaned
SO95754	85578	tour.wrong.motor	2	To be cleaned
SO95808	85536	lies.fence.cult	2	To be cleaned
SO95818	85539	prone.cigar.necks	2	To be cleaned. Evergreen herbaceous perennials to be added.
SO95821	85533	feeds.fears.sock	2	To be cleaned. Evergreen herbaceous perennials to be added.
SO95818	85527	rated.tests.urgent	2	To be cleaned
SO95811	85524	define.sleep.hurray	2	To be cleaned. Evergreen herbaceous perennials to be added.
SO95808	85530	march.flight.cowboy	2	To be cleaned. Evergreen herbaceous perennials to be added.
SO95815	85530	cook.blaze.dive	2	To be cleaned. Evergreen herbaceous perennials to be added.
SO95836	85524	hopes.healers.living	2	To be cleaned
SO95905	85470	arena.noises.tunes	2	To be cleaned and repainted
SO95938	85506	flock.full.moons	2	To be cleaned and refurbished as required
SO96016	85518	period.waters.novel	2	To be cleaned and repainted
SO96022	85542	cared.mats.proven	2	To be cleaned and repainted
SO96022	85551	single.chop.arrive	2	To be cleaned
SO96019	85554	rich.going.boss	2	To be cleaned
SO96016	85566	nuns.motel.wakes	2	To be cleaned and refurbished as required
SO96019	85572	line.hungry.aura	2	To be cleaned and repainted
SO95938	85584	towers.dreams.vets	2	To be cleaned
SO95941	85587	slings.phones.vivid	2	To be cleaned and refurbished as required
SO95932	85596	speeds.merit.splice	2	To be cleaned and refurbished as required
SO96040	85461	length.locked.field	2	To be cleaned and refurbished as required
SO95968	85461	vase.pies.roses	2	To be cleaned and repainted. Door to be fixed/replaced
SO95953	85434	asset.faster.crowds	2	To be cleaned and refurbished as required
SO95968	85428	early.city.hoping	2	To be cleaned and refurbished as required
SO95989	85428	wounds.counts.into	2	To be cleaned
SO96037	85455	tent.helps.silks	2	To be cleaned
SO96046	85440	logic.gained.boxing	2	To be cleaned, repainted and reset vertical
SO96016	85383	joined.call.rips	2	To be cleaned and refurbished as required
SO95980	85341	shin.gown.comical	2	To be cleaned and refurbished as required
SO96031	85293	racks.models.cape	2	To be cleaned. Graffiti removal.
SO96049	85290	tops.brands.salads	2	To be cleaned
SO96043	85287	rotate.lasted.zeal	2	To be cleaned and refurbished as required
SO95998	85194	soils.parent.scare	2	Graffiti removal

S095862	85215	complains.copy.acute	2	To be cleaned
S095857	85383	nods.envy.forest	2	To be cleaned and refurbished as required
S095902	85413	rail.chimp.slows	2	To be cleaned and refurbished as required
S095917	85407	noted.clear.media	2	To be cleaned and refurbished as required
S095908	85455	wings.backs.case	2	To be cleaned and refurbished or replaced
S095823	85485	chew.statue.suffer	2	To be cleaned and repainted
S095778	85452	reply.clips.dimes	2	To be cleaned
S095778	85449	club.vows.strict	2	To be cleaned
S095781	85449	banana.hats.family	2	To be cleaned and refurbished as required
S095793	85449	frozen.trying.solve	2	To be cleaned and refurbished as required
S095802	85446	prefer.rails.sheets	2	To be cleaned and refurbished as required
S095805	85440	trips.awards.ships	2	To be cleaned and refurbished as required
S095811	85443	upgrading.formed.broke	2	To be cleaned and refurbished as required
S095772	85431	author.risk.farmer	2	To be cleaned
S095721	85383	joins.origin.loudly	2	To be cleaned and refurbished as required. Graffiti removal.
S095721	85377	emerge.race.logo	2	To be cleaned and repainted
S095763	85482	rather.funny.edgy	2	To be cleaned
S095742	85533	hill.zebra.vest	2	To be cleaned and repainted
S095757	85536	finest.strong.herds	2	Decal repaired
S095772	85572	cups.logo.tight	2	To be cleaned and refurbished as required
S095796	85548	tasty.turns.inspector	2	To be cleaned
S095818	85551	fame.nurses.inner	2	To be cleaned and refurbished as required
S095818	85551	fame.nurses.inner	2	To be cleaned and refurbished as required
S095827	85551	noses.spice.spike	2	To be cleaned
S095836	85542	fully.badly.digits	2	To be cleaned and repainted
S095836	85539	successes.lies.small	2	To be cleaned and repainted
S095836	85536	dating.commented.sage	2	To be cleaned and repainted
S095836	85530	colleague.faster.treat	2	To be cleaned and repainted
S095836	85527	trim.army.wisely	2	To be cleaned
S095974	85482	dads.lonely.parts	2	To be cleaned and refurbished as required
S095989	85485	echo.slang.golf	2	To be cleaned and refurbished as required
S095992	85485	method.former.save	2	To be cleaned and refurbished as required
S095995	85485	button.nods.trips	2	To be cleaned and refurbished as required
S096025	85509	brush.period.office	2	Missing bollards to be replaced
S095929	85578	chill.frame.motor	2	To be cleaned and refurbished as required
S095929	85581	relate.pulse.simply	2	To be cleaned and refurbished as required
S095926	85581	good.herb.humans	2	To be cleaned and refurbished as required
S095914	85587	splash.issues.pencil	2	To be cleaned and refurbished as required
S095914	85587	splash.issues.pencil	2	To be cleaned and refurbished as required
S095917	85590	castle.tall.puppy	2	To be cleaned and refurbished as required
S095917	85593	twig.candy.couple	2	Roof repairs required
S095977	85464	bleat.yours.vibes	2	To be cleaned and refurbished as required
S095974	85464	valid.deed.curiosity	2	To be cleaned and refurbished as required
S095968	85464	tender.legend.most	2	To be cleaned and refurbished as required
S096004	85437	suffer.spray.navy	2	To be cleaned
S095992	85413	model.cove.tiny	2	To be cleaned. Graffiti removal.
S096001	85404	engage.jungle.such	2	To be cleaned and refurbished as required
S096007	85407	headed.impose.entire	2	To be cleaned and refurbished as required
S096016	85404	skip.forgot.foods	2	Vegetation clearance around asset. To be cleaned and refurbis
S096013	85362	tame.basis.loses	2	To be cleaned and refurbished as required
S095983	85311	riches.clots.bike	2	To be cleaned and reset vertical

S095989	85299	lofts.sugars.stones	2	To be cleaned and refurbished as required
S095944	85275	moss.pots.putty	2	To be cleaned. Graffiti removal
S095956	85251	stale.could.traps	2	To be cleaned
S095941	85236	bleak.finishing.urban	2	To be cleaned. Graffiti removal
S095929	85245	rots.healers.cares	2	To be cleaned
S095917	85254	period.rush.fits	2	To be cleaned and repainted. Graffiti removal.
S095919	85212	charm.salt.shiny	2	To be cleaned
S095883	85209	legal.grass.flank	2	To be cleaned
S095880	85203	status.copper.dragon	2	To be cleaned
S095820	85209	limbs.stuck.moods	2	To be cleaned
S095869	85395	leaned.vows.tens	2	To be cleaned
S095872	85404	bride.bath.asleep	2	To be cleaned
S095814	85428	ladder.comic.public	2	Vegetation clearance around seating.
S095745	85368	hails.create.crew	2	To be cleaned
SO94209	85886	acting.flags.shops	3	Replace bedding with herbaceous perennials
SO94106	85862	pops.cloak.shunts	3	Replace bedding with herbaceous perennials
SO94121	85856	media.wisely.pram	3	Replace bedding with herbaceous perennials
SO94070	85934	entire.door.risk	2	To be cleaned and repainted
SO94118	85907	milk.later.pure	2	To be cleaned and repainted
SO94176	85865	stop.crest.bunch	2	Consider replacement - starting to corrode. Or repaint.
SO94154	85895	target.tricks.froze	2	Graffiti removal.
SO94076	85922	point.kinks.simply	2	To be cleaned and repainted
SO94109	85937	unique.pace.tests	2	To be cleaned and repainted
SO94188	85886	exile.ports.ropes	2	Graffiti removal.
SO93797	86099	equal.noble.fact	2	To be cleaned
SO93682	85997	search.composers.frost	2	To be cleaned
SO93688	86003	desk.taxi.costs	2	To be cleaned
SO93700	85931	became.fruit.dated	2	To be cleaned. Graffiti removal.
SO93649	85820	visa.rushed.glue	2	To be cleaned and repainted
SO93547	85758	notes.funds.rivers	2	To be cleaned
SO93725	86120	slam.mouse.patrol	2	To be cleaned and repainted
SO93673	85949	fumes.vibe.coherent	2	To be cleaned
SO93700	85946	across.flank.couple	2	To be cleaned
SO93700	85946	across.flank.couple	2	To be cleaned. Replace faded signage.
SO93550	85746	smug.photos.river	2	To be cleaned
SO95934	88016	actual.gangs.meant	3	Remove broken knee rail and replace
SO96123	88096	roof.lease.refers	2	Replace damaged/uprooted bollards
SO96397	88351	glove.kicks.bonus	2	To be repaired. Barbed wire to be removed.
SO95646	88666	rewarding.mixer.launch	3	Replace or repair. Frame corroded at base and sign cracked.
SO95730	88237	extra.take.lake	2	Graffiti removal.
SO95709	88175	yours.punk.drew	2	To be cleaned
SO95588	88292	bland.insect.invest	2	To be cleaned and repainted
SO95622	88382	town.under.armed	2	To be cleaned
SO95628	88387	struck.moon.retail	2	To be cleaned
SO95610	88453	dimes.flows.parade	2	Graffiti removal. To be cleaned.
SO95634	88582	burn.burn.fried	2	To be cleaned
SO95637	88603	bunk.square.units	2	Graffiti removal. To be cleaned.
SO95640	88609	trails.noises.square	2	To be cleaned and repainted
SO95634	88618	turned.years.fully	2	Replace with permanent barrier
SO95468	88469	bridge.landed.crown	2	Graffiti removal. To be cleaned.
SO95411	88526	tracks.loss.normal	2	Graffiti removal. To be cleaned and repainted.

SO95309	88532	rapid.family.cafe	2	Graffiti removal. To be cleaned and repainted.
SO95348	88301	smiled.goals.limp	2	To be cleaned and repainted
SO95414	88349	putty.cope.audio	2	Graffiti removal. To be cleaned.
SO95366	88253	paint.clocks.grow	2	Graffiti removal. To be cleaned.
SO95748	88576	first.robot.rival	2	To be cleaned
SO95567	88439	ripe.fend.minds	2	To be cleaned and repainted
SO95432	88349	uses.forget.survey	2	To be cleaned
SO95435	88280	brings.ladder.middle	2	To be cleaned and repainted
SO95525	88184	groom.ozone.media	2	To be repaired and repainted, or replaced
SO95504	88166	plan.hails.broke	2	Graffiti removal. To be cleaned and repainted.
SO95492	88154	colleague.flags.wide	2	Graffiti removal. To be cleaned and repainted.
SO95426	88181	single.taking.penny	2	To be cleaned
SO95654	88115	begin.share.tracks	2	To be cleaned
SO95667	88621	plot.finds.best	2	To be cleaned and repainted
SO95664	88259	last.commented.palm	2	Graffiti removal. To be cleaned and repainted.
SO96100	88993	port.brush.hops	2	Graffiti removal. To be cleaned.
SO95431	87248	taking.medium.risen	2	To be cleaned
SO95389	87470	humid.elbow.bought	2	Install additional barrier/fence panel to restrict access
SO95437	87488	tape.test.trace	2	Install additional barrier/fence panel to restrict access
SO96579	86519	lower.gear.ropes	2	Install additional barrier/fence panel to restrict access
SO96528	86501	shops.long.trying	2	Signage to be repaired/replaced
SO96375	86411	ticket.little.from	2	To be repainted
SO96408	86273	aware.paints.parts	2	To be repainted
SO96236	86438	fetch.sides.award	2	To be repainted
SO96272	86504	jacket.transmitted.exam	2	Graffiti removal.
SO96537	86489	fixed.doing.notion	2	To be repainted
SO96411	86459	apple.supporter.nasal	2	Graffiti removal.
SO96242	86438	lions.judges.busy	2	Large temporary cemetery opening signage to be removed
SO96506	85170	cats.export.icon	2	To be realigned
SO96521	85233	ruins.starts.move	2	To be cleaned

Delivery Method	Wards	Priority	Priority 1 Costs	S106 (for Priority 1 works)
Highways	Blackheath	1	£ 500.00	
Highways	Blackheath	1	£ 500.00	
Green Services	Blackheath	1	£ 1,000.00	
Volunteers / CP / Hotspot	Rowley	1		
External	Rowley	1	£ 4,000.00	
Volunteers / CP / Hotspot	Rowley	1		
Volunteers / CP / Hotspot	Rowley	1		
Highways	Cradley Heath	1	£ 500.00	
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Green Services	Cradley Heath	1	£ 500.00	
External	Cradley Heath	1	£ 2,000.00	
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Green Services	Cradley Heath	1	£ 500.00	
Green Services	Cradley Heath	1	£ 500.00	
Green Services	Cradley Heath	1	£ 500.00	
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Green Services	Rowley	1	£ 1,500.00	
Green Services	Rowley	1	£ 1,500.00	
External	Rowley	1	£ 500.00	
Green Services	Rowley	1	£ 1,000.00	
Highways	Tivdale	1	£ 500.00	
Highways	Tivdale	1	£ 500.00	
Volunteers / CP / Hotspot	Tivdale	1		
External	Tivdale	1	£ 500.00	
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
Volunteers / CP / Hotspot	Tivdale	1		
External	Cradley Heath	1	£ 2,500.00	
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Green Services	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Green Services	Cradley Heath	2		
External	Tivdale	1	£ 1,000.00	

Highways	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Green Services	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	1		
Green Services	Cradley Heath	1	£	2,500.00
Green Services	Cradley Heath	1	£	2,500.00
Green Services	Cradley Heath	1	£	2,500.00
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
External	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	2		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
External	Rowley	1	£	5,000.00
Green Services	Rowley	1	£	1,000.00
Volunteers / CP / Hotspot	Rowley	1	£	250.00
External	Rowley	1	£	500.00
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
External	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		

Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
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Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	1		
Volunteers / CP / Hotspot	Rowley	2		
Volunteers / CP / Hotspot	Rowley	1		
External	Rowley	1	£	1,500.00
External	Rowley	1	£	1,500.00
External	Blackheath	1	£	1,500.00
External	Blackheath	1	£	500.00
Volunteers / CP / Hotspot	Blackheath	1		
Volunteers / CP / Hotspot	Blackheath	1		
Volunteers / CP / Hotspot	Blackheath	1		
Volunteers / CP / Hotspot	Blackheath	1		
Volunteers / CP / Hotspot	Blackheath	1		
Volunteers / CP / Hotspot	Blackheath	1		
External	Blackheath	1	£	500.00
Volunteers / CP / Hotspot	Cradley Heath	1		
Volunteers / CP / Hotspot	Cradley Heath	1		
			£	44,750.00
			Budget Required	£ 44,750.00

£ 1,000.00
£ 1,000.00

£ 1,000.00
£ 1,000.00
£ 1,000.00

£ 1,000.00

£ 150.00

£ 1,000.00

£ 1,500.00

£ 1,000.00

£ 1,000.00

£ 1,000.00

£ 1,000.00

£ 3,000.00

£15,650.00

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Town	Ward	Site Name	Quality
Rowley Regis		Fairway Avenue Amenity Greenspace	6
Rowley Regis		Timbertree Open Space SLINC	7
Oldbury		Rattle Chain Urban Forest	8
Smethwick		Merry Hill SLINC	8
West Bromwich		Billhay Lane Amenity Space	8
Oldbury		Old Park Lane Open Space	9
Tipton		Coneygre Canal Green Space	9
Oldbury		Dudley Road Walkthrough	10
Tipton		Lichfield Street Open Space	11
Oldbury		Embassy Road Play Area	13
Smethwick		Black Patch Park	13
Tipton		Princes End Branchline Walkway	13
Oldbury		Titford Pools	14
Tipton		Tibbington Playing Fields	15
West Bromwich		Delta Gardens	15
Rowley Regis		Chatsworth Road Open Space	16
Rowley Regis		The Knowle SOS	16
Tipton		Hall Lane Open Space	16
Tipton		Tibbington Open Space	17
Tipton		Weddell Wynd Open Space	17
West Bromwich		Ridgeacre Branch Canal SINC	17
Oldbury		Ashes Road Open Space	18
Oldbury		Titford Lane Open Space	18
Rowley Regis		Timbertree Crescent Open Space	18
Tipton		Bilston Road Open Space	18
West Bromwich		Hall Green Open Space	18
West Bromwich		Wilderness Lane SLINC & SINC	18
Rowley Regis		Mousesweet Brook/River Stour SLINC	19
Rowley Regis		Wrights Lane Open Space	19
Smethwick		Roebuck Lane Open Space	19
Tipton		Brierley Lane Open Space	19
Tipton		Standbridge Way Amenity Space	19
Wednesbury		Worleys Wharf Open Space	19
Oldbury		Hill Top Road Open Space	20
Rowley Regis		Barn Close Open Space	20
Rowley Regis		Corngreaves Road Open Space	20
Rowley Regis		Rowley Hall Open Space	20
Tipton		Bloomfield Road Amenity Space	20
Tipton		Bullers Open Space	20
Wednesbury		Bradley Locks	20
Oldbury		Canal Side Open Space	21
Tipton		Central Avenue/Upper Church Lane	21
West Bromwich		Constance Avenue Open Space	21
Rowley Regis		Darbys Hill Open Space	22
Rowley Regis		Grace Mary Open Space	23
West Bromwich		Maud Road Open Space	23
West Bromwich		Tamebridge Walkthrough	23

Rowley Regis	Rowley Hills Strategic Open Space - Portway Road SOS	24
Rowley Regis	Warrens Hall Farm SOS	24
Wednesbury	Goldcroft Playing Fields	24
Wednesbury	Nobury Road Open Space	24
Wednesbury	Walton Road Amenity Space	24
West Bromwich	Sussex Avenue Open Space	24
Rowley Regis	St Lukes Church	25
Tipton	Upper Church Lane/Powis Avenue Walkthrough	25
Oldbury	Lion Farm Playing Fields	26
Rowley Regis	Brickhouse Open Space	26
Rowley Regis	Warwick Road Open Space	26
Tipton	Great Western Street	26
Wednesbury	Brickhouse Lane Open Space	26
Wednesbury	River Tame Corridor Johnson Road (Wednesbury)	26
West Bromwich	Biddleston Grove Open Space	26
West Bromwich	Hill Farm Bridge Fields	26
Oldbury	Birchley Sports Ground	27
Oldbury	Hartlebury Road Amenity Space	27
Rowley Regis	Ashtree Mound Playing Fields	27
Smethwick	Basons Lane Playing Fields	27
Tipton	Furnace Parade Open Space	27
Wednesbury	Coronation Road	27
Wednesbury	Lakeside Open Space	27
Wednesbury	New Gas Street Open Space	27
Rowley Regis	Darbys Hill Quarry Open Space	28
Rowley Regis	Springfield Estate Embankments	28
Smethwick	Londonderry Playing Fields	28
Tipton	Kerr Drive Open Space	28
Wednesbury	Sandy Lane Open Space	28
West Bromwich	Haypitts Woods	28
Oldbury	M5/Tame Road Open Space	29
Oldbury	Norfolk Road Open Space	29
Oldbury	Norman Road Walkthrough	29
Rowley Regis	Moor Lane Open Space	29
Wednesbury	Ridgeacre Branch Canal Walkthrough	29
West Bromwich	Tanhouse Avenue Amenity Space	29
West Bromwich	Tildasley Street Amenity Space	29
Rowley Regis	Angela Avenue Open Space	30
Tipton	Beaumont Close Open Space	30
Tipton	Haines Branch Canal	30
Wednesbury	River Tame Corridor North (Wednesbury)	30
West Bromwich	Hobhouse Close Play Area	30
West Bromwich	Stone Cross Open Space	30
West Bromwich	West Bromwich Parkway SINC	30
Oldbury	York Road Open Space	31
Wednesbury	Kent Road Playing Fields	31
Wednesbury	Tame Avenue Open Space	31
Wednesbury	William Green Road Open Space	31

Wednesbury		Wyntor Lane Open Space	31
West Bromwich		Greets Green Playing Field	31
West Bromwich		Lily Street Open Space	31
West Bromwich		Menzies Open Space	31
West Bromwich		Ray Hall Pastoral Land	31
Oldbury		Broadwell Park	32
Rowley Regis		Waterfall Lane SINC	32
Smethwick		Bridge Street Amenity Space	32
Rowley Regis		Codsall Coppice	33
Rowley Regis		Corngreaves Walk Embankment	33
Tipton		Laybourne Park	33
Tipton		Union Street Open Space	33
Wednesbury		Black Horse Open Space	33
Wednesbury		Hawkes Lane Open Space	33
Oldbury		Birchley Sports Ground (Newbury Lane)	34
Oldbury		Grafton Road Playing Fields	34
Oldbury		Tividale Park	34
Rowley Regis		Bearmore Road Open Space	34
Rowley Regis		Brickhouse Farm Open Space	34
Rowley Regis		Wylde Crescent Open Space	34
Wednesbury		Blakedon Road Open Space	34
Wednesbury		Friar Park Playing Fields	34
West Bromwich		Okehampton Drive Play Area	34
West Bromwich		Poppy Drive Open Space	34
Tipton		Wednesbury Oak Open Space	35
West Bromwich		Brackendale Drive Playing Fields	35
West Bromwich		Navigation Lane Amenity Space	35
Oldbury		Queensway Open Space	36
Smethwick		Fowler Close Open Space	36
Smethwick		St Johns Recreation Ground	36
Smethwick		The Maltings Open Space	36
Tipton		Coronation Gardens	36
Tipton		Dudley Road Amenity Space	36
Tipton		Tipton Linear Park	36
West Bromwich		Denbigh Crescent Open Space	36
Smethwick		Smethwick Hall Park	37
Smethwick		Thimblemill Brook	37
Tipton		Powis Avenue Open Space	37
West Bromwich		Brooklands Open Space	37
West Bromwich		Marsh Lane Open Space (Proposed play area)	37
Smethwick		Londonderry Lane Amenity Space	38
Tipton		Wednesbury Oak Play Area	38
Wednesbury		River Tame Corridor Hydes Road Playing Fields	38
West Bromwich		Longleat Spinney	38
West Bromwich		Newton Road Playing Fields	38
Smethwick		Harry Mitchell Park	39
Wednesbury		Church Hill Open Space	39
West Bromwich		Beaconview/Walsall Road Open Space	39

Rowley Regis	Woburn Road Amenity Greenspace	40
West Bromwich	The Grove Open Space	40
Rowley Regis	Mousesweet Brook LNR	41
West Bromwich	Ladbury Grove Open Space	41
West Bromwich	Whitecrest Open Space	41
Rowley Regis	Corngreaves Public Open Space	42
West Bromwich	Lyng Park	42
Oldbury	Langley Park	43
Rowley Regis	Bury Hill Park	43
West Bromwich	Firtree Drive Open Space	43
West Bromwich	Gorse Farm Wood	43
West Bromwich	Lindsey Road Open Space	43
Oldbury	Brades Green Open Space	44
Rowley Regis	Bearmore Playing Fields	44
Wednesbury	Hill Top Park	44
Wednesbury	Hydes Road Pool	44
West Bromwich	Holly Wood & Pasture	44
Smethwick	Montague Road Open Space	45
Smethwick	St Pauls Cemetery	45
Tipton	Coneygre Youth Centre	45
Wednesbury	Ebenezer Street Open Space	45
Wednesbury	Norman Deeley Playing Fields	45
Rowley Regis	Britannia Park	46
Tipton	Farley Park	46
Tipton	Jubilee Park	46
Wednesbury	Balls Hill Open Space	46
West Bromwich	Oakwood Park/Jesson Playing Fields	46
Smethwick	Galton Valley Heritage Centre	47
Smethwick	Unett Street Open Space	47
West Bromwich	Hamblett's Open Space	47
Smethwick	Smethwick Summit	48
West Bromwich	Charlemont Farm Playing Fields	48
West Bromwich	West Bromwich Cemetery	48
Smethwick	Lewisham Park	49
West Bromwich	Manor House	49
West Bromwich	Redwood Road Open Space	49

Status	Value	Status
Very Poor	21.5	Poor
Very Poor	40.2	Poor
Very Poor	41.3	Poor
Very Poor	29.6	Poor
Very Poor	42.1	Poor
Very Poor	39	Poor
Very Poor	40.2	Poor
Very Poor	24	Poor
Very Poor	39.4	Poor
Very Poor	40.6	Poor
Very Poor	37.1	Poor
Very Poor	40.6	Poor
Very Poor	34.6	Poor
Very Poor	39.4	Poor
Very Poor	44	Poor
Very Poor	38.8	Poor
Very Poor	53.1	Fair
Very Poor	24.4	Poor
Very Poor	43.8	Poor
Very Poor	41.3	Poor
Very Poor	20.4	Poor
Very Poor	25.2	Poor
Very Poor	40.8	Poor
Very Poor	24.4	Poor
Very Poor	39.4	Poor
Very Poor	40.6	Poor
Very Poor	40.6	Poor
Very Poor	45.8	Poor
Very Poor	40.4	Poor
Very Poor	36.3	Poor
Very Poor	37.5	Poor
Very Poor	37.7	Poor
Very Poor	42.3	Poor
Poor	29.8	Poor
Poor	26.3	Poor
Poor	41.3	Poor
Poor	29	Poor
Poor	37.7	Poor
Poor	38.1	Poor
Poor	39	Poor
Poor	29.4	Poor
Poor	38.3	Poor
Poor	36.3	Poor
Poor	28.8	Poor
Poor	27.7	Poor
Poor	24.6	Poor
Poor	35.8	Poor

Poor	65.4	Fair
Poor	58.5	Fair
Poor	32.9	Poor
Poor	40	Poor
Poor	27.5	Poor
Poor	45.1	Poor
Poor	30.8	Poor
Poor	24.2	Poor
Poor	36.5	Poor
Poor	37.9	Poor
Poor	42.1	Poor
Poor	43.1	Poor
Poor	31.9	Poor
Poor	47.5	Poor
Poor	39.4	Poor
Poor	42.7	Poor
Poor	29.6	Poor
Poor	26.5	Poor
Poor	28.5	Poor
Poor	27.3	Poor
Poor	36.9	Poor
Poor	42.3	Poor
Poor	39.8	Poor
Poor	37.9	Poor
Poor	29.6	Poor
Poor	38.8	Poor
Poor	36	Poor
Poor	41.9	Poor
Poor	43.1	Poor
Poor	22.7	Poor
Poor	41.3	Poor
Poor	31.9	Poor
Poor	35	Poor
Poor	42.7	Poor
Poor	46.9	Poor
Poor	29.2	Poor
Poor	25	Poor
Poor	29.2	Poor
Poor	38.1	Poor
Poor	39.4	Poor
Poor	46.9	Poor
Poor	28.3	Poor
Poor	41.5	Poor
Poor	38.8	Poor
Poor	38.3	Poor
Poor	24.6	Poor
Poor	42.7	Poor
Poor	42.5	Poor

Poor	25.4	Poor
Poor	36	Poor
Poor	28.1	Poor
Poor	37.5	Poor
Poor	49.5	Poor
Poor	32.8	Poor
Poor	49.4	Poor
Poor	43.9	Poor
Poor	37.2	Poor
Poor	23.1	Poor
Poor	26.3	Poor
Poor	38.8	Poor
Poor	27.1	Poor
Poor	28.3	Poor
Poor	30.2	Poor
Poor	35.6	Poor
Poor	42.1	Poor
Poor	30.8	Poor
Poor	37.3	Poor
Poor	25.6	Poor
Poor	30.2	Poor
Poor	32.7	Poor
Poor	28.1	Poor
Poor	36	Poor
Poor	25	Poor
Poor	21.9	Poor
Poor	42.1	Poor
Poor	42.5	Poor
Poor	31.7	Poor
Poor	29.5	Poor
Poor	31	Poor
Poor	39.7	Poor
Poor	27.9	Poor
Poor	39.6	Poor
Poor	24.4	Poor
Poor	34.4	Poor
Poor	35.4	Poor
Poor	26.7	Poor
Poor	21.9	Poor
Poor	31.9	Poor
Poor	30.6	Poor
Poor	39.4	Poor
Poor	41.3	Poor
Poor	27.3	Poor
Poor	28.3	Poor
Poor	32.3	Poor
Poor	35.7	Poor
Poor	45.1	Poor

Poor	40	Poor
Poor	23.8	Poor
Poor	53	Fair
Poor	23.5	Poor
Poor	40.4	Poor
Poor	48.5	Poor
Poor	24.6	Poor
Poor	45.4	Poor
Poor	61.5	Fair
Poor	23.5	Poor
Poor	37.6	Poor
Poor	28.5	Poor
Poor	43.1	Poor
Poor	34	Poor
Poor	38.5	Poor
Poor	50.8	Fair
Poor	49.6	Poor
Poor	32.3	Poor
Poor	31.3	Poor
Poor	36.5	Poor
Poor	26	Poor
Poor	32	Poor
Poor	40.2	Poor
Poor	30.2	Poor
Poor	34.2	Poor
Poor	32.3	Poor
Poor	31.1	Poor
Poor	52.9	Fair
Poor	34.4	Poor
Poor	30.6	Poor
Poor	53.3	Fair
Poor	46.3	Poor
Poor	37.5	Poor
Poor	50	Fair
Poor	20.5	Poor
Poor	29.2	Poor

Report to Cabinet

12 July 2023

Subject:	Commonwealth Games Legacy Plan
Cabinet Member:	Cllr Charn Singh Padda, Cabinet Member for Leisure and Tourism
Director:	Tony McGovern, Director for Regeneration and Growth
Key Decision:	Yes
Contact Officer:	Alexander Oxley, Capital Projects Manager alexander_oxley@sandwell.gov.uk

1 Recommendations

- 1.1 That the SMBC Commonwealth Games Legacy Plan, as set out in Appendix 1, be approved.






2 Reasons for Recommendations

- 2.1 The B2022 Commonwealth Games was a once-in-a-lifetime opportunity to promote Sandwell, attract investment and engage the community through sport. Now the games have concluded, it is imperative that SMBC implement a framework of Legacy activity to ensure the benefit of the games does not stop at the end of the competition in August 2022.
- 2.2 Sandwell Council's Commonwealth Games Legacy Plan ('Legacy Plan' hereunder) aims to capitalise on the benefits created by being a host venue at the 2022 Commonwealth Games.
- 2.3 The Legacy Plan outlines how SMBC will deliver against 3 key strategic objectives that span multiple directorates:
- Improve Health, Wellbeing and Physical Activity
 - Inspire Community Engagement and Collaboration
 - Support Growth in Economy, Place, and Reputation



2.4 All identified proposals in the Legacy Plan have been resourced within directorate/service area business plans. A further options appraisal is underway to understand whether further resources will be required to support these objectives.

3 How does this deliver objectives of the Corporate Plan?

	The Best Start in Life for Children and Young People- Delivery of the Legacy Plan will improve health and wellbeing outcomes for young people in Sandwell.
	People Live Well and Age Well- Supporting residents to live more healthy lives, with greatly improved leisure infrastructure, is a principle driver in helping residents to live and age well.
	Strong Resilient Communities- The Legacy Plan aims to further engage residents in their communities following the success of the B2022 CWG.
	A Strong and Inclusive Economy- Delivery of the Legacy Plan directly contributes to the economy, including support for business and improvements to the visitor economy.
	A Connected and Accessible Sandwell- Delivery of the active transport schemes captured in the Legacy Plan will improve the active travel network in Sandwell.

4 Context and Key Issues

4.1 Commonwealth Games

From 28 July to 8 August 2022, Sandwell hosted the 22nd Commonwealth Games (CWG) (“Birmingham 2022”), bringing together athletes from across the seventy-two Commonwealth nations and territories to participate in the largest multi-sport event held in England in the last 10 years.

Sandwell was responsible for the delivery of the Sandwell Aquatic Centre (SAC) which played host to all aquatic activity during the games and represented the only purpose-built facility.



When the construction of Phase 1 of the £92 million facility in Smethwick was completed in 2022, it became the 13th Olympic sized pool in the United Kingdom, and established a brand new, world-class facility for elite and community swimming and diving in Sandwell. It was the only new, purpose-built venue for the Games.

The SAC will be at the heart of the CWG Legacy in Sandwell, and greatly improves the leisure provision in the borough. However, the Legacy of the CWG is more than just the centre. It must encompass much wider outcomes which aim to bring our communities closer together and improve the economic landscape in Sandwell. The Legacy Plan, therefore, aims to capture these wider benefits and outline strategies to improve against these strategic objectives.

4.2 Consultation

The Legacy plan has been developed collaboratively across SMBC directorates. The Legacy Working Group comprises officers from:

- Leisure
- Public Health
- Borough Economy
- Business Growth
- Planning Regeneration
- Community Partnerships
- Education
- Housing
- Communications
- SAC Project Management Office

All members of this group have been responsible for actively developing the proposals included in the Legacy Plan. Furthermore, the significant consultation has been done with a range of key external stakeholders such as Swim England, SCVO, Sandwell Aquatics Club and University of Wolverhampton.

4.3 Timescales

Date	Milestone
12 th June 2023	Draft Legacy Plan (appended) received
12 th June- 19 th June 2023	SMBC Officer comment period



12 th July 2023	SMBC Cabinet
13 th July 2023	Press release (subject to Cabinet approval)
20 th July 2023	Legacy Plan formally 'launched' at the SAC opening ceremony

5 Alternative Options

5.1 Do nothing- Sandwell is currently the only delivery partner that has not published a CWG Legacy Plan. Failure to capitalise on the Legacy benefits of the CWG would represent a missed opportunity.

6 Implications

Resources:	All identified proposals in the Legacy Plan have been resourced within directorate/service area business plans. A further options appraisal is underway to understand whether further resources will be required to support these objectives.
Legal and Governance:	The Legacy Plan will have no material impact on legal or governance arrangements for SMBC. No lasting decision making structures will remain outside BAU.
Risk:	No direct risks implications.
Equality:	Delivery of the Legacy Plan aims to create more equitable and engaged communities across Sandwell.
Health and Wellbeing:	Delivery of the Legacy Plan aims to improve health and wellbeing outcomes for residents.
Social Value:	The Legacy Plan outlines how SMBC has and will deliver social value benefits that last long after the CWG.
Climate Change:	No direct climate change implications.
Corporate Parenting	No direct implications.

7. Appendices

- The SMBC Commonwealth Games Legacy Plan

8. Background Papers

- None





SANDWELL METROPOLITAN BOROUGH COUNCIL: A BIRMINGHAM 2022 COMMONWEALTH GAMES LEGACY PLAN



June 2023



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FOREWORD

"As a proud host venue for the Birmingham 2022 Commonwealth Games, Sandwell Council is committed to ensuring that the Games leave a lasting legacy for our community. This Legacy Plan outlines the steps we will take to maximise the benefits of the Games for our residents and ensure that the positive impacts are felt for years to come.

The Birmingham 2022 Commonwealth Games provided an unparalleled opportunity to showcase Sandwell to the world and to inspire our residents to get involved in sport and physical activity. We will work closely with local stakeholders, community groups, and schools to ensure that everyone has the opportunity to benefit from the Games.

We are also committed to using the Games as a catalyst for economic development and regeneration in Sandwell. The construction of new facilities and the influx of visitors will provide a boost to our local economy, and we will work to ensure that local businesses and residents are able to capitalise on these opportunities and capture the benefits this brings.

Through the implementation of this Legacy Plan, we hope to create a lasting legacy for Sandwell that will improve the lives of our residents and contribute to the long-term prosperity of our communities. We are confident that the Birmingham 2022 Commonwealth Games will leave a positive, enduring legacy for all of Sandwell."



Councillor Kerrie Carmichael - Leader of Sandwell Metropolitan Borough Council



EXECUTIVE

SUMMARY

The following document outlines Sandwell Council's Commonwealth Games Legacy Plan. By implementing this plan, we aim to capitalise on the benefits created by being a host venue at the 2022 Commonwealth Games. The Sandwell Aquatics Centre was a record-breaking venue during the Games, and the new world-class community facility opening July 2023 will ensure a lasting legacy for the borough, ultimately improving the lives of all residents and being a catalyst for economic development and regeneration.

We appreciate that establishing a strong, sustainable legacy doesn't just start after the event itself, but is a culmination of the years of planning and activities that start in the run up to the event, maximising the engagement during, and solidifying post. We have therefore established three key legacy themes that aim to inspire a healthier, happier, and more prosperous Sandwell: **Improve Health, Wellbeing and Physical Activity; Inspire Community Engagement and Collaboration; and Support Growth in Business, Tourism and Reputation.** The work, schemes, activities, and partnerships we establish in delivering against these themes will create a tangible legacy for Sandwell for many years to come.

Indeed, a key component to our legacy plan is how we monitor and evaluate the success of each of our outlined objectives. Doing this will guarantee we achieve the ambitions we set out in this plan and ensure lessons can be learned for the future legacies of major sporting and cultural events being hosted in the borough.



Volunteers from Sandwell Aquatics Club at the Games¹

INTRODUCTION

The borough of Sandwell

Sandwell is a metropolitan borough that forms part of the West Midlands conurbation and is made up of six amalgamated towns (Oldbury, Rowley, Smethwick, Tipton, Wednesbury, and West Bromwich). With a population exceeding 340,000, our borough is one of the most racially, ethnically and culturally diverse boroughs in England. 25.8% of Sandwell residents identified their ethnic group within the "Asian, Asian British or Asian Welsh" category in the 2021 national Census², with Smethwick town having the highest proportion of residents from Black, Asian and ethnic minority (BAME) groups, representing 62.1% of their population³. However, Sandwell is also one of the most deprived local authorities, ranking 8th in England⁴.



Our location within the West Midlands, offers residents and visitors a range of amenities and attractions – from bustling town centres with vibrant shopping districts to cultural landmarks, such as the historic West Bromwich Town Hall and the Galton Valley Canal Heritage Centre, there is something for everyone. Sandwell is not just a location; it is a testament to the power of unity and the strength of our people. It was during Birmingham’s hosting of the 2022 Commonwealth Games that provided us with a platform to showcase and propel its hard work and community spirit.

¹ Swim England West Midlands, <https://westmidlandswimming.org.uk/saccwg/>

² Office For National Statistics, 'How life has changed in Sandwell: Census 2021', 19 January 2023, <https://www.ons.gov.uk/visualisations/censusareachanges/Eo8000028/>

³ As above.

⁴ The English Indices of Deprivation, 2019,

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/835115/IoD2019_Statistical_Release.pdf



"Sandwell is a clear example of why the UK bids for major events and why we are so good at hosting them. Events like Birmingham 2022 can be a catalyst for levelling up access to sport and culture".

Nadine Dorries, Former Secretary of State for Digital, Culture, Media and Sport⁵

The 2022 Birmingham Commonwealth Games

In December 2017, Birmingham was announced as the Host City for the 2022 Commonwealth Games (Games). Team England sent the most diverse and inclusive English sporting team in history to compete at the Games who were rewarded with 176 medals, the most won by Team England in Commonwealth Games history.

Delivery of the Games in a record breaking 4.5 years due to the COVID-19 pandemic



1.5 million ticketed fans, more than any previous UK based Games



The biggest integrated para sport programme in history



More women's than men's medal events – a first in major, multi-sport event history



Birmingham City Council signed a legal framework to deliver the record-breaking Games in partnership with several organisations who were crucial in delivery, one being Sandwell Council. Central to Sandwell's involvement in delivery of the Games was the newly built Sandwell Aquatics Centre in Smethwick. The facility hosted more events than any other venue during the Games, with 12 medal events in diving and 52 for swimming.

There was no shortage of medals for England in the pool. Amongst Team England's list of the 10 best moments from the Games was 17-year-old diver Andrea Spendolini-Sirieix, who won silver in the women's synchronised platform, gold in the individual event and gold in the mixed synchronised event⁶.

Indeed, the 15 medals won by the diving team represented a record-breaking high medal haul for Team England at a Commonwealth Games. This success, alongside the 32 medals achieved by Team England's

⁵ Nadine Dorries, DCMS, 'Aquatics Centre of Birmingham Commonwealth Games will leave 'a legacy for generations'', 20 January 2022, <https://www.gov.uk/government/news/culture-secretary-aquatics-centre-of-birmingham-commonwealth-games-will-leave-a-legacy-for-generations>

⁶ Team England News, 18.08.22, <https://teamengland.org/news/ten-of-the-best-moments-from-birmingham-2022>



swimmers was a phenomenal achievement, all occurring during 11 days of swimming and diving at Sandwell's Aquatics Centre.



Sandwell Aquatics Centre

When the construction of Phase 1 of the £73 million facility in Smethwick was completed in May 2022, it became the 13th Olympic sized pool in the United Kingdom, and established a brand new, world-class facility for elite and community swimming and diving in Sandwell. It was the only new, purpose-built venue for the Games.

£38.5 million was put towards the development by the Birmingham 2022 Commonwealth Games budget, £27 million came from Sandwell Council. £7.6 million was given by Sport England, the Black Country LEP, Sandwell Leisure Trust (SLT) and the University of Wolverhampton.



"People shouldn't underestimate how much a facility investment can help the local area, but it's also a national investment. Competitions after the Games will be coming [to Sandwell] from left, right and centre. Never underestimate how much that brings, especially to local teams, local athletes and how much it inspires them. Hopefully we can secure that next generation of athletes."

Adam Peaty, OBE and Team England Gold Medallist⁷

Following the success of the Games, a period of legacy construction work began to convert the Aquatics Centre from a competition venue into a world-class aquatics and leisure centre that serves the local

⁷ Adam Peaty, 'I love Birmingham', Birmingham 2022, 13 November 2020, <https://www.birmingham2022.com/news/2500118/adam-peaty-i-love-birmingham>



community, opening to the public in July 2023. The state-of-the-art facility will create a lasting legacy for health and wellbeing in Sandwell and provide a community venue that improves access to aquatics sports for our local residents for years to come.

The centre will have an Olympic size 50m swimming pool featuring a boom and moveable floor (allowing the length and depth of the pool to be varied for groups of all ages and abilities to use), a 25m diving pool with up to 10m diving boards, and a studio swimming pool.

"If I'm honest, while competing at the Sandwell Aquatic Centre during the Commonwealth Games, it didn't feel like I was in England. I've always had to travel to Europe and beyond to experience competition venues of that quality. It's amazing to have a facility like it in England, as a training venue it has everything you could ever need to serve divers from the lowest to the highest level, and as a competition venue it feels world class. Young athletes in Birmingham are lucky to have access to Sandwell, and I hope Commonwealths wasn't the last time I have the opportunity to dive there."

Yona Knight - Wisdom, Jamaican Diver⁸

Other facilities at the aquatics centre will include:

- Seats for up to 1,000 spectators
- Three activity studios
- Two 4-court sports halls
- 108-station gym
- 25-station ladies-only gym
- Indoor cycling studio
- Dry driving centre with mini floor trampolines
- Sauna/steam room
- Changing village for up to 600
- New grass football pitch and changing facilities
- New urban park and children's play area
- Up to 450 on-site car parking spaces
- and a Café



More than **190,000 tiles** were installed at the venue.

The pools contain **1.2 million gallons of water** and took two weeks to fill.

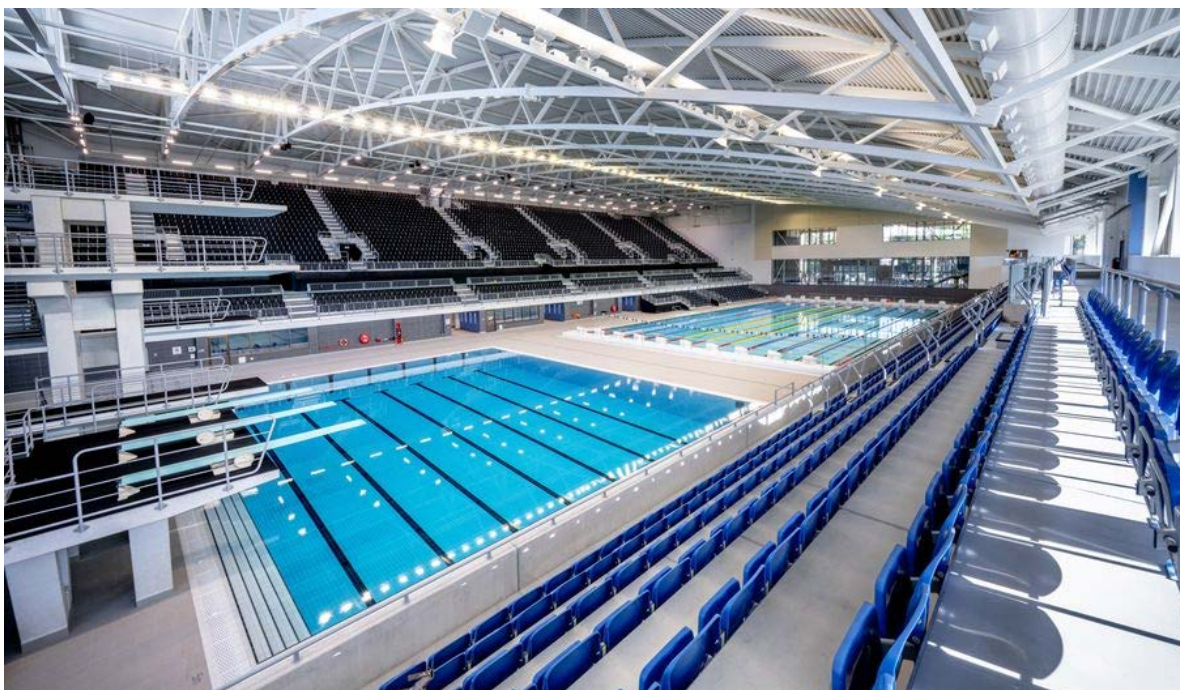
"The pool is a well needed addition to the tally of 50m pools in the UK and a really important addition to the region where uptake of swimming is particularly low."

Swimming should be an inclusive sport where everybody feels they have a place to get involved and I hope that having such a fantastic facility in the region will encourage more people across all levels to get involved in the sport."

⁸Yona Knight-Wisdom, 13th May 2023.



Anna Hopkin, MBE and Olympic Gold Medallist, who picked up three swimming medals for Team England at the 2022 Commonwealth Games⁹



Context to the Legacy Plan

The sporting programme at the Aquatics Centre during the Games was just the beginning – the Games will leave a legacy for Sandwell to last for years to come. The Games’ purpose was never purely two weeks of sport, it was designed as a Games which would provide opportunities, benefits and a lasting legacy to all those involved. Director of Legacy for Birmingham 2022, Nicola Turner, noted: ‘for this particular Games, the fact it was planned by the community, lent to the Games for two weeks and then handed back, that says everything about what the Games was about’¹⁰.

“I think swimming in the same pool where Adam Peaty did his fantastic celebration will inspire lots of children and also adults who have never learned to swim to come here to Sandwell. At the moment in Sandwell and the Black Country alone, 10,000 children left primary school not knowing how to swim.”

Nicola Turner, Director of Legacy, Birmingham 2022 Commonwealth Games¹¹

In 2018, Chris Jones, Sandwell Council’s Project Director for the Aquatics Centre, and his team, were able to finalise the new build strategy for the site, culminating multiple years of facility planning, strategic and local community engagement work. Since the beginning, our priority was to put Sandwell’s community

⁹ Anna Hopkin, 12th May 2023.

¹⁰ Birmingham Mail 14th November 2023, <https://www.birminghammail.co.uk/whats-on/whats-on-news/birmingham-2022-hope-sandwell-aquatics-25490125>

¹¹ As above.



and the Centre’s legacy first, providing a top-level and financially sustainable facility to local residents. Indeed, the facilities included in the development directly facilitate participation for all ages and abilities, championing inclusion and the development of future athletes.

While the announcement of Birmingham as the host city of the 2022 Games enabled the go-ahead to build the centre; delivery of the Games and wider venue construction was complicated by Britain’s uncertain relationship with the EU, a global pandemic which led to enormous shortages material and labour, the ‘wettest winter in 100 years once construction started on site’, and having four fewer years to deliver the project. Despite this, Sandwell Council, worked effortlessly with Wates (lead contractor) to create a world-record breaking facility.

Chris Jones has recently been recognised for services to sport and to the community in the West Midlands and been awarded an MBE in the 2022 New Year’s Honours List, for his instrumental role in delivering the project for the Commonwealth Games.

Placeholder for quote from Chris Jones (once received)

During the Commonwealth Games, Sandwell Council played a pivotal role in supporting and facilitating the successful hosting of the event. As the local government authority responsible for the Sandwell area, we worked closely with various stakeholders, and local residents in the run up to and during the Games to ensure a seamless experience for athletes, visitors, and residents alike. As part of our responsibilities as a key delivery partner, we also have a commitment to deliver a lasting legacy.

After an accumulation of hard work within the Council, this Legacy Plan provides a strategy and detailed plan to capture the key objectives and work going on across the borough in order to establish a strong legacy from hosting the event, whilst also supporting the acceleration of our wider vision and ambitions.

Methodology: ‘A coordinated effort’

To create a lasting legacy for Sandwell, we have collaborated with a wide range of internal teams within the council, external stakeholders and delivery partners, coordinating efforts in order to maximise the success of this plan. We appreciate the sooner you start planning for legacy, the greater the benefits you can reap and the more sustainable the benefits are because habits have formed and culture has changed. While this plan has been drafted ahead of the opening of the new Sandwell Aquatics Centre in July 2023, with the support of 4GLOBAL, it is the product of years of internal planning, developments and forecasting that have been formulating since the announcement to make Birmingham and the West Midlands the host region for the Games.



Sandwell faces the same challenge as previous host cities of similar major events, namely, how to ensure the Games are effectively utilised to achieve a sustained long-term positive legacy for the borough and its residents. COVID-19 and Brexit provided us with challenges which impacted the finalisation of the strategy, however, by working collaboratively, we have built across our Council to create a legacy for our borough.

Sandwell's Three Legacy Pillars

We have established three critical legacy pillars as part of this plan, to ensure the benefits and opportunities for Sandwell are much wider than the £73 million investment alone:

- **Improve Health, Wellbeing and Physical Activity**
- **Inspire Community Engagement and Collaboration**
- **Support Growth in Business, Tourism, and Reputation**



IMPROVE HEALTH, WELLBEING AND PHYSICAL ACTIVITY

*Promoting the development
of a healthy and active
society across Sandwell*



INSPIRE COMMUNITY ENGAGEMENT AND COLLABORATION

*Creating an inspired,
engaged, inclusive and
connected community
across Sandwell*



SUPPORT GROWTH IN BUSINESS, TOURISM AND REPUTATION

*Provide opportunities for
local residents and
businesses to thrive and
succeed, and promote the
borough as a place to visit,
live and invest*

Through addressing these three pillars, we will not only provide a tangible legacy for Sandwell, but also well and truly 'put us on the map'.

Throughout the rest of the document, we will address each of our key legacy pillars in turn: and provide information on the rational and overarching objectives for the pillar, key delivery partner organisations, and supporting ongoing activities of work.



Our legacy pillars and objectives that have been established, directly align with, and contribute towards the ambitions and vision of the Black Country and West Midlands as a whole, and also the five Commonwealth Games-wide legacy pillars¹²:

- Help the region to grow and succeed
- Bring people together
- Improve health and wellbeing
- Putting Birmingham on the map
- Be a catalyst for change

See the full Commonwealth Games legacy programme of work and promises [here](#).

IMPROVE HEALTH, WELLBING, AND PHYSICAL ACTIVITY

Promoting the development of a healthy and active society across Sandwell

WHY IS THIS IMPORTANT?

Our driving pillar in creating a legacy for Sandwell focuses on the development physical activity, and subsequent health and wellbeing across the borough.

Sandwell is a borough that has a rich diversity, but also high levels of deprivation that varies across our wards. The resulting series of health inequalities has direct implications on our residents’ opportunities and abilities to lead healthy lives, their overall health status, and health behaviours.



of adults in Sandwell are overweight or obese



of adults in Sandwell are physically inactive



of adults in Sandwell (and the West Birmingham CCG) area have a common mental health disorder

These indicators¹³, alongside prevalence rates of smoking, smoking attributable deaths, and alcohol-related liver disease are all higher in Sandwell than the wider regional (West Midlands) and national (England) averages; and more likely to occur to those living in the most socio-economically deprived areas of the borough. For example, life expectancy is 8.6 years lower for men and 8.0 years lower for women in the most deprived areas of Sandwell than in the least deprived area¹⁴. Furthermore, it’s well

¹² Birmingham 2022 Commonwealth Games: Our Legacy, https://resources.cwg-qbr.pulselive.com/qbr-commonwealth-games/document/2022/07/12/a37f0633-361d-49b1-9cca-d25043dcccff8/Birmingham-2022_Our_Legacy.pdf

¹³ Sandwell MBC, 2022 Commonwealth Games and Their Legacy in Sandwell: Rapid Health Impact Assessment Report and Sandwell Trends website <https://www.sandwelltrends.info>

¹⁴ Public Health England, Local Authority Health Profile 2019, <https://fingertips.phe.org.uk/static-reports/health-profiles/2019/e08000028.html?area-name=sandwell>



known that the COVID-19 pandemic has had a far reaching and knock-on negative impact on physical activity and sport participation across all ages and abilities.

One of the council's key priorities is to find ways to tackle these health inequalities, which therefore forms an opportunity for our legacy as we look to build on the success from the Games. We will strive to use the Games as a catalyst for removing the aforementioned barriers to participation and provide Sandwell residents with opportunities to get involved in physical activity, lead healthy lifestyles and remain active. This will ultimately lead to wider benefits that contribute to the Games' strategic objectives in tackling inactivity and improving health and wellbeing.

Legacy activities and objectives

WHAT ARE OUR OBJECTIVES?

Our teams within Public Health, Sport and Leisure, have developed a set of **10 key objectives** and activities that aim to "*promote the development of a healthy and active society across Sandwell*". A driving force in achieving these objectives is the opening of the Aquatics Centre, offering world-class facilities and programmes which are inclusive of the local community and contribute to the wider leisure offering.

- 1) **Open the Sandwell Aquatics Centre to the community as a new leisure centre for Sandwell**
- 2) **Improve the swimming attainment across Sandwell**
- 3) **Develop a sustainable dive programme for the West Midlands**
- 4) **Develop a sustainable aquatics pathway for the West Midlands**
- 5) **Work with the University of Wolverhampton to develop a Higher Education Offer at the Sandwell Aquatics Centre**
- 6) **Develop inactive communities to have a pathway to active travel and activity in green spaces**
- 7) **Ensure that the Sandwell Aquatics Centre becomes a Health Hub for the local community**
- 8) **Develop a robust social prescribing pathway for Sandwell's inactive and at-risk communities to help reduce physical activity inequalities**
- 9) **Work with facility operators to ensure they have the skills to deal with inactive communities**
- 10) **Ensure that the Commonwealth Games and Sandwell Aquatics Centre support sport development pathways for Sandwell's communities**

It is clear the Games, and opening of the new Aquatics Centre provides us with a unique opportunity to drive a change in this sector – by developing our sport, physical activity and health offering we will support our residents to lead active and healthy lifestyles. Achieving this will increase the return on investment and social value being generated, including through the resulting saving health savings to the NHS as a consequence of increased physical activity.

A full description of the 10 objectives, and an update as of April 2023, has been provided in an appendix to this plan. However, a summary of some of the key pieces of ongoing and/or completed work, alongside information on the key partners supporting us in delivery against the objectives, is provided over the next few pages.

Partnership working

Over the last few years, we have been working to develop relations with a series of key partner organisations that will be central to building on the success of the Games and deliver against our objectives in providing a successful health and wellbeing legacy for Sandwell. These include:

WHO ARE WE WORKING WITH?



- **Swim England and Swim England West Midlands**
- **Sandwell Aquatics Club**
- **Sandwell Leisure Trust (SLT)**

We have formed a strategic group with these organisations and will work in partnership to oversee not only the aquatics offering in the Sandwell Aquatics Centre, but also the wider development, growth, and recognition of aquatics sport across the region. In particular, the group's work focuses around supporting the establishment of the programme, club, and delivery pathway offering at the centre across all aquatic disciplines, including:

- The merger and creation of the Sandwell Aquatics Club
- Launch of the West Midlands Diving Programme
- Establish how clubs and programmes coordinate and integrate with each other and the venue operator (SLT)
- Plans for membership and workforce development, ensuring local, and relevant, staff and volunteers

As part of our legacy development, we have signed a 10-year agreement with **University of Wolverhampton**, who contributed £100k of funding to support the capital build of the new Aquatics Centre. We will work in partnership and closely with the university and SLT to develop and introduce a long-term Higher Education offer and usage plan for the university at the Aquatics Centre to maximise opportunities for staff and students. As part of this agreement, sports students at the University will study and train within the centre as part of their curriculum, commencing in 2023.

"This partnership between the University and Sandwell Council will transform our provision in swimming and diving. Our students will now benefit from a world-class sporting venue in the heart of the Black Country; we will teach aspects of our Physical Education and School Sport degree from the pool spaces, and the centre will become the home venue for anyone representing the University through WLV Sport.

We look forward to working with the Council and other venue stakeholders to bring to life the exciting plans which they have for sport in the region."

Dr Richard Medcalf, Director of Wolverhampton University's Institute for Human Sciences¹⁵

We will strive to continually work in collaboration with the partners and wider community groups to support projects and activities across the borough that target levels of physical and mental health and wellbeing, with a shared aim of making sport accessible for all and establishing a lasting legacy from the Birmingham 2022 Commonwealth Games.

Inspire 2022 – A Swim England Legacy for Birmingham 2022

"Use Birmingham 2022 as a catalyst for sustainable change, improving pathways and opportunities for people to participate in aquatics".

¹⁵ University of Wolverhampton, https://www.wlv.ac.uk/staff/news/2020/june-2020/uni-dives-into-new-partnership-with-sandwell-council.php?fbclid=IwAR3o8SGmnucQnbTAXqGYy8hgKWDNBEIXwb7X_zDYbOVqUBxWqZk_ckLe68



Swim England is one of 21 national governing bodies to receive investment to create a long-lasting national impact following the success of Birmingham 2022, and one of our key strategic partners for establishing a legacy for the Games. Their aim is to work with partners in Birmingham, Sandwell, and the wider Black Country to not just increase the opportunity for participation in aquatics and raise levels of activity, but also address challenges such as unemployment, skills and training deficits, and ageing leisure facilities. There are 6 strategic objectives underpinning Swim England’s work.



- Maintain the amount of accessible water space at both a regional and national level
- Be more inclusive, increasing diversity of the workforce and those participating
- Increase the number of pupils leaving primary school able to achieve the KS2 requirements for swimming and water safety
- Create a well-defined, optimal athlete pathway, that supports athletes to progress and achieve their full potential
- Be the most successful England Swimming and Diving Team in history at the Commonwealth Games
- Utilise the power of the Games to inspire our members and the next generation of athletes

West Midlands Diving Programme

The new Sandwell Aquatic Centre will provide a platform for diving to be developed across the West Midlands. As one of our key legacy objectives, we are working with Swim England to develop an inclusive and sustainable diving programme that encompasses the use of the facilities at the new centre.

The programme aims to create a diving community that will inspire people across the region to get involved in the sport as a result of the Games, and develop individuals through the programme from grassroots to elite performance (and future international medal potential) level.

The Aquatics Centre will form a central hub (and eventual Sandwell Diving Club) for other functioning diving centres across the region (including Walsall, Solihull, Sutton Coldfield) to feed into, but also open a space for people of all ages, along with community groups, schools and universities to enjoy a new activity.



Swim England have committed to delivering their four-year diving strategy (2021-2025) within the West Midlands region, which has four key strategic themes.

- 1) **Workforce** – Develop train and engage a workforce ensuring an opportunity for diverse backgrounds.
- 2) **Widening Participation** – Produce a pathway which is inclusive, accessible to all, and meets the needs of the community it serves.
- 3) **Diving Pathway** – Develop an inclusive diving pathway from community to performance, maximising the facilities that are available.
- 4) **Partnership Delivery** – Work in partnership through the programme, with both the sport and non-sport sector.



The full West Midlands Diving Strategy 2021-25 can be found [here](#)¹⁶.



Whilst a key objective is to launch a Dive Programme at the Sandwell Aquatics Centre when the facility is open for use, we have started early engagement with gymnastic clubs and other facilities with a diving provision in the West Midlands in the run up to the centre opening. Our sustainable diving programme will create excitement and enthusiasm about diving across the West Midlands, with the hope of developing and supporting future elite athletes, whilst also introducing new residents to the sport.

Post SAC opening, our focus will be on marketing the diving programme, pushing sign ups and engagement whilst also solidifying our partnership with SMBC and SLT. Our talent search programme will involve targeting local schools for talent identification (target 5,000 pupils). This allows youths to develop up the pathway, with a specific grassroots focus (indeed, it takes around 10-15 years to build Olympic divers). We will use SAC open days to get sign ups, encouraging people to try taster sessions. We will look to run coaching courses at the centre with the swimming institute.

A key aim of ours is to host ticketed diving events at the centre in the future, such as the Olympic trials and training camps with British diving. We are also developing a network of volunteers to feed into the Sandwell Diving Club.

Sandwell Aquatics Club

The Sandwell Aquatics Club is going to be the resident club operating out of the centre once it opens in 2023, and has a primary role in advancing, and making aquatic sport in Sandwell accessible to all. The club offers 3 key disciplines in water polo, lane swimming, and triathlon; as well as a full staff and volunteer development programme.

The club is a merger based on 3 existing local clubs across Sandwell – Warley Wasps, Oldbury and Haden Hill. All clubs have a rich and varied history and have seen success in their individual ways, with their members achieving success at international levels, from Olympics and Commonwealth Games, through to British Championships and World Student Games.



"Our vision at Sandwell Aquatics Club is to provide a safe, positive and welcoming environment for residents of Sandwell and beyond to take part in aquatic sport. Members will embark on an aquatic journey encouraging them to achieve their full potential, culminating for some, in international success. Sandwell

¹⁶ Swim England Diving, <https://www.swimming.org/diving/west-midlands-diving-strategy-launched/>



Aquatics Club will proudly produce Black Country athletes in the Black Country.” Liz Wilkins, Club President, Sandwell Aquatics Club

Key priorities and strategic objectives for the club include to enhance club performance and talent development offerings, and have representation at all levels including the top divisions in leagues. They also plan to engage with the local community to offer more opportunities to local residents to swim and become more representative of the diverse ethnic demographic that Sandwell, and Smethwick in particular, has to offer.

Sandwell Council and Swim England are strategic partners for the club, working closely to align strategies and develop effective aquatic pathways across all levels of swimming attainment, to deliver the best possible aquatic experience for the Sandwell community. Pivotal to the club’s success will come from establishing effective links and relationships with SLT, the operator of the Aquatics Centre. SLT will be running in-house Learn to Swim programmes at the centre, and the club aims to work with SLT to ensure effective pathways are in place for swimmers to transition into later stages of the Learn to Swim programme and performance pathways that they offer. In addition, the club will work in partnership with the new Sandwell Diving Club to ensure the clubs operating out of the centre complement each other; and Orion Swimming Club who work with swimmers with disabilities, visual impairments, and learning needs.

As of May 2023, the club has over 700 members across all disciplines (including over 400 that train and over 200 that compete) which they are looking to develop once the Aquatic Centre opens later this year.

“The idea of the three Sandwell swimming clubs joining together has been around for a long time. The dream of having a 50-metre pool in Smethwick has existed for a similar time. As long ago as the 1970s people who were involved in aquatic sport in the borough were talking about these two things. Now, thanks to the decision to build the aquatics centre for the 2022 Commonwealth Games in Smethwick, both have become a reality.

As someone who has been involved in this wonderful sport for many years it really is a dream come true and it’s difficult to put into words just what this will mean for our sport and the people of Sandwell. From those who just like to go along to the pool, meet friends and have some fun whilst keeping fit to the most dedicated and talented athletes who are aiming to be at the top of their sport, Sandwell Aquatics Centre and Sandwell Aquatics Club will have something to offer to everyone.”

Liz Wilkins, President, Sandwell Aquatics Club

Other key programmes of work

In an ambition to reduce physical activity inequalities across the borough and improve the health of our residents, we will work closely with SLT, the Aquatics Centre operator, GP surgeries and the local Public Health Network to promote the centre as a **‘health hub’** and facility that can act as a catalyst for good health in the region. We will ensure the are services available at the centre that are accessible to all communities and can support people to live healthier and active lifestyles.



Key initiatives we will incorporate at the centre once opened include:

- Developing a **social prescribing referral pathway** to physical activity programmes and weight management services on site at the centre.
- Working with the facility operator to provide **training and education to staff** to ensure there is a requirement and willingness to learn about inactive communities, and how best to support behaviour change in health and wellbeing.

Our teams will guarantee that outreach of the health and wellbeing programmes and activities available are maximised via local partners and our local service directories, such as the [Stronger Sandwell website](#)¹⁷. This includes programmes set out in the Partners Legacy Plan, such as **Commonwealth Active Communities**¹⁸, where the Black Country is one of four areas who received funding from Sport England towards the creation of a wide range of opportunities that encourage local communities to get active, and support programmes of prescribing physical activity, in order to and reduce health inequalities. Active Black Country is leading the programme across Sandwell, Wolverhampton, Walsall and Dudley.

INSPIRE COMMUNITY ENGAGEMENT AND COLLABORATION

Creating an inspired, engaged, inclusive and connected community across Sandwell.

WHY IS THIS IMPORTANT?

Sandwell has a thriving and growing community, where the diversity of residents is our greatest asset¹⁹. Furthermore, the West Midlands and Sandwell has a proud heritage of, and reputation for, welcoming newcomers across the Commonwealth.



of Sandwell residents identify as being disabled and limited



of residents identify their ethnic group as Asian (25.8%), Black (8.7%), Mixed (4.3%) or Other ethnic group (4.0%)

The Birmingham 2022 Commonwealth Games was a 'Games for Everyone', and as per one of the Games-wide mission pillars, offered a unique opportunity to bring people across the Commonwealth, UK and individual communities together.

A legacy ambition for us, the Council, is to use the Games to create and provide lasting opportunities that empower local residents to come together to celebrate each other, their community, and what they have

¹⁷ Healty Sandwell, Stronger Sandwell Activity Finder, <https://www.healthysandwell.co.uk/strongersandwelldirectory/>

¹⁸ Birmingham 2022 Commonwealth Games: Our Legacy, page 33, https://resources.cwg-qbr.pulselive.com/qbr-commonwealth-games/document/2022/07/12/a37f0633-361d-49b1-9cca-d25043dcccff8/Birmingham-2022_Our_Legacy.pdf

¹⁹ ONS Census 2021, <https://www.ons.gov.uk/visualisations/censusareachanges/Eo8000028/>



in common. This will help accelerate, amplify, and strengthen community cohesion, inclusion, and pride, but also raise our residents' aspirations beyond just where they live.

Legacy activities and objectives

Our teams have developed and committed to **3 key objectives** to help "create an inspired, engaged, inclusive and connected community across Sandwell" as part as their Commonwealth Games legacy, aligning closely with Games-wide the 'bring people together' mission pillar.

WHAT ARE OUR OBJECTIVES?

- 1) **Create and promote sustainable volunteering opportunities**
- 2) **Support Sandwell Council of Voluntary Organisations (SCVO) to raise the profile of "Let's Go" website as the place where volunteering opportunities are made available to residents**
- 3) **Creating opportunities to get local community and residents involved at the Sandwell Aquatics Centre**

A full description of the three objectives, and an update as of April 2023, is provided in the plan's appendix; with a summary of the key supporting partner and activities that have happened and are ongoing to date provided in the pages to follow.

HOW WILL WE ENSURE SUCCESS?

Key to our work in the run up to, and during the Games was an endeavour to get as many Sandwell residents as possible engaged and involved in the series of activities we had going on across the borough.

- Games Cultural Programme
- Live Festival Sites, including Sandwell Festival Site at Sandwell Valley
- Queens Baton Relay
- Black Country Ambassador Programme
- Games-related volunteering opportunities
- Wider consultation work and community programmes
- General spectatorship and viewership of the Games and sporting events
- Celebrate Sandwell website

Queen's Baton Relay

The Queen's Baton Relay is the long-standing traditional 'curtain raiser' to the Commonwealth Games. In the run up to the Games it travelled approximately 87k miles, visits 72 national territories over 294 days. In England alone, it visited 180 cities, towns and villages, involving 2,022 baton bearers.

The baton came to Sandwell on Monday 25th July 2022, and provided an opportunity for Sandwell residents across all ages and backgrounds to come together to celebrate our rich, diverse culture and showcase the best of the borough. Sandwell had around 120 baton bearers, which included many of our residents, each with their own backgrounds and stories. Celebratory events for the community held in Oldbury, Wednesbury, Tipton, Cradley Heath, Bearwood and West Bromwich.²⁰

²⁰ <https://celebratesandwell.com/the-queens-baton-comes-to-sandwell-what-an-incredible-day/>



Shine a Light Festival

Sandwell was a proud host of one of the Birmingham 2022 Commonwealth Games festivals with the Sandwell Shine a Light Festival. The festival provided a full programme of cultural events and activities in the build-up to and during the Games, and aimed to 'Shine a Light' on Sandwell's rich and diverse culture and showcase the best of arts, sports, culture and heritage, from all ages, backgrounds, and parts of the community.



Events started in April 2022 and took place in each of Sandwell's six towns with activities that aimed to engage local groups and residents including, live performances, daily entertainment activities, a food festival, live streaming of the action at the Commonwealth Games. The festival ended with a two week Shine a Light Festival at Sandwell Valley in July and August.

"The Games gave us a huge opportunity to showcase the borough and the Aquatic Centre to visitors. It also gave an opportunity for residents to feel part of something much bigger across the whole region, particularly if they visited the activities in central Birmingham."

Heather Chinner, Neighbourhoods, Sandwell Council

Our focus for establishing a post-Games legacy has been, and will continue to be, revolved around creating a continued and sustained community engagement in the programmes and initiatives across the borough, but in particular to those that come with the new Aquatics Centre. It's important for local community groups and residents to feel that they have a world class centre and surrounding area that they can not only be proud of, but confident and comfortable using for physical activity, recreation, and social activities.

- **Planning and design of the centre** - Members of our community were involved in consultations in the planning and design phase to understand their local requirements for the Aquatics Centre legacy mode. This led to the understanding of the need to incorporate women's only swimming



sessions and a women’s only gym in the centre design and scheduling, and also to tackle lower levels of swimming attainment across the borough as a key legacy objective.

- **Community activity and event scheduling** - Internal teams within the council are working collaboratively to integrate community activities and events into the centre’s scheduling and day-to-day operations. The aim is to achieve a ‘centre for all of Sandwell’ and provide opportunities for people who would not otherwise use the centre to get involved, such as certain community groups and local schools.
- **Re-igniting the volunteer pool** - We are also working to ensure the opportunity to volunteer in the local community is sustained post-Games. The opening of the new Aquatics Centre offers a unique opportunity to re-ignite and re-engage the local community’s energy and enthusiasm for volunteering that can often plateau following a major event.

Going forward, we will ensure that training and learning opportunities are provided to our communities as part of the wider support provided to upskill and improve confidence in individuals, and to encourage participation in community activities. We will also work closely with our partners to ensure we do not lose the numerous volunteers gained across Sandwell over Games-time, and increase the available sustainable volunteering opportunities for residents and advertise and measure these opportunities. For example, we have teamed up with **One Million Mentors**²¹, a community-based mentoring system, who will work to connect young people across Sandwell with local volunteers who will act as mentors working to get them engaged in opportunities across the local community, but also into curriculum at Sandwell College, jobs and careers.

We will use the Aquatics Centre opening as an opportunity to re-ignite engagement with, and continuing to promote our websites that aim to create a central space that both advertises volunteering opportunities across the borough, such as the “Let’s Go” website, and celebrates the successes of our residents, such as ‘Celebrating Sandwell’.

Celebrate Sandwell Website

We set up the ‘[Celebrate Sandwell](#) – a Bostin Place with Bostin People’ website, to celebrate the people of Sandwell, their achievements, and the work going on across the borough in the run up to the 2022 Commonwealth Games; but also to highlight how our staff and residents have supported each other through difficult times over the past couple of years and COVID-19 pandemic.



Partnership Working

One of our primary partners in delivery of a lasting legacy and impact for the local community from the Games is the **SCVO**.

SCVO is a charitable organisation who lead engagement with local partners and stakeholders to supporting Sandwell’s Voluntary and Community Sector (VCS), how they respond to local needs, and promote voluntary and community participation, so Sandwell becomes a better place for all.

Their key aims include to:

- Bring together local voluntary and community groups to promote and develop the effectiveness of local voluntary action.



²¹ One Million Mentors, <https://onemillionmentors.org.uk/>



- Raise the quality of and provide a wide range of services, information, advice and support to the voluntary and community sector.
- Act as a channel for local groups to voice their opinions on issues and policy.
- Identify real needs across Sandwell and develop services/initiatives to meet these needs.

Their roles in the run up to the Games included to:

- Support us, Sandwell Council, with the development and monitoring of the 'Let's Go' website, aiming to advertise, encourage and communicate Games-related volunteering opportunities.
- Run Commonwealth briefing events to provide information for people from local VCS organisations around Games-related events and the Aquatics Centre. The events in May 2019 and September 2021 had over 80 attendees, and were well received by attendees, who found sessions 'informative, inspiring, and highlighted exciting opportunities'.

As part of their Vision 2030 Grants Programme, SCVO also awarded a series of funding in 2022 to local groups and projects aiming to support Commonwealth Games-related activities, and make Sandwell a thriving, optimistic and resilient community. Projects included:

- a boxing club that linked with the local football and rugby club to provide community days for local sports people;
- a cricket project with a focus on increasing access for women;
- and a project focusing on disability sports.

Since the Games in summer 2022, SCVO has supported the promotion of the new Aquatics Centre, stimulating conversations with members of the community to use and engage with the centre, aiming to ensure the impact of the facilities are felt across the entire population of Sandwell, not just in higher socio-economic groups.

Another key focus area for SCVO is to address health inequalities and get people active across the borough. Their [Route2Wellbeing](#) community health portal aims to help connect the VCS with members of the public and local health professionals and services, and will be used to help establish a health and wellbeing legacy for the Aquatics Centre in delivering against the local health and social prescribing objectives.

"SCVO are very keen to ensure that Sandwell residents fully utilise the opportunities around the Sandwell Aquatic Centre, and in particular that all members of the community are able to equally access, utilise and benefit from the facilities within the Centre. We know that there was, prior to the Commonwealth Games, a good deal of interest from a wide range of Sandwell charities and voluntary groups to support engagement with the Aquatic Centre, and we believe that interest and appetite to support wide community usage of the Centre still remains.

SCVO are keen to work with Sandwell Council to convene discussions with our local Sector on how we engage our local communities fully and inclusively to ensure the legacy aims are achieved for our residents. SCVO remain committed to working with Sandwell Council and our local voluntary and community organisations to ensure we make the greatest impact we can from the Commonwealth Games and to develop a strong legacy of improved activity, health and wellbeing for Sandwell residents."



Mark Davis, CEO, SCVO

SUPPORT GROWTH IN BUSINESS, TOURISM AND REPUTATION

Provide opportunities for local residents and businesses to thrive and succeed, and promote the borough as a place to visit, live and invest.

WHY IS THIS IMPORTANT?

The Games provides us with a unique and important opportunity to develop the borough and wider area, bringing significant investment, driving long-term economic benefit, providing employment and business, and promoting trade and tourism.

Sandwell has a reasonably thriving economy; however, this doesn't always transfer into people's wages and employment. Our borough has pockets of high deprivation, worklessness and poverty, which is driven by low wages and qualification attainment at all levels. According to the latest 2021 Census data, a high percentage of our residents are economically inactive²²; and our town's also have long term patterns of 'NEET hot-spots', where youths are neither in employment nor education or training.

²² ONS Census 2021, <https://www.ons.gov.uk/visualisations/censusareachanges/Eo8000028/>



of residents are economically inactive

Joint largest percentage rise of



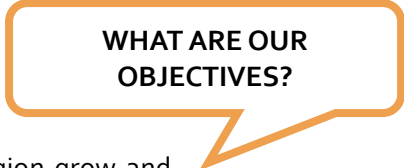
in the proportion of people who were economically inactive because they were looking after their family or home (5.3% in 2011 to 7.6% in 2021)

Our legacy ambitions as part of the Games are therefore to work with facility operators, construction companies and educational establishments to create a unique plan for Sandwell that aims to ensure more sustainable employment opportunities are available across the borough and increase skill attainment in our local residents. This will help them compete for, retain, and have access to, better jobs; but also ensure we support and provide opportunities to local businesses. This will help close the gap regionally, improve our employment rates, support local businesses; and importantly, ensure our value from the Games is retained within the Sandwell community.

Equally, one of our key aims is to raise the profile of Sandwell and the recognition we receive as a borough on a wider stage – the Games presents a significant opportunity to do this. This is not only to grow tourism in the borough, and the associated impact on local business, visitor spend and trade; but to strengthen Sandwell’s identity and promote our capabilities of hosting major events on the national and international scale, for example future Olympic trials and national training camps at the Aquatics Centre. We live in a small borough that falls in the shadow of Birmingham. The Games and opening of the new Aquatics Centre in legacy mode will be used establish our Sandwell brand, put us in the spotlight, and showcase and market the borough.

Legacy activities and objectives

We have a clear ambition to deliver a lasting legacy relating to the promotion of business and tourism in Sandwell, and inspire our future generation of businesses and residents to succeed. This directly aligns with three out of the five pillars of the Games-wide legacy mission in ‘being a catalyst for change’, ‘helping the region grow and succeed’, and ‘putting us on the global stage’. Our service area leads within the council have developed the following **6 key objectives** and promises to ensure sustainable progress is made:



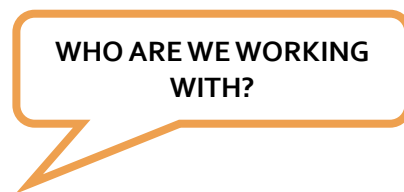
- 1) Ensure the construction of the Aquatics facility creates more jobs, apprenticeships, and training opportunities
- 2) Link contractors, supply chain and job/training opportunities to educational establishments and young people
- 3) Ensure supply chain opportunities go to local Sandwell businesses
- 4) In legacy mode work with the facility operator to employ a workforce to support the operation of the Aquatics Centre
- 5) Improve the local infrastructure and transport networks, ensuring there is investment in the local area to improve paths and roads, making the Sandwell Aquatics Centre more accessible
- 6) Launch a new “Visit Sandwell” website



As with above sections, a full description of the six objectives, and an update as of April 2023 is provided in the plan’s appendix; with a summary of some of the main pieces of work that have taken/ are taking place, and the key delivery partner provided in the pages below.

Partnership working

We have worked on a range of programmes and initiatives to ensure our local residents and businesses are connected to the right opportunities and gain equal success out of the Games. Key to facilitating this was by creating a close working relationship and partnership with the contractors working on the build of the Aquatics Centre, **Wates**, and the wider supply chain. The fact that Wates completed the initial Phase 1 of the world-class facility two weeks early and to budget, is testament to the relationships built, including with us at Sandwell Council, with their expertise and proactive approach being crucial throughout.



The development has had, and is having, massive regenerative effects on the Sandwell area and development of social value. For example:

- Local labour and spend was prioritised – £41m of orders were within 10 miles
- £571k was spent on social enterprises
- 152, 19+ year old adults were employed, including 62 from BAME groups
- 4 volunteer weeks were held, alongside numerous projects and over 100 workshops for the local community
- £20k+ was raised for local charities

As part of Wates’ contractual requirements, a series of KPIs relating to social value and local impact were monitored throughout construction. Findings from their end of 2022 report highlighted many KPIs exceeded the proposed targets set – with some examples provided overleaf.

KPI	Proposed	Actual
Local spend (within 10 miles)	20%	58%
Local spend (within 20 miles)	40%	67%
Local labour (within 10 miles)	20%	28%
Local labour (within 20 miles)	40%	52%
Number of educational support activities	20	28
Number of apprentices	18	36
Number of hours dedicated to supporting students with T Levels	16	44



An example of local impact on SME businesses was Wates' work with APiCUK – a commercial glazing business supplying curtain walling and doors for the construction. Established in 2006, it's based 1.5 miles from the project with over 90% of employees based in Sandwell. Because of this project, they expanded their workforce (originally 80 employees), including two new Sandwell apprentices.

In addition, Wates delivered the project using a range of sustainable and environmentally friendly methods, with a biodiversity net gain of 12%, and saved significant carbon through a range of pre-manufacturing. In the middle of a residential area, the scheme also ensured minimal noise pollution and traffic impact during construction and was developed through a structured and collaborative process engaging the entire design team, Sandwell Council and local residents.

Ultimately, despite being faced with scrutiny and significant challenges, Wates not only rose to the challenge but have delivered a new world-class centre for Sandwell that is above and beyond expectations.



The following links share videos of the [refurbished centre for the 2022 Games²³](#), and scheme's [impact on the community and social value²⁴](#).

"Throughout my career with Sport England I have delivered a large number of leisure projects across the country, and I am proud to say that the design and construction of Sandwell Aquatic Centre is of the highest quality and sets a new standard, which we will seek to achieve on other projects where Sport England are a stakeholder throughout the country."

... It is clear that they took a lot of pride in the delivery of this project and this will go on to benefit Sandwell Borough Council and the local community in the coming years, not only as we approach the Commonwealth Games 2022 but well into the future, with the centre leaving a lasting legacy for participation in sport and exercise at a local level, training local talent and further major events in what will be seen as a world-class facility."

Charles Johnson, Production Director, Sport England

²³ <https://www.youtube.com/watch?v=WHxyyfrKnE4>

²⁴ <https://vimeo.com/826267974?share=copy>



Case Study: A local success story – From student to employee

Plunkett’s (a local sub-contractor who were responsible for tiling the Aquatics Centre pools) offered to do a virtual presentation with Sandwell College Tiling students, arranged by Wates and Think Sandwell. The students attended virtually on Microsoft Teams and had an extensive virtual tour of the project and the tiling work that would be carried out on site at the Aquatics Centre. The students were then offered the opportunity to apply for paid work experience placements with Wates, and were put through CSCS training by Sandwell College. Howard and Kye, two local residents and Sandwell College students passed their CSCS and were invited to do the site experience, where they gained valuable experience, skills and knowledge. As a result of their hard work and efforts they were included in the first tile ceremony for the main pool. Howard then continued on with Plunkett’s to complete paid work experience until the end of the project. Following this, Think Sandwell worked with Howard to contact local tiling employers, and was offered a paid full-time role at a construction company he has now been working at for over 5 months.



In order to extend this initial success, we will continue to work with Wates and future contractors to access supply chain (first and second tier) employment, work experience, placement and skill development opportunities. Our Employment and Skills team will also ensure schools, educational establishments and young people are aware of the job/training opportunities that they can apply for, and are supported in their applications, for example with interview techniques and skills. Aiming to upskill Sandwell residents, and get more residents in employment as a consequence.

HOW WILL WE ENSURE SUCCESS?

Transport and infrastructure improvements

It's important the development of the Aquatics Centre is complemented by wider regeneration improvements to infrastructure in the area. Our teams have been working to ensure local networks and transport is made accessible and inclusive to support not only operations of the Centre over Games-time,

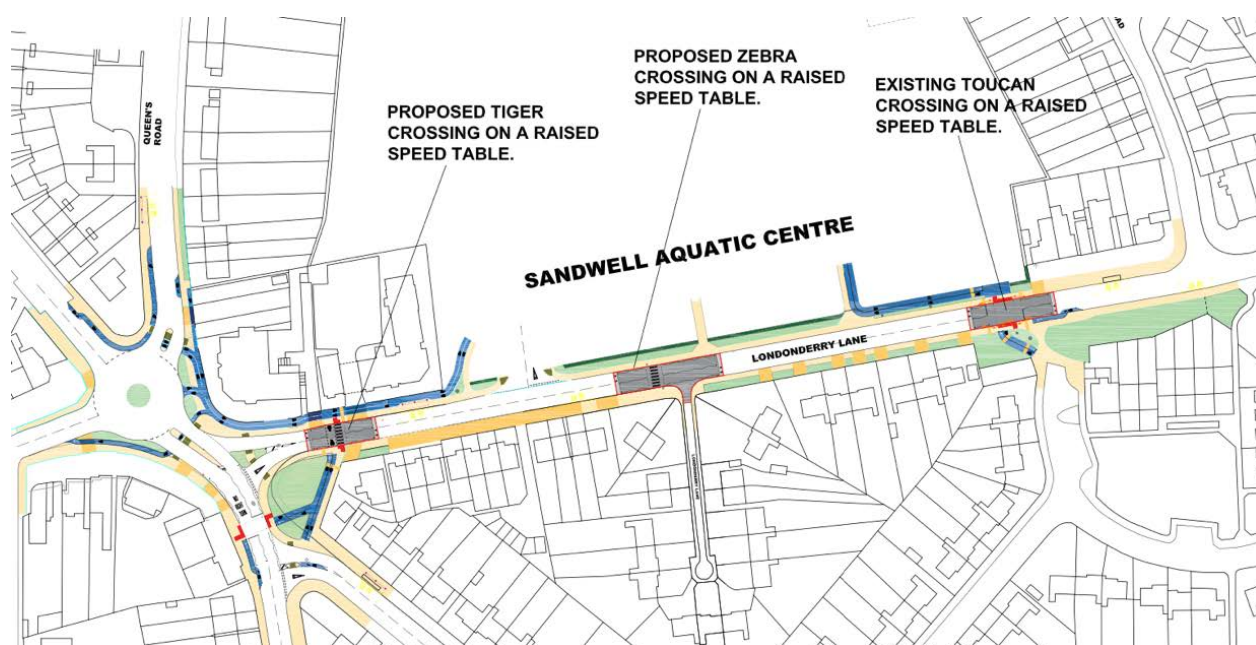


but for hosting of other major events in the future. Improvements also looked to minimise disruption to the area, improve the local impact on the environment, and promote and encourage active travel by residents.

Infrastructure development projects in the run up to the Games, and in addition to the Sandwell Aquatics Centre included:

- A segregated cycle route linking two key railway stations with Smethwick High Street.
- Upgrades and traffic signal improvements to the principal pedestrian routes, including those linking the Aquatics Centre and the station.
- Replacement of a mini roundabout with traffic signals and dedicated pedestrian facilities.
- Toucan crossing (pedestrian and cycle) immediately outside the Aquatics Centre.

Additional works are planned to follow the opening of the Aquatics Centre in July 2023 which include highway alterations that enable dedicated pedestrian and cycle facilities which link directly to the SAC.



Going forward, we aim to:

- Increase our engagement with the local community about upcoming works and traffic delays which could cause inconvenience
- Communicate the benefits of active travel, encouraging a culture shift towards behavioural changes which increase active travel
- Successfully deliver the planned highway infrastructure improvements

Furthermore, we will continue to enhance the “[Visit Sandwell](https://www.visitsandwell.com/)” website²⁵, adding an accommodation and event booking facility. This will ensure visitors are able to easily book accommodation and events, ensuring they are making use of local accommodation and hospitality businesses, therefore increasing their income and leading to more local inclusive growth. Funding has already been identified to make this a reality. We will set up a working group who will populate this website, opening opportunities up to external stakeholders and partners.



²⁵ <https://www.visitsandwell.com/>



Other key programmes of work

While there were no Commonwealth-Games specific projects, we worked with our wider partners across the Black Country and utilised available funding from other ongoing projects to provide jobs and skills support to local residents in the run up to the Games and deliver against their legacy objectives. These included:

- **Black Country Impact Programme** - a £51million scheme part funded by the National Lottery Community Fund that provides bespoke training opportunities to break down barriers for and support young adults (aged 16-19 years) in Sandwell (and the wider West Midlands area) develop the skills, gain qualifications, and self-confidence they need to get into work.
- **Kickstart Scheme** – A programme funded by the Department for Work and Pensions, providing funding to employers to create new 6-month job placements for young professionals aged 16-24 years on Universal Credit, who are otherwise at risk of long-term unemployment.

Following the announcement of the £70m **Commonwealth Games Legacy Enhancement Fund (CWGLEF)**, we are currently working to secure around £800k in funding to enhance our current offer and ensure the legacy of providing jobs and skill support to our local residents is sustained in the years post Games. Our work will aim to specifically target the high proportion of economically inactive people in Sandwell and those most in need, including:

- People aged 16-24 years old;
- those being made redundant;
- those living in the most deprived wards;
- people living with disabilities,
- mental and long-term health conditions;
- care providers;
- and people aged 50+.

Our proposed involvement is to deliver three face to face and online delivery projects including:

- 1) Providing local targeted jobs support (youth, older unemployment)
- 2) A Regional Careers Programme for 14–19-year-olds
- 3) A Paid Work Placement Programme (particularly for harder to help individuals, carers or youth justice).

MONITORING AND EVALUATION

Key to the success of any long-term investment and establishing a strong legacy is the monitoring of impact over time. This will not only enable us to make sure we achieve the actions we set out in this plan but also ensure lessons can be learned for the hosting of future major sporting and cultural events and regeneration projects in the borough.



For each of our legacy pillars, an initial set of quantifiable indicators have been developed which will support us in monitoring and measuring impact and change before, during, and after the Games can. We will work to continually develop these indicators for our own internal monitoring and assessment of the legacy the Games has had within the borough.



IMPROVE HEALTH, WELLBEING AND PHYSICAL ACTIVITY

- Membership numbers at Sandwell Aquatic Centre
- Participant numbers on swimming, diving and health-led programmes, including by priority groups
- Percentage rise in physical activity of local residents
 - Number of referrals/signposting to social prescribing link workers
- Delivery of material and number of staff accessing training
- Number with of local staff and residents formal sport and/or health qualifications
- Number of improved facilities to support health, wellbeing and physical activity



INSPIRE COMMUNITY ENGAGEMENT AND COLLABORATION

- Engagement with community websites
 - Number of community projects, including percentage in deprived wards
- Attendance at community sessions and programmes, including at those run at the Aquatics Centre, and by local residents and schools
 - Number of volunteers supporting with community programmes and events, including those at the Aquatics Centre, and of local residents



SUPPORT GROWTH IN BUSINESS, TOURISM AND REPUTATION

- Change in national statistics (including employment rate, deprivation rankings, local cultural index score, local spend)
 - Change in social value indicators
- Number of local residents with formal qualifications
- Attendance at community jobs and skills projects, including by youth NEET
- Number of competitions and events hosted, both at the Aquatics Centre and within the wider borough
- Number of new partnerships and relationships established

Beyond our own evaluation, DCMS have commissioned an independent evaluation of the full breadth of activity and associated legacy programmes that are being delivered as part of the Birmingham 2022 Commonwealth Games, of which we are contributing data towards. The evaluation aims to answer the overall research question of: *To what extent has the Birmingham 2022 Commonwealth Games delivered the 'Games for Everyone' and created a positive impact and legacy for Birmingham, the West Midlands and the UK?*



In addition, there are a series of research questions that specially focus on evaluating the impact of the Games against each of the five Games-wide legacy mission pillars:

- *To what extent has the Games brought local people together, strengthening community cohesion, inclusion, and creative and cultural participation, including for priority groups?*
- *To what extent has the Games supported a reduction in physical inactivity and improved mental wellbeing, particularly within targeted communities?*
- *To what extent has the Games created social and economic impacts for Birmingham, the West Midlands and the UK particularly in terms of employment, skills, gross value added, trade, investment, and tourism?*
- *To what extent has the Games regenerated the region, with particular focus on Perry Barr, and created the systems to support long-term sustainability and accessibility improvements?*
- *To what extent has the Games contributed to a stronger global brand and positive image of Birmingham, the West Midlands, and the UK?*

An initial pre-Games report, and interim post-Games report has already been published, however the full breadth of short-term legacy impacts of delivering the Games events and wider legacy programme activity, will be evaluated as part of the one-year post Games phase report²⁶.

CONCLUSION

This plan has provided a summary of the activities we have had, and currently have ongoing across the borough throughout 2022 and beyond the Birmingham 2022 Commonwealth Games. It establishes our legacy which will consolidate the positive economic, social, health and reputational benefits that being involved in the Games generates. Since the start, our focus and driving force for a Games legacy has

²⁶ UK Government, DCMS, <https://www.gov.uk/government/publications/evaluation-of-the-birmingham-2022-commonwealth-games-interim-evaluation-report>



always been on our local residents – what our residents want, need, and inspiring residents to further themselves. That’s why all our work was approached with a legacy and resident first mindset. The legacy objectives were established in the run up to the Games by individual service area leads and teams within the council, and all link closely to the overall Games-wide ambitions and mission pillars.

In order to maximise opportunities across the borough, secure benefits for Sandwell residents, and capitalise on not only the success of the Games but the opportunities the new Aquatics Centre brings, it is imperative we continuously review the progress against our legacy objectives and services provided. Indeed, evaluating and monitoring against our objectives is critical to this plan’s success, with it being fundamental to have quantifiable measuring mechanism in place for the future. Our outlined assessment indicators will be monitored and developed going forward, with this plan setting out a clear framework to track progression and success in the future. We are determined to ensure the legacy does not stop with the end of the Games. Our ongoing work and engagement will ensure a positive impact from the Games and set the expectations for hosting other major events in their borough in the future. However, this impact will be reliant on strong relationships and collaboration between us and our partnership organisations. Close working will establish an environment for continued success in future collaborations, engagement and activity in Sandwell.

The success of our team, alongside the wider Birmingham 2022 Commonwealth Games delivery team and organising committee, in completing construction and preparation of the Games on time, to budget and with endless success stories must be celebrated. With numerous factors becoming potential barriers to delivery and legacy, we have been resilient and flexible in overcoming these, ultimately enabling us to secure a healthy, active, inspired and prosperous Sandwell for many years to come, well and truly putting us on the map. Reflecting on the lasting legacy the Aquatics centre will bring for Sandwell, Kerrie Carmichael stated: *'it has well and truly put Sandwell on the map'*²⁷.



²⁷ Kerrie Carmichael, 11th February 2023, BBC, <https://www.bbc.com/news/uk-england-birmingham-64608936>

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Report to Cabinet

12 July 2023

Subject:	Performance Management Framework – Q4 Monitoring
Cabinet Member:	Deputy Leader, Cllr Bob Piper
Director:	Chief Executive – Shokat Lal
Key Decision:	No
Contact Officer:	Kate Ashley – Strategic Lead: Service Improvement Kayleigh Walker – Senior Lead: Service Improvement Jane Alexander – Senior Lead: Service Improvement Rebecca Jenkins – Senior Lead: Service Improvement Sarah Sprung – Senior Lead: Service Improvement Narinder Phagura – Business Partner Audit Services

1. Recommendations

- 1.1 That Cabinet note progress on the further development of the Corporate Performance Management Framework and approve the Quarter 4 monitoring reports.








2 Reasons for Recommendations

- 2.1 Council approved a corporate Performance Management Framework (PMF) on 12 April 2022, to address the recommendations of the Governance Value for Money Review by Grant Thornton and as a key element of the Council's Improvement Plan.



2.2 Since April, the corporate PMF has been further refined and built into business processes. The report on performance during Quarter 4 (Q4) of 2022/23 (January-March 2023) seeks to build on the intelligence gathered for previous quarters of this financial year and offers the opportunity to assess end of year progress.

3 How does this deliver objectives of the Corporate Plan?

	The corporate PMF includes measures under all strategic objectives in the Corporate Plan to monitor progress in these key areas. The PMF also includes elements that measure the council's use of its resources to ensure delivery of the strategic objectives.
	
	The Strategic Risk Register details the key strategic risks that need to be managed to ensure that they do not negatively impact on the successful delivery of the Corporate Plan objectives.
	
	
	
	

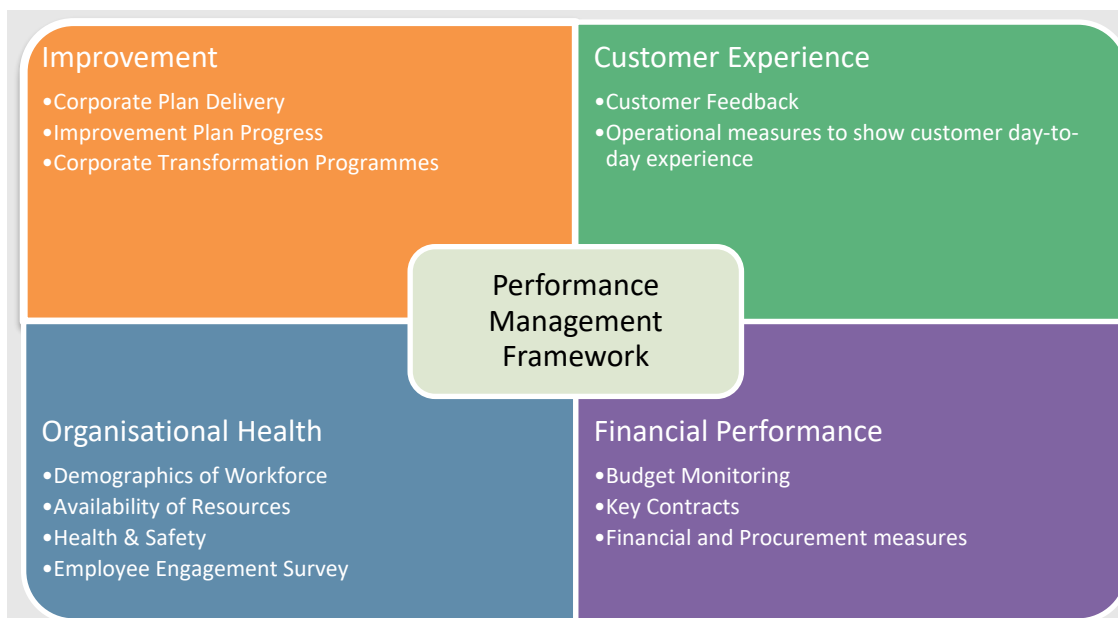
4 Context and Key Issues

- 4.1 An effective performance management framework facilitates increased accountability, learning and improvement. It also provides early warning signals and facilitates decision-making.
- 4.2 On a quarterly basis, the council gathers and analyses a wide range of data and information to understand how effectively its plans are being implemented and whether the strategic outcomes contained in the Corporate Plan are being achieved.
- 4.3 The information collected is used to enable the authority to better understand the impact of its work on local people, and where necessary, target actions and resources.



5 Corporate Performance Management Framework

5.1 There are four key components to the Corporate PMF. Combined, these provide the oversight and intelligence the council needs to determine progress in delivering the Corporate Plan and how the organisation is performing in key areas.



5.2 A suite of performance information was identified and agreed for each element of the PMF and this forms the basis of monitoring progress. The purpose of this report is to inform Cabinet of progress against each element of the PMF for Q4 of 2022/23, including Annual performance information. The detailed Q4/Annual reports are included as appendices to this report.

6 Financial Performance

6.1 The 2022/23 outturn position is an underspend of £1.9m for the General Fund, although it should be noted that this is after applying some risk-based reserves to partly offset inflationary and demand pressures that have emerged during the year. Cabinet has received a comprehensive outturn report setting out the key variances by Directorate. The underspend will be contributed to the General Fund balance to offset prior year audit adjustments in relation to under providing for bad debts over a number of years.



- 6.2 The Housing Revenue Account outturn is a break-even position, but this is after contributing £6.5m to reserves due to slippage in the Capital Programme which meant less revenue contributions to capital were required. This will be retained in HRA reserves to fund the Capital Programme in future years.
- 6.3 The other key performance measures for finance relate to the collection of debt and processing of claims. See Appendix 1 – Q4 Finance report.
- 6.4 Processing time for new Housing Benefit New Claims continues to be at 19 days, which is better than the national average of 21 days (DWP national average figure).
- 6.5 A summary of KPIs that did not meet their performance target is as follows:
- Sundry Debt Collection – Performance was 84.47% against a target of 98%. This is because there are more invoices this year compared to last year and some large invoices raised in March which were all due immediately (note – the council has immediate payment terms).
 - Housing Benefit Overpayment - £1.353m against a target of £1.1m
 - Number of days taken to process Housing Benefit Changes in Circumstances – 8 days against a target of 3 days. Whilst the Q4 figure is also worse than in previous quarters, we are still below the latest DWP national figure which was 9 days
 - % of ASC payments made on time in accordance with contract terms – 93% against a target of 95%. Delayed payments in Community Care Business Unit (CCBU) were due to delay prior to CCBU processing. The service is working with ASC to resolve these issues
 - Adult Social Care Financial Assessments - performance at Q4 is significantly below target. This is due to staff focusing on the implementation of the revised non-residential charges policy.
 - Rent collected as a % of rent due is slightly below target due to rising cost of living pressures. The service is working with partners to provide information and advice to tenants to prevent them getting into arrears as far as possible, and identifying households who meet the criteria for the Household Support Fund.
 - Council Tax collection and Business Rates collection are both below target. However, Business Rates collection has improved



since last year and whilst the % of Council Tax collection is below last year, in monetary terms, it is higher.

7 Key Contracts - Sandwell Children's Trust

- 7.1 Since April 2018, children's services have been delivered by Sandwell Children's Trust on behalf of the Council. The contract sum for 2022/23 was £70.47m. Following subsequent agreements to additional sums, that are related to pressures around staffing and placements, the total contract sum is £71.7m.
- 7.2 Sandwell Children's Trust delivers the following range of services:
- Children's Social Care
 - Fostering
 - Targeted Early Help
- 7.3 In May 2022, the Ofsted Inspection of Local Authority Children's Services improved the rating from 'inadequate' to 'requires improvement to be good'.
- 7.4 The contract is managed through a well-established governance framework. There is a requirement to undertake a contract review after four years of operation and the review was presented to Cabinet in September 2022. Cabinet agreed that they do not recommend to the Secretary of State for Education that the break clause is invoked. As set out in the Service Delivery Contract, the Contract Review has been presented to the Operational Partnership Board and the Strategic Partnership Board and has been sent to the Secretary of State.
- 7.5 Performance is monitored through a monthly review of 15 KPIs within the contract, and a monthly review of performance within agreed tolerances. As part of the contract review, the Director of Children and Education has been authorised to agree with Sandwell Children's Trust revised contractual key performance indicators, to commence on 1st April 2023.
- 7.6 A summary of the KPI's is detailed below:
- Performance against the contract KPIs continues to be largely maintained. At the end of Q4, 11 out of the 15 KPIs were green, with three in the amber tolerance zone. There continue to be significant issues in recruiting and retaining social workers, with the Vacancy Rate indicator remaining red however performance has marginally improved.



Despite these pressures, SCT has maintained the position in respect of children not being allocated to a social worker for more than five working days, with only one child falling into this group. This was a concern in Summer 2022.

- The Trust had three project teams, funded by the LA, in place to help alleviate the pressure linked to recruitment and retention. Work was undertaken to exit these project teams however there may be a need to re-engage them should the pressures around recruitment and retention continue

7.7 Numbers of Children in Care:

- The total number of children in care, as of March 2023, is 802. This is a significant reduction against the March 2022 position when 844 children were in care and maintains the quarterly reduction in the overall number of children in care, with there being 816 at the end of quarter 3.
- The rate per 10,000 of children in care in March is 94.5. This is a significantly better position than March 2022, when the rate per 10,000 was 101.7.

7.8 Numbers of Children and a Child Protection Plan

- The number of children on a child protection plan has decreased over the last 12 months with 339 children on a plan in March 2023 compared to 408 in March 2022. This translates to a rate per 10,000 of 39.9 in March 2023 compared to 49.3 in March 2022. The England average for children on a plan in March 2022 was 42.1.

7.9 Finances:

- The 2022/23 financial performance is being measured against the agreed 2022/23 Contract Sum as approved by Cabinet in February 2022.
- The financial position remains similar to Q3. The expectation of SCT was to achieve a surplus of £1.9m in 2022/23, however they continue to experience pressures from exceptionally high cost placements and increased costs linked to staffing. SCT are projecting a very small surplus at the end of the financial year: this



will mean that the deficit from earlier years will be slightly reduced this year.

- Cabinet approved the contract sum, £74.475m for 2023/24 on the 15th February, which is an increase of £2.5m or approx. 3.5%. In addition to the base contract sum £138,002 was agreed by Public Health towards the cost of the DECCA Service, which is delivered by SCT as part of their targeted youth offer.
- Cabinet approved the contract sum, £74.475m for 2023/24 on the 15th February, which is an increase of £2.5m or approx. 3.5%. In addition to the base contract sum £138,002 was agreed by Public Health towards the cost of the DECCA Service, which is delivered by SCT as part of their targeted youth offer.

8 Key Contracts - Serco

8.1 The council's contract with Serco was awarded in 2010 and runs until 2035. It has a contract value in the region of £30m per annum. The contract covers services including waste and recycling collection, household recycling centre management, street cleansing and fleet management and renewal.

8.2 The council has been focusing on improving the overall performance of the Serco Contract and the management of this contract is a component of the council's Improvement Plan. Key achievements to date have been:

- Agreement of the Contract Monitoring Framework
- Agreement of standardised agendas for contract monitoring meetings
- Implementation of the Waste and Recycling Recovery Plan
- Approval of the Street Cleansing Recovery Plan
- Approval of and delivery of Fleet Replacement as per the agreed schedule
- Contract initial review
- All required plans and schedules have been provided and accepted by Waste Board

8.3 Key points over Q4 are:

- Missed bins remain a challenge for the service. Continuing from quarters 2 and 3, throughout quarter 4 (and into quarter 1 2023/4) there have been periods of sustained service disruption. Serco report the cause of the missed bins as a combination of workforce unavailability and vehicle breakdowns.



- In Q4, street cleansing performance is substantially improved. The Street Cleansing Improvement Plan went live in the middle of Q3 and Serco have now purchased a suite of new equipment including mini-sweepers, large mechanical sweepers and electric street vacuums, all of which should significantly improve the borough's cleansing standards.

8.4 The improvement focus for Q4 was in the following 3 areas:

- **Improving service reliability** - Alongside Serco's TOM, additional focus has been placed on Serco's fleet replacement programme. Serco are about to place an order for 16 new RCVs.
- **Flats recycling** - Completing the pilot of new recycling options at Kenrick House. The pilot conducted in Q4 has yielded positive results suggesting better recycling than the borough average
- **Charged Garden Waste** - Following agreement by Cabinet in November, the Council and Serco have worked together to design, implement and launch a subscription-based garden waste service. The subscription system went live on 1 February and the first collections for the subscription-based service were from 27 March. As at the end of Q4 just under 19,000 residents had subscribed to the service (as at 13/05/23 this has risen to 29,055 residents to a value of £1.03m).

9 Key Contracts – Sandwell Leisure Trust

9.1 Sandwell Leisure Trust (SLT) manages the following leisure centres in Sandwell:

- Haden Hill Leisure Centre
- Hadley Stadium
- Harry Mitchell Leisure Centre
- Langley Swimming Centre
- Portway Lifestyle Centre
- Smethwick Swimming Centre
- Tipton Leisure Centre
- Tipton Sports Academy
- Wednesbury Leisure Centre



- 9.2 As part of the council's resolution of the issues identified, Cabinet at their meeting 9 February 2022 terminated the Management Funding Agreement (MFA) with SLT with SLT will formally ceasing to deliver services on 30 April 2023.
- 9.3 Cabinet at their meeting 22 June 2022 decided that SLT will be replaced by a Local Authority Trading Company (LATC). The formation of the LATC is ongoing.
- 9.4 A key workstream in the preparation for the LATC is the development of a comprehensive services specification, which will govern how the LATC will operate, deliver services and interact with the Council. The specification will include a detailed framework for governance, contract and performance management.
- 9.5 As an interim measure, a schedule of monthly transition review meetings has been implemented. These meetings cover
- Estate
 - Performance
 - Finance
- 9.6 Following approval from Leadership Team and Cabinet, officers are now seeking to extend the termination period with SLT to March 2027, due to the cost benefit in relation to utility costs.
- 9.7 In terms of operational performance for Q4, Memberships increased in quarter, and increased compared to March 2022 levels, however there is a decrease compared with pre-pandemic levels.
- 9.8 The current improvement focus consists of 3 strands:
- Trading - identifying how SLT's post-Covid trading is rebounding in comparison to national and statistical comparators
 - Supporting the transition to LATC
 - Supporting the preparation for the public opening of Sandwell Aquatics Centre

10 Key Contracts – Places for People Leisure

- 10.1 A 25-year contract is in place with Places Leisure to operate West Bromwich Leisure Centre and an annual management fee of £20K is paid to the Council. It has a contract value of £18,500pa.



- 10.2 Monthly operational reports are provided to update on performance – operational and technical.
- 10.3 Quarterly contract management meetings are held to ensure the ongoing monitoring of the contract and performance. These cover;
- Operational Performance
 - Health and Wellbeing outputs
 - Customer Feedback
- 10.4 In terms of Q4 participation (March data missing due to system error):
- Total visits in January and February: 69,033
 - Participation to Date (excluding March figures for comparison): 364,772 (up from 243,891 February 2022 down from 416,978 February 2020)
 - Memberships Year to date: Fitness Live (increase from Financial year 2020), Swimming (decrease from Financial Year 2020)

11 Organisational Health

- 11.1 The majority of organisational health indicators are reported annually. Sickness absence is reported on a quarterly basis along with a set of 6-monthly indicators. Quarterly reports on Health and Safety are made to Leadership Team. Appendix 2 details the full set of indicators.
- 11.2 Indicators with a positive direction of travel include:
- The percentage of top 5% of earners from black and minority ethnic Communities and the percentage Ethnic Minority employees.
 - The number of graduates on a Graduate Programme as at year end.
 - An improvement in the gender pay gap mean and median figures.
 - The number of formal disciplinary investigations has decreased.
- 11.3 Those indicators with a negative direction of include:
- Average working days lost per employee due to sickness absence (FTE) - Sickness absence is increasing although it is below the regional benchmarking figure.
 - Number of apprentices at year end – There are significantly fewer apprentices than there were; however, there are plans to increase the number of apprenticeships in the Council.
 - The top earners who are female, top earners who have a disability and the number of disabled employees has decreased.



- The number of formal grievance cases – This has increased significantly from 17 in 2021/22 to 32 in 2022/23.

11.4 Sickness Absence - headlines

- Sickness absence is reported on a quarterly basis to Leadership Team and Directorate Management Teams.
- For 2022/23, an average of 10.81 working days per employee were lost due to sickness compared to 10.31 days last year, which is an increase of 0.5 days.
- Sickness levels have increased for the last two consecutive years since the coronavirus pandemic began in 2020-21.
- Borough Economy, Finance and Regeneration and Growth have achieved a reduction in sickness compared to last year.
- All other directorates have seen an increase and the highest increase was for Law and Governance.
- The most significant increase is for stress related sickness and other muscular skeletal problems.
- Cost of sickness in 2022-23 was £4.89m compared to £4.29m in 2021-22, this is an increase of almost £600k.
- A detailed review is being undertaken to analyse causes and trends in sickness absence, and to review sickness absence management processes.

12 Improvement – Corporate Plan Delivery





Progress on Corporate Plan PMF

- 12.1 Since the approval of the PMF at Council on 12 April 2022, progress has continued in developing the Corporate Plan PMF. There are 170 measures across the seven strategic outcomes, owned across our nine directorates. Work has taken place with each directorate to further refine measures, to understand the intricacies of the measures and when data can be made available. A summary of the activity that has taken place is set out below:



Progress against the seven strategic outcomes of the Corporate Plan

- 12.2 To provide assurance in our progress delivering the Corporate Plan each directorate has submitted a return outlining actions that have been taken during Q4 that contribute to Corporate Plan delivery. This intelligence together with those measures that are currently available for the Corporate Plan PMF have been brought together to provide corporate oversight of progress.
- 12.3 In Q4 we continue to build upon our in-year intelligence. The table below shows that there remains a significant proportion of actions on track.

	Q3		Q4
Actions on Track	272		249
Medium issues/risks/slippage	101		69
Significant issues/risks/slippage	3		3
No update available	34		90

- 12.4 Summaries of progress for each of the seven strategic outcomes are set out below. Appendix 4 contains a more in-depth overview.

12.5 Best Start in Life for Children and Young People

- Good progress has been made under the themes of First 1,000 days and Ready for School in respect of early years' language development.
- There have been some improvements in educational outcomes for children and young people and a refreshed work experience offer.



- Support to vulnerable children is progressing with the School Nursing Service having a designated Vulnerable Children's Team and children receiving targeted support around relationships and sex education.
- There has been some slippage in support to babies and parents, performance has declined due to staffing pressures - 26% vacancy rate for Health Visitors. This is a national issue - will be discussed as part of co-operative working.
- School Nursing Service vacancies are reducing, but the increase in referrals continues. Referrals continue to be triaged, which means that there is a longer waiting time than previously to deal with non-urgent cases.

No actions have been RAG rated red across this strategic outcome.

12.6 Performance Summary:

- The number of Children in Care has continued to reduce between June 2022 and March 2023
- The rate of children on a Child Protection Plan is lower than all benchmarking comparators.
- Children becoming subject of a CP Plan for the second or subsequent time (within 2 years) is 10%, lower than at any other point throughout the year and in line with regional comparison at 10.6%.
- There is good performance across the early help indicators providing assurance that the early help service is meeting need
- % of 16s and 17s (NEET) stands at 1.2%, lower than the regional (2.9%), statistical neighbour (3.3%), and England (3%) figure in Q4.
- We have a higher number of SW vacancies than regional, statistical neighbour and national comparators.

12.7 People live well and age well

- Progress has been made in tackling health inequalities and promoting healthy lifestyles through initiatives such as smoking cessation, weight loss management programmes, cycling and Sandwell Stride programmes, some progress in the improving air quality work.
- Work is underway with partners to reduce social isolation and there is further investment into community based mental health programmes.



- There has been slippage in some areas including physical activity in parks; establishing operating model for the intermediate community Social Work Team, staff recruitment - Knowle, site development of joint equipment stores, under occupancy at Willow Gardens.

There are no red RAG rated actions in this strategic outcome.

12.8 Performance Summary:

- In 2022-23 80.7% of service users said they have as much control over my daily life as they want or they have adequate control over their daily life, an increase from 76.3% in 2021-22.
- In 2022-23 51.9% of service users said they have as much social contact as they want with people they like, an increase from 46.6% in 2021-22.
- The majority of adults with learning disabilities are supported in the community. The Sandwell score has been consistently above the regional and national average.
- During 2022/23 71.6% of service users said they were "extremely satisfied" or "very satisfied" with their care and support. This is an increase from 63.5% during 2021/22.
- Whilst smoking prevalence is higher in Sandwell than regionally and nationally, the data for deaths for drug misuse, hospital admissions for substance misuse (15-24 years), admission episodes for alcohol-specific conditions – under 18s and admission episodes for alcohol-related conditions are all lower than the regional and national position.
- There were 334 admissions to permanent residential and or nursing care during 2022-23, this is a decrease from 360 admissions during 2021-22.
- During 2022-23 63.7% of people were at home 91 days after being discharged from hospital into a reablement service. This compares to 65.6% during 2021-22.
- There are 152 CQC registered locations in Sandwell and of these 110 are rated as Outstanding or Good

12.9 Strong Resilient Communities

- Delivery of the Serco fleet replacement programme 2022/23 - Some delay in approval by Serco. Approval now received for increased tranche of 18 Refuse Collection Vehicles.
- Highways and road safety work have experienced some slippage in the main due to recruitment challenges



- Pilot of recycling service for high rise residential buildings in the Borough - Pilot of 4 options underway - Initial observations encouraging. Review of pilot and recommendations scheduled for Q1 23/24.
- The Annual plans including Street Cleansing plan have been signed off by Waste Board
- The Levelling Up Fund Bid for a purpose-built youth facility in West Bromwich was unsuccessful. £700k has been secured from Corporate to fund the 2 new youth buses, anticipated delivery of one bus during the summer and the second bus in the autumn.
- Social Housing Decarbonisation Fund Wave 1 is underway and due to complete by 31/7/23. The outturn of properties completed is the order of 200

One action in this strategic outcome have been RAG rated red, this relates to the governance arrangements and budgets for grants to the voluntary sector.

12.10 Performance Summary:

- The number of people visiting libraries has increased over the year and the service was also successful in achieving the 95% target for gifting Bookstart packs.
- There has been a reduction in the number of fly tips in 2022/23 (6954) compared to 2021/22 (7124).
- The number of high-risk MARAC cases has increased throughout the year and there has been a 28.4% increase in 2022-23 in comparison to the previous year. These challenges are reflected across the West Midlands region, with partnering Local Authorities experiencing similar demands.
- There has been a reduction in the overall recorded crime rate of 1.9%. This compares to a 1.7% increase across the West Midlands as a region.

12.11 Quality Homes in Thriving Neighbourhoods

- The majority of actions under this theme are on track.
- Those under medium /risk of slippage include 19 new homes/unit being delivered as opposed to 24 in Quarter 3.
- Willow Gardens is experiencing some under occupancy.



- In terms of helping people stay independent we have procured new suppliers for the major adaptations and renewal framework – two suppliers were appointed and started in April this year.
- There has been some slippage in bringing empty homes back into use in terms of the restructure and recruiting to an Empty Property Officer but there has still been some success in bringing properties back into use through low level intervention, advice and assistance.

There are no red RAG rated actions in this strategic outcome.

12.12 Performance Summary:

- The Welfare Rights Service has exceeded the profile target of assisting 11,000 residents to claim additional benefits by 1,635 residents for 2022/23
- The total monetary value of benefits awarded assisted by the Welfare Rights Service was just below target (£19,902,156 against a target of £20m) but the shortfall is due to the reported nationwide delays in the DWP processing benefit claims.
- Performance for the number No. of private sector properties reported to be in state of disrepair with a positive resolution peaked in Q3 at 246, but has got much better again in Q4, despite there being a marked increase in disrepair complaints in Q4
- 72.3% of homelessness cases were successfully prevented
- The target for the number of Disabled Facilities Grants (DFG's) approved was narrowly missed, 5% below target.

12.3 A Strong Inclusive Economy

- Much of this area is on track. The Commonwealth Games legacy work is moving forward as is the work on town regeneration and support to businesses and enhancing digital skills and access; reference the digital den project. Work is underway to increase the take up of apprenticeships.
- We continue to engage with the WMCA as lead agency on the LUZ/ IZ opportunities for Sandwell.
- We are in discussion with Govt officers from DLUC on the announcement of Sandwell becoming a Levelling Up Partnership Area. Tipton was announced as one of the 16 areas receiving up to £20m of regeneration funding to implement the scheme set out in the LUF Round 2 bid.
- The development of the Sandwell Plan is progressing, issues and options consultation completed. Site assessment completion is running



behind programme due to staffing issues but should not impact on overall programme.

There are no red RAG rated actions in this strategic outcome.

12.14 A Connected Accessible Sandwell

- Progress on delivering the capital programme of maintenance in relation to highways infrastructure has been constrained due to recruitment difficulties.
- Work has taken place to improve Sandwell's cycling infrastructure across the borough.
- Defra confirmation is expected this month regarding Sandwell's declaration of a new boroughwide Smoke Control Area and an enforcement policy is to be produced to reflect legislative changes.
- Partnership working continues with the Canals and River Trust to improve the canals and paths.
- On the whole the work is on track to deliver under this outcome.

12.15 One Council, One Team

- A Large proportion of actions on remain on track, including many of the actions relating to systems and governance.
- Key procurement activities to deliver the Council's consultation and engagement framework have been delivered.
- Work continues to develop the Sandwell offer, work has also progressed on a number of workstreams in HR, including a new graduate scheme which will be launched in 2023.
- Capacity is a key driver for a proportion of the amber actions as staff time has had to be focused on priority areas.

There are two red actions in this strategic outcome relating to the development of a corporate data strategy and the lean review of the Council's payment processes. For both of these actions whilst there has been progress and development since the Q3 update, work is not yet at a point where the action can be deescalated.

In terms of performance, under the Member Development Programme, 27.8% Members have a Personal Development Plan, 79.4% have attended Code of Conduct Training, 100% have attended Licensing Training, 56% have attended Planning Training (all compulsory) and 48.40% have attended discretionary training. These figures are all



below target, but the Member Development programme is continuing into 2023/24.

13 2022/23 Year End Highlights

13.1 Appendix 5 captures key progress made against the Corporate Plan for the year end 2022/23. Good progress has been made against delivery of all the strategic outcomes of the Corporate Plan.

14 Improvement Plan

14.1 The Council's Improvement Plan was agreed in June 2022 and responds to the Statutory Directions from the Secretary of State for Levelling Up, Housing and Communities, and the findings of three external reviews.

14.2 The Improvement Plan focuses on the governance arrangements of the council and areas of improvement across the organisation. The deliverables set out in the Improvement Plan will achieve long-term sustainable improvements in how the council operates and is able to make effective decisions focused on improving outcomes for residents and experiences of service users. The underpinning objective of the Improvement Plan is to ensure that the council is able to deliver on the aims and priorities as set out in the Corporate Plan.

14.3 Progress of the Improvement Plan is monitored monthly by Directors and Cabinet Members and is reported to Cabinet Quarterly. The last quarterly report to Cabinet was made in June 2023 which included the council's 6 monthly report to the Secretary of State for Levelling up Housing and Communities. The last report was made in June 2023.

15 Corporate Transformation

15.1 Transformation activity continues across the council including Oracle Fusion, Customer Journey and a review of business support arrangements.

15.2 Local Partnerships are working collaboratively with the Corporate Transformation Office to design a Corporate PMO. A series of workshops, internal and external interviews have taken place to inform the model, governance arrangements and associated templates. The exercise is on track for completion in June 2023



16 Strategic Risk Register

- 16.1 Effective risk management is a key element of good corporate governance, as noted in the council's [Code of Corporate Governance](#), and is essential to the overall performance of the council in meeting its corporate plan objectives. Good risk management will ensure that resources are used efficiently and effectively and that assets and resources are protected against risk in the most efficient way.
- 16.2 The Audit and Risk Assurance Committee (ARAC) receive the Council's Strategic Risk Register (SRR) on a regular basis for review and comment. The role of the ARAC is to provide assurance to the Council that it has a system of governance, risk management and internal control in place and that the adequacy and effectiveness of these arrangements continue to inform decision making
- 16.3 The SRR does not include all of the risks faced by the Council. Other risks are captured within directorate, programme and project risk registers in line with the Council's risk management framework. The SRR was presented to ARAC on 16 March 2023.
- 16.4 Since its meeting of 16 March 2023, as requested by the ARAC, it is being provided with additional detailed information and assurances on the effectiveness of the mitigations in place for risk 21a in respect of the council's performance of responses to the Freedom of Information Act and Subject Access Requests, given this was the reason for the risk being assessed as red.
- 16.5 The ARAC programme for 2023/24 will continue to receive the strategic risk register and will also be focussing on the strategic risk in respect of the Customer Journey to seek assurances on the timely and effective progress in the management and reduction of this red risk.
- 16.6 The ARAC also has a programme in place to receive and comment upon directorate level risk registers and has reviewed the majority of these during 2022/23, and will continue this activity into 2023/24.



17 Customer Experience

17.1 Since Q1, work has taken place to establish a Customer Journey Programme which will be governed within the Corporate Transformation Programme. The programme will consist of 5 workstreams as follows: Service Backlogs, Customer Experience Strategy, One Stop Shop/Community Hubs, Contact Centres, and Technology.

17.2 The Q4/2022/23 Customer Experience performance report is attached in Appendix 6 and summarised below.

17.3 Channel Shift

- In terms of channel shift (the way that customers choose to contact the council), in 2022/23 there has been a marked decrease in telephone contact (41.86%), and an increase in the use of My Sandwell (51.11%) compared to last year (51.26% for telephone contact and 42.53% for My Sandwell in 2021/22).
- There has also been an increase in Face to Face contact, and a reduction in Email contact in 2022/23 compared to 2021/22.
- Targets could be set for these PIs based on the strategy for Channel Shift moving forwards.

17.4 Contact Centre Performance

- The Council operates three contact centres. Over Q4 performance has improved in some areas; the Revenues and Benefits Contact Centre has taken on new staff which has improved the abandonment rate and call wait times and the Adult Contact Centre Abandonment rate was 3%, below the target of 5%.
- Staff resourcing issues in the Adult Contact Centre have impacted the call wait measure with performance worse in Q4 than in Q3 and staff resourcing issues (amongst other factors) have had a negative impact on the abandonment rate and call wait measure in the Corporate Contact Centre. Recruitment will continue to fill vacant positions and alleviate pressure. The average call time in Revenues and Benefits has increased in Q4 because of calls regarding Council Tax arrears and support.



17.5 Information Requests

- The number of Subject Access Requests (SARs) received has reduced in 2022/23 (178) compared to 2021/22 (257). Compliance against timescales for responding is below the 95% target at 67% for 2022/23 (outturn for 2021/22 not available). Performance has got worse in Q4 compared Q3 – In Q4 compliance against timescales was 67%; a reduction from 71% in Q3.
- The number of FOIs received in 2022/23 (1089) has increased compared to 2021/22 (1050). There has been an improvement in compliance with statutory timescales in each quarter of 2022 / 2023 from 66 % in Q1 to 87% in Q4 (although still below the 95% target). This is showing that the measures put in place by the Governance Team and Directorates across the Council are working. We are expecting this upward travel in performance to continue into 2023 / 2024.

17.6 Customer Feedback

- There has been an increase in both Stage 1 and Stage 2 complaints, the number of complaints upheld and the number of MP enquiries at the end of 2022/23 compared to 2021/22. This will have put more pressure on services.
- The number of compliments received in 2022/23 is the same as 2021/22 at 382.

18 Alternative Options

- 18.1 The Directions issued by the Secretary of State, including the requirement to have a performance management framework in place, are a statutory requirement and the council has a legal obligation to respond appropriately. Failure to do so would likely result in further intervention measures.
- 18.2 The council had various options on what type of performance management framework to establish. Our approach has been developed through understanding the needs of the organisation and drawing on best practice from other local authorities. As we continue



our improvement journey, the PMF will evolve to meet our changing requirements.

19 Implications

Resources:	There are no direct financial implications to this report.
Legal and Governance:	A corporate performance management framework was identified as a key gap in the council's governance arrangements by Grant Thornton in 2021. The establishment of the corporate performance management framework was a key action in the council's Improvement Plan agreed by Council in January 2022 and updated in June 2022. The PMF will enable officer and political leadership to improve oversight and corporate grip of the council's performance.
Risk:	Should the council not implement a robust performance management framework, then it will not have the corporate oversight and intelligence to inform decision making and effectively manage risks to achieving service delivery and the strategic objectives identified in the Corporate Plan. These risks and the associated mitigations are noted in the SRR. The corporate performance management framework is a key mechanism to report progress and performance to the Government appointed Commissioners.
Equality:	Equality measures are included in the PMF, including the Organisational Health workforce indicators and the progress of the Corporate Plan.
Health and Wellbeing:	The measures to track progress of the Corporate Plan include a series of health and wellbeing indicators. This enables the council's leadership to see at a high level the direction of travel of the borough's health and wellbeing and seek to continue good practice or identify mitigating actions to address issues.



Social Value	Measures in the PMF include looking at percentage of spend in the local area.
Climate Change:	No direct climate change implications.
Corporate Parenting	No direct implications.

20 Appendices

1. Q4 Finance Report
2. Organisational Health Indicators 2022/23
3. Sickness Outturn 2022/23
4. Corporate Plan Q4 Progress
5. Year End highlights
6. Customer Experience Q4 and Annual Performance Report

21 Background papers

21.1 [Performance Management Framework - Q3 Report to Cabinet - March 2023](#)

[Performance Management Framework - Q4 Report to Budget & Corporate Scrutiny Management Board](#)

21.2 Report to Council 21 April 2022:

- [Performance Management Framework for the Council](#)
- [Appendix 1-3 – Organisational Health, Customer Experience and Finance & Contract Measures](#)
- [Appendix 4 – Corporate Plan PMF](#)



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Finance Performance Monitoring		2022 / 2023				Quarter 1				Quarter 2				Quarter 3				Quarter 4		
Area	Indicator	Reporting Frequency	Data Owner	Data Collected By	2022-2023 Year End	Q1 Target	Q1 Performance	Q1 Target Met	Q1 Commentary	Q2 Target	Q2 Performance	Q2 Target Met	Q2 Commentary	Q3 Performance	Direction of travel from previous quarter Up arrow = improvement Down arrow = reduced performance	Q3 Target	Q3 Target Met	Q3 Commentary	Q4 Performance	Direction of travel from previous quarter Up arrow = improvement Down arrow = reduced performance
Financial Performance	Council Tax Collection	Monthly	Ian Dunn	Linda Tolley	98%	28.81%	28.30%	no	Collection is comparable to same time last year when it was 28.31%.	55.24%	56.16%	Yes	Collection is up on this time last year when it was 54.74% however by awarding over £4m energy rebate payments onto CTAX A/C's in September (4% approx) this has contributed to increased collection. Some of these payments will be refunded.	78.62%	↑	80.57%	No	DD payments for 28.12.22 and cash payments from 23.12.22 did not go onto CTAX A/C's until January which affected collection rate	95.50%	↑
Financial Performance	Business Rates Collection	Monthly	Ian Dunn	Linda Tolley	98%	23.06%	32.87%	yes	Compared to 22.56%, over 10% up which has been helped by the Covid additional relief fund (CARF) payments being made to businesses	51.81%	60.06%	yes	Finished paying out CARF (see Q1 note) which totalled £7.4m onto BR accounts which has significantly helped collection	81.67%	↑	82.50%	No	Collection is up on this time last year when it was 77.29% but down on our Q3 target	96.14%	↑
Financial Performance	Sundry Debt Collection	Monthly	Ian Dunn	Linda Tolley	98%	65.89%	41.43%	no	Some large invoices raised in schools has affected collection rate. Collection rates will improve in future months	74.03%	76.40%	Yes	Collection up on last year	79.87%	↑	80%	No	Target just missed as invoices are raised throughout the year which affects collection rate	84.47%	↑
Financial Performance	Prior year Council Tax collection	Quarterly	Ian Dunn	Linda Tolley	96%	93%	93.68%	yes	small improvement on May.	94%	94.06%	Yes	Collection increased	95%	↑	95%	Yes	Target met	95%	↔
Financial Performance	Prior year Business Rates Collection	Quarterly	Ian Dunn	Linda Tolley	98%	95	96.36%	yes	Improvement on May.	96%	96.86%	Yes	Collection increased	98%	↑	97%	Yes	Target met	98%	↑
Financial Performance	Prior year Sundry Debt Collection	Quarterly	Ian Dunn	Linda Tolley	97%	91%	91.91%	yes	Over 10% increase on May.	93%	95.54%	Yes	Collection increased	96%	↑	94%	Yes	Target met	97%	↑
Financial Performance	Housing Benefit Overpayment	Monthly	Ian Dunn	Linda Tolley	£1.4m	412K	322K	no	The figure is lower than same point last year when it was £413k. This will vary based on overpayments being raised and payments being received	£777k	£679k	No	The figure is lower than same point last year when it was £777k. This will vary based on overpayments being raised and payments being received	£1.010m	↑	£1.1m	No	No cash payments added from 23.12.22 to 31.12.22. These will be included in January's payments	£1.353m	↑
Financial Performance	Number of days taken to process Housing Benefit New Claims	Monthly	Ian Dunn	Linda Tolley	19	20	19	yes	This is the average number of days for the first quarter. The target figure is the DWP national average figure	20	19	Yes	As more customers move onto Universal Credit, we will be left with the more complex Housing Benefit new claims which will take longer to process	19	↔	19 days	Yes	On target	19	↔
Financial Performance	Number of days taken to process Housing Benefit Changes in Circumstances	Monthly	Ian Dunn	Linda Tolley	5	3	11	no	This is the average number of days for the first quarter. The target figure is the DWP national average figure. Performance has been affected by the impact of dealing with Household support fund over winter 21/22 and catching up with work	3	12	No	Performance affected as clearing the backlog of outstanding changes in circumstances which has affected performance figure	6	↑	3	Yes	Target met	8	↓
Financial Performance	% of invoices paid on time	Monthly	Rebecca Maher	Linda Tolley	95%	95%	77%	n/a	Work is ongoing to identify delays in the process and implement quick-wins whilst Oracle Fusion is being implemented.	95%	78%								97%	↑
Financial Performance	Variance from budget - General Fund	Monthly	Rebecca Maher	Linda Tolley	within 1% of budget (<£2.5m)	£2.2m overspend	Yes	Corrective action has been taken to mitigate inflationary pressures and this is a high risk area to be monitored for the rest of the year	within 1% of budget (<£2.5m)	£1.9m overspend	Yes								-£400k	↓
Financial Performance	Variance from budget - Housing Revenue Account	Monthly	Rebecca Maher	Linda Tolley	within 1% of budget (<£2m)	£0.8m underspend	Yes	To be populated once Q1 budget monitoring report available	within 1% of budget (<£2m)	£1.1m underspend	Yes								-£350k	↓
Financial Performance	% of spend in contract	Quarterly	Fiona McLaughlin	Linda Tolley					Under development											
Financial Performance	% of spend spent locally	Quarterly	Fiona McLaughlin	Linda Tolley	n/a	n/a (to be determined)	44%	n/a	Under development		20%		We are reviewing the approach for capture of local spend and this will include looking at ways for the oracle system to capture suppliers with local bases rather than simply HQ offices i.e. local spend, local workforce and also widening the offer via MCA (west midlands combined authority) spend as many sandwell residents could be employed in the local regions and therefore demonstrates our social value impacts. In addition we are reviewing the way we capture raw data across the various systems including Controc/Adult social care i.e. domiciliary for inclusion in these figures					53%		
Financial Performance	% of ASC payments made on time in accordance with contract terms	Monthly	Kay Murphy	Linda Tolley	100%	100%	86%	No	Performance dipped due to SBS payment issues in May	100%	92%	No		95%	↑	100%	No	Propose target revision to 95%	93%	↓
Financial Performance	% of NRC Financial Assessments / re - assessments within 3 weeks (21 days) of CPL approval	Monthly	Kay Murphy	Linda Tolley	100%	100%	75%	No	New measure - June figure provided	100%	57%	No		34%	↓	100%	No	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy	30%	↓
Financial Performance	% of Residential Financial Assessments within 8 weeks (56 days) of CPL approval	Monthly	Kay Murphy	Linda Tolley	100%	100%	88%	No	New measure - June figure provided	100%	86%	No		33%	↓	100%	No	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy	57%	↑
Financial Performance	% of DP's with Financial review within the first 6 months	Monthly	Kay Murphy	Linda Tolley	100%	100%	n/a	n/a	n/a - Working on data collection methodology	100%	60%	No	New target - additional temporary resource appointed trained, improved results expected in Q3	100%	↑	100%	Yes	2 Temporary audit officers appointed (May and Jun) 34/34 completed in 6 months	92%	↓
Financial Performance	% of DP's with annual Financial review	Monthly	Kay Murphy	Linda Tolley	100%	100%	n/a	n/a	n/a - Working on data collection methodology	100%	93%	No	New target - additional temporary resource appointed trained, improved results expected in Q3	99%	↑	100%	No	2 Temporary audit officers appointed (May and Jun) 158/160 completed	100%	↔
Financial Performance	S66a - Rent collected as a % of rent due	Monthly	Manjit Rai	Karen New	95.93%	95.30%	95.21%	no	Customers continue to be under financial pressures due to the increasing costs of living and this will only increase during the financial year. The recent service review will enhance service delivery and allow officers to support our most vulnerable tenants.	95.50%	95.16%	No	The quarter 2 outturn at 95.16% is below the profile target of 95.50%. The rising cost of living, continues to place customers under unprecedented economic pressure. To mitigate the impact the service is working closely with internal and external partners to provide information and advice to support those most in need.	94.51%	↓	95.55%	No	The outturn for Quarter 3 2022/23 at 94.51% is below the profile target of 95.55%. The unprecedented economic crisis continues to put household budgets under pressure due to the increasing costs of living. To mitigate the impact the service is working closely with internal and external partners to provide information and advice to support those most in need. Work is currently taking place to identify working households on low incomes who do not qualify for benefit support such as Housing Benefit, Universal Credit (Housing Element), Discretionary Housing Payment etc. financial support will be provided to those tenants who meet the set criteria for the Household Support Fund.		

Quarter 4			2022/2023 Outturn					
Q4 Target	Q4 Target Met	Q4 Commentary	2022/2023 Outturn	Direction of travel from 2021/2022 Outturn <i>Up arrow = improvement Down arrow = reduced performance</i>	2022/2023 Target	2022/2023 Target Met	2022/2023 Outturn Commentary	
98.00%	Yes but target is not correct	CTAX collection is slightly down on 22/23 when it was 96.44% but in monetary terms it is up £12m to £136m						
98.0%	Yes but target is not correct	NDR collection up on 22/23 which was 94.87%						
	No	Collection increased less than 0.5% on Feb 23. 8k more invoices this year compared to last year and some large invoices raised in March which are all due immediately as we have immediate payment terms.						
	Yes	Collection remained the same as Q3						
	Yes	Increase and target met						
94%	Yes	Increase						
£1.1m	No	Increase on previous quarter just below target						
19 days	Yes	target met						
3	No	Target not met for year, but last reported DWP national figure was 9 days which we are still below						
95%	Yes	Report updated to count time taken to pay invoices from date of receipt of invoice rather than date of invoice.						
within 1% of budget (<£2.5m)	Yes	Projected variance as at P11 monitoring						
within 1% of budget (<£2m)	Yes	Projected variance as at P11 monitoring						
		Under development						
Revised Target	95%	No						
		Delayed payments in CCBU were due to delay prior to CCBU processing, working with ASC to resolve these issues						
Revised Target	70%	No						
		Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog						
Revised Target	85%	No						
		Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog						
Revised Target	90%	Yes						
		2 Temporary audit officers appointed (May and Jun) 12/13 completed						
Revised Target	95%	Yes						
		2 Temporary audit officers appointed (May and Jun) 160/160 completed						
			95.86% (including arrears b/f)				96%	The year-end performance for cash collection with rent arrears brought forward from the previous year was 95.86% against a target of 96%. The cash collection performance excluding rent arrears brought forward from the previous year was 99.64%. Considering Sandwell is ranked as the second poorest area in the country on the new 'cost of living vulnerability index' and is listed as the eighth most deprived Borough in England, just narrowly missing the cash collection target is a good result for the service, especially as the cost of living crisis continues to impact household incomes. The service has considerably reduced the number of evictions due to rent arrears from 76 evictions during 2019/20 to 13 (82.89%) during 2022/23 which equates to an annual saving of £185,356 to the homeless general fund for temporary accommodation, demonstrating a high level of tenancy sustainment and homeless prevention.

Indicator	Quarter 4				2022/2023 Outturn				
	Q4 Performance	Direction of travel from previous quarter <i>Up arrow = improvement Down arrow = reduced performance</i>	Q4 Target	Q4 Commentary	2022/2023 Outturn	Direction of travel from 2021/2022 Outturn <i>Up arrow = improvement Down arrow = reduced performance</i>	2022/2023 Target	2022/2023 Target Met	2022/2023 Outturn Commentary
Sundry Debt Collection	84.47%	↑	98%	Collection increased less than 0.5% on Feb 23. 8k more invoices this year compared to last year and some large invoices raised in March which are all due immediately as we have immediate payment terms.					
Housing Benefit Overpayment	£1.353m	↑	£1.1m	Increase on previous quarter just below target					
Number of cases taken to process Housing Benefit Changes in Circumstances	8	↓	3	Target not met for year, but last reported DWP national figure was 9 days which we are still below					
% of ASC payments made on time in accordance with contract terms	93%	↓	Revised Target 95%	Delayed payments in CCBU were due to delay prior to CCBU processing, working with ASC to resolve these issues					
% of NRC Financial Assessments / re - assessments within 3 weeks (21 days) of CPLI approval	30%	↓	Revised Target 70%	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog					
% of Residential Financial Assessments within 8 weeks (56 days) of CPLI approval	57%	↑	Revised Target 85%	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog					
S166a - Rent collected as a % of rent due			95.55%	The year-end performance for cash collection with rent arrears brought forward from the previous year was 95.86% against a target of 96%. The cash collection performance excluding rent arrears brought forward from the previous year was 99.64%. Considering Sandwell is ranked as the second poorest area in the country on the new 'cost of living vulnerability index' and is listed as the eighth most deprived Borough in England, just narrowly missing the cash collection target is a good result for the service, especially as the cost of living crisis continues to impact household incomes. The service has considerably reduced the number of evictions due to rent arrears from 76 evictions during 2019/20 to 13 (82.89%) during 2022/23 which equates to an annual saving of £185,356 to the homeless general fund for temporary accommodation, demonstrating a high level of tenancy sustainment and homeless prevention.					








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Organisational Health Indicators





*compared to the previous year

Last updated: 16-May-2023

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Description	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	Direction of Travel*	Reporting Cycle	Target (2023/24)	Benchmark	Benchmark Sources
The percentage of top 5% of earners that are women	53.6%	54.8%	53.2%		Annual	TBC	60%	Infinistats 2021/22
The percentage of top 5% of earners from black and minority ethnic Communities	22.2%	21.5%	23.6%		Annual	TBC	15%	Median for West Midland MET Authorities (3 out of 7 – Dudley, Sandwell & Solihull)
The percentage of top 5% of earners who have a disability <i>(see note 1)</i>	2.2%	2.2%	1.9%		Annual	TBC	3.2%	
Average working days lost per employee due to sickness absence (FTE)	7.71 (6.42 excl. coronavirus)	10.31 (8.50 excl. coronavirus)	10.81 (9.65 excl. coronavirus)		Quarterly	TBC	11.0 days (9.95 All WM Authorities)	
The percentage Disabled employees <i>(see note 1)</i>	4.5%	4.7%	4.3%		Annual	TBC	16.6%	Sandwell economically active disabled and ethnic minority population (Ages 16+)
The percentage Ethnic Minority employees	24.2%	24.6%	25.1%		Annual	TBC	34.5%	ONS Annual Population Survey Jan-21 to Dec 21
The percentage leavers from Sandwell Council <i>(aligned to WME definition from 2021/22 onwards)</i> .	6.6%	9.0%	10.1%	Not Applicable	6 Monthly	TBC	11.0% (13.0% All WM Authorities)	Infinistats 2021/22
The percentage new starters to Sandwell Council <i>(include apprentices)</i>	5.6%	6.2%	10.9%	Not Applicable	6 Monthly	TBC	N/A	Median for West Midland MET Authorities (5 out of 7)
Number of apprentices as at year end <i>(see note 2)</i>	71	69	47		6 Monthly	TBC	N/A	Benchmark data not available

Description	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	Direction of Travel*	Reporting Cycle	Target (2023/24)	Benchmark	Benchmark Sources
The number of graduates on the Sandwell Management Graduate Programme as at year end <i>(see note 3)</i>	8	1	5		6 Monthly	TBC	N/A	

Description	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	Direction of Travel	Reporting Cycle	Target (2023/24)	Benchmark	Benchmark Sources
Gender Pay Gap Median	12.1%	10.4%	3.3%		Annual	TBC	4.7%	Infinistats 2021/22 Median/ Mean for West Midland MET Authorities (7 out of 7) Sandwell Gender Pay Gap
Gender Pay Gap Mean	5.1%	3.4%	0.6%		Annual	TBC	4.0%	
Number of formal disciplinary investigations <i>(New indicator from 2021-22)</i>	N/A	27	21		Annual	TBC	N/A	Benchmark data not available
Number of formal grievance cases <i>(New indicator from 2021-22)</i>	N/A	17	32		Annual	TBC	N/A	Benchmark data not available
Employee Engagement Score(overall) <i>(Employee Survey last conducted Feb-Mar 2022)</i>	N/A	63%	N/A	N/A	Annual	TBC	64%	Local Government Benchmarking has been taken from BMG Research 2021/22
I am proud to work for the council	N/A	68%	N/A	N/A	Annual	TBC	61%	
I would recommend this council as a good place to work	N/A	65%	N/A	N/A	Annual	TBC	57%	
I feel a strong sense of belonging to this council	N/A	59%	N/A	N/A	Annual	TBC	64%	
Considering everything, I am satisfied to be working for this council	N/A	72%	N/A	N/A	Annual	TBC	69%	
This council motivates me to do more than is normally required in my work	N/A	52%	N/A	N/A	Annual	TBC	69%	

Note 1 - Disability is currently held in two places: Core HR Module and Employee Self Service (ESS) – Above data is from Core HR as ESS is only part (43%) complete - in Fusion only ESS data will be available.

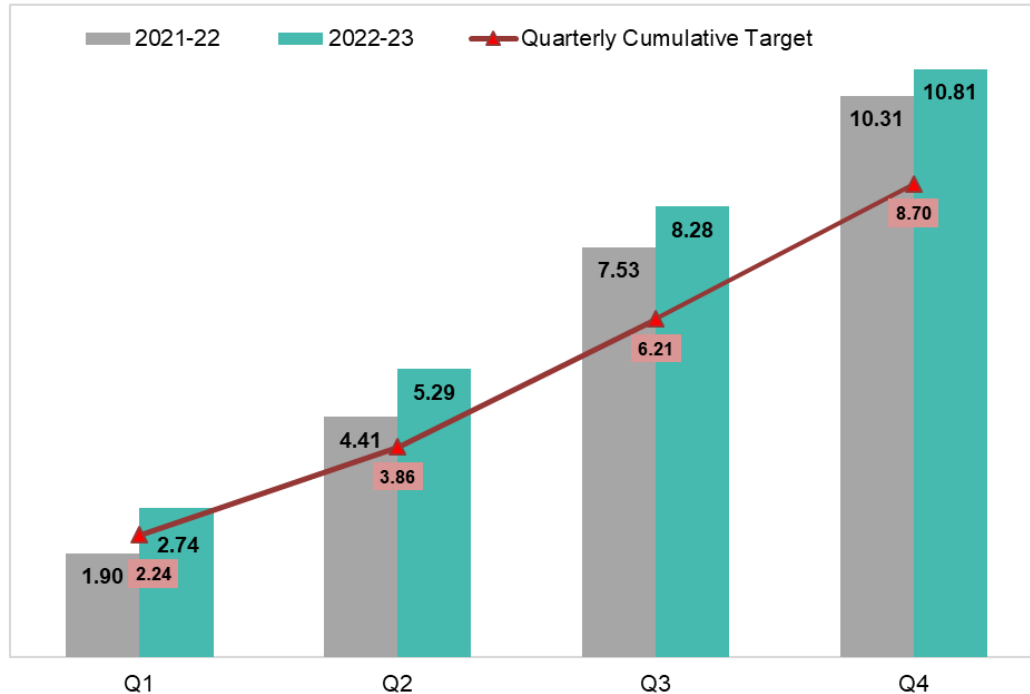
Note 2 - This metric is mainly limited to entry level apprenticeships recruited externally as a possible future talent pipeline. Higher level Apprentices (Level 4-7) who are internal employees are excluded.

Note 3 – Identified from the position title – these will be technical / specialist graduates who have been recruited/ managed within individual service areas.

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SMBC Sickness Absence Outturn 2022-23

Average Working Days Lost Due to Sickness

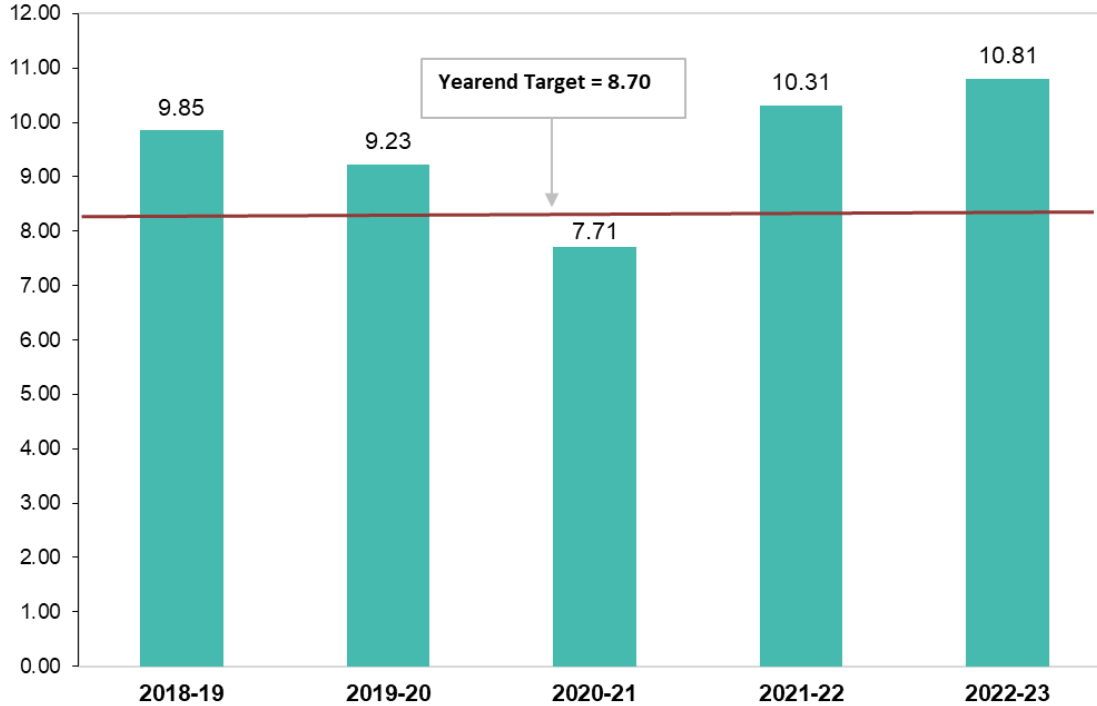


Average days lost per employee due to sickness this year was 10.81 compared to 10.31 days last year, which is an increase of 0.5 days.

Performance was missing the target at the end of each consecutive quarter and 2.1 days at yearend.

The quarterly cumulative target of 8.7 days is ongoing from 2017-18 and was set to be inline with the 2016 CIPD public sector average.

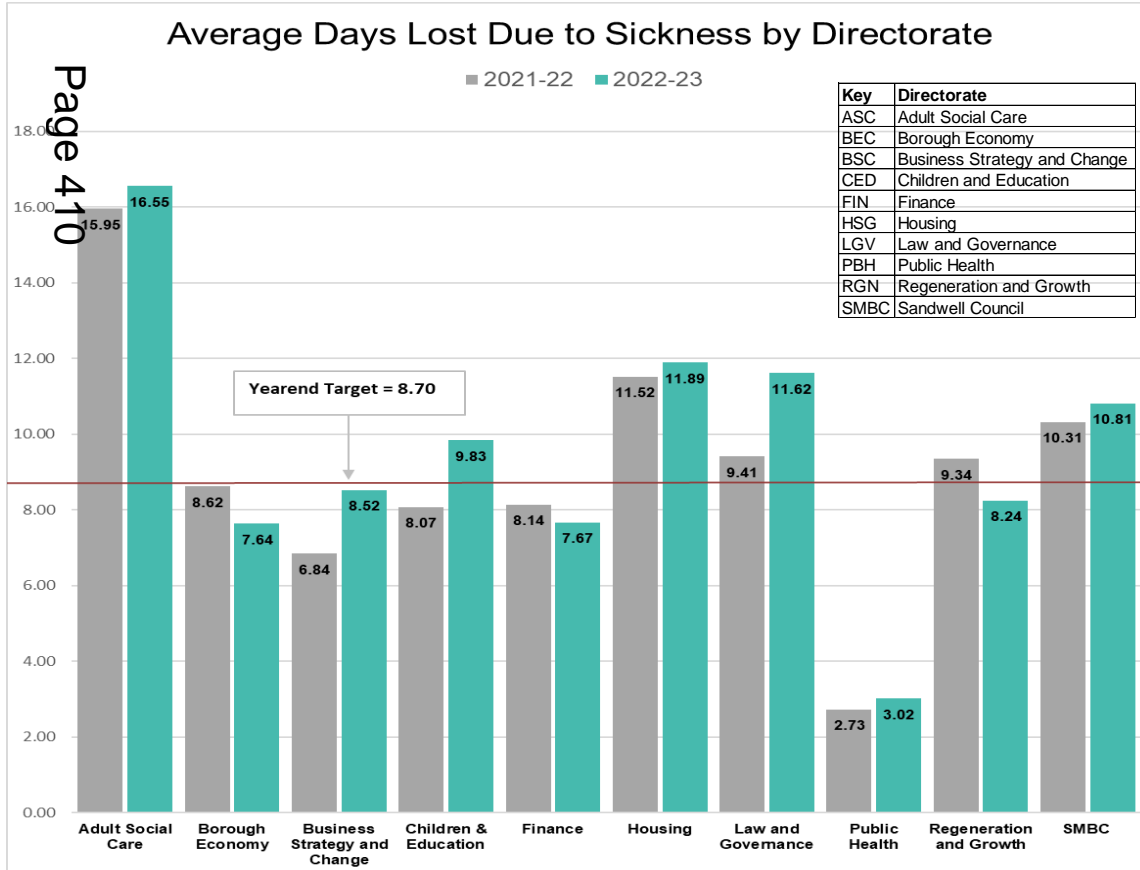
Average Working Days Lost Due to Sickness 5 Year Trend



Sickness levels have increased for the last two consecutive years since the coronavirus pandemic began in 2020-21.

During the first year of the coronavirus pandemic, strict lockdown measures were in place. As a result sickness outturn was much lower, compared to the pre-pandemic years.

Sickness Levels by Directorate

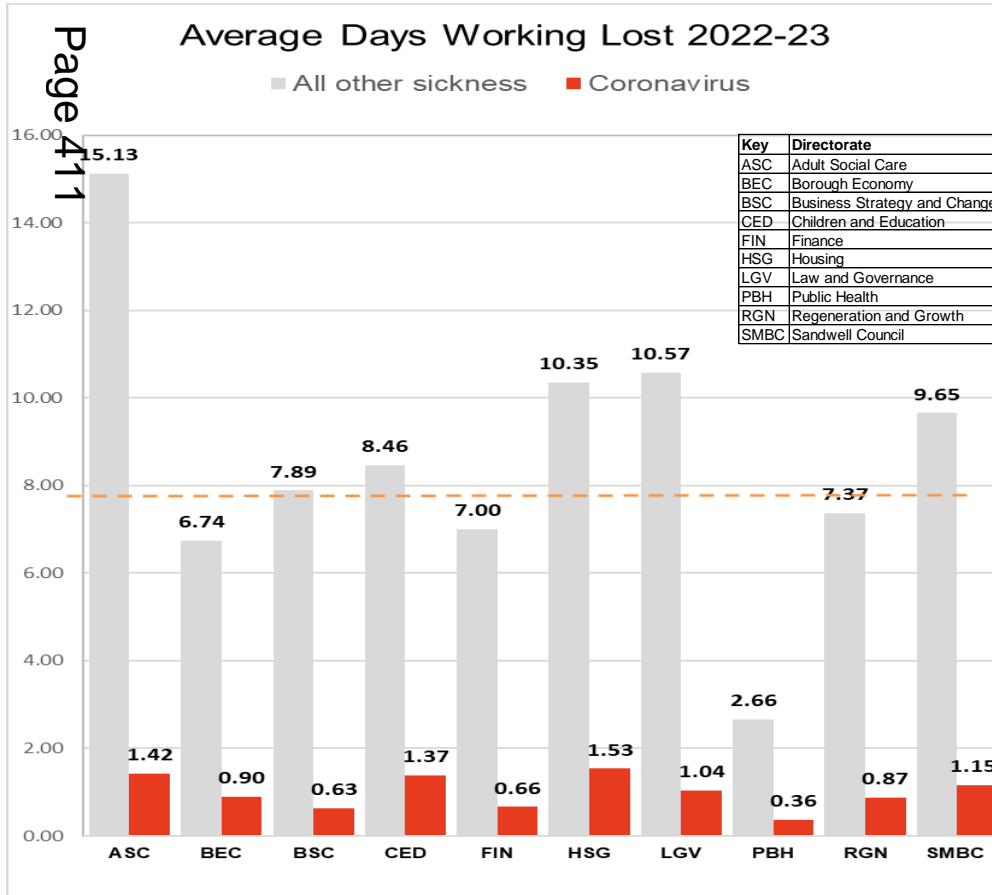


Borough Economy; Finance and Regeneration and Growth have achieved a reduction in sickness compared to last year.

All other directorates have seen an increase and the highest increase was for Law and Governance.

Directorate	2021-22	2022-23	Compared to last year
ASC	15.95	16.55	0.60
BEC	8.62	7.64	-0.98
BSC	6.84	8.52	1.68
CED	8.07	9.83	1.77
FIN	8.14	7.67	-0.47
HSG	11.52	11.89	0.37
LGV	9.41	11.62	2.20
PBH	2.73	3.02	0.29
RGN	9.34	8.24	-1.10
SMBC	10.31	10.81	0.49

Sickness Levels by Directorate



Coronavirus related sickness accounted for 1.15 of the 10.81 average working days in 2022-23.

The trend for coronavirus compared to all other sickness by directorate and overall is summarised below:

Average Days Lost Trend 2022-23 v 2021-22

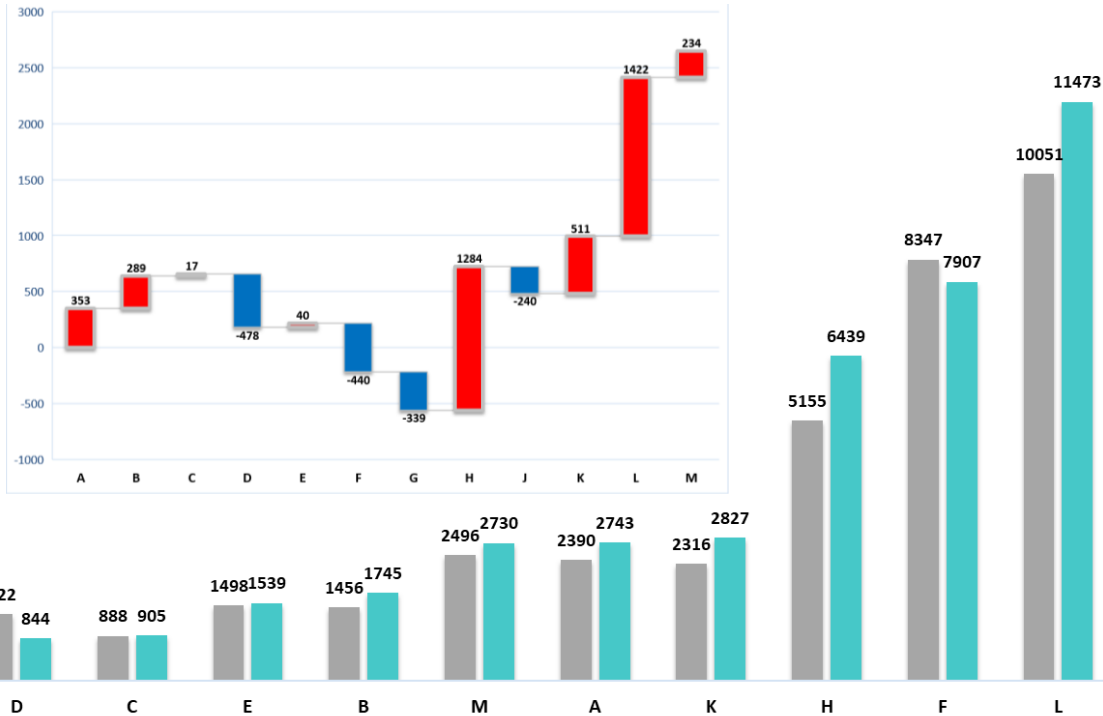
Directorate	All other sickness	Coronavirus	All Sickness
ASC	1.48	-0.89	0.60
BEC	-0.25	-0.73	-0.98
BSC	2.73	-1.05	1.68
CED	2.28	-0.51	1.77
FIN	0.28	-0.76	-0.47
HSG	0.98	-0.61	0.37
LGV	2.75	-0.54	2.20
PBH	0.27	0.02	0.29
RGN	-1.07	-0.03	-1.10
SMBC	1.15	-0.66	0.5

All Causes of sickness

Working Days Lost by Causes of Sickness

■ 2022-23 (40,227) ■ 2021-22 (37,575)

- KEY**
- A Back & neck problems
 - B Chest & Respiratory
 - C Eye, ear, nose, mouth & dental
 - D Genito-urinary/gynaecological
 - E Heart, blood pressure & circulation
 - F Infections
 - G Neurological
 - H Other muscular-skeletal problems
 - J Pregnancy related
 - K Stomach, liver, kidney & digestion
 - L Stress, depression, mental health
 - M Other



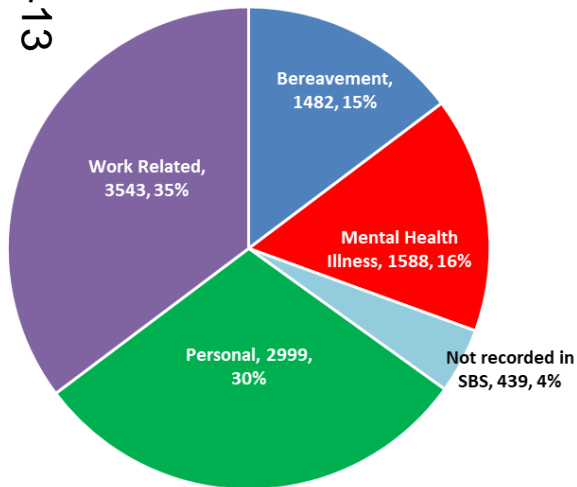
With the exception of category F (infections), working days lost for the five of the six leading causes of sickness L to M have increased compared to the previous year.

The most significant increase is for stress related sickness (+1,422) and other muscular-skeletal problems (1,284).

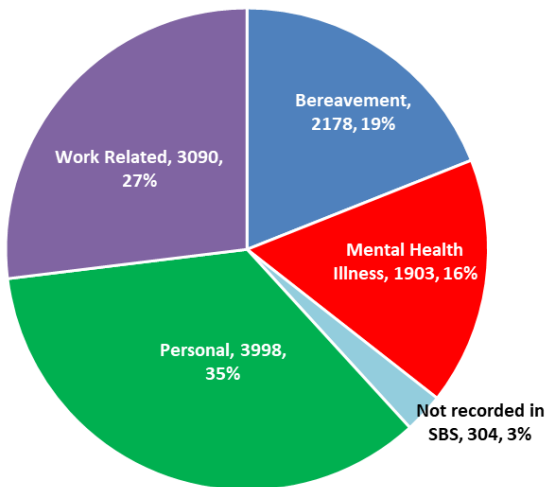
Stress, depression, mental health

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Stress, depression, mental health
2021-22
(WDL = 10,051)



L: Stress, depression, mental health
2022-23
(WDL = 11,473)



Stress related sickness increased by 1,422 working days (+14.1%) compared to the previous year and the main causes of this increase were:

- bereavement (+696)
- mental health (+314)
- personal reasons (+999)

Working days lost due to work related stress decreased by 453 days compared the previous year.

The number of occurrences of stress, depression, mental health for this year was 407. This is an increase of 61 upon last year. The average per occurrence was 28 days this year compared to 29 days last year.

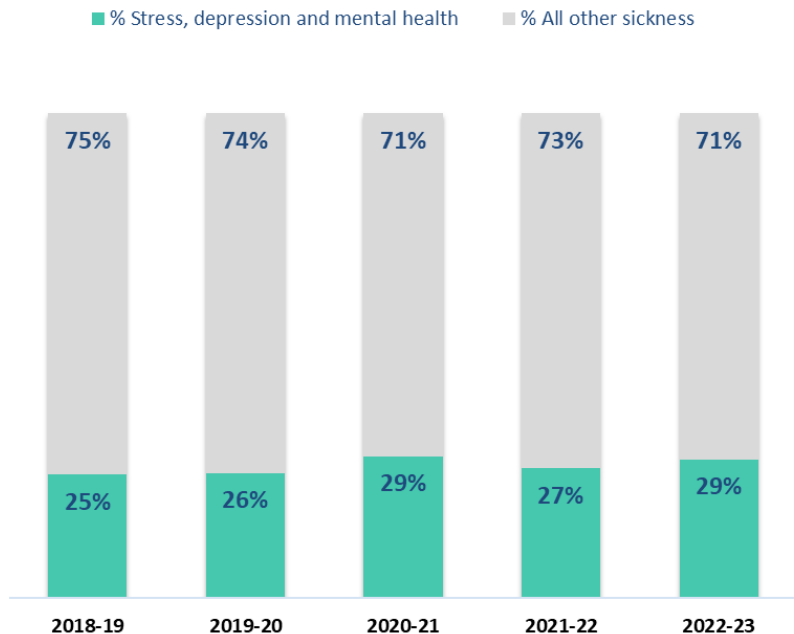
2022-23	Bereavement	Mental Health Illness	Not recorded in SBS	Personal	Work Related	L: Stress, depression, mental health
Working Days Lost	2178	1903	304	3998	3090	11473
Occurrences	87	61	9	150	100	407
Average Working Days Lost	25.0	31.2	33.7	26.7	30.9	28.2



L: Stress, depression, mental health

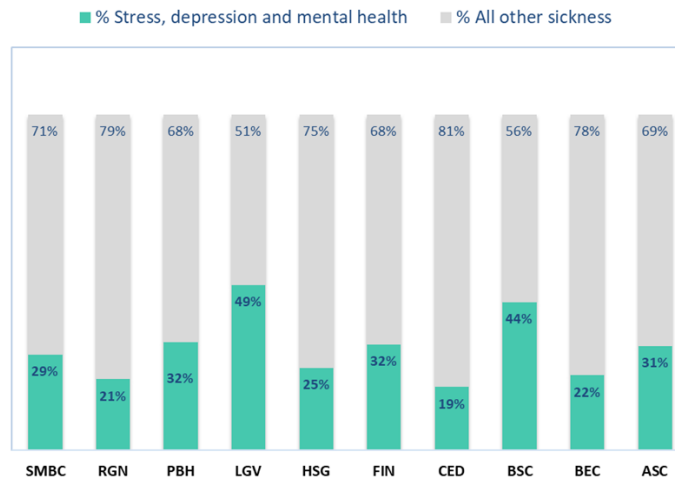
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Stress, depression, mental health 5 Year Trend

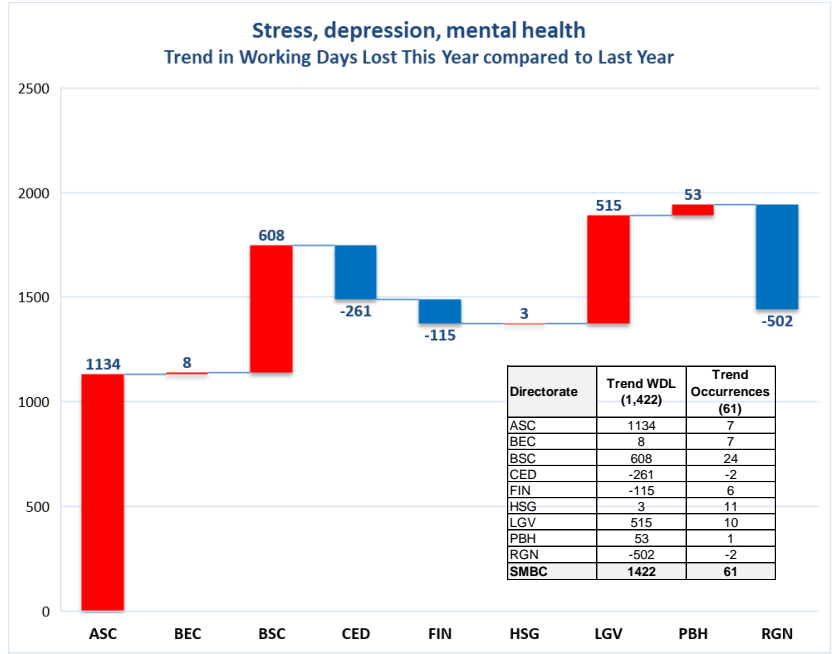
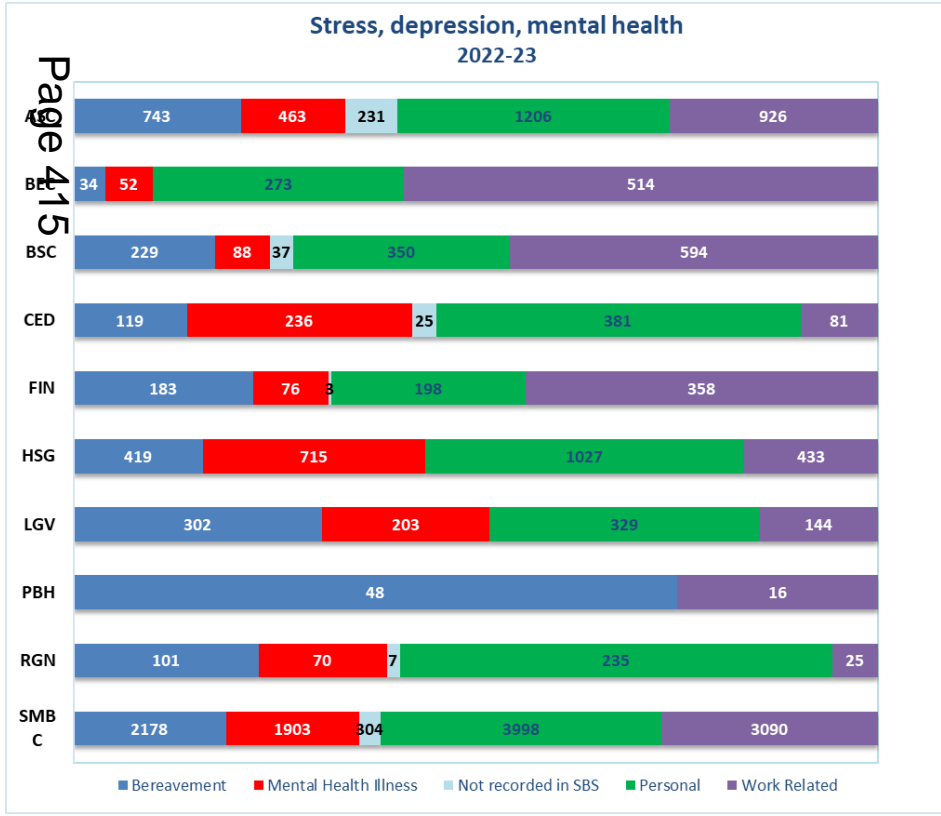


The trend in working days lost due to stress, depression and mental health over the last 5 years shows a general upward trend for Sandwell Council. The percentage makeup by directorate for 2022-23 is as follows:

L: Stress, depression, mental health 2022-23



Stress, depression, mental health

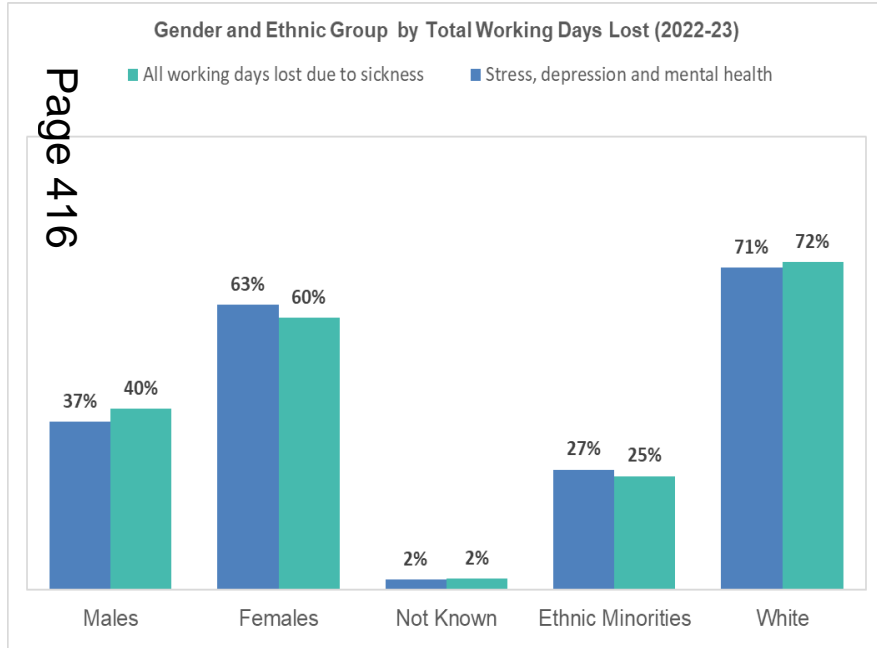


Adult Social Care, Former Business Strategy and Change and Law and Governance have seen increase in working days lost due to stress, mental health and depression.

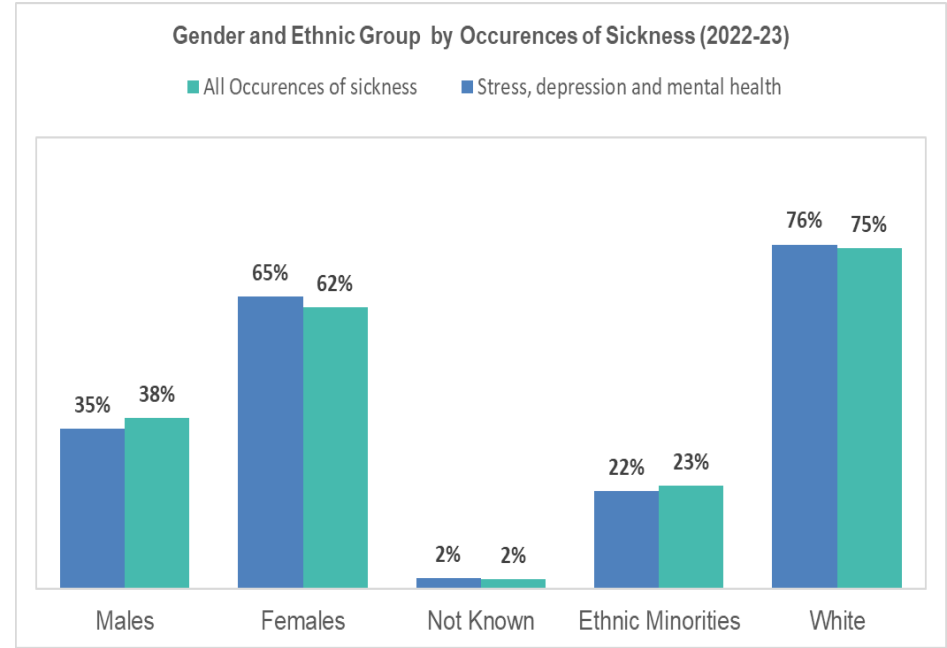


Stress related sickness and workforce demographics

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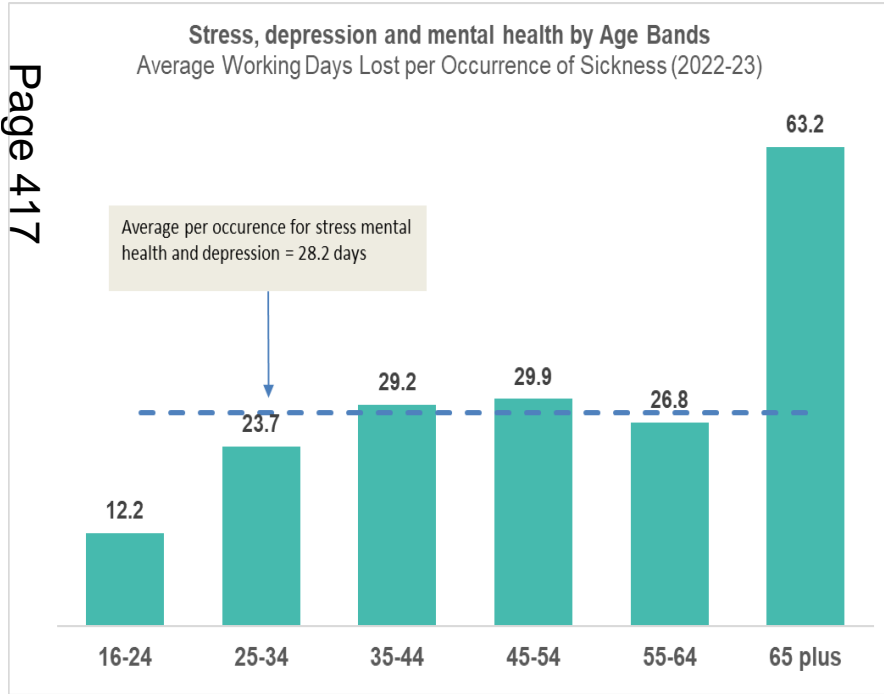


Based on total working days lost, the percentage makeup by gender and ethnic groups is similar for stress, depression and mental health compared to all sickness absence.

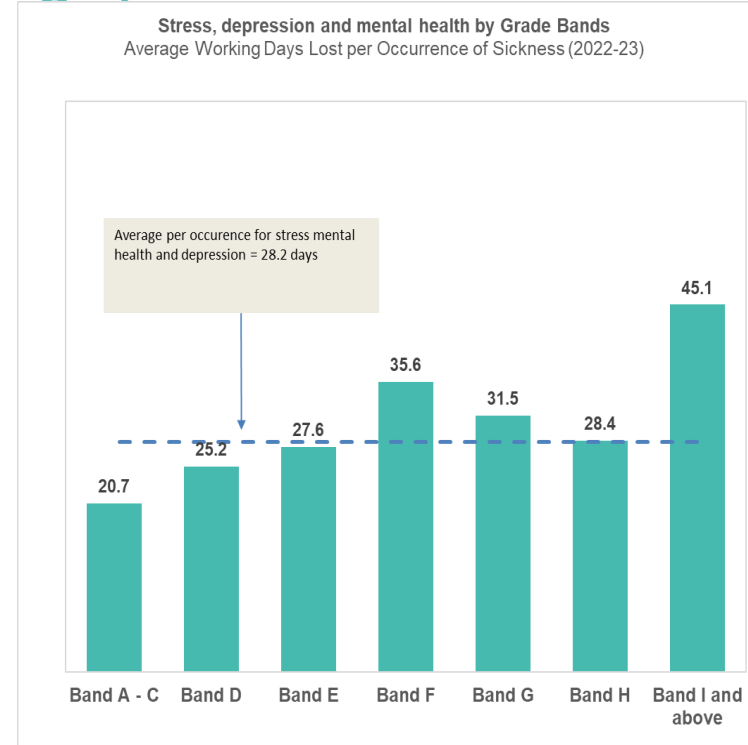


The diversity composition is also similar based on occurrences of sickness.

Stress related sickness and workforce demographics



There is similarity between working days lost per occurrence of sickness across the age bands, except for the youngest and the eldest employees.

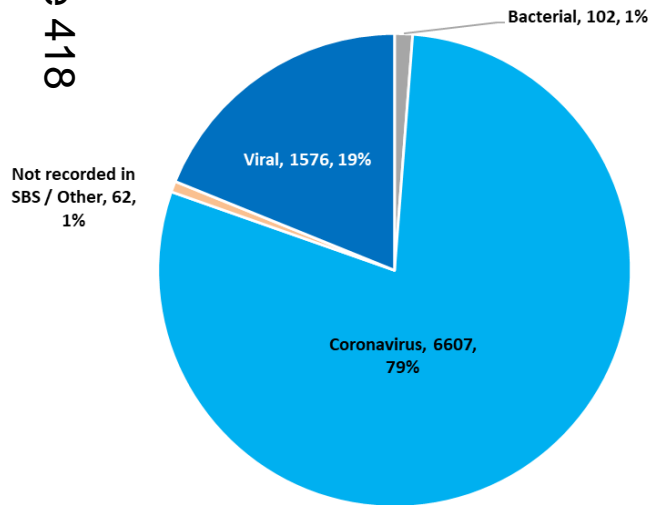


Stress related sickness by occurrence shows progressive increase up to band F, followed by a decline for middle management grades and comparatively much higher level for bands I and above.

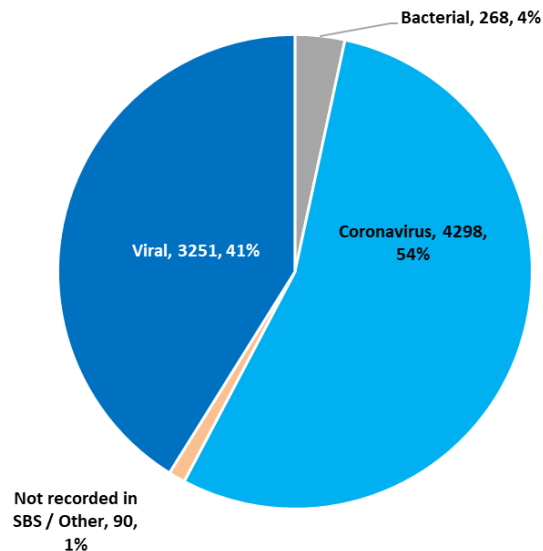
Infections

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Infections 2021-22
(WDL = 8,347)



Infection 2022-23
(WDL = 7,907)



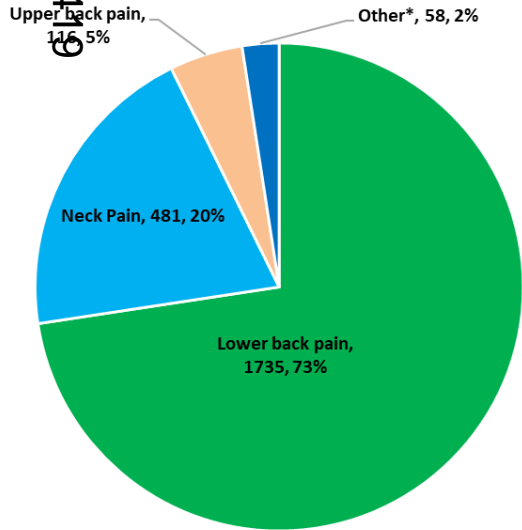
Working days lost due to infections have reduced by 440 (-5.3%).

This is due to a significant reduction due to coronavirus (-2310).

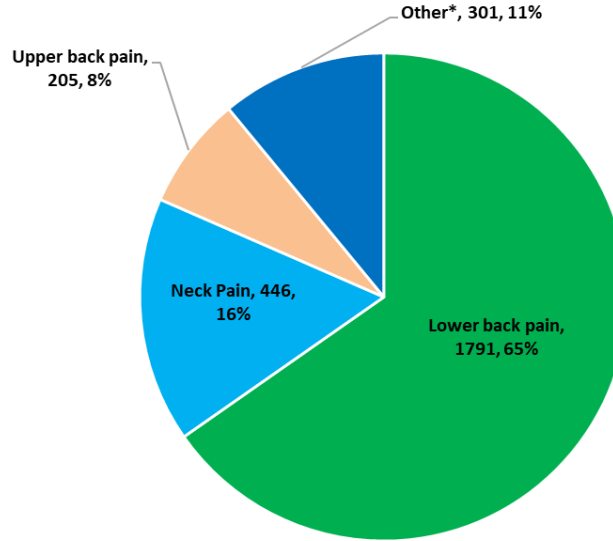
However, most of this has been offset by the expected increase in viral (+1676) and bacterial (+166) infections.

Back and Neck

**Back and Neck
2021-22
WDL = (2,390)**



**Back and Neck
2022-23
WDL = (2,743)**



Working days lost due to back and neck have increased by 353 (15%).

Lower back remains the leading cause of back and neck related sickness.

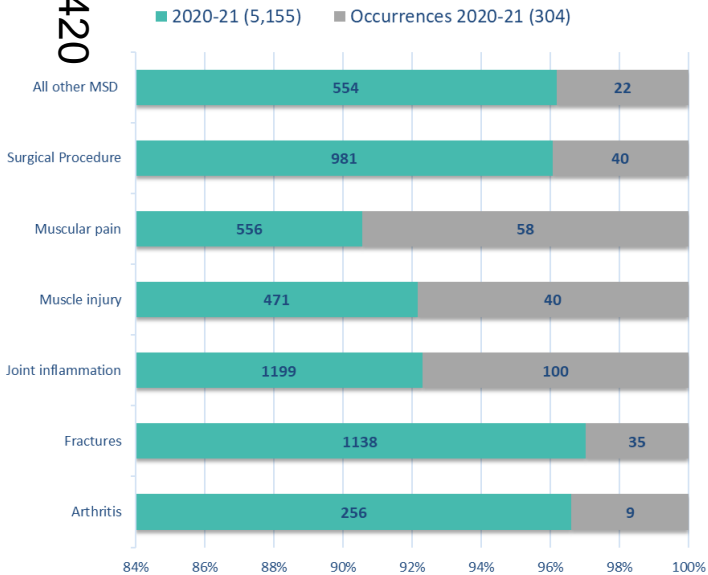
The overall number of occurrences due to back and neck related sickness in 2022-23 was 219, which is an increase of 24 compared to the previous year.

WDL = Working Days Lost (FTE)

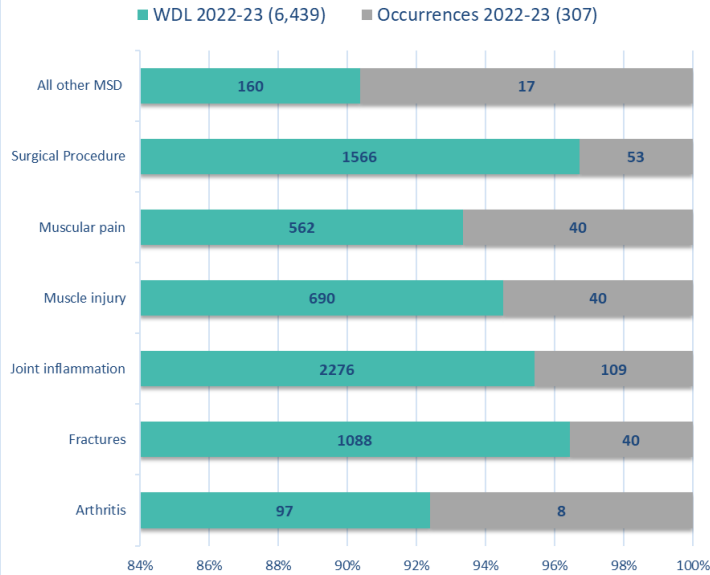


Other Muscular Skeletal Problems

H: Other muscular-skeletal problems
2021-22



H: Other muscular-skeletal problems
2022-23



Working days lost due to other muscular skeletal problems in 2022-23 was 6,439 compared to 5,155 in 2021-22. This is an increase of 1,284 working days (25%).

Joint Inflammation; surgical procedures and fractures were the main reasons for other muscular skeletal related sickness.

The overall number of occurrences due to other muscular related problems in 2022-23 was 307 compared to 304 in the previous year.

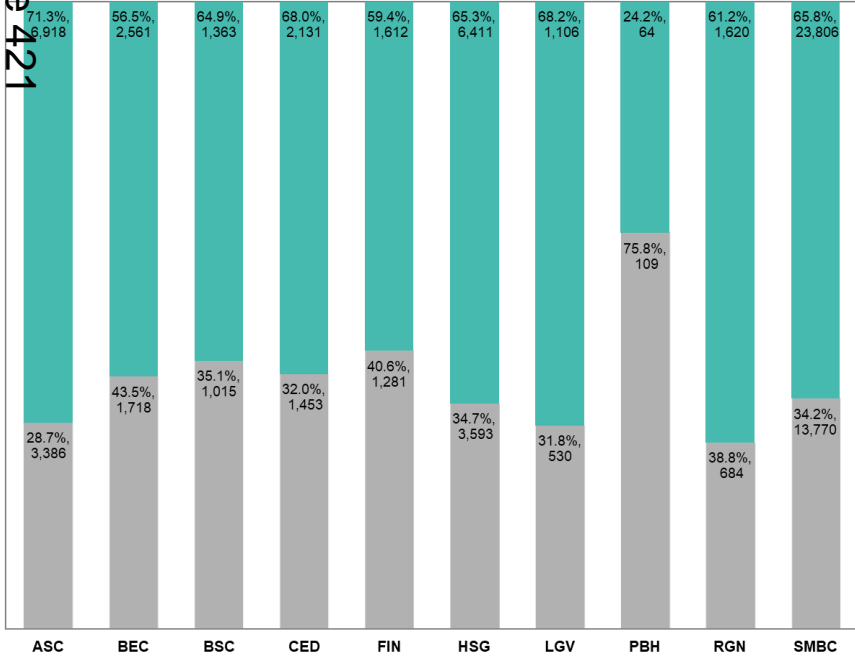


Short-Term and Long Term Sickness

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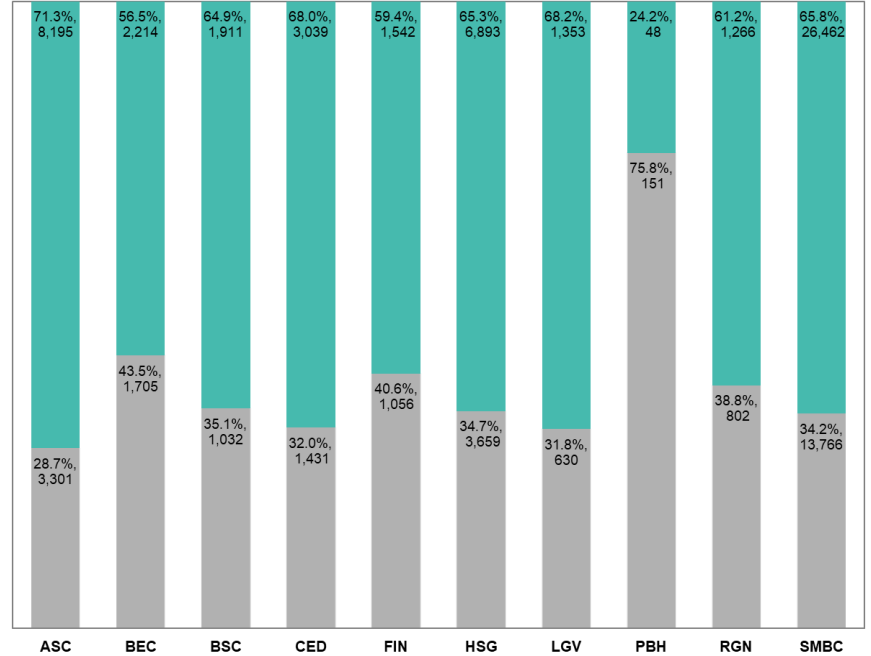
Short-Term and Long-Term Sickness by Directorate 2021-22

■ Short-Term (13,770) ■ Long Term (23,806)



Short-Term and Long-Term Sickness by Directorate 2022-23

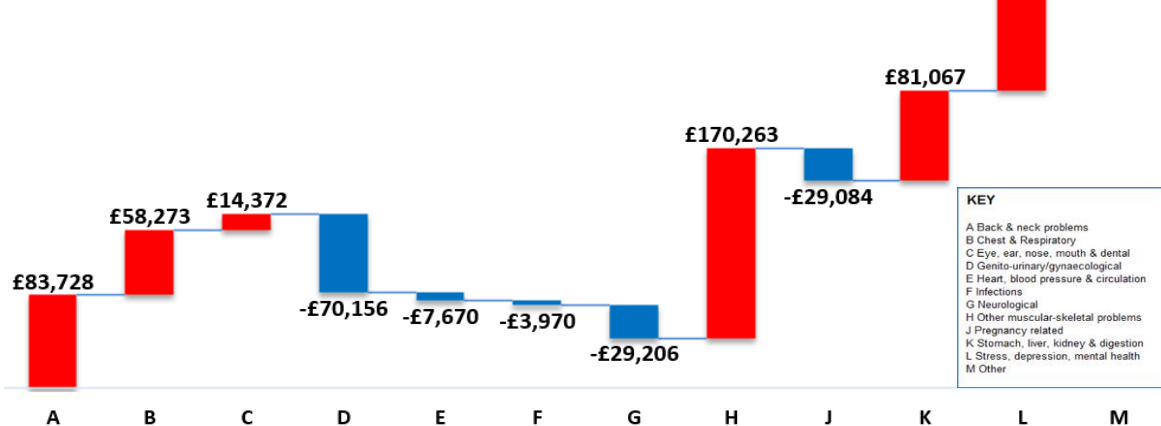
■ Short-Term (13,766) ■ Long Term (26,462)



Cost of sickness

Cost of Sickness by Causes

Directorate	2021-22 (£4.293m)	2022-23 (£4.890m)	Trend (+£597k)
ASC	£1,065,837	£1,274,531	£208,694
BEC	£454,597	£428,010	£-26,587
BSC	£327,003	£409,821	£82,818
CED	£464,565	£585,551	£120,986
FIN	£339,425	£364,104	£24,679
HSG	£1,125,365	£1,285,429	£160,064
LGV	£212,501	£260,569	£48,068
PBH	£27,917	£32,243	£4,326
RGN	£263,734	£249,660	£-14,074
SMBC	£4,292,779	£4,889,918	£597,139



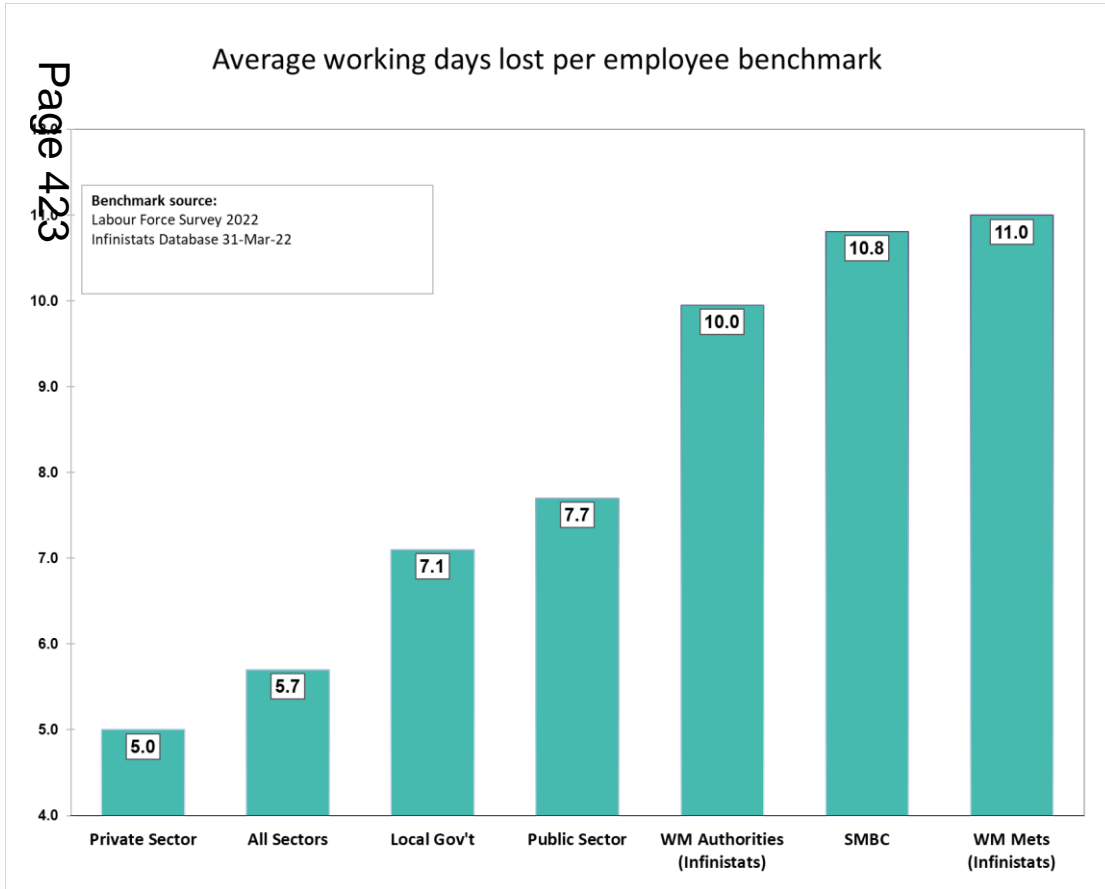
Cost of sickness in 2022-23 was £4.89m compared to £4.29m in 2021-22, this is an increase of almost £600k

A significant proportion of this increase (72%) was due to stress, depression, mental health and other muscular skeletal problems.

Cost of sickness is a measure unproductive time and is calculated as follows:

Cost of sickness = Full-time equivalent working days lost for each occurrence of sickness * the daily rate of pay
(Daily rate of pay = Annual salary/52/37*7.4)

Benchmark – average working days Lost per employee



For benchmarking two separate data sources are included: Labour Force Survey 2022 and Infinistats - Regional Benchmarking Database for West Midlands Authorities.

Sandwell is 3.7 days above the benchmark for Local Government and 0.8 days above the median for the West Midlands Authorities.

The WM Mets average is based on data for the year 2021-22 from 4 out of the 7 West Midlands Met. Authorities: Dudley (14.1); Solihull (10.8); Wolverhampton (10.7) and Sandwell (10.3)

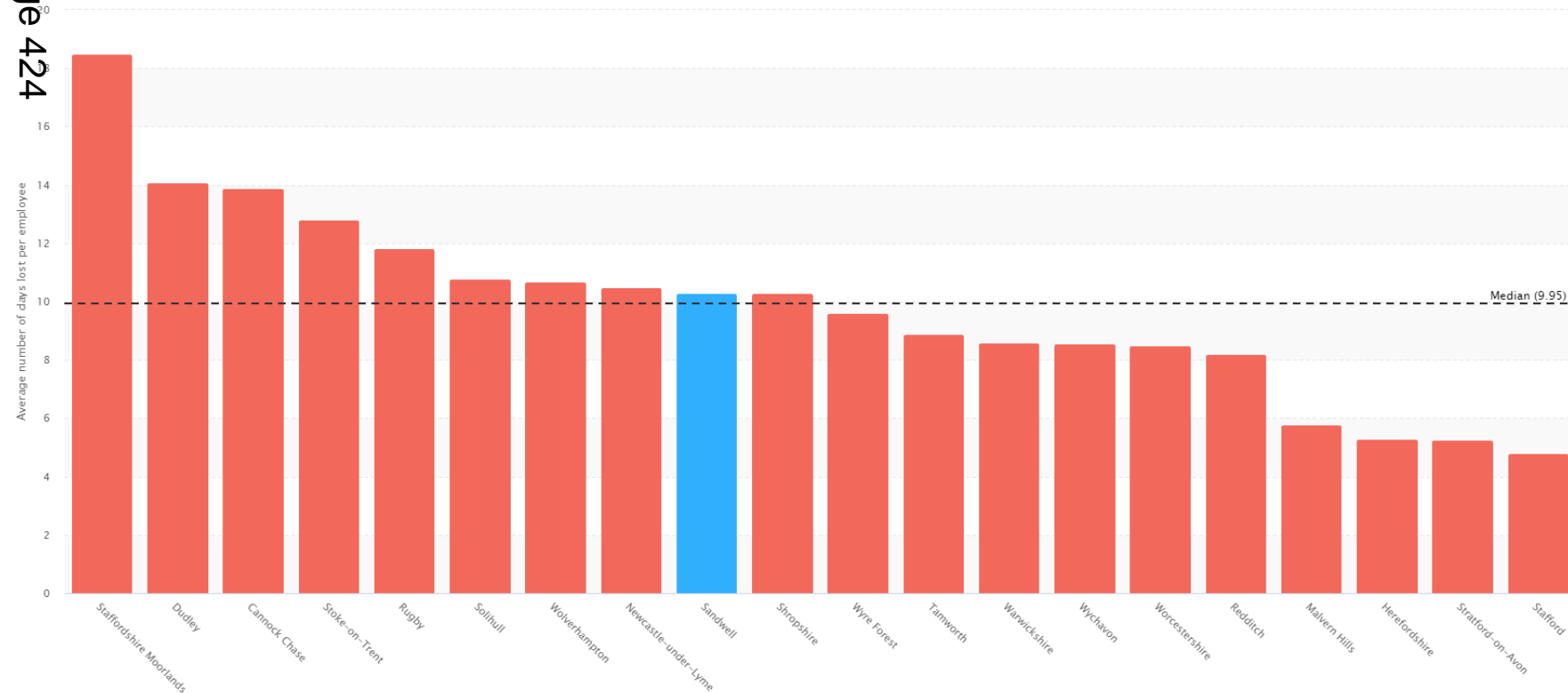
Working days lost per employee- West Midlands Authorities

Sickness Absence: Average number of days lost per employee ▾

12 months up to 31st March 2022 ▾

Sandwell's average number of days lost per employee of 10.3 is the lowest in the METs. It has risen by 33.8% since the last survey in 2020/21, when it was 7.7. This compares with a median average change of +34.4% for the METs since 2020/21.

Download/Export

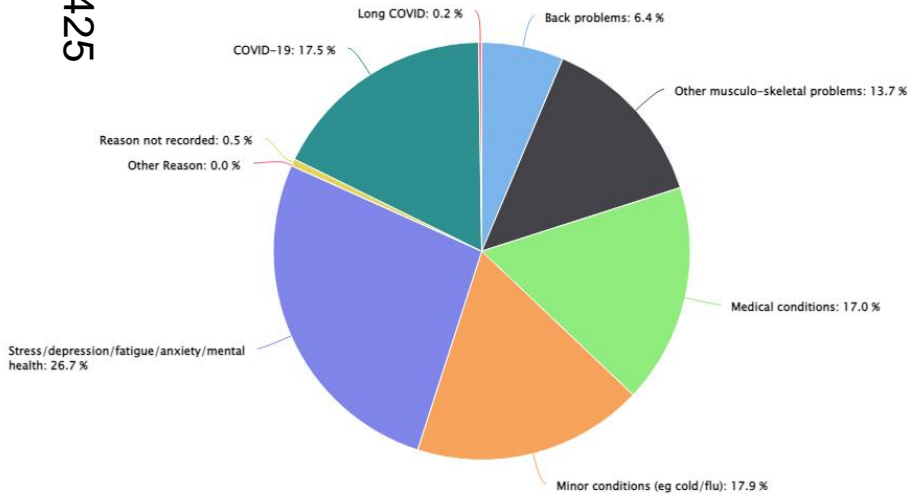


Days Lost By Reason - West Midlands Authorities

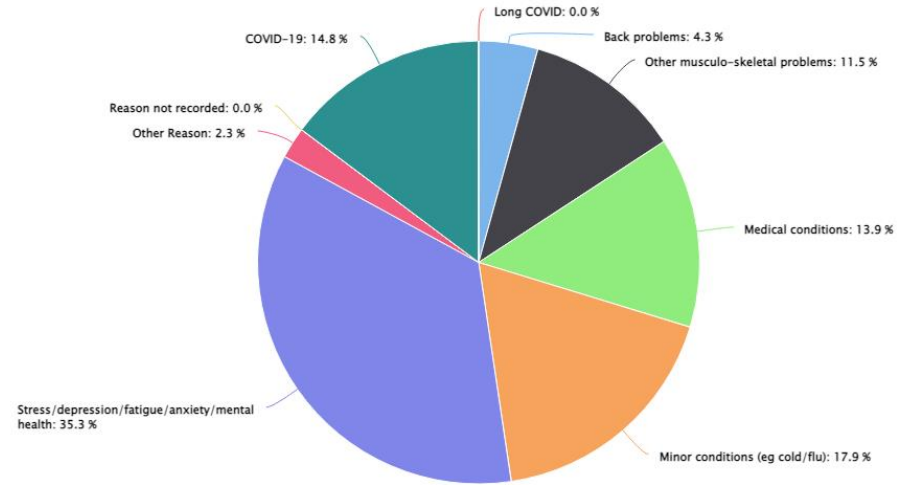


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Days lost by reason
12 months up to 31st March 2022
Sandwell's figures



Median figures across selected respondents



The latest available data for the West Midlands (METs and District) Authorities shows that sickness due to stress, depression and mental health accounts 27% of all sickness compared to 35% for the Regional Authorities.

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Customer Experience Performance Quarter 4





Customer Experience Performance Quarter 4 and Annual – targets not met

	Q4 target	Performance	DOT	Annual target	Annual Performance	DOT
SARs compliance with timescales	95%	67%	↓	95%	67%	NA
FOI compliance with timescales	95%	87%	↑	95%	76%	

For FOI's we have seen an improvement in compliance with statutory timescales in each quarter of 2022 / 2023 from 66 % in Q1 to 87% in Q4. This is showing that the measures put in place by the Governance Team and Directorates across the Council are working. We are expecting this upward travel in performance to continue into 2023 / 2024.

To improve performance for SARs compliance, the service is looking at the allocation of case workers to directorates, how they can be better tracked by the team and refreshed training for staff.





Customer Experience Performance - Quarter 4 and Annual – targets not met

	Q4 target	Performance	DOT
Revs and Bens Contact Centre Average Call Time	8 minutes	8m 32s	

In revenues and Benefits, calls are traditionally longer at the end of the financial year as Customers often need to make financial arrangements to clear Council Tax arrears apply for assistance they may be entitled to, to clear their outstanding Council Debts before the end of the financial year. More resource has enabled us to offer more engagement with the customer to come to an amicable arrangement





Customer Experience Performance - Quarter 4 and Annual – targets not met

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	Q4 target	Performance	DOT
Adults Contact Centre Average Wait Measure	30 seconds	1 Minute 4 Seconds (YE - 1 minute 11 seconds)	↓ ↓
Adults Contact Centre Average Call Time (per call)	540 Seconds	559 Seconds (YE - 558 Seconds)	↓ ↓

For the Adult Contact Centre Wait Measure, Internet issues affecting LAS and the Blue Badge system, in regards to the speed and when trying to key from tab to tab. This affects the agents overall time when trying to wrap up a call as they often have to restart either the application or on occasion the laptop. The postal strike led to repeat calls from customers to query if we have received their paperwork. We have had a few days in the last few months where LAS has been down for a whole day affecting this.

The Adult Contact Centre Average Call Time measure has come in just shy of the 540 target. The service has identified a number of calls/emails meant for other departments around the council (as a result of changes in customer facing services i.e. phone numbers/emails closed or directing to online services), a task is currently afoot to list to analyse these calls.





Customer Experience Performance - Quarter 4 and Annual – targets not met

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	Q4 target	Performance	DOT
Corporate Contact Centre Abandonment Rate	8%	12.39% (YE – 11.68%)	↑
Corporate Contact Centre Average Wait Measure	2m 30 s	4m 54s (YE -4m 57s)	↓ ↑

Abandonment rate targets in the CC were missed which can be attributed to vacancies, sickness, ICT issues, continuing support in the OSS and from the 21st March also providing a front facing services at West Bromwich and Blackheath Library twice a week as part of the Community Hubs Pilot. Recruitment issues continue with 2 appointments in January later withdrawing.. However, some successful appointments have been made and remaining vacancies will be advertised. Whilst interviews have been taking place we have also attempted several times to fill vacancies with temps without success. Regular ICT issues have also impacted on performance during Q4.

Call Wait times in the CC have increased in Q4, again due to staff vacancies sickness, supporting other front facing services and ICT issues. We have also experienced a huge increase in the number of calls regarding the new garden waste services during February and March compared to previous years - February 168% / March 153% which has also impacted call wait times.





Customer Experience Performance – contact via Channel YE comparison

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	YE 2021/22	YE 2022/23
Telephone	51.26%	41.86%
My Sandwell	42.53%	51.11%
Face to Face	2.09%	3.93%
Email	4.12%	3.10%

There has been a marked decrease in Telephone contact, and an increase in the use of My Sandwell.

There has also been an increase in Face to Face contact, and a reduction in Email contact.

Targets could be set for these PIs based on the strategy for Channel Shift.





Customer Experience Performance - Quarter 4

	YE 2021/22	YE 2022/23	DOT
Numbers of complaints received	2593 Stage 1 Complaints, 135 Stage 2 Complaints	3330 Stage 1 Complaints 142 Stage 2 Complaints	Down Down
Numbers of Stage 1 and Stage 2 Complaints upheld	846 Stage 1 Upheld, 20 Stage 2 Upheld	1045 Stage 1 Upheld 22 Stage 2 Upheld	Down Down
Number of MP Enquiries received	2127	2305	Down
Numbers of compliments received	382	382	Same

There has been an increase in both Stage 1 and Stage 2 complaints, the number of complaints upheld and the number of MP enquiries at the end of 2022/23 compared to 2021/22.

This increase will also have put additional pressure on services.

Consideration of targets for these indicators may help to drive improvement. Work on the Customer Transformation and new Customer Service Standards will also help to improve performance over the next year.





Organisational Health Performance Annual





Organisational Health - Negative Direction of Travel

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Description	2020/21 Outturn	2021/22 Outturn	2022/23 Outturn	Direction of Travel	Reporting Cycle	Benchmark
The percentage of top 5% of earners that are women	53.6%	54.8%	53.2%	↓	Annual	60% Infinistats 2021/22 Median for West Midland MET Authorities (3 out of 7 – Dudley, Sandwell & Solihull)
The percentage of top 5% of earners who have a disability	2.2%	2.2%	1.9%	↓	Annual	3.2%
Average working days lost per employee due to sickness absence (FTE)	.71 (6.42 excl. coronavirus)	10.31 (8.50 excl. coronavirus)	10.81 (9.65 excl. coronavirus)	↑	Quarterly	11.0 days (9.95 All WM Authorities) Infinistats 2021/22 Median for West Midland MET Authorities (4 out of 7 – Dudley, Solihull, Sandwell & Wolverhampton)
The percentage Disabled employees (see note 1)	4.5%	4.7%	4.3%	↓	Annual	16.6% Sandwell economically active disabled and ethnic minority population (Ages 16+) ONS Annual Population Survey Jan-21 to Dec 21
Number of apprentices as at year end	71	69	47	↓	6 Monthly	N/A
Number of formal grievance cases	NA	17	32	↑	Annual	N/A





Organisational Health - Downwards Direction of Travel

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Sickness absence is increasing although it is below the benchmarking figure

There are significantly fewer apprentices than there were; however there are plans to increase the number of apprenticeships in the Council

Top earners who are female, top earners who have a disability, and the number of disabled employees has decreased

The number of formal grievance cases has increased from 17 in 2021/22 to 32 in 2022/23





Organisational Health – Sickness Absence

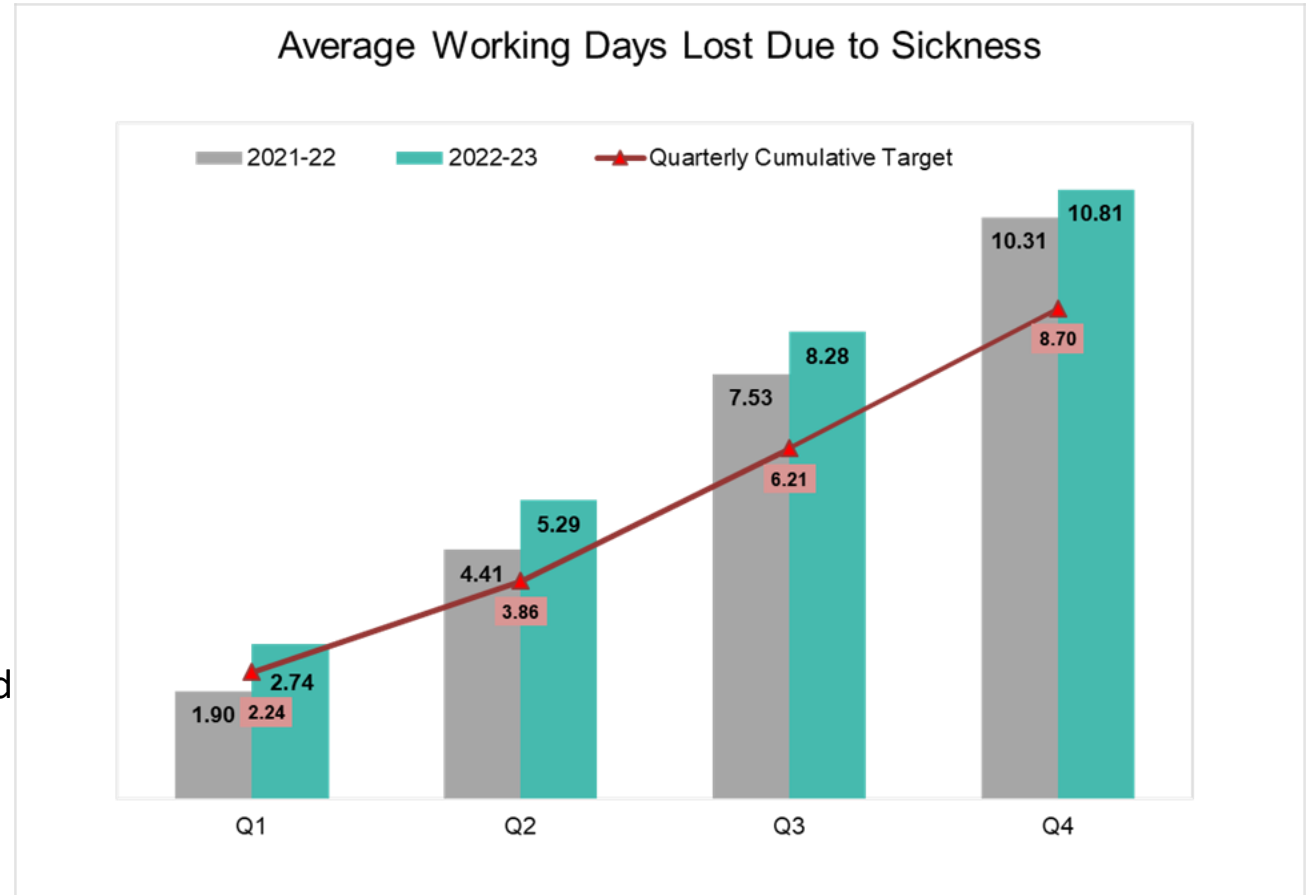
Page 437
Average days lost per employee due to sickness this year was 10.81 compared to 10.31 days last year, which is an increase of 0.5 days

Sickness levels have increased for the last two consecutive years since the coronavirus pandemic began in 2020-21.

Borough Economy; Finance and Regeneration and Growth have achieved a reduction in sickness compared to last year. All other directorates have seen an increase and the highest increase was for Law and Governance.

The most significant increase is for stress related sickness and other muscular skeletal problems

Cost of sickness in 2022-23 was £4.89m compared to £4.29m in 2021-22, this is an increase of almost £600k





Financial Health Performance Q4





Key Contracts Summary – SCT Q4 Michael

Performance against the contract KPIs continues to be largely maintained. At the end of Q4, 11 out of the 15 KPIs were green, with three in the amber tolerance zone. There continue to be significant issues in recruiting and retaining social workers, with the Vacancy Rate indicator remaining red however performance has marginally improved.

Key highlights:

There are less children in care at the end of Q4 (802) than at the end of Q3 (816)

The rate per 10,000 of children in care in March is 94.5. This is a significantly better position than March 2022, when the rate per 10,000 was 101.7

The number of children on a child protection plan has decreased over the last 12 months with 339 children on a plan in March 2023 compared to 408 in March 2022.

The financial position remains similar to Q3. The expectation of SCT was to achieve a surplus of £1.9m in 2022/23, however they continue to experience pressures from exceptionally high cost placements and increased costs linked to staffing. SCT are projecting a very small surplus at the end of the financial year: this will mean that the deficit from earlier years will be slightly reduced this year





Key Contracts Summary – Q4 Serco

Page 4/10

Key outcome targets are discussed at an operational level and at the monthly senior management meetings.

The SMBC team has well established systems in place for the monitoring of performance against the KOTs for this contract. Work is progressing to upload the Serco contract onto the Council's Intend Contract Management platform.

Validation of year-end annual KOTs is ongoing, these will be reported retrospectively in the Q1 2023/4 performance report.

Missed bins remain a challenge for the service. Continuing from quarters 2 and 3, throughout quarter 4 (and into quarter 1 2023/4) there have been periods of sustained service disruption. Serco report the cause of the missed bins as a combination of workforce unavailability and vehicle breakdowns.

In Q4, street cleansing performance is substantially improved. The Street Cleansing Improvement Plan went live in the middle of Q3 and Serco have now purchased a suite of new equipment including mini-sweepers, large mechanical sweepers and electric street vacuums, all of which should significantly improve the borough's cleansing standards.





Key Contracts Summary – Q4 Serco

The improvement focus for Q4 was in the following 3 areas:

Improving service reliability

Alongside Serco's TOM, additional focus has been placed on Serco's fleet replacement programme. Serco are about to place an order for 16 new RCVs.

Flats recycling

Completing the pilot of new recycling options at Kenrick House. The pilot conducted in Q4 has yielded positive results suggesting better recycling than the borough average.

Charged Garden Waste

Following agreement by Cabinet in November, the Council and Serco have worked together to design, implement and launch a subscription-based garden waste service. The subscription system went live on 1 February and the first collections for the subscription-based service were from 27 March. As at the end of Q4 just under 19,000 residents had subscribed to the service (as at 13/05/23 this has risen to 29,055 residents to a value of £1.03m).





Key Contracts Summary – Q4 SLT

Page #12

Following approval from leadership team and cabinet, officers are now seeking to extend the termination period with SLT to March 2027, due to the cost benefit in relation to utility costs.

A new suite of performance indicators has now been agreed with SLT. No set targets were agreed with SLT for the 'transition period' (i.e. the termination notice period) however, SLT do provide monthly performance updates and quarterly performance monitoring reports.

Headline figures include;

- Memberships: Increased in the quarter by 456 members (+5.2%)
- Membership comparison with March 2022: Increase of +922
- Memberships compared to pre-pandemic (December 2019): -1,615 (-14.9%)





Key Contracts Summary – Q4 SLT

Page 443

Financial performance to 31 March for the year to date is presented in figure 1 below. This indicates trading income at £189,047 modestly ahead of the £151,389 budgeted. Likewise expenditure is £10.34m, £897,826 more than the £9.4m budgeted. Overall financial performance is good and ahead of projected budget resulting in a pre-audit position of -£40,186.

The current improvement focus is across 3 key work streams

- Trading – identifying how SLT's post-Covid trading is rebounding in comparison to national and statistical comparators
- Supporting the transition to the LATC
- Supporting preparation for the public opening of Sandwell Aquatics Centre (SAC).





Key Contracts Summary – Q4 Places Leisure

Page 14
There are a number of Activity and Sports Development Programmes:

Escape Pain – for residents with lower joint pain; over a 12 month period we will run 6 course at site and 1 in the community.

Drug & Alcohol Recovery Project - Funding received for a further 100 3-month Premium memberships. All 100 prior membership were onboarded before the end of March 2023.

NHS Rehab Bookings – the NHS Pulmonary Rehab, Covid Rehab and Pain Managements bookings have renewed their bookings for a further 6 months. We are currently working with the Pain Management booking to look at a follow on session for their clients exiting their programme through funding from the NHS.

Sandwell Violence Prevention - BoxClever Mentoring ran some tasters in February and sessions throughout March. This has now funded by local Violence Prevention police funding and we are working to launch this for the next 11 months.

Whilst participation data for March 2023 is not yet available, the annual total to date is already much higher than in previous years.

Current Year to Date Participation vs FY22 and FY20			
	FY23	FY22	FY20
Total	364,772 (excluding March data)	280,786	445,800

The number of visits for January and February was 69,003

Memberships Year to date: Fitness Live (increase from 2019-2020 year end) Swimming lessons (down from 2019-2020 financial year end).





Financial Performance – Q4 targets

Page 445 **not met** Simone & Gillian

Indicator	Q4 Performance	DOT from previous quarter	Q4 Target	Q4 Commentary
Sundry Debt Collection	84.47%	↑	98%	Collection increased less than 0.5% on Feb 23. 8k more invoices this year compared to last year and some large invoices raised in March which are all due immediately as we have immediate payment terms.
Housing Benefit Overpayment	£1.353m	↑	£1.1m	Increase on previous quarter just below target
Number of days taken to process Housing Benefit Changes in Circumstances	8	↓	3	Target not met for year, but last reported DWP national figure was 9 days which we are still below
% of ASC payments made on time in accordance with contract terms	93%	↓	Revised Target 95%	Delayed payments in CCBU were due to delay prior to CCBU processing, working with ASC to resolve these issues





Financial Performance – Q4 targets

Page 446 **not met** Simone & Gillian

Indicator	Q4 Performance	DOT from previous quarter	Q4 Target	Q4 Commentary
% of NRC Financial Assessments / re - assessments within 3 weeks (21 days) of CPLI approval	30%	↓	Revised Target 70%	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog
% of Residential Financial Assessments within 8 weeks (56 days) of CPLI approval	57%	↑	Revised Target 85%	Performance adversely affected in November a all staff focussed on implementation of revised NRC policy, seeking additional resource to clear backlog
SI66a - Rent collected as a % of rent due			95.55%	Considering Sandwell is ranked as the second poorest area in the country on the new 'cost of living vulnerability index' and is listed as the eighth most deprived Borough in England, just narrowly missing the cash collection target is a good result for the service, especially as the cost of living crisis continues to impact household incomes. .





Corporate Plan Quarter 4 Progress







Overview

- Our Corporate Plan contains seven strategic outcomes that our nine directorates deliver on.
- This report details the progress made during quarter 4 (January to March 2023) in delivering the actions that underpin our strategic outcomes.
- Each action in directorate business plans that contributes to a corporate plan action has been RAG rated using the following categories:

On Track	Progress against the action is good and there is i) a low level of risk and/or issues; and/or ii) progress is in line with the delivery date with no/ minor slippage (e.g. less than 2 months); and/or that iii) there is no or minor concern around the measures of success being fulfilled.
Medium issues/risks/slippage	Progress on the action is being made but there is i) a medium level of risk and/or issues and/or ii) slippage (actual / projected) of less than 3 months; and/or iii) there is a medium level of concern that the measures of success will not be achieved
Significant issues/risks/slippage	There is a significant level of risk, issues and/or slippage (e.g. more than 3 months) or significant concern around the measures of success being fulfilled

Q3>Q4 Direction of Travel

	Q3		Q4
Actions on Track	272		249
Medium issues/risks/slippage	101		69
Significant issues/risks/slippage	3		3
No update available	34		90






Headlines – Corporate Plan Monitoring Q4

	Best Start in Life for Children & Young People	People who Live Well and Age Well	Strong Resilient Communities	Quality Homes in Thriving Neighbourhoods	A Strong and Inclusive Economy	A Connected & Accessible Sandwell	One Council One Team	Totals
No of Corporate Plan Actions	17	20	21	20	22	18	27	145
No of directorate actions contributing	46	127	63	33	41	28	72	410
On Track	42 (38)	64 (91)	52 (44)	19 (19)	19 (23)	16 (16)	41 (42)	253 (273)
Medium issues/risks/slippage	4 (5)	30 (34)	4 (11)	8 (9)	7 (7)	5 (7)	19 (28)	77 (101)
Significant issues / risks/ slippage	(0)	(0)	1 (1)	(0)	(0)	(0)	2 (2)	3 (3)
No update available	0 (3)	33 (2)	6 (7)	6 (5)	15 (11)	7 (5)	10 (0)	77 (33)

() represents Q3 figures



DoT Red Actions – Corporate Plan Monitoring Q3 – Q4

Strategic Outcome	Red Action from Q3		Q4 Update
Strong Resilient Communities	Bring together governance arrangements and budgets to ensure VCS grants are aligned to corporate objectives		Grant reviews concluded to ensure funding is aligned to council priorities, new grant agreements in place for 2023/24. Team continues to operate at less than full capacity. Annual report being compiled for 2022/23 on impact of grant funding. Work on governance arrangements to commence in May 2023.
One Council One Team	Develop Corporate Data Strategy to define and deliver our approach to Business Intelligence		Corporate Performance Manager in post end February 2023 with remit to lead on development of the Data Strategy. Joint working with Public Health on workshop with Better Use of Intelligence Group in 2023/24 Q1 to share good practice and commence development of BIS. New date to be determined following workshop.
	Undertake a lean system review of the Councils payment processes improve current performance		Work has begun on this by C.Co and some communications have been circulated internally to remind people of the process that should be followed. External comms will also be sent out soon. Changes have been made to the 'late payments report' to provide more accurate data.

Key Messages

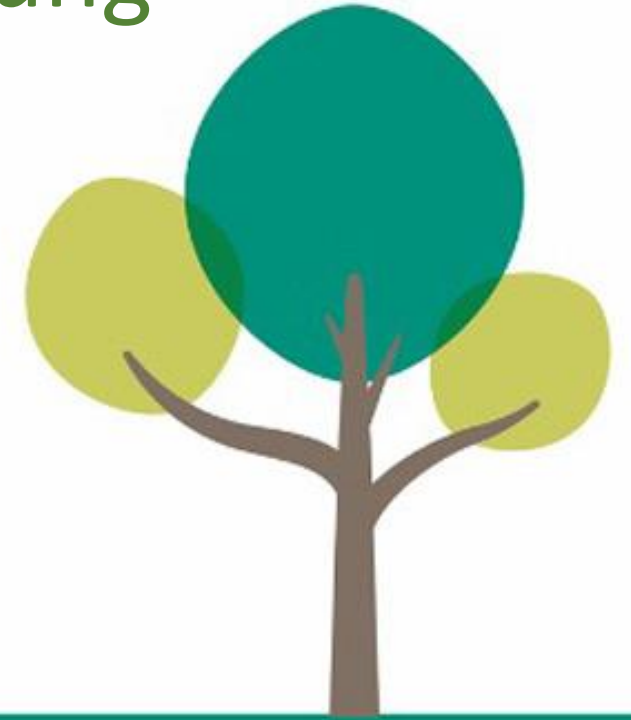
We are continuing to deliver and remain on track for a large proportion of actions.

Many of the amber rated actions relate to recruitment or capacity issues, this is across all directorates.

Three red actions have carried over from Q3, no change in status.

Best Start in Life for Children and Young People

Quarter 4 Progress



Headlines and Overview: Best Start in Life

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- Good progress has been made under the themes of First 1,000 days and Ready for School in respect of early years' language development.
- There have been some improvements in educational outcomes for children and young people and a refreshed work experience offer.
- Support to vulnerable children is progressing with the School Nursing Service having a designated Vulnerable Children's Team and children receiving targeted support around relationships and sex education.
- There has been some slippage in support to babies and parents, performance has declined due to staffing pressures - 26% vacancy rate for Health Visitors. This is a national issue - will be discussed as part of co-operative working.
- School Nursing Service vacancies are reducing, but the increase in referrals continues. Referrals continue to be triaged, which means that there is a longer waiting time than previously to deal with non-urgent cases.

No. of Corporate Plan Actions							17
No. of directorate actions contributing							46
On Track	42	Medium issues/risks	4	Significant issues/risks	0	No Update	0



Summary - Green Actions – On Track

First 1,000 days

- The Sandwell Speech, Language and Communication Pathway is now complete with an offer to parents of pre birth service and interventions, screening and support for all stages of development from 0-5 year olds.
- There is a potential for increased birth registrations on account of the future opening of the new Midland Metropolitan Hospital – recruitment to support this is on track and facilities at Sandwell Register Office have been improved to account for the increased number of appointments
- The delivery plan for the development of family hubs in all six towns has been approved by the DfE and a strategic lead appointed to oversee the implementation of these family hubs ; the reach of the children’s centres has increased (20% for young people and 24% for parents). This is across all areas with Oldbury and Wednesbury seeing the largest increase and 60 active volunteers are in place.





Summary - Green Actions – On Track

Ready for School

- Addressing language development in partnership with other local authorities is on track with the new pathway for Speech and Language Therapy (SALT) and Inclusion Support Early Years (ISEY) enabling the council to support partnership working with families.
- **Supporting improvements in home learning environments** – maintaining a safeguarding oversight by continuing to provide support and challenge to ensure children receive a suitable education is currently on track
- **Early Years Multi-Agency Professionals Group** - the group continues to meet to discuss latest Early Years issues including the development of the Family Hubs. This is despite the ISEY manager post remaining vacant. The meeting continues to attract a multi agency membership.
- **Supporting social mobility projects that address early language** – the National Literacy Trust have donated 5 new books per baby . 405 babies received 5 new books each. Library projects in partnership with children’s centres have been delivered and are on track; training for foster carers focussing on development and speech, language communication continues.





Summary - Green Actions – On Track

Ready for School

- **School places** - on track to maintain the pupil place planning data to inform forecasting and SCAP returns for the DfE.
- An interim AD - inclusive learning has been appointed and will develop a methodology for the projection of the expected demand for places to meet provision for children with Special Educational Needs and Disabilities – discussions on appropriate methodology are imminent
- **Improving educational outcomes for children and young people.** This work is on track Increased the proportion of school and academies rated good or better by Ofsted. The number of Primary schools rated as 'Good' or 'Outstanding' is now 86%; whilst this is just below regional (88%) and national comparators (90%), performance has improved throughout the year. The number of Secondary schools rated as 'Good' or 'Outstanding' has been maintained throughout the year at 79% (again just below regional (82%) and national comparators (81%))
- **Refreshed work experience offer.** Induction pack is currently being refreshed to ensure work experience staff have a sufficiently robust induction to enable them to get the most out of their experience.





Summary - Green Actions – On Track

- **Support to vulnerable children** - the School Nursing Service includes a designated Vulnerable Children's Team that works with children outside of the mainstream school settings - including STEPS (New Arrivals), Pupil Referral Units, Children Missing Education etc.
- Vulnerable children and young people continue to receive support around relationships and sex education through targeted one-to-one provision
- **Commission bespoke community-based support for children experiencing Domestic Abuse** - no referrals for Our Futures during Q3 & 4 as programme redeveloped into Flourishing Futures. The programme was relaunched in December 2022. Total of 44 children (some data still outstanding) referred to services during 2022-23. Ongoing promotion and system review to be undertaken 2023-24.





Summary - Green Actions – On Track

- Prevention Of Violence Exploitation (PoVE) Plan and Strategy 2022-23 has been delivered. Draft update and Annual Report shared at Pove 18/4. Will be an Annual Report going to SSP in July on achievements and new refreshed PoVe Plan for 2023-24 shared.
- **Impact of adverse childhood experiences and trauma** - trusted adult training continues to be delivered as a central training offer, to all schools.
- **Corporate Parenting** - the Strategic Corporate Parenting Group continues to meet monthly, The group have reviewed the action plan for 2023, focussing on areas including getting help services (tier 2) emotional wellbeing services for children in care (CIC) and care leavers (CL), life and memory work for children in care, mentoring scheme and the 19-21 NEET data





Summary - Green Actions – On Track

- Work continues with partners to provide early help to children and young people who need it. A partnership event took place this quarter to review progress made in embedding Early Help across the system since the launch of the EH strategy one year ago
- Extended the grant funding available to the community, voluntary sector that supports improvement in mental health and wellbeing
- Vulnerable children and young people continue to receive support around relationships and sex education through targeted one-to-one provision.





Summary - Green Actions – On Track

- Supporting children with SEND in mainstream education settings is included in the School Nursing Service offer. The Service has established pathways in place to signpost and refer to additional support services as appropriate.
- Additional support for Looked After Children is on track.
- Child mental health funding deadline has been flagged to schools and participation promoted. Helping the schools to maximise their funding.
- Poverty proofing work is on track as is work around sexual harassment. Support continues for community mental health programmes with additional funding added in



Performance highlight

	Sandwell	Regional	Stat Neighbour	England
Children in Care at period end (rate per 10,000)	94.5	100	97.6	70

The number of Children in Care has continued to reduce between June 2022 and March 2023. For Q4, the rate is 94.5 per 10,000 (802 children). This is now below the 2022 Statistical Neighbour average of 97.6 and a regional average of 100 (although still higher than the England average of 70). The Directorate is continuing to review a safe and robust exit strategy for children placed with parents, children on Section 20, Placement Orders (Adoption), Special Guardianship Order (SGOs) and Children in Court Proceedings.



Performance highlight

	Sandwell	Regional	Stat Neighbour	England
Rate of Children on a Child Protection Plan per 10,000 CYP population	39.5	51.07	52.6	42.1
Children becoming subject of a CP Plan for the second or subsequent time (within 2 years)	10%	10.6%		

The rate of children on a Child Protection Plan is lower than all benchmarking comparators.

Children becoming subject of a CP Plan for the second or subsequent time (within 2 years) is 10%, lower than at any other point throughout the year and in line with regional comparison at 10.6%. This illustrates that in the majority of cases, Children are leaving the service in a safe and robust way and without further statutory intervention required.



Performance highlight

	Performance	DOT
Early Help - Partner organisations completing Appropriate Early Help Assessments	1104	Up (bigger is better)
Early Help - Number of Allocated Lead Professionals by Organisation	1017	Up (bigger is better)
Early Help - Referrals to Social Care with no evidence of Multi-Agency Early Help in the prior 12 months	72%	Down (smaller is better)
Early Help - Number of Step Downs to Multi-Agency Early Help that do not return to Social Care within 12 months	81.3	Down (smaller is better)
Early Help - Number of Children/Young People receiving intervention	1017	Up (dependant)

There has been a reduction in referrals to Social Care with no evidence of Multi-Agency Early Help in the prior 12 months indicating that more children have been supported by other agencies before it has escalated.

There has also been a reduction in the number of Step Downs to Multi-Agency Early Help that do not return to Social Care within 12 months providing a good indication that children are being stepped down appropriately and that early help services are meeting need.



Performance highlight

	Sandwell	Regional	Stat Neighbour	England
% of 16s and 17s not in employment, education or training (NEET)	1.2	2.9	3.3	3

The Q4 stands at 1.2%, lower than the regional (2.9%), statistical neighbour (3.3%), and England (3%) figure.





Summary - Amber Actions – Medium issues/risks

- **Public health support to babies and parents** – there has been no change from Quarter 3 and Quarter 2 New Birth Visits: Q2 22/23/ The total was 97.6%. 63% within 14 days and 34.6% after 14 days. Performance has declined due to staffing pressures - 26% vacancy rate for Health Visitors. This is a national issue - Will be discussed as part of co-operative working.
- **Schools admissions** – schools appeals officer post which was filled has now become vacant and capacity to deliver the school appeals service has been impacted due to long and short term sickness absence. This is being mitigated by existing staff undertaking learning and development to offer support to the service alongside other colleagues with experience providing the service.
- **Working with the Sandwell Children's Trust to improve quality of children's social care** - 14 KPIs have been agreed between the Council and SCT, the final KPI is being discussed. Work is still being undertaken to finalise the tolerance and failure levels for each target. The final agreement of the KPI's will be between the Chief Executive of the Trusts and the DCS at the Council. The aim was to have these in place for the 1st April however there was a disagreement in respect of one of the proposed KPI's that went through a process of dispute resolution.





Summary - Amber Actions – Medium issues/risks

- School nursing - School Nursing Service vacancies are reducing, but the increase in referrals continues. Referrals continue to be triaged, which means that there is a longer waiting time than previously to deal with non-urgent cases.



Performance highlight

	Sandwell	Regional	Stat Neighbour	England
Vacancy rate of social workers	26%	16.3%	14.7%	16.7%

The data is based on Social Worker total vacancies, including agency workers who are covering permanent posts. We have a higher number of SW vacancies than regional, statistical neighbour and national comparators. Whilst this did reduce during the year (down to 13.4% at Q2) it increased again in Q3 (20.5%) and again in Q4.

Social Workers recruitment is a national issue with many LAs experiencing social work staffing pressures. In addition, the recruitment of agency SWs continues to be highly problematic (especially within the Child protection and Court Teams) with the project teams' model being preferred by the agencies, driving costs significantly and creating a 2 tier within agency workers groups



People that Live Well and Age Well

Quarter 4 Progress



Headlines and

Overview:

Live Well & Age Well

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- Progress has been made in tackling health inequalities and promoting healthy lifestyles through initiatives such as smoking cessation, weight loss management programmes, cycling and Sandwell Stride programmes, some progress in the improving air quality work.
- Work is underway with partners to reduce social isolation and there is further investment into community based mental health programmes.
- There has been slippage in some areas including physical activity in parks; establishing operating model for the intermediate community Social Work Team, staff recruitment - Knowle, site development of joint equipment stores, under occupancy at Willow Gardens.

No. of Corporate Plan Actions						20	
No. of directorate actions contributing						127	
On Track	64	Medium issues/risks	30	Significant issues/risks	0	No Update	33

Summary - Green Actions – On Track

Rebuilding

- Tackling health inequalities-good progress has been made vis a vis stop smoking support; engaging the faith sector in Public Health work is also going well with the appointment of a faith sector officer
- Improving air quality - Defra confirmation is expected in May 2023 regarding Sandwell's declaration of a new boroughwide Smoke Control Area. An enforcement policy is to be produced to reflect legislative changes. The initial results of the A4031 vehicle speed reduction model demonstrate a positive impact on local air quality, implementation options now require consideration.



Summary - Green Actions – On Track

Healthy Lives

- The Covid resilience work is complete or on track; the roll out of the vaccination programme has been finished.
- There is a good number of referrals to the Health Sandwell Advice and Referral Service; there has also been investment and support of community mental health programmes
- Working with partners to reduce social isolation is on track with progress on a sustainable plan for leisure services; developing plans for the Aquatic Centre and continued a falls prevention service





Summary - Green Actions – On Track

- Healthy lives – on track with healthy eating and weight management; investment in community mental health programmes; inclusive cycling and the Sandwell Stride programmes.
- Further investment into our communities has been added to continue to offer community-based mental health programmes beyond the initial funding term. We continue to utilise the Stronger Sandwell approach to deliver projects with local communities and partners.
- Supporting people through easily accessible information, advice and guidance - we have added additional funding resource to extend the mental health literacy project to support Sandwell communities to understand mental health and wellbeing, reduce stigma and support them to navigate the mental health care system.





Summary - Green Actions – On Track

- The review and option appraisal of in-house day service offer is now complete - learning Disability Day opportunities are now sessional, offering a mix of universal services, community facilities or building based activities based on the identified outcomes for the individual following extended asset and strength based assessment.
- In respect of the new in-house operating model - referrals are being received from community teams into the 12 week pathway.
- Adult safeguarding – there is a continued service to support older adults aged 50+ on improving strength and balance for falls prevention for those at risk of falls or previous non-injurious falls; there has been a new 5 year Refuge contract awarded in February 2023. Q4 data from the provider is not yet available; Pove Plan 2022-23 delivered. Draft update and Annual Report shared at Pove 18/4. There will be an Annual Report going to SSP in July on achievements and new refreshed PoVe Plan for 2023-24 shared.





Summary - Green Actions – On Track

- Willow Gardens is fully operational
- Walker Grange - recommendations will be given around promoting the current offer to carers. Phase 1 - Briefing paper approved by Housing and Adult Social Care DMT in November 2022 to implement upgrade to Walker Grange.





Summary - Green Actions – On Track

- In terms of support to carer - carers grants were extended in March 2023 for 1 year to 2023-24 with new outcomes to align with the Joint Carers Strategy 2022-2026.
- Review and refresh Carers Strategy - there is a planned meeting in place with the Director of Adult Social Care to present the recommendations around promoting the current offer to carers and the revised model for a Carer Support/Team/Hub that supports delivery of the carers strategy outcomes. Following approval, work will begin to implement new model. Approval will be sought from the Director of Adult Social Care to support a refreshed action plan to deliver the strategy post COVID-19. Partners who have developed the strategy will be requested to implement in their areas.

Joined Up Health and Social Care

- An approved and resourced workforce strategy for social work and therapy is in place - The draft strategy has been shared with the group and will be ready to share with Rashpal in May 2023.





Performance highlight

	Sandwell	
Proportion of people who use services who have control over their daily life	80.7%	In 2022-23 80.7% of service users said they have as much control over my daily life as they want or they have adequate control over their daily life, an increase from 76.3% in 2021-22. Latest benchmarking information relates to 2021/22. Sandwell score is higher than regional and England average. Higher is better.
Proportion of people who use services and carers, who reported that they had as much social contact as they would like (Service users)	51.9%	In 2022-23 51.9% of service users said they have as much social contact as they want with people they like, an increase from 46.6% in 2021-22. Latest benchmarking information for service user survey relates to 2021/22. Sandwell score is higher than regional and England average. Higher is better.
Proportion of adults with a primary support reason of learning disability support who live in their own home or with their family	86.4%	Provisional result. The majority of adults with learning disabilities are supported in the community. The Sandwell score has been consistently above the regional and national average. Benchmarking relates to 2021/22. Higher is better.
Overall satisfaction of people who use services with their care and support	71.6%	During 2022/23 71.6% of service users said they were "extremely satisfied" or "very satisfied" with their care and support. This is an increase from 63.5% during 2021/22. Latest benchmarking information relates to 2021/22. Higher is better. Sandwell score is significantly higher than the regional and England average.



Performance highlight

	Sandwell	Regional	England
Smoking Prevalence in adults (18+) - current smokers (APS) Date of data – 2021	18.1%	13.8%	13%
Deaths from drug misuse Date of data – 2018-2020	2.2 (rate per 100,000 population)	5.3 (rate per 100,000 population)	5.0 (rate per 100,000 population)
Hospital admissions due to substance misuse (15-24 years) 2018/19 - 2019/20	51.9 (rate per 100,000 population)	66.9 (rate per 100,000 population)	81.2 (rate per 100,000 population)
Admission episodes for alcohol-specific conditions - Under 18s 2018/19 - 2020/21	18.2 (rate per 100,000 population)	24.9 (rate per 100,000 population)	29.3 (rate per 100,000 population)
Admission episodes for alcohol-related conditions Date of data 2021/22	427 (rate per 100,000 population)	564 (rate per 100,000 population)	494 (rate per 100,000 population)

Whilst smoking prevalence is higher in Sandwell than regionally and nationally, the data for deaths for drug misuse, hospital admissions for substance misuse (15-24 years), admission episodes for alcohol-specific conditions – under 18s and admission episodes for alcohol-related conditions are all lower than the regional and national position.

Please note that whilst the most recent data sources have been used, Public Health data is generally a few years out of date by the time it is made available.



Summary - Amber Actions – Medium issues/risks

- In terms of physical activity in parks (Greenspace utilisation) - total engaged 167 (out of 500 for the year) / BAME engaged 26.95% / number of weekly sessions across 6 towns 14 (out of 18 contracted)
- Established operating model for intermediate community Social Work Team - draft operating model is in place however some further amendments are required and also need to consult the Clinical Lead in the Integrated Hub to finalise the model prior to seeking DMT approval.





Summary - Amber Actions – Medium issues/risks

- Knowle:-- staff recruitment is ongoing for original posts and additional posts required to open second floor as residential rather than nursing led facility. Currently pending approval of Mandatory Approval Form process to get care assistant and senior care roles recruited to. Opening date of second floor will be dependent upon successful recruitment, Human Resource processes and induction. Sufficient staffing is essential to the safe operation of the service and rotas.
- Joint Equipment Stores site development and relocation of Community Alarms - Turbex washer has now been transferred to Doulton Way and needs be commissioned. UPS delivery from 3rd party supplier still outstanding and Legal are yet to resolve barrier issues with A1 Clutches. Community Alarms to relocate to Doulton Way delayed, no new date as yet.
- Options appraisal on STAR service which is due to impact of Discharge 2 Access - Updated draft of new proposal for STAR operating model presented to Director of Adult Social Care in March 2023. Further request for information to inform new model. Final proposal to be discussed at the beginning of May 2023.





Summary - Amber Actions – Medium issues/risks

- If the in-house model is agreed, remodelling of the service would need to take place - New proposed service costings with finance to work up the model for consideration by Senior Management Team. Current users of the service are charged at half original day rate for sessional activities.
- Service and Social care operating models - rightsizing across all Adult Social Care components of Discharge 2 Access process is ongoing. Additional money/posts for the intermediate social work provision has been received. Two Cabinet Papers are being presented to Cabinet in June 2023 to seek approval to increase support for the Joint Equipment Service and Community Alarms with additional staff/ additional equipment and storage space.
- Willow Gardens continues to be fully operational, however has suffered underoccupancy which impacts housing revenue. Task and finish group allocated to expediate the processes, shortages with Willow's management team and care management continue to delay the assessment process for new tenants.
- Walker Grange - Works have commenced on site to remodel the flats, One flat has been started to model the new design, prior to commencing other flats. Phase 2 works to refurbish communal areas has not yet started, with delays in procuring a contractor for the works.





Performance highlight

	Sandwell	
Long-term support needs met by admission to residential and nursing care homes, per 100,000 population (Older people 65+)	672	Provisional result. There were 334 admissions to permanent residential and or nursing care during 2022-23, this is a decrease from 360 admissions during 2021-22. Latest benchmarking relates to 2021/22. Sandwell score is above the regional and national average for this measure. Lower is better. Being a deprived area Sandwell supports a higher number of social care service users during the year per 100,000 population than other LA's and consequently there are more admissions to care homes. When comparing the proportion of service users supported in placements vs community the Sandwell score is comparable with other councils in the region and England.
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services	63.7%	Provisional result. During 2022-23 63.7% of people were at home 91 days after being discharged from hospital into a reablement service. This compares to 65.6% during 2021-22. Latest benchmarking relates to 2021/22. Higher is better. The Sandwell score is below the regional and national average. Benchmarking also shows that Sandwell offers significantly more episodes of reablement that other LAs. Work is being done on the pathways that facilitate hospital discharges and the criteria of the reablement offer.

Performance highlight

	Sandwell	Regional	England
Percentage of CQC registered locations in Sandwell rated as good/outstanding	72.4%	78.3%	83.2%

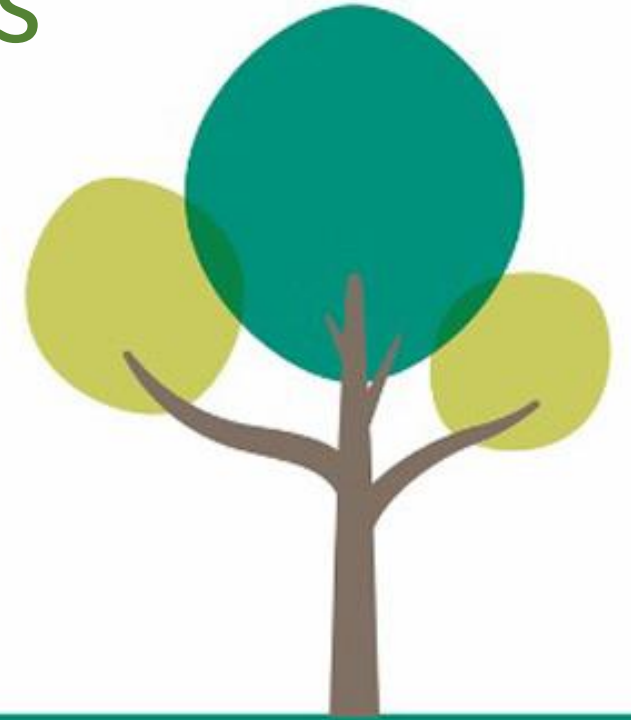
There are 152 CQC registered locations in Sandwell and of these 110 are rated as Outstanding or Good (Note 30 have no rating and are excluded from calculation).

The percentage relates to all ASC locations - residential and domiciliary. The Sandwell score is lower than the regional and England average.



Strong Resilient Communities

Quarter 4 Progress



Headlines and Overview:

Strong Resilient Communities

Page 485

- Delivery of the Serco fleet replacement programme 2022/23 - Some delay in approval by Serco. Approval now received for increased tranche of 18 Refuse Collection Vehicles.
- Highways and road safety work have experienced some slippage in the main due to recruitment challenges.
- Pilot of recycling service for high rise residential buildings in the Borough - Pilot of 4 options underway - Initial observations encouraging. Review of pilot and recommendations scheduled for Q1 23/24.
- The Annual plans including Street Cleansing plan have been signed off by Waste Board
- The Levelling Up Fund Bid for a purpose built youth facility in West Bromwich was unsuccessful. £700k of council funding has been secured to fund the 2 new youth buses, anticipated delivery of one bus during the summer and the second bus in the autumn.
- Social Housing Decarbonisation Fund Wave 1 is underway and due to complete by 31/7/23. The outturn of properties completed is the order of 140

No. of Corporate Plan Actions							21
No. of directorate actions contributing							63
On Track	52	Medium issues/risks	4	Significant issues/risks	1	No Update	6



Overview – key themes

- Delivery of the Serco fleet replacement programme 2022/23 - Some delay in approval by Serco. Approval now received for increased tranche of 18 Refuse Collection Vehicles.
- Highways and road safety work have experienced some slippage in the main due to recruitment challenges
- Work with partner agencies to develop and build the Anti-Social Behaviour response pilot, to develop our multi-agency response to Anti-Social Behaviour - Q4 Update - 3 cases referred during quarter. Total for year 31 (Q1 11, Q2 14, Q3 3 & Q4 3) 14 resolved through partnership approaches, 6 incidents linked to case and 5 unsubstantiated . Tasking has taken over as key arena to identify hotspots and inform patrol strategies
- The Levelling Up Fund Bid for a purpose built youth facility in West Bromwich was unsuccessful. £700k has been secured from Corporate to fund the 2 new youth buses, anticipated delivery of one bus during the summer and the second bus in the autumn.
- We continue to tackle environment crime, using an intelligence led approach.





Summary - Green Actions – On Track

Vibrant Community

- Work with elected members to strengthen our Civic and Democratic Engagement- 1. Member/Officer relationship surveys are being rolled out across the organisation. 2. A number of events and activities have taken place across the year, including learning and development for members and officers and corporate speed dating. Further activity is planned during 2023. 3. An officer and member corporate governance learning and development programme will be finalised shortly for implementation in the 2023 municipal year 4. The service is reviewing its e-presence and will aim to identify further opportunities, including social media platforms, for Civic and democratic engagement. 5. The development of a dedicated intranet platform for Councillors (cllr.net) is underway, that will signpost Councillors to key sources of information





Summary - Green Actions – On Track

- Community champions programme (engaging local people to support public health messages e.g. around climate change, healthy lifestyles, addictive behaviours) - There has been an increase in funding interest as we are marketing recovery aspects of the pandemic with special emphasis on combatting loneliness and isolation. Continuous work with SCVO to collaborate and fit community needs.
- Engagement of faith sector in Public Health work - Recruitment of faith sector Officer and board meeting continued this quarter
- Delivery of West Bromwich Quarter (Town Hall and Central Library) Project – subject to approval from DLUHC - Received confirmation of successful grant funding from DLHUC and commenced start of building work procurement

Culture

- Delivery of Libraries and Archives Strategy including rollout of Library+ (a new model of delivery) - Library+ implementation on track. Strategy to follow.
- Finalise Common Wealth Games Physical Activity, Health & Wellbeing Legacy Plan - Funding secured in MTFS. Project now moving to implementation.





Summary - Green Actions – On Track

- Implement CWG Health & Wellbeing Legacy Plan - Draft strategy and delivery plan complete for senior manager and cabinet member approval. Implementation expected to start 1st April 2023 – subject to funding
- Start to develop a draft masterplan for Sandwell Valley - Master scoping in progress

Green

- Replace 4,000 high energy street lighting lanterns with low energy LED lighting and computer management - Cabinet approved prudential borrowing in November (spend to save through energy reduction). Programme has commenced and is on track to be completed in March 2024.
- Review the Council Fleet and develop a replacement plan for Low Carbon Vehicles by 2030 - Procurement of consultants to support Corporate Fleet Strategy underway. 2 contractor submissions currently under evaluation.
- Serco to deliver the undertaking to roll out electric street cleansing vehicles by 2030 and HGV's by 2035. Participation in pilot projects to test other green vehicles for use on refuse collection and street cleansing - Commissioning consultancy for most efficient solution to EV charging at Shidas Lane. Initially 42 light vehicles (Transits, Tippers etc).





Summary - Green Actions – On Track

- Continue to develop the approach to tackle environmental crimes. Utilising an intelligence led approach to identify 'hot-spots' of environmental crime and targeting deployment of resources to increase enforcement activity to ensure the streets of Sandwell are clean and free from waste - Service incorporating some levels of activity within business as usual resources. Joint working has commenced with Waste Compliance Team / Serco to tackle historical urban 'hot-spots' problem areas.
- Upgrades to our stock including energy efficiency and alternative heating systems- Social Housing Decarbonisation Fund Wave 1 is underway and due to complete by 31/7/23. The outturn of properties completed is the order of 200 properties. For Wave 2.1 we are working through the property list and assessing VFM in order to seek Cabinet approval on acceptance of funding.

Clean

- Serco to provide and deliver street cleansing transformation plan to improve standards of street cleansing across the Borough - Transformation plan approved - implementation being monitored.
- Serco to provide and develop recycling and behavioural change plan for 2022/23 - Communication plan approved - implementation being monitored.





Summary - Green Actions – On Track

- Develop options for the introduction of a recycling service for high rise residential buildings in the Borough - Pilot of 4 options underway - Initial observations encouraging. Review of pilot and recommendations scheduled for Q1 23/24.

Safe

- Work with partners to support the reduction in road traffic accidents through identified highway improvements, education, campaigns and enforcement on roads throughout the Borough - Progress with safety initiatives continues- Review of the Strategic Road Safety Plan reported to leadership to be complete Autumn 2023.
- Work with partner agencies to develop and build the Anti-Social Behaviour response pilot, to develop our multi-agency response to Anti-Social Behaviour - Q4 Update - 3 cases referred during quarter. Total for year 31 (Q1 11, Q2 14, Q3 3 & Q4 3) 14 resolved through partnership approaches, 6 incidents linked to case and 5 unsubstantiated . Tasking has taken over as key arena to identify hotspots and inform patrol strategies





Summary - Green Actions – On Track

- Compliance activities to monitor Taxi Licence holders and those licenced and operating in Sandwell under the Gambling Act 2005, Licensing Act 2003 and The Scrap Metal Dealers Act 2013 are compliant with relevant legislation, licensing objectives and conditions of licence - Taxi Licensing carried out 14 Operator base visits, 3 hackney rank visits and 1 multi agency operation. General Licensing carried our 41 Compliance visits to licenced and unlicenced premises.





Performance highlight

	Performance (Q4)	Annual
Physical visits to library sites	156,450	531,155
Meaningful gifting of Bookstart packs to eligible children (target 95%)		96%

The number of people visiting libraries has increased over the year. In Q1 the figure was 108,603 and in Q4 the figure was 156,450. One of the reasons for this could be residents becoming more confident again to visit community spaces since the pandemic. There have also been more events scheduled in Libraries than originally planned, as demand has increased.

The service was also successful in achieving the 95% target for gifting Bookstart packs





Performance highlight

	Q1	Q2	Q3	Q4	Annual
National crime data - number of incidents and feeling safe	9951	9672	9150	9604	38,377
Number of Domestic Abuse incidents reported to police	2919	2985	2865	2750	11,519
Number of high-risk MARAC cases	238	270	292	319	1,119

Overall, the number of incidents and feeling safe and the number of domestic abuse incidents reported has reduced over the year. When looking at total recorded crime, there has been an overall reduction of 1.9%. This compares to a 1.7% increase across the West Midlands as a region.

The number of high-risk MARAC cases has increased over the year.





Summary - Amber Actions – Medium issues/risks

- Undertake a review of Town Working arrangements and governance - Following discussion with the Leader, the review of committee structures will take place during the 2023/24 municipal year
- There is also potential to further develop a current vacant area of land owned by Sandwell Council directly adjacent to Central Library with the creation of a new Archive and Story-Telling Centre - The proposals for a new Archive / Storytelling Centre is being further developed to second stage feasibility though New Burdens funding of c. £50,000 allocated to Sandwell through the National Archives programme. Consultant appointed March 23.
- **PRIORITY** Through working with the SHAPE Forum, we will make sure that our towns become welcoming places for young people and that they have youth activities and facilities to give them a part in the local community (Youth facilities Review) - Levelling Up Fund Bid for a purpose built youth facility in West Bromwich was unsuccessful. £700k secured from Corporate to fund the 2 new youth buses, anticipated delivery of one bus during the summer and the second bus in the autumn. Safer Streets project is ongoing with funding secured until end Q2 in new financial year. Successful report to Leadership Team and Cabinet workshop delivered on the refresh of the youth offer and a development plan is being formulated to address actions arising. Further proposal submitted to Violence Reduction Partnership (VRP) to continue detached work in West Bromwich town centre and in Victoria Park, Smethwick in 2023/24. Successful bid made to the 'Adventures Away from Home' funding through UK Youth, securing £4,500 for Malthouse Stables to provide outdoor activity days to 50 young people from Sandwell. Successfully delivered targeted activity programme at Malthouse for young people referred via Early Help police officers in schools which was funded by the VRP. Ongoing work with the ShapeTeam, Service Improvement and young people to develop a young person's version of the Corporate Plan.





Summary - Amber Actions – Medium issues/risks

- Delivery of the Serco fleet replacement programme 2022/23 - Some delay in approval by Serco. Approval now received for increased tranche of 18 Refuse Collection Vehicles.





Performance highlight

	Q4	DOT
Total number of fly-tipping incidents identified or reported to the Council	3,290	Down

There were 3,290 reported fly-tipping incidents in Sandwell for Quarter 4 at an estimated cost of clearance of £170,260. In comparison, Q3 2022/23 resulted in 2,886 reported incidents at an estimated cost of clearance of £157,847.



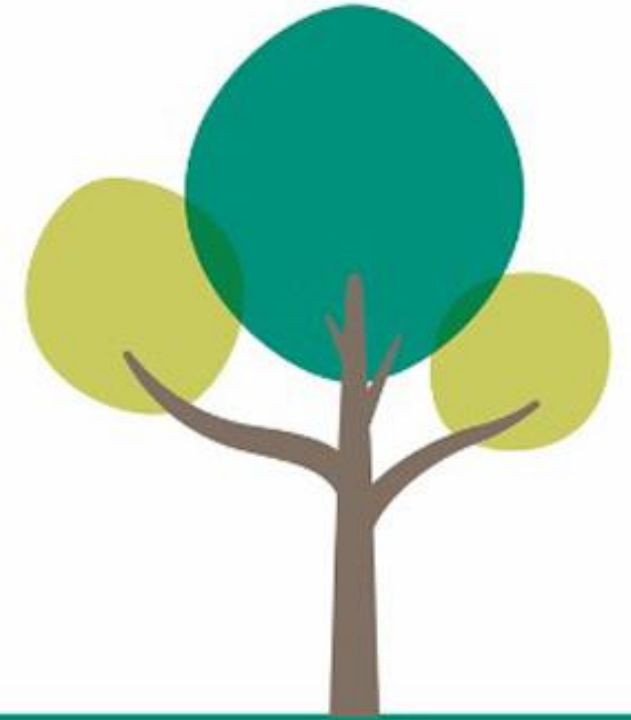


Red Actions – Significant issues/risks

- Bring together governance arrangements and budgets to ensure VCS grants are aligned to corporate objectives - Grant reviews concluded to ensure funding is aligned to council priorities, new grant agreements in place for 2023/24. Team continues to operate at less than full capacity. Annual report being compiled for 2022/23 on impact of grant funding. Work on governance arrangements to commence in May 2023.



Quality Homes in Thriving Neighbourhoods Quarter 4 Progress



Headlines and Overview: Quality Homes

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- The majority of actions under this theme are on track.
- Those under medium /risk of slippage include 19 new homes/unit being delivered as opposed to 24 in Quarter 3.
- Willow Gardens is experiencing some under occupancy.
- In terms of helping people stay independent we have procured new suppliers for the major adaptations and renewal framework – two suppliers were appointed and started in April this year.
- There has been some slippage in bringing empty homes back into use in terms of the restructure and recruiting to an Empty Property Officer but there has still been some success in bringing properties back into use through low level intervention, advice and assistance.

No. of Corporate Plan Actions							20
No. of directorate actions contributing							33
On Track	19	Medium issues/risks	8	Significant issues/risks	0	No Update	6



Overview – Key Themes

- The majority of actions under this theme are on track.
- Those under medium /risk of slippage include 19 new homes/unit being delivered as opposed to 24 in Quarter 3.
- Willow Gardens is experiencing some under occupancy.
- In terms of helping people stay independent we have procured new suppliers for the major adaptations and renewal framework – two suppliers were appointed and started in April this year.
- There has been some slippage in bringing empty homes back into use in terms of the restructure and recruiting to an Empty Property Officer but there has still been some success in bringing properties back into use through low level intervention, advice and assistance.





Summary - Green Actions – On Track

- **House building meeting the needs of children and young people with complex needs** - changes to Age Designations were effective from 1st April. Work started with Children's Trust to develop the "House Project" which would be an extension of provision of accommodation to young people with wrap around support.
- **Council House building to meet the needs of people with LD, MH and autism** - 24 general housing council new build units to address this performance indicator have been delivered this quarter. Work on the Housing Strategy has continued, this was meant to go in May but has been put back to June. Consultation has now been complete with 36 responses, plus an additional 11 formal responses. The consultation report and Strategy will be going to Leadership Team in the next few weeks.





Summary - Green Actions – On Track

- **More renewable energy measures into the design of new build homes, including MMC and heating** - the 19 Units that were delivered in Quarter 4 achieved "B" rating.
- **Homelessness strategy** – a Homeless Partnership Event was held in March, actions agreed with partners to support implementation of the plan.
- **Anti-Social Behaviour response pilot, to develop our multi-agency response to Anti-Social Behaviour** - 3 cases were referred during quarter 4. This brings the total for the year to 31. 14 were resolved through partnership approaches, 6 incidents linked to case and 5 unsubstantiated .
- **Accessing national funding for Sandwell Tenants and those in housing need** - grant determination has been received from DLUH. Dialogue with DLUHC continues to identify any funding opportunities. Additional grant funding received in year for work in resettlement programme and asylum dispersal, Migration Co-ordinator post created to oversee the work.





Summary - Green Actions – On Track

- **Modernise estate management** - new operating model went live in April ,we are onboarding new staff, projected to be at full establishment from June.
- **Implementation of Delivery Plan for New Burdens Funding for support in safe accommodation** - New 5 year Refuge contract awarded in February 2023. Q4 data from provider not yet available
- **Safer homes – social housing and PRS. Proactive advice and guidance offered to landlords and tenants** - dedicated team remains in place, there are regular reports to DMT, Cabinet Member and Building Safety Board on demand and interventions. PRS restructure, recruitment to increase capacity to drive further improvement in standard of accommodation commenced in April.
- **Upgrades to our stock including energy efficiency and alternative heating systems** - social Housing Decarbonisation Fund Wave 1 is underway and due to complete by 31/7/23. The outturn of properties completed is not known yet but is expected to be of the order of 200 properties. For Wave 2.1 working through the property list and assessing VFM in order to seek Cabinet approval on acceptance of funding.





Summary - Green Actions – On Track

- **Increase the scope and impact of tenant engagement. Tenant and Leaseholder Scrutiny Panel fully up and running - The Community Partnerships Team continue to support tenant and resident engagement.** – good progress has been made in many areas including: home checks; positive working relationships; recently appointed new member of TSLG; training for tenant auditors, currently auditing fire safety in high rise blocks; wider tenant engagement; engagement work with many communal blocks – coffee mornings with tenants to establish their priorities and develop ideas.



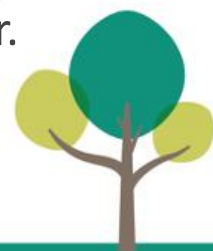
Performance highlight

	Target	Performance
The total number of people assisted by the Welfare Rights Service to claim additional benefits	11,000	12,635
The total monetary value of benefits awarded assisted by the Welfare Rights Service	£20,000,000	£19,902,156

The unprecedented economic crisis and rising costs of living continues to put pressures on household budgets, a higher number of residents are seeking support to maximise their household incomes. The service has exceeded their profile target of assisting 11,000 residents to claim additional benefits by 1,635 residents for 2022/23

The total monetary value of benefits awarded assisted by the Welfare Rights Service was just below target (£19,902,156 against a target of £20m) but the shortfall is due to the reported nationwide delays in the DWP processing benefit claims.

The service has worked in collaboration with internal and external partners to safeguard households and support the sustainment of tenancies and home ownership both in the public and private sector.





Performance highlight

	Target	Performance
No. of private sector properties reported to be in state of disrepair with a positive resolution.	NA	166

Performance for the number No. of private sector properties reported to be in state of disrepair with a positive resolution peaked in Q3 at 246, but has got much better again in Q4, despite there being a marked increase in disrepair complaints in this quarter as cold weather generally does cause an increase in comparison with other quarters throughout the year. The duty system continues to be a hugely important process in managing complaints and resolving large quantities to ensure that inspectors are only receiving well investigated cases with clear issues and that the 133 complaints closed with between landlords and tenants before formal intervention is needed and a further 33 after inspectors intervened at formal stage.

	Target	Performance
Percentage of homelessness cases successfully prevented (under Homelessness Reduction Act duty)	70%	72.3%

The council performs well when compared to the latest national average at 56.6%. The dip at year end was impacted by the backlog of cases due to later than usual intervention – in turn meaning fewer cases were picked up in prevention and delays in support meant more cases escalated, reducing the proportion of cases where we could successfully prevent homelessness. With the backlog now being addressed, the pressure driving this performance down will rapidly diminish over quarter one of the new year.





Summary - Amber Actions – Medium issues/risks

- **Delivering new homes across the borough and helping keyworkers to access affordable housing** – 19 Units have been delivered in Quarter 4
- **Willow Gardens** continues to be fully operational, however has suffered underoccupancy which impacts housing revenue. Task and finish group allocated to expediate the processes, shortages with willows management team and care management continue to delay the assessment process for new tenants.
- **Walker Grange** - works have commenced on site to remodel the flats, one flat has been started to model the new design, prior to commencing other flats. Phase 2 works to refurbish communal areas has not yet started, with delays in procuring a contractor for the works.
- **Keeping people independent in their own homes for as long as possible through best use of Disabled Facilities Grant** – Public consultation on the draft private sector renewal policy is underway. Draft Policies have been placed on the council's website for comment. The Policies were discussed at SNAC during March 2023. Procurement of new suppliers for the Major Adaptations & Renewal Work Framework has been completed. Two suppliers have been appointed and the contract commenced on 1st April 2023.
- **Bring empty homes in to use and raise standards in the private rented sector** – Some slippage in implementing the restructure and recruiting to an Empty Property Officer post, temporary resources working on high profile and high risk cases. Recruitment to new posts to commenced in April. Some success in bringing properties back into use through low level intervention, advice and assistance.
- **Become an official Borough of Sanctuary**- the Borough of Sanctuary Strategy has been drafted and was developed at a workshop with partners on 28/4/23. The aim is to co-produce the final version of the strategy, reflecting the huge contributions of the voluntary and community sector and the views of refugees and asylum-seekers living in the borough.



Performance highlight

	Target	Performance
Number of Disabled Facilities Grants (DFG's) approved	139	132
Number of DFG's certified as complete	185	159

The target for the number of DFG's approved was narrowly missed, 5% below target.

The number of DFG' certified would have been higher if it was not for ongoing issues with suppliers earlier in the year, whereby final accounts were not agreed in a timely manner.



A Strong and Inclusive Economy

Quarter 4 Progress



Headlines and Overview:

Strong Inclusive Economy

- Much of this area is on track. The Commonwealth Games legacy work is moving forward as is the work on town regeneration and support to businesses and enhancing digital skills and access; reference the digital den project. Work is underway to increase the take up of apprenticeships.
- We continue to engage with the WMCA as lead agency on the LUZ/ IZ opportunities for Sandwell.
- We are in discussion with Govt officers from DLUC on the announcement of Sandwell becoming a Levelling Up Partnership Area. Tipton was announced as one of the 16 areas receiving up to £20m of regeneration funding to implement the scheme set out in the LUF Round 2 bid.
- The development of the Sandwell Plan is progressing, issues and options consultation completed. Site assessment completion is running behind programme due to staffing issues but should not impact on overall programme.

No. of Corporate Plan Actions							22
No. of directorate actions contributing							41
On Track	16	Medium issues/risks	3	Significant issues/risks	0	No Update	22



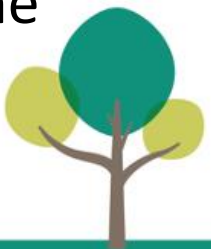
Overview – Key Themes

Much of this area is on track. The Commonwealth Games legacy work is moving forward as is the work on town regeneration and support to businesses and enhancing digital skills and access; reference the digital den project. Work is underway to increase the take up of apprenticeships.

We continue to engage with the WMCA as lead agency on the LUZ/ IZ opportunities for Sandwell.

We are in discussion with Govt officers from DLUC on the announcement of Sandwell becoming a Levelling Up Partnership Area. Tipton was announced as one of the 16 areas receiving up to £20m of regeneration funding to implement the scheme set out in the LUF Round 2 bid.

The development of the Sandwell Plan is progressing, issues and options consultation completed. Site assessment completion is running behind programme due to staffing issues but should not impact on overall programme.





Summary - Green Actions – On Track

- **Local investment** – continuing to engage and train local suppliers
- **Commonwealth Games legacy** - funding for legacy plan secured in the MTFs, project moving to implementation. Draft strategy for the Health and Wellbeing legacy gone for Cabinet approval – implementation April 2023. Sandwell now has a state-of-the-art facility creating a lasting legacy for community health and wellbeing - 50m Olympic-sized swimming pool; a 25m diving pool; community swimming pool; seats for up to 1,000 spectators. Other facilities will include three activity studios, two 4-court sports halls, a 108-station fitness suite with a 25-station ladies-only gym, dry diving facilities, an indoor cycling studio, a new football pitch, a cafe, and changing facilities including a sauna and steam room. Externally, a new urban park will feature a children’s play area
- **Town Deals** - delivery of West Bromwich Quarter (Town Hall and Central Library). Project- received confirmation of successful grant funding from DLHUC and commenced start of building work procurement.
- **Establish more business networking and support events utilising Sandwell's Business Ambassadors** - AEB providers are engaged via the Employment and Skills service to fulfil training needs for local employers. AEB providers are also invited to present to the Employment and Skills partnership.





Summary - Green Actions – On Track

- **Local people filling local vacancies; working on Sandwell’s digital offer** - the digital skills needs within Sandwell are detailed within the Skills strategy. The Employment and Skills partnership cover digital activity and any gaps in the borough for delivery.
- **Developing digital skills in the community – apprenticeships and learning and development in law and governance** - apprenticeship approach has been accounted for as part of annual budget setting process for 2023/2024. Two apprentices have recently been appointed in Registration Services. Two vacancies in operational teams to be progressed. The Digital Den project refurbishment has been completed with the support of the Towns Fund grant. This now enables the project to provide access to digital online provision for children, adults and older people including support to get online and improve employment readiness and access to employment opportunities.
- **Work experience programme within the Council** - there is full leadership support for reinstating a full work experience programme with all directorates on board. A paper is being prepared alongside learning and development for leadership team to confirm progress on taking this forward.
- **Showcase apprenticeship opportunities available within the Council to residents, jobseekers and stakeholders. Engage with businesses for apprenticeship levy transfer opportunities** - events are held twice yearly with the next event due to be held in the summer.





Summary - Green Actions – On Track

- **Increasing the take-up of apprenticeships** - SME's are engaged in Sandwell to benefit from apprenticeship levy transfer. The SEND programme is expanding from DPD to the NHS with a view to also starting a programme in SMBC in the future.





Summary - Amber Actions – Medium issues/risks

- The proposals for a new Archive / Storytelling Centre is being further developed to second stage feasibility though New Burdens funding of c. £50,000 allocated to Sandwell through the National Archives programme. Consultant appointed March 23.



A Connected and Accessible Sandwell Quarter 4 Progress



Headlines and Overview: Connected & Accessible

Page 18

- Progress on delivering the capital programme of maintenance in relation to highways infrastructure has been constrained due to recruitment difficulties;
- Work has taken place to improve Sandwell’s cycling infrastructure across the borough.
- Defra confirmation is expected this month regarding Sandwell’s declaration of a new boroughwide Smoke Control Area and an enforcement policy is to be produced to reflect legislative changes.
- Partnership working continues with the Canals and River Trust to improve the canals and paths. On the whole the work is on track to deliver under this outcome.

No. of Corporate Plan Actions							18
No. of directorate actions contributing							28
On Track	16	Medium issues/risks	3	Significant issues/risks	0	No Update	9



Summary - Green Actions – On Track

- **Deliver the capital programme for 2022/23 of annual maintenance schemes to renew or repair highway infrastructure prioritised in red risk condition (HIA - MP) £4.741 Million capital budget** - Likely to deliver the £4.741m programme of external capital grant work. Cabinet approved additional capital funding of £3.142m in November 2022. Some carry forward of Council capital spend due to delayed approval and winter working. Delivered in the region of £4M spend against the council capital budget in 2022/23. Progress has been reported to leadership .
- **Implementation of Sandwell’s Cycling and Walking Infrastructure Plan - a programme of infrastructure improvements across the borough** - cycle routes delivered on A457 Tollhouse Way linking to Rolfe Street Railway Station, A4123 Tipton Road to Burnt Tree, Blackheath Ringway with links to Rowley Regis Railway Station and Bearwood High Street to Hadley Stadium. Also, the Smethwick Connected project will create cycle and pedestrian links from two railway stations to the town centre and local hospital and aims to achieve uplift in the number of people using active travel modes within Smethwick, the wider borough and region to assist in reducing congestion, poor air quality and other health inequalities
- **Air Quality (a variety of measures to improve the air quality in the borough, e.g. by encouraging use of public transport)** - Defra confirmation expected in May 2023 regarding Sandwell’s declaration of a new boroughwide Smoke Control Area and an enforcement policy is to be produced to reflect legislative changes. The initial results of the A4031 vehicle speed reduction model demonstrate a positive impact on local air quality, implementation options now require consideration





Summary - Green Actions – On Track

- **Partnership working with the Canal and River Trust** - Birmingham Old Mainline Canal resurfaced from Seven Stars Road to Gower Branch canal Arm linking to Birmingham Newline Canal NCN81
- **The Committee Management System (modern.gov) to be fully implemented and utilised effectively across the organisation and accessed by services users** - activity has commenced to develop the workflows and functionality within the system. Draft workflows will be tested with a pilot group of officers before finalisation. To support the roll-out, officer learning and development will be designed, tested with the pilot group before wider roll-out across the organisation





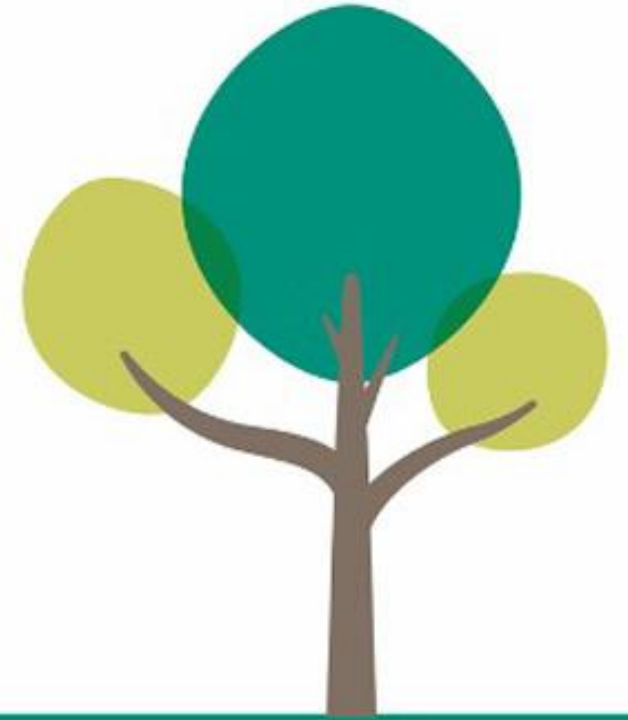
Summary - Amber Actions – Medium issues/risks

- **Deliver the 2022/23 £16m capital programme of improvement works underway at 48 locations in the borough** - progress constrained by recruitment difficulties, delayed approval of the workforce plan. On schedule to deliver in the region of £10M works across this and HIAMP schemes in 2022/23
- **Support the delivery of the programme of works scheduled for 2022/23 of the £30m Birchley Island Major Junction Improvement** - Third party agreements must be secured through extensive approval processes with National Highways for the work to improve the motorway island and slip roads.





One Council One Team Quarter 4 Progress



Headlines and Overview:

One Council One Team

Page 123

- Large proportion of actions on track including many of the actions on systems and governance.
- Key procurement activities to deliver the Council’s consultation and engagement framework have been completed.
- We continue to develop the Sandwell offer, work has also progressed on a number of workstreams in HR, including a new graduate scheme which will be launched in 2023.
- Capacity is a key driver for a proportion of the amber actions as staff time has had to be focused on priority areas.

No. of Corporate Plan Actions							27
No. of directorate actions contributing							73
On Track	42	Medium issues/risks	19	Significant issues/risks	2	No update	10

Red Actions

Significant issues/risks

Develop Corporate Data Strategy to define and deliver our approach to Business Intelligence - Corporate Performance Manager in post end February 2023 with remit to lead on development. Joint working with Public Health on workshop with Better Use of Intelligence Group in 2023/24 Q1 to share good practice and commence development of BIS. New date to be determined following workshop.

Lean Review of the Councils payment processes - work has begun on this by C.Co and some communications have been circulated internally to remind people of the process that should be followed. External comms will also be sent out soon. Changes have been made to the 'late payments report' to provide more accurate data on this.



Summary - Green Actions – On Track

Access to Services

- Reviewing approach to the customer journey including monitoring data and roll-out self-service kiosks in more customer facilities - Live chat is now available on Revenue and Benefits web pages, further recruitment taking place for 4 Customer services providing remote support for community hubs via MS. Removal of cash being received at the council is being reviewed and ensuring residents can pay by alternative means. Promotion of paying by DD and E-bills is being done on a regular basis by R&B's. Will need to review roll out of kiosk as part of the community hub offer and removal of cash as these would then be card only
- Explore options for co-location and/or close working with key partners - This will be part of the discussion as to what services are offered in the community hubs
- Upgraded business applications for our Legal and Assurance team and management of SARs and FOIs - Project board has been set up within Legal to monitor use and effectiveness of Icasework and to ensure all aspects of the management functionalities are rolled out. The new system will enable individuals to pull information off from similar FOI's therefore saving time dealing with matters. Benchmarking also took place against other LA's. A report is being finalised re costings for upgrading the system currently used. The report will be presented to Capital and Asset Management Board on 15th May 2023.





Summary - Green Actions – On Track

- Deploy new Windows10 build to all users including Always On VPN - Technical build is now in wider pilot and a project plan is near completion to deploy the new build.
- Deploy Multi-Factor Authentication (MFA) to all users - this has been enabled for all accounts as of week beginning 17th April. There are still mop up activities, but this action should be ready to close within the next 1 - 2 months.

Organisational Development

- We will invest in a range of opportunities, qualifications and experiences for our workforce through workforce development plans to ensure our workforce is an enabler for current and future service delivery - Future talent workstreams continue to be developed. A new Graduate scheme being launched in 2023. Apprenticeships are on-going at a variety of levels.
- Develop new workforce planning framework and methodology for deployment across the organisation - Review current position of workforce plans across the Council; Gain sign off from Senior Leadership Team to new approach and agree how this will be rolled out - Initial phase complete. Workforce planning to be further developed in our workforce strategy





Summary - Green Actions – On Track

- Review existing wellbeing provision and look for opportunities to develop further. Create the new OH suite and accessible wellbeing areas. Support and deliver the wellbeing by establishing a Health & Wellbeing Specialist role - A calendar of wellbeing initiatives has been created. Interventions are being delivered in the My Wellbeing Hub and in locations across the Council. Currently reviewing our offer across the 4 areas of wellbeing and identifying any gaps and continuing to raise awareness.
- We will continue to develop and embed excellent people management practices, as identified by subject matter experts and leading recognised frameworks - One Team Framework agreed and soft launched. Policy reviews undertaken and underway, including Sickness Absence Management
- Deliver engagement events to showcase the Sandwell offer. Utilise social media channels to raise awareness of opportunities available - Engagement events take place throughout the borough with support from our local Voluntary and Community sector organisations. Community engagement is also a key feature of the UK Shared Prosperity Communities and Place strand.

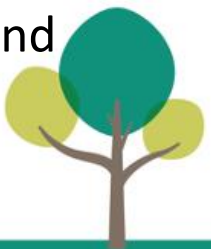




Summary - Green Actions – On Track

Systems and Governance

- Develop and implement corporate planning and performance management framework to ensure delivery of Corporate Plan - PMF: Q3 reporting complete; reporting approach refined following feedback from LT and Cabinet. Corporate Performance Manager in post end Feb 2023 and reviewing Corporate Plan KPIs. Schedule and arrangements in place for Q4/EoY reporting to Cabinet and Scrutiny, in line with refreshed Corporate Plan and Improvement Plan. Scheduling designed to demonstrate embedding of Improvement Plan into Corporate Plan/Business as Usual, and evolution of the Corporate Plan and KPIs to reflect corporate performance and priorities. Corporate Plan refresh commenced, with directorate business plans refined to ensure all elements of the Corporate Plan are addressed.
- Implement Oracle Fusion and achieve transformational benefits and cashable savings - Achieving project milestones. Some resource issues but these are being managed.
- Meet our specific equalities duties and drive the equalities, diversity and inclusion agenda our organisation - An EDI consultant has been engaged with a start date of 6 June 2023. Our strategic roadmap and action plan sets out key actions for the organisation to embed the LGA Equality Framework through a new EDI Strategy. The EDI consultant's key priority is to conduct an audit and assessment against the LGA Equality Framework. The audit report is due to be completed and delivered in early July.





Summary - Green Actions – On Track

- Introduce and embed a Social Value Policy as part of the Councils Contract Procedure Rules - A SV working group has commenced with HOP, PBC ICT and the SV team. Review of procurement documents underway, training and comms being reviewed

Making the Most of Our Resources

- Have in place a Corporate Commercial Strategy and deliver at least two business streams - Strategy approved in March by Cabinet Member. Business stream development being supported by Transformation Team.





Summary - Amber Actions – Medium issues/risks

- To refresh the VMWare hosting platform - Hardware specification is complete. Once this has had internal sign off by ICT's governance framework, the purchase of the new servers will proceed. Once onsite at Oldbury and Roway Lane, migration can be undertaken.
- To refresh the Local Area Network (LAN) switches throughout Council buildings. Phase 1 and 2 - Phase 1 is complete other than upgrading the Oldbury core, delayed to May due to not being able to schedule network downtime for a complete weekend. Phase 2 is scoped and costed and needs final verification before proceeding.
- Carry out a review of the ICT Strategy and produce new for 2022-2025 - Strategy has been received from comms team. Given the recent changes and reprioritisations with key workstacks and technologies within ICT, the Strategy needs a second review within ICT.
- Digital Inclusion Strategy - Recruitment of Digital Inclusion Co-ordinator delayed due to corporate vacancy management approach, to be conducted in 2023/24 Q1. Gathering intelligence of digital inclusion offer, local needs and barriers initiated with SCVO, with feedback anticipated in early summer 2023.





Summary - Amber Actions – Medium issues/risks

- To replace Avaya telephony system to link into Microsoft 365 technology - Approval received at CAMB on 6/2/23, Approval from Cabinet 15/3/23, Capital Appraisal Bid Approved by SIU & s151 Officer 29.03.23. Specification has been finalised.
- Undertake a comprehensive Corporate Governance Training programme for officers and members - Programme still being developed. Will require external support.
- Review the Council's approach to debt recovery and implement a Corporate Debt Recovery Strategy - C.Co are gathering the outstanding debts from services. There are still a number of gaps where services haven't provided the amount of o/s debt and they don't have any working procedures. These gaps will hopefully be closed in the next couple of months. The corporate debt policy has been approved for 23/24 but this doesn't include all council debts at the moment. As the debts are in lots of different systems there is potential to upload these into Oracle Fusion from 2024, and this could be the time to look to have a single debt recovery team/have a single view of debt
- Undertake quarterly campaigns to promote e-billing take-up for Council Tax and NNDR - Working with Comm's team to do promotion of e-billing, R&B's correspondance and My Sandwell promote this too





Summary - Amber Actions – Medium issues/risks

- Establish Corporate Transformation Programme and PMO with corporate methodologies to realise savings and service benefits - Skills analysis complete and capacity within the team identified, further work will begin to identify future programmes and projects are aligned to corporate priorities. Engagement with the Local Partnership (LP) has commenced to develop a corporate Programme Management Office (PMO), which will further enhance the CTO function. The LP exercise will result in a PMO framework, ensuring a consistent approach to performance and risk management, governance and decision making are applied consistently across the organisation. The LP exercise will conclude in June, at which point Verto will be refined to reflect the organisational approach and the Framework will be finalised.
- Complete outstanding actions from CIPFA Financial Management Code - Review of this undertaken and a revised assessment as at March 2023. A number of actions have now been completed but there are some new actions required as a result of the GT VFM Review and delays to accounts. Work will be carried out on bringing together this action plan, the Finance Improvement Plan and the recommendations from the 2020/21 Audit Findings Report so that they are all tracked and monitored in the same way.
- Co-production Network – facilitate and grow network across the council as resource to develop co-production in Sandwell - Capacity in the team remains focused on development of Corporate Approach to Resident Engagement and Consultation (Improvement Plan priority). Have successfully procurement of Citizenspace as corporate mechanism for consultation which will encourage sharing of intelligence and development of corporate plan of engagement activities.





Summary - Amber Actions – Medium issues/risks

- Customer Feedback Review – implement recommendations to improve customer experience - Business Case for new system has been updated and is due to be presented at CAMB on the 15/5/23. CFT are delivering training sessions and have been carrying out random sampling of complaint responses for auditing.
- Implement a Corporate Asset Management System - Property modules implemented. Finance modules due to be implemented by end of October 2023.





Performance – Member Training

	Target	Performance
Members have a Personal Development Plan	90%	27.8%
Members to attend all designated compulsory training	95%	79.4% Code of Conduct 100% Licensing 56% Planning
Members to attend all discretionary training	60%	48.40%

With regards to discretionary training, there have been a large number of sessions and Members would not have been able to attend them all.

The Member Development Programme will continue into 2023/24.



Appendix 5

Year End Highlights

Best start for Children and Young People

- The Children's Services Ofsted rating has improved from Inadequate to Requires Improvement to be Good between the 2017 inspection and 2022 inspection. This is a significant achievement and recognition of the focus that the council has had on performance in this area and the positive relationship with Sandwell Children's Trust. Previously children's services had been rated inadequate for more than a decade
- Sandwell scores better than the Region and England average on the Key Stage 4: Attainment 8 indicator, which looks at the points gap between the LA Disadvantaged and Non-Disadvantaged pupils nationally.
- An improving picture for percentage of schools rated Good or better by Ofsted – currently Primary 86%, Secondary 74%, Special and PRU 100%.
- In relation to safeguarding, the ILACS inspection (May 2022) noted that we promote the concept of "professional curiosity" across all partner agencies, reminding partners of their shared duty to identify children not in school, including those who are Elective Home Educated or Children Missing Education.
- The new SEND contract commenced in September 2022 and is being tracked by the Children and Education Scrutiny Board.
- Public Health Nursing programmes are thriving under the new Cooperative Working Agreement drawn up between Public Health and the Sandwell & West Birmingham NHS Trust. Performance on indicators such as New Birth Visits (NBV) and Newborn Screening rates being significantly better than the national average.
- Public Health are leading an inter-agency review of children's mental health provision in Sandwell. This has brought together NHS, social care and education partners alongside consultation with the SHAPE Youth Forum. The aims are to strengthen referral pathways and expand community-based support.

People Live Well Age well

- A new Health and Wellbeing Strategy was developed which forms the first joint strategy between the Sandwell Health and Wellbeing Board and the Sandwell Health and Care Partnership (part of the Black Country Integrated Care System). This new strategy is the first in England to include a joint outcomes framework between Council, NHS and Voluntary Sector agencies and will ensure greater integration of health improvement work in the Borough. Over £1m of new funding has already been secured through this partnership for Public Health programmes.
- We have worked to ensure that we have a Council wide response to health inequality. A good example is our current work on cost of living and winter wellbeing. Work from several teams has fed into a Council-wide strategy aimed primarily at our most deprived groups. Strategic and operational contributions have come from colleagues in Housing, Finance, Adult Social Care, Children's Services and Public Health. We are collaborating as one team on everything from the provision of warm spaces and financial advice through to voluntary sector mobilisation and communications. Funding and supporting 30 additional warm spaces run by voluntary and faith groups; training over 130 Cost of Living Champions to provide reliable sources of information; distributing winter warmth bags to residents via community groups.
- A Cost of Living Summit with 60 community/voluntary and business partners was convened in March 23, bringing together organisations to design better support services for residents in need.
- Public Health have formed a new collaborative programme with the University of Birmingham. This will facilitate new and innovate health improvement programmes to be run in Sandwell while also increasing the Council's workforce capacity through the hosting of postgraduate students.
- There has been progress in helping people make everyday choices about how they choose to live their lives and reviewing access to day care provision to improve independence and choice. The realignment of intermediate social work teams with community social work teams and the new flagship Integrated Health and Care facility, Harvest View, are major steps forward.
- The Joint Carers Strategy and delivery plan has been refreshed and the new version (2022 -2026) was approved in June 2022 by the Health and Wellbeing Board.

- Commissioning of the new stop smoking service is complete; the stop smoking support systems within maternity units and in the community are well underway.
- The engagement of the Faith Sector in Public Health work is also moving apace to further strengthen our links with communities across the borough.

Strong, Resilient Communities

- Sandwell secured the Towns Investment Plans in West Bromwich, Smethwick and Rowley Regis to a value of £67.5m of Town Deal funding; submitting all the business cases within the deadline, achieving almost the highest amount for any single local authority. Progress reported in November 22 noted that 15 of the 16 projects have moved into the delivery stage.
- Working with Library Services, new youth clubs have been opened in Wednesbury and Oldbury. The Council is reviewing the Youth Service offer. A bid for a new purpose-built youth facility in West Bromwich has been submitted to the Government's Levelling Up Fund.
- Delivery of Library + is on track with a libraries strategy being developed.
- Last Summer, during the Commonwealth Games, Sandwell had its proud moment in the international spotlight - hosting 11 days of swimming and diving competition, the Sandwell Aquatic Centre had been delivered on time and within budget to a world class standard.
- The council also held Shine a Light festivals in each of the six towns in the lead up to the Games to celebrate our communities. Sandwell Council worked closely with regional partners to ensure transport networks ran smoothly up to and during the Games as well as maintaining public realm, food licensing and working with 90 Games Volunteers. The Queen's Baton Relay and the Commonwealth Games Live site in the borough were a great success and this was due to the many staff who brought their enthusiasm and pulled out all the stops to make it a success for Sandwell.
- To build on the fantastic opportunities offered by hosting the Commonwealth Games, the Legacy Build phase of the Aquatics Centre to add local leisure facilities has now commenced and the Games legacy plan is being refreshed that will see greater

opportunities for increased physical activity by local residents and communities.

- A myriad of events in each of the six towns have been delivered by the council, working with partners locally, including delivery of first Pride event, delivery of Queen's Platinum Jubilee events and delivery of QBR, In addition, Sandwell Valley Phase One relaunch was completed to improve our facilities for local communities and maximise the offer of this fantastic venue.
- Various projects have been initiated to reduce the council's carbon emissions both in the council's estate and the wider borough. Including Solar panels and heat pumps on council buildings and working with community groups to fund climate related projects. The Council has established new governance arrangements for both Members and Officers to take forward the approved Climate Change Action Plan.
- Serco fleet replacement programme 2022/23 is on track.
- Community Safety Strategy 2022-26 in place outlining prevention of violent extremism priorities.
- Implementation of the Local authority Trading Company has commenced for delivering leisure services in Sandwell.

Quality homes in thriving neighbourhoods

- On average, 77 new council homes are being delivered per annum and 500 council homes are being retrofitted using external and internal funding including successful bids to the Social Housing Decarbonisation Fund. Willow Gardens, 90 extra care flats in Rowley Regis, is fully open operationally as part of the council's approach to supporting people to live independently.
- Walker Grange plan to upgrade and refurbish flats to be dementia friendly approved for implementation.
- Progress to deliver 54 affordable flats for young people through Live and Work Scheme started in January 23
- West Bromwich Towns Fund has been secured as a major step in bringing forward residential development in the town centre. The gas showroom site in West Bromwich has been sold to a housing association for residential development and a significant land asset in town centre has been acquired for mixed residential development.
- The Tenant and Leaseholder Scrutiny Group is fully operational with an agreed 12-month work plan. This will enable our tenants to

more effectively hold the council to account and their voice to be heard. Training has also been rolled out to tenant volunteers for the new Tenant Auditor Programme.

- Empty Homes Strategy 2023-28 launched
- Damp and Mould Team set up in November 22 and work ongoing to address all identified cases, including holistic tenant support
- Homelessness Strategy was adopted in June 22, focused on increasing prevention, early intervention and rapid rehousing. Homelessness preventions continue to increase each month, showing impact of the new operating model
- A Housing Needs Assessment has been produced and presented to Scrutiny Board (SNAC). This has informed the development of a Housing Strategy for Sandwell.

A Strong Inclusive Economy

- Sandwell's Anchor Network of key anchor organisations is established and progressing well, with an Anchor Network Co-ordinator in place to further progress this work. The purpose of the Anchor Network is to galvanise the combined power of the key organisations in the borough to address issues they collectively agree need focused action.
- Monitoring of the Regeneration Strategy and pipeline indicates that the vast majority of the 66 projects are on track or amber, meaning they are progressing through the delivery stages.
- Negotiation with WMCA to secure the best possible UKSPF allocation for Sandwell to deliver employment and skills.
- The council actively engaged in the Trailblazer Devolution Deal discussions with WMCA partners and submitted a clear list of Sandwell asks from the process, with its key priority being options to fund and support the retrofitting of the Council's HRA Housing stock at scale. The Deal for the West Midlands was announced in the Chancellor's budget in March 23 and included funding for the metro extension to Brierley Hill from Wednesbury.
- Building on the successful allocation of £67.5m Towns Fund, funding is being sought to deliver the council's Regeneration Strategy and Pipeline that was agreed in March 2022. For instance, four bids were submitted totalling circa £88m to the Government Levelling Up Fund.

- Following the halt of the Black Country Plan, Cabinet resolved in November 22 to commence preparation of a Sandwell Local Plan – forecast adoption date end of 2025/early 2026.
- The £400m project for a new Waste to Energy Plant in Sandwell has commenced construction and will create circa 400 new construction jobs. This facility will be operated by Enfinity and the Council is exploring the feasibility of a local heat network using heat and steam from the plant.
- Approval secured for £3.2m of Black Country LEP Legacy Funding to bring forward the Swan Lane site in West Bromwich for residential development which will deliver 147 new affordable homes in partnership with Green Square Accord (Housing Association)
- The project for a new Health Centre in Wednesbury being funded and delivered by the Council for the NHS has commenced construction along with 5 new Council homes on the same site.
- The new Visit Sandwell website was launched, a gateway to promoting the many attractions, events and facilities across Sandwell for local residents and visitors.
- Sandwell's Inclusive Recovery Action Plan for Businesses (IRAPB), developed in conjunction with local businesses, was endorsed by Cabinet in March this year. Funding for additional resources is being sought through UKSPF to support the delivery of the Action Plan aligned to the IRAPB but the council has also approved an investment of circa £1m of its own resources to take forward the implementation of the Action Plan.

Connected, Accessible Sandwell

- The council is progressing key infrastructure projects as part of its pipeline. West Midlands Metro Extension Phase 1 Wednesbury to Dudley is under construction and several large projects are moving through the design stages.
- The £16m capital programme of improvement works is underway at 48 locations in the borough. These will deliver improvements to road safety, congestion, town centres, street lighting, speed reduction, bridge refurbishment, cycling, walking, major route signing. Funding has also been secured for 37 pairs of on-street residential charge points which were delivered in 2022.
- Towns Funding has been secured for a Canal and River Trust project in Rowley Regis and Sandwell is on track to deliver

towpath and access improvements on Dudley No2 Canal, Birmingham Old Line Canal and Midland Metropolitan University Hospital canal.

- The ULEV charging scheme Phase 1 is commenced and will complete in 2023.

One Council One Team

- A permanent and stable team of directors and a new Chief Executive is in place.
- The council has completed the review of many key processes and strategies, including the Medium Term Financial Strategy, Contract Procedure Rules, Equalities Strategy and Action Plan, a new workforce planning framework, Corporate Performance Management Framework and the Member Development Programme.
- The Customer Access Strategy is under development - research has commenced on good practice, Project Group and Engagement sessions to be established. Additional funding has been secured to support the development of the Digital Inclusion Strategy and work to tackle digital exclusion.
- Sandwell Wellbeing and Perception Survey was completed in Summer 2022 together with a budget consultation exercise which fed into the budget setting process.
- A corporate approach to consultation and engagement has been established and technical solution procured.
- Progress on developing and establishing a positive culture across the organisation, developing a new set of values and behaviours as a result of employee engagement activity.
- Progress on track for implementing the council's core finance and HR system – Oracle Fusion, aiming to take full advantage of the transformational benefits this system can bring.

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Quarter 4		2022/2023 Outturn				
Q4 Target Met	Q4 Commentary	2022/2023 Outturn	Direction of travel from 2021/2022 Outturn Up arrow = improvement Down arrow = reduced performance	2022/2023 Target	2022/2023 Target Met	2022/2023 Outturn Commentary
n/a	Contact Centre - 117,391, Remts - 11,150, Repairs OOH - 1,420 The total figure for the CCC, includes calls taken by the Repairs Out of Hours (OOH) and the Remts Team, both of which are not management / monitored by the Corporate Contact Centre	424,302 - Telephone 762,783 - MySafedwell 59,822 - Fax to Face 46,835 - e-mail	n/a	n/a	n/a	Contact Centre - 440,728, Remts - 36,264, Repairs OOH - 14,226 The total figure for the CCC, includes calls taken by the Repairs Out of Hours (OOH) and the Remts Team, both of which are not management / monitored by the Corporate Contact Centre
n/a		41.86% Telephone	Decrease on 21/22 yr end	n/a	n/a	
n/a		51.11% MySafedwell	Increase on 21/22 yr end	n/a	n/a	
n/a		3.93% Fax to Face	Increase on 21/22 yr end	n/a	n/a	
n/a		3.10% - Email	Decrease on 21/22 yr end	n/a	n/a	
	We again remain within target of 5% and this has remained consistent from the previous quarters 5%. This averages out to 8 calls per day	1.84% (2302 Calls)	Decrease on Performance 22/23 yr end	5%	Target met.	Performance exceeds expectations.
	We have exceeded our target by 34 seconds, which has not improved from the previous quarter	Average Wait 00:01:11	Decrease in performance as previous year came in at 51 seconds	30 Seconds	Target not met	The deficit in agent resources has been evident since Q2. The demand on the Adult Social Care Contact Centre has increased over recent years, owing to the impact of the Covid 19 pandemic (Increase in awareness of the service) and increased applications for Blue Badge. The staffing structure has remained unchanged since its conception in 2010. An additional 4FTE agents have been agreed for 23/24 on a temporary basis.
	We have come in close to our target of 540 seconds as our average call time for quarter 4 is 503 seconds which is 37 seconds over.	Average Call Time 508 seconds per call	Decrease in performance as previous year was 530 seconds	540 Seconds	Target not met.	The type and variety of calls to the ASC contact centre has changed, as some other council services have moved to primarily digital types of contacts with customers. This is being monitored. Overall performance was only slightly below expectations, and considering the requirement for additional resources the service is still providing good customer service at least.
YES	New staff have joined the team and have had an impact on taking Council Tax calls. Most energy rebate enquiries have been dealt with and refunds issued. Operational backlog have started to reduce and targeted work on Council Tax accounts is being undertaken to ensure all liabilities are correct in time for loan billing. Also reviewing the customer triage service correctly and utilising that resource more effectively has benefited the service.					
n/a	As above we have had more resources to take calls we have also embedded the triage service we offer at the counters and utilised appointment requests along with getting the resources of that contact has been a benefit. We have also introduced a triage to our service which although underfunded customers are using and providing positive feedback.					
NO	Calls are traditionally longer at the end of the financial year as Customers often need to make financial arrangements to clear Council Tax arrears apply for any assistance they may be entitled to to clear their outstanding Council Debts before the end of the financial year. More resources has enabled us to offer more engagement with the customer to come to an amicable arrangement					
4.38% difference	Corporate Contact Centre 11.39% / Remts Team - 23.26% / Repairs OOH Team - 5.76% The overall abandoned call includes Remts Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. All targets in the CC were missed which can be attributed to a number of factors including vacancies, sickness, ICT issues, continuing support in the OSH and from the 21st March also providing a front facing services at West Bromwich and Blackheath Library have a week as part of the Community Hub Pilot. Interviews took place in January, 4 advisors were appointed, however 1 later withdrew. A further recruitment drive took place in February 2 advisors were appointed, and we have just completed another round of interviews on 20th April and have successfully appointed 4 further 3 advisors. We will be re-advertising again to fill the remaining vacancies which are a 30hrs part t x 30hrs FTE (1 x 30hrs FTE / 1 x 30 hrs FTE) whilst interviews have been taking place we have also attempted several times to fill vacancies with temps without success. Regular ICT issues have also impacted on performance during Q4.	11.68%	↑	8%	3.68% difference	Corporate Contact Centre 10.36% / Remts Team - 25.54% / Repairs OOH Team - 7.12% As calls to our Income Management Duty Line. Volunteers can sometimes be difficult to manage so we are planning for the Housing Hub to take most of these calls in the near future, we just need to onboard new recruits from the latest round of recruitment and train them. When complete this will address the abandonment rate and free up capacity for the Income Officers to deal with more complex case work.
2 minutes 24 seconds over	Corporate Contact Centre 4:54 / Remts Team - 4:48 / Repairs OOH Team - 2:48 The overall Call Wait time includes Remts Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. Call Wait times in the CC have also increased in Q4, again due to staff vacancies sickness, supporting other front facing services and ICT issues. We have also experienced a huge increase in the number of calls regarding the new garden waste services during February and March compared to previous years - February 148% / March 151% which has also impacted call wait times.	4 minutes 17 seconds	↑	2 minutes 30 seconds	2 minutes 27 seconds over	Corporate Contact Centre 4:45 / Remts Team - 7:51 / Repairs OOH Team - 2:48
n/a	Corporate Contact Centre 7:38% / Remts Team - 7:21% / Repairs OOH Team - 3:03% Call Wait times includes Remts Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. Call times have increased but are within the expected range.	06:59	N/A	N/A	N/A	Corporate Contact Centre 6:57 / Remts Team - 8:01 / Repairs OOH Team - 2:56
na	Five cases were logged with the LGO and HO for full Ombudsman investigations, which represents the smallest number of investigations for a quarter this financial year.	Housing - 2 LGO 7		na	na	Ombudsman investigations are difficult to track in a 12 month period as some of the investigations carry over from one year to the next if they are particularly complex. Customer Feedback Team have seen that in the past 12 months a greater response from most service areas to Ombudsman investigations and changing the process at the start of the year has brought about positive results.
n/a	There are no performance targets against the number of SARs received as this can't be controlled. The cumulative figure for Q1, Q2, Q3 and Q4 is 178	178	na	na	na	There are no performance targets against the number of SAR requests received as this can't be controlled. We have however received 79 less SAR requests in 2022 / 2023 compared to 2021 / 2022.
na	The timescale for completing a SAR is one calendar month and this is a statutory timescale. It is possible to extend the timescale for a total of three calendar months, where a request is complex. The cumulative figure for Q1, Q2, Q3 and Q4 is 67 % The figures from April 2022 have been produced using a manual method which has previously been discussed. This allows us to properly incorporate extended timescales and have less evening clarification or LD. As such we are able to produce a much more accurate figure.	67.00%	na	95.00%	na	
na	There are no performance targets against the number of FOI requests received as this can't be controlled. The cumulative figure for Q1, Q2, Q3 and Q4 is 1089	1089	na	na	na	There are no performance targets against the number of FOI requests received as this can't be controlled. We have however received 49 more FOI requests in 2022 / 2023 compared to 2021 / 2022.
no	The timescale for completing a FOI request is 20 working days and this is a statutory timescale. The cumulative figure for Q1, Q2, Q3 and Q4 is 76 % We have seen an improvement in compliance with statutory timescales in each quarter of 2022 / 2023 from 61 % in Q1 to 87% in Q4. This is showing that the measures put in place by the Governance Team and Directorates across the Council are starting to work. Actions to improve performance include regular meetings with Directorates and Directors to discuss performance, improved reporting, Governance Team Case Workers being allocated by Directorates to give more dedicated support, and training being provided across the Council.	76.00%	na	95.00%	na	We have seen an improvement in compliance with statutory timescales in each quarter of 2022 / 2023 from 61 % in Q1 to 87% in Q4. This is showing that the measures put in place by the Governance Team and Directorates across the Council are working. We are expecting this upward travel in performance to continue into 2023 / 2024.
na	Both Stage 1 and Stage 2 complaints were up by 32.5% on Q3, but were very similar figures to both Q1 and Q2 complaints.	Total Stage 1 - 1330 Total Stage 2 - 142	↑	na	na	
na	The number of Stage 1 complaints upheld (28.1%) and Stage 2 complaints (12.9%) were consistent with Q3	Stage 1 - 1045 Stage 2 - 22		na	na	Despite a 27% increase in the number of Stage 1 and Stage 2 complaints received this year, the percentage of upheld complaints is slightly down on last year 30.7% v 31.7%.
na	Fiscal quarter was the highest quarter of the year for MP enquiries. Almost 30% up on Q3 but only slightly higher than first 2 Q's	2305	↑	na	na	There has been a big push on answering MP enquiries in the last Q which has seen an impressive decrease in the number of MP enquiries going past their SLA (10 days)
na		382		na	na	Total number of complaints were exactly the same as last year

Report to Cabinet

12 July 2023

Subject:	Recommendations from Budget and Corporate Scrutiny Management Board in response to quarter 3 budget monitoring report 2022/23
Cabinet Member:	Cabinet Member for Finance and Resources – Cllr Piper
Director:	Director – Law and Governance and Monitoring Officer Surjit Tour
Key Decision:	No
Contact Officer:	Suky Suthi-Nagra, Democratic Services Manager Suky_suthinagra@sandwell.gov.uk

1 Recommendations

That Cabinet be requested to:

- 1.1 Ensure that Directors review and update any pages they hold on the Council’s website.
- 1.2 Authorise the Cabinet Member for Finance and Resources and the Director for Finance to consider the introduction of additional financial controls on general spend, in particular, matters relating to recruitment and day to day spend where necessary.
- 1.3 Authorise the Director of Children’s Services, Director of Adult Social Care and Director of Finance, in consultation with the Cabinet Member for Children, Education and Young People, Cabinet Member for Health and Adult Social Care and Cabinet Member for Finance and Resources to explore the feasibility of providing in house care for young people in care, SEND placements and adult social care placements.



1.3 That, in connection with 1.1 – 1.3 above, a further report be submitted to the Budget and Corporate Scrutiny Management Board, within 2 months' time, on the decision of Cabinet.

2 Reasons for Recommendations



2.1 The Budget and Corporate Scrutiny Management Board had considered the quarter 3 budget monitoring report for 2022/23 and expressed concern that:-

- There was out of date information on the council's website.
- Significant overspends in a number of budget areas and looking at introducing additional control measures to ensure there was authorisation obtained to approve transactions on general spend and recruitment;
- The year on year increase in costs associated with children's placements and SEND and looking at the feasibility of in house provision to reduce costs, including those associated with adult social care placements;
- Considering current outstanding section 106 spend, including details of deadline for spend and how ward members are consulted;
- Meeting with the Cabinet Member for Children's Services to understand the high cost associated with Sandwell Children's Trust.





2.2 The recommendations set out in paragraph 1 of this report were made by the Scrutiny Management Board at its meeting held on 1 March 2023.

3 How does this deliver objectives of the Corporate Plan?

3.1 Scrutinising the quarter 3 budget monitoring position support the Council's activities towards the delivery of the Corporate Plan objectives:

	Best start in life for children and young people
	People live well and age well



	Strong resilient communities
	Quality homes in thriving neighbourhoods
	A strong and inclusive economy
	A connected and accessible Sandwell

4 Context and Key Issues

4.1 The Budget and Corporate Scrutiny Management Board has been considering the reasons for a range of key budget pressures that impact upon budget monitoring.

4.2 Arising from the discussions at these meetings, the Budget and Corporate Scrutiny Management Board felt that the Cabinet should:-

- ensure that Directors review and update any pages they hold on the Council's website.
- authorise the Cabinet Member for Finance and Resources and the Director for Finance to consider the introduction of additional financial controls on general spend, in particular, matters relating to recruitment and day to day spend where necessary;
- authorise the Director of Children's Services, Director of Adult Social Care and Director of Finance, in consultation with the Cabinet Member for Children's Services, Cabinet Member for Adult Social Care and Cabinet Member for Finance and Resources to explore the feasibility of providing in house care for young people in care, SEND placements and adult social care placements.



5 Alternative Options

- 5.1 In accordance with the Localism Act 2011, Cabinet is requested to respond to the recommendations of the Scrutiny Management Board within two months, setting out any approved recommendations, and how they will be implemented.

6 Implications

Resources:	In considering and approving the proposals, Cabinet would: <ul style="list-style-type: none"> • need to consider the cost associated with exploring in house provision for children in care, SEND and adult social care placements; • make income available to the council by updating current webpages listing rental of available properties; • reduce cost in service areas by bringing in additional control measures on general spend and recruitment.
Legal and Governance:	In accordance with the Localism Act 2011, Cabinet is requested to respond to the recommendations of the scrutiny board within two months, setting out any approved recommendations, and how they will be implemented.
Risk:	There are no risk implications associated with this report.
Equality:	No Equality Impact Assessment is required in relation to this report.
Health and Wellbeing:	No health and wellbeing implications associated with this report.
Social Value	The Council, in promoting available rental premises in Sandwell, could contribute to promoting local businesses
Climate Change	By considering in house provision for children in care, SEND and adult social care placements will reduce carbon emissions associated with out of borough placements.
Corporate Parenting	Proposals to explore in house provision for children in care placements will ensure care is maintained in the borough.

7. Appendices

None.



8. Background Papers

None.



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